

2018 ANNUAL REPORT SOUTHEAST Regional Service Commission

Presented to

The Honourable Jeff Carr, Minister of Environment and Local Government and Mayors and Local Service District Representatives of Southeast Regional Service Commission

The Southeast Regional Service Commission hereby respectfully submits its 6th Annual Report of activities for the year 2018

Mayor Ann Seamans, Chair

Gérard Belliveau, Executive Director

TABLE OF CONTENTS

5 MESSAGE FROM THE CHAIR

MESSAGE FROM THE EXECUTIVE DIRECTOR

9 SOUTHEAST REGIONAL PROFILE

Population

Household Structure

Language

Education

Mobility & Migration

Dwellings

Places of Work & Transportation

Income

Labour Force Activity

29 GOVERNANCE & ADMINISTRATION

Board of Directors

Administration Committees





SOLID WASTE

ECO360 New in 2018

2018 Revenues and Tonnage

Public Education & Awareness

Recycling & Compost

HHW

Financial Information

51 LAND PLANNING

2018 Highlights

Planning Review & Adjustment Committees

Regional Initiatives

Land Planning Goals for 2019

Land Use Summary

103 FINANCE REPORT

2018 Financial Results

Achievements & Challenges during 2018

Priorities for 2019

Financial Summary

Grants Recieved in 2018

Local Planning Service

114 CONTACTS





MESSAGE FROM THE CHAIR

Our organization is destined to offer timely and efficient services to Southeast New Brunswick citizens. As Chair of the Southeast Regional Service Commission, I am pleased to confirm that our Board Members seek to ensure that citizens receive the best services possible. By taking a regional approach to service delivery, we can apply critical mass thinking to enhance the quality and quantity of services.

Numerous examples of successful endeavours include landfill gas electricity production destined for sale to NB Power, increased recycling of plastics and the production of Grade A compost. Land Use Planning staff developed significant asset management programs for the region's communities, as well as a nationally recognized ecological infrastructure project which is highlighting our region's ability to develop and deploy cutting-edge processes and technologies. The Southeast Regional Service Commission and the City of Moncton have joined forces on the on-going regional tourism development study, focussing on the economic and job creation potential of this critical sector for our regional economy. We expect the results of the study to be available in early 2019.

While we know that 2018 was successful, we expect 2019 to deliver more specific study results capable of nurturing future discussions on what lies ahead for the continued development of southeastern New Brunswick.

In closing, I would like to thank all Board Members who diligently represent the region as well as their respective communities and contribute to the region's overall success. Also, I must recognize our staff who help us get through the continuous maze of legislation and budgetary challenges.

Ann Seamans, Chair



MESSAGE FROM THE **EXECUTIVE DIRECTOR**

This past year, innovation, research and productivity were at the forefront of SERSC activities. Here are a few highlights per department:

Corporate:

- · Our accounting system was transferred to a Cloud-based system, enabling secure mobile access and offering high level back-up process and enhancing response time for financial requests.
- · A regional tourism development study undertaken in conjunction with the City of Moncton is nearing completion. The objective is to make Southeastern New Brunswick a recognized tourist destination for a broader clientele and to generate jobs and economic benefits for the region.
- A computerized citizen engagement model was developed with the help of a Fredericton tech start-up firm. Funding for this endeavour was provided by the NB Environmental Trust Fund - work is ongoing.

Solid Waste:

- Construction work on the new public drop-off system is almost completed.
- The landfill gas electricity generator is fully operational and is actively reducing climate change emission, while selling electricity to NB Power.
- Recycling plant upgrades and operational productivity measures have enhanced cost recovery and better deployment of staffing complements.

- A new computerized scale system was installed at the Solid Waste site, to ensure faster and more efficient ways to tackle the over 100,000 vehicles per year that access the site.
- A more robust engineering presence in our midst has permitted us to help our communities deal with water and sewer challenges and other community based infrastructure issues.

Local and Regional Planning:

- · Planners, inspectors and technicians participated in new innovative endeavours dealing with climate change, ecological asset identification, municipal and rural planning, urban sprawl, etc.
- · Nationally recognized pilot project funding on Natural Asset Management was awarded to the SERSC.
- Planners and technicians have also offered high level computer applications relative to infrastructure asset management and maintenance to our communities. These applications will offer substantive costs savings in the near future.
- The value of new construction in our region has increased to record levels.

Discussions and debates are also on-going in other spheres such as public security, tourism, transportation, etc. Our objective is to find the best way to help communities, who have expressed specific needs, by maximizing internal or external resources. By using a regional approach, we hope to tackle issues in the most efficient and effective manner with a quest for maximizing positive impacts.

A heartfelt thank you is offered to the SERSC Board Members. Our Members offer significant strategic direction and oversight for the entire organization. A special thanks to the Executive Committee who diligently pour over a mass of documentation and contribute to the cohesion of our region.

I also want to highlight the persistence and hard work of SERSC staff. They are the ones who are on the front lines and deliver the services and products requested by Board Members on behalf of taxpayers.

We expect 2019 to tackle new challenges, while staff continues the trend towards innovative service delivery.

Gérard Belliveau, Executive Director

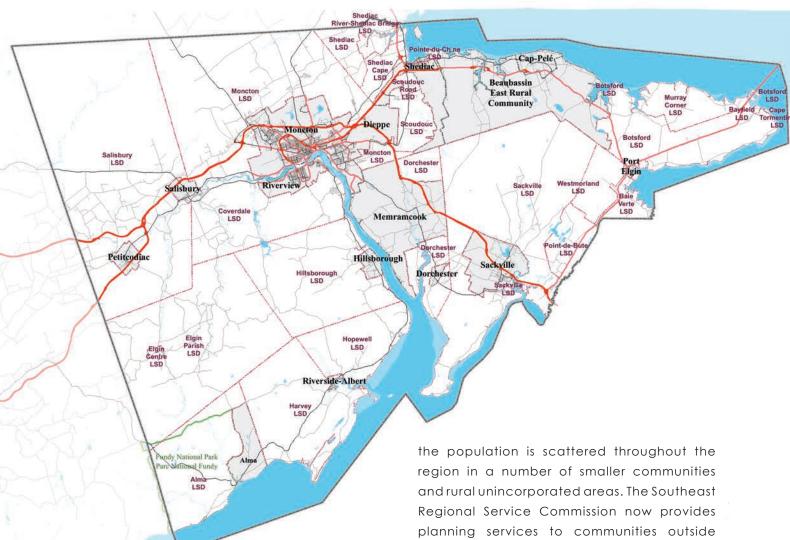




SOUTHEAST REGIONAL PROFILE

In January 2013, twelve Regional Service Commissions were created in New Brunswick. The mandate of the Regional Service Commissions (RSCs) is to deliver services to communities for land use planning and solid waste management, to facilitate voluntary service arrangements among interested communities, and to act as a forum for collaboration among communities on regional issues.

The Southeast Regional Service Commission includes the counties of Westmorland and Albert, located in the Southeastern region of New Brunswick bordering the Bay of Fundy, the Northumberland Strait and the Province of Nova Scotia. Encompassing two cities, three towns, nine villages, one rural community and 24 local service districts, this newly appointed Regional Service District (herein referred to as "the region") is the most populated in New Brunswick.



The two counties are home to the highest bilingual population in the Province with 47.3% of residents speaking both French and English. In more recent years, this bilingual workforce has helped the region become an economic driver for New Brunswick. Both Atlantic and Canadian businesses have begun to invest in the region and the Moncton Census Metropolitan Area has quickly expanded as the center of this economic activity. Combined, the City of Moncton and the City of Dieppe hold 65% of Westmorland County's population while Riverview is home to 67% of Albert County's population. The remainder of

the Moncton CMA. Three former land-use Planning Commissions now serve the region, as offices of the Southeast Regional Service Commission. These offices include: the Beaubassin office in Shediac, the Tantramar office in Sackville and the Westmorland-Albert office in Moncton.

The following communities are served by rural and municipal plans in the Southeast Region area: Beaubassin-East, Beaubassin West, Cap-Pelé, Memramcook, Shediac, Alma, Hillsborough, Petitcodiac, Riverside-Albert, Salisbury, Westmorland-Albert Parish, Dorchester, Port Elgin, Sackville and Tantramar Unincorporated.

POPULATION

The 2016 census showed the population of the Southeast region at 178,781, which is 24% of the total population of New Brunswick. This represents a 3% growth rate from 2011, when the population was 173,004 and 23% of the total population of New Brunswick. Roughly 42% of the Southeast Region's population is of core-working age (between the ages of 30-59), while another 25.6% fall within the senior demographic (over the age of 60). The Moncton CMA has a higher percentage of working age people while many of the more rural communities have much older populations.



HOUSEHOLD STRUCTURE

As of 2016, there were 52,300 families living in the Southeast Region. Of these families, 15.4% were classified as lone-parent, a percentage that falls below that of the Province at 16.2%. The average family living in the Southeast Region consists of 2.7 people. The southeastern region is also home to 45,755 people who are over the age of 65, equivalent to 25.6% of the total population. This percentage of senior citizens is not as high as the rest of the

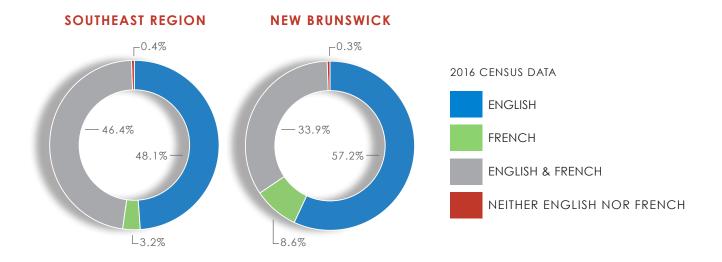
province, where 27.7% of the population is 60 or older. This demographic is particularly significant, as an aging population will place unique pressures on services in the region. Planning policies will have to meet seniors' needs in areas such as housing, health, leisure and recreation services, special care facilities, and both shared and public transportation options.



LANGUAGE

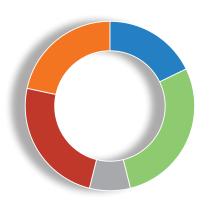
47.3% percent of the population of the Southeast Region is bilingual where its population is able to speak both French and English. Provincially, 34% of the population speak both official languages. This regional bilingualism tends to be concentrated in certain cities and municipalities in the region. The Cities of Moncton and Dieppe, as well as the Town of Shediac, are notable bilingual communities that, under the Official Languages Act, are required to provide certain services in both official languages. Another 50% of the Southeast Region's population can solely speak English, compared to 58% provincially.







SOUTHEAST REGION BY LEVEL OF EDUCATION



2016 CENSUS DATA

LESS THAN HIGH SCHOOL

HIGH SCHOOL OR EQUIVALENT

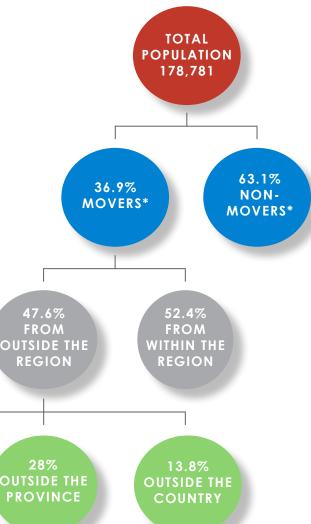
APPRENTICESHIP OR TRADES

COLLEGE

UNIVERSITY

MOBILITY & MIGRATION

The Southeast Region has a relatively mobile population. In 2016, 36.9% of the population reported that they had changed residences sometime in the previous 5 years. Of this, over half had simply changed residences within the Southeast Region. Of those who had moved to the region from outside the Southeast Region, close to 58.2% were moving from within the Province. A fairly low percentage of the region's population has migrated from outside the Province and outside Canada.



*Non-movers refers to people who have not moved, while movers refers to people who have moved from one residence to another whether within their region or from outside.

All percentages of mobility and migration are people who had moved in within the 5 years prior to 2016.





DWELLINGS

The majority of dwellings in the Province and in the Southeast Region were built post-1960. In the fifty years following this time, residential construction in the region paralleled the construction that was occurring in the rest of the Province. Since 1996, however, the construction of dwellings in the Southeast Region has outpaced construction in the Province. The Moncton Census Metropolitan Area has experienced a rapid increase in its population since the late 1990s and, as a result, new residential construction has followed in areas such as Dieppe and Riverview. 71.1% of private

dwellings in the Southeast Region are owned with another 28.9% being rented, a rental percentage that is above the Province's average of 25%. When compared to the Province, a smaller percentage of private dwellings are in need of major repairs in the region.



CONDITION OF PRIVATE DWELLINGS

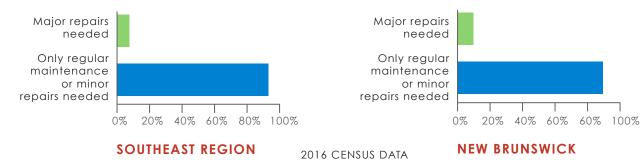


TABLE A: DWELLINGS BY PERIOD OF CONSTRUCTION

	SOUTHEAS	T REGION	NEW BRU	INSWICK	
PERIOD OF CONSTRUCTION	DWELLINGS (#)	DWELLINGS (as % of total)	DWELLINGS (#)	DWELLINGS (as % of total)	
1960 or before	15,640	20.5 %	76,690	24.0 %	
1961 - 1980	20,855	27.3 %	98,720	30.9 %	
1981 - 1990	8,810	11.6 %	45,630	14.3 %	
1991 - 2000	9,735	12.8 %	39 825	12.5 %	
2001 - 2010	14,695	19.3 %	41 620	13.0 %	
2011 - 2016	6,520	8.6 %	17,290	5.4 %	
TOTAL	76,255	100 %	319,775	100 %	

2016 NATIONAL HOUSING SURVEY DATA

STATUS OF PRIVATE DWELLINGS

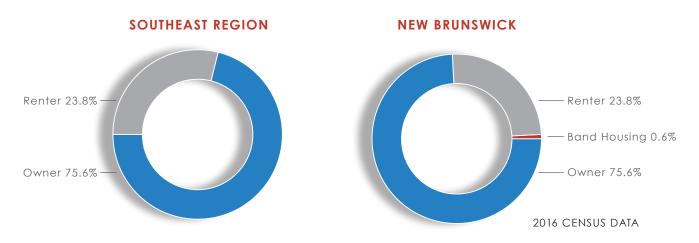


TABLE B: DWELLINGS BY STRUCTURAL TYPE

STRUCTURAL	SOUTHEAST REGION		NEW BRUNSWICK	
TYPE OF DWELLING	DWELLINGS (#)	DWELLINGS (as % of total)	DWELLINGS (#)	DWELLINGS (as % of total)
Single detached house	45,905	60.2 %	221,515	69.3 %
Semi-detached house	6,500	8.5 %	12,470	4.0 %
Row House	2,260	3.0 %	9,015	2.8 %
Apartment, duplex	3,435	4.5 %	13,545	4.2 %
Apartment w/ 5+ storeys	1,515	2.0 %	3,945	1.2 %
Apartment w/ -5 storeys	13,420	17.6 %	44,260	13.8 %
Other single-attached house	e 185	0.2 %	1,230	0.4 %
Movable dwelling	3,040	4.0 %	13,795	4.3 %

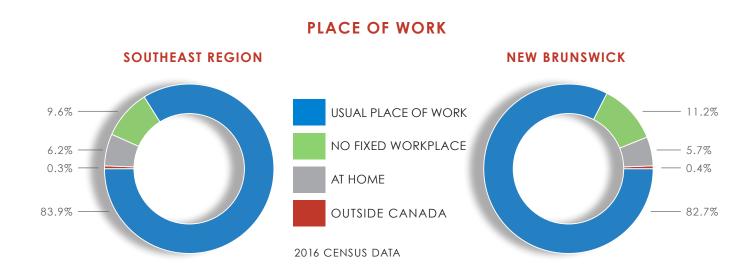


PLACES OF WORK & TRANSPORTATION

The majority of citizens in both New Brunswick and the Southeast Region have a regular place of employment with over 84% of workers travelling to the same place to work. Another 9.6% of Southeast Region's workforce is mobile having no fixed workplace address, while the remaining 6.2% work from home.

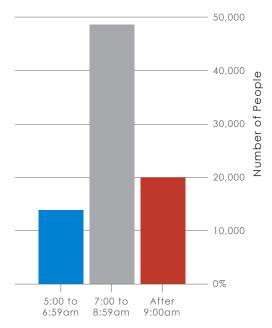
Driving is the most common way that people commute to work in the Province and in the region. In total, 90% of residents in the Southeast Region travel to work by car either as a driver or a passenger, which is about a .8% increase from the 2011 census. Walking is the second most common form of transportation

with a much smaller 5.4% of the population choosing to walk to their usual place of work, again much lower than the 6.5% that reported walking in 2011. This percentage stands slightly above that of the Province, which has 4.6% of the total labour force walking to their place employment. In the Southeast Region, a further 2.9% of the population takes public transit to work, leaving very few people who bike to work (0.5%) or take taxicabs, motorcycles and other methods of transportation (1.2%). 58% of commuters leave for work between the hours of 7:00am and 9:00am, and over 83% of commutes take less than 30 minutes.

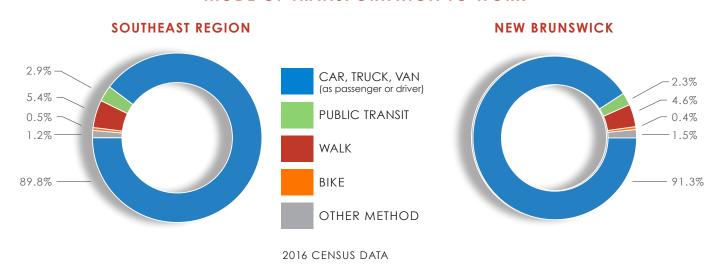




SOUTHEAST REGION BY TIME LEAVING FOR WORK



MODE OF TRANSPORTATION TO WORK



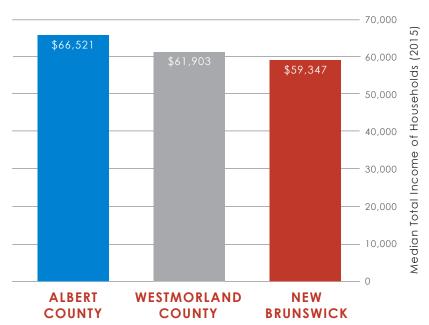
INCOME

In general, people in the region earn more than the provincial average. The median total income (before tax) of households in 2015 was higher in both Westmorland (\$61,903) and Albert (\$66,521) counties than it was for the province (\$59,347).

The median employment income of individuals over 15 helps to quantify the pay disparity

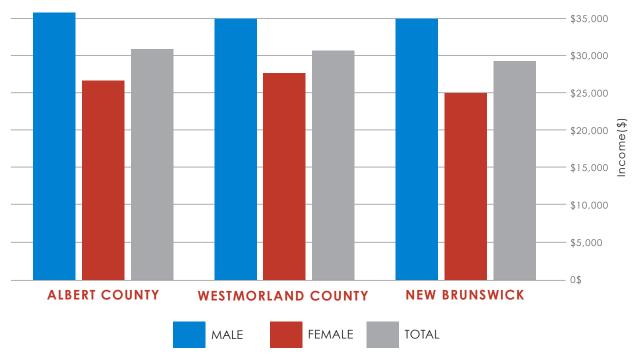
between genders in the region. The pay disparity is greatest in Albert County at 25.5%, meaning that for every dollar that is made by a man, a woman only makes 74.5 cents. The pay disparity in the region is less than the provincial pay disparity rate of 28.8%.

AVERAGE FAMILY INCOME \$



2016 CENSUS DATA, 2010 NATIONAL HOUSING SURVEY DATA

MEDIAN EMPLOYMENT INCOME OF INDIVIDUALS 15+, 2015



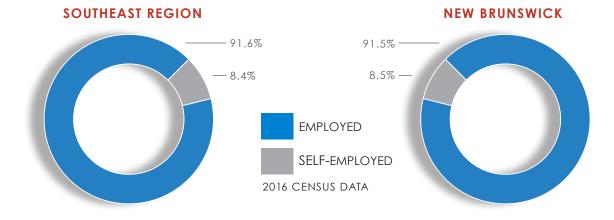
2016 CENSUS DATA, 2010 NATIONAL HOUSING SURVEY DATA

LABOUR FORCE ACTIVITY

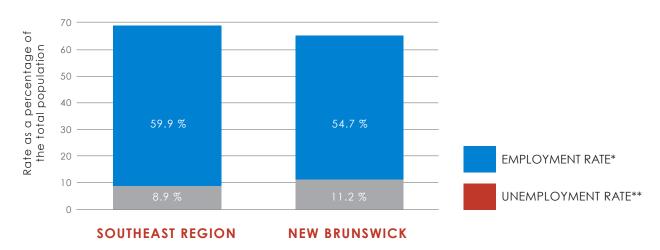
Southeast Region has a higher employment rate than other regions in the Province. In 2016, 8.9% of Southeast Region's labour force was unemployed, a percentage 11.2% below the Province's unemployment rate. Overall, Southeast Region has fared better than other regions in the province in terms of labour market activity. This is likely a result of its strong urban influence, which brings

economic diversification and demand for goods and services that are not possible in a more rural setting. A majority of workers in the Province and in the region are employed by a business, organization or other employer while only a small percentage of roughly 8.5% are self-employed in New Brunswick and the Southeast Region.

EMPLOYMENT BY CLASS OF WORKER



LABOUR FORCE 2016



- * The employment rate refers to people who were employed (whether as employees or self-employed); who did unpaid family work; who were employed but absent from work due to an illness, disability, family responsibility, etc.; who were not working due to their work schedule; or who were not working because they were self-employed and had no work available at the time.
- ** The unemployment rate refers to the percentage of the population who were without work during the time of the survey but who were actively seeking work in the 4 weeks leading up to the Census; who were on temporary lay-off and available for work; or those who were without work but starting work within 4 weeks after the reference period but available to work.

Employment by occupation in Southeast Region is fairly similar to provincial averages, with both the Region and the Province having relatively balanced economies. Southeast Region's economy is reliant on the services and service industry, which employs over a quarter of its workforce.



	SOUTHEAST REGION		NEW BRUNSWICK	
OCCUPATION	TOTAL (#)	TOTAL (%)	TOTAL (#)	TOTAL (%)
Management	9,485	10.0 %	34,015	9.1 %
Business, finance, administration	14,995	15.7 %	52,695	14.1 %
Natural & applied sciences	5,485	5.8 %	20,705	5.5 %
Health	7,610	8.0 %	30,730	8.2 %
Education, law, community & government services	10,870	11.4 %	45,640	12.2 %
Art, culture, recreation & sport	2,095	2.2 %	6,610	1.8 %
Sales & service	26,165	27.5 %	91,035	24.3 %
Trades, transport & equipment operators	13,305	14.0 %	59,925	16.0 %
Natural resources & agriculture	1,835	1.9 %	14,485	3.9 %
Manufacturing & utilities	3,475	3.6 %	18,620	5.0 %





GOVERNANCE AND ADMINISTRATION

The Regional Service Commissions are governed by communities through a board of community representation which sets the direction and makes decisions for the overall Commission. This Board is responsible for establishing by-laws which govern the activities of the Board, and the operations of the Commission, including any administrative requirements.

The Southeast Regional Service Commission plays an important role in land planning use and solid waste removal in these areas. We help facilitate communities working together, sharing services and meeting common needs.

Communities receiving services from Southeast Regional Service Commission are:

Village of Alma LSD of Coverdale Beaubassin East Rural Community LSD of Dorchester Village of Cap-Pelé LSD of Elgin Center City of Dieppe* LSD of Harvey

Village of Dorchester LSD of Hillsborough LSD of Hopewell Village of Hillsborough Village of Memramcook LSD of Moncton

City of Moncton* LSD of Murray Corner Village of Petitcodiac LSD of Parish of Elgin Village of Port Elgin LSD of Pointe-de-Bute LSD of Pointe-du-Chêne Village of Riverside-Albert

Town of Riverview* LSD of Sackville Town of Sackville LSD of Salisbury Village of Salisbury LSD of Scoudouc

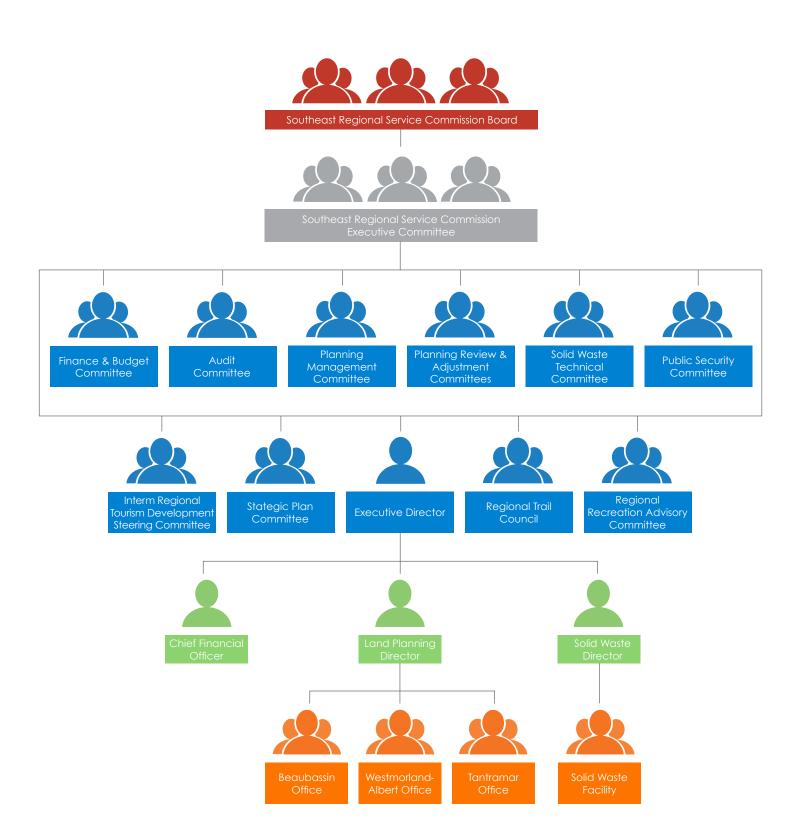
Town of Shediac LSD of Scoudouc Road

LSD of Bayfield LSD of Shediac

LSD of Baie Verte LSD of Shediac Bridge-Shediac River

LSD of Botsford LSD of Shediac Cape LSD of Cape Tormentine LSD of Westmorland

^{*} excluded from Southeast Regional Service Commission local land use services



BOARD OF DIRECTORS

BOARD MEMBERS	COMMUNITY	ATTENDANCE
Mayor Dawn Arnold	Moncton	7 of 8
Mayor Jerome Bear	Dorchester	8 of 8
President Ronald Boudreau	LSD Representative	7 of 8
Mayor Jim Campbell	Riverside-Albert	8 of 8
Mayor Ronnie Duguay	CRBE	7 of 8
Mayor Michel Gaudet	Memramcook	3 of 8
Mayor Gerald Gogan	Petitcodiac	8 of 8
Mayor John Higham	Sackville	4 of 8
Mayor Terry Keating	Salisbury	7 of 8
Mayor Yvon Lapierre	Dieppe	5 of 8
Mayor Jacques LeBlanc	Shediac	5 of 6
Mayor Serge Léger	Cap-Pelé	8 of 8
President Heather Russell	LSD Representative	7 of 8
Mayor Judy Scott	Port Elgin	8 of 8
Mayor Ann Seamans	Riverview	8 of 8
Mayor Kristin Shortt	Alma	5 of 8
Mayor Barry Snider	Hillsborough	8 of 8
President C.F. (Chuck) Steeves	LSD Representative	5 of 8
President Ronnald Titus	LSD Representative	8 of 8



ALTERNATE BOARD MEMBERS	COMMUNITY	ATTENDANCE
Deputy Mayor Shawn McNeil	Salisbury	-
Deputy Mayor Ernest Thibodeau	Dieppe (June - Dec. 2018	3) 1
Deputy Mayor Ted Gaudet	Dieppe (Jan May 2018)	2
Deputy Mayor Patricia Bourque-Chevarie	Shediac (June - Dec. 201	8) 4
Deputy Mayor Roger Caissie	Shediac (Jan May 2018)	-
Deputy Mayor Greg Turner	Moncton (June - Dec. 20	18) 2
Deputy Mayor Charles Léger	Moncton (Jan May 2018	-
Deputy Mayor Tammy Rampersaud	Riverview (June - Dec. 20	18) -
Deputy Mayor Wayne Bennett	Riverview (Jan May 2018	3) -
Deputy Mayor Kevin Berry	Hillsborough (June - Dec.	2018) -
Deputy Mayor Jeff Land	Hillsborough (Jan May 2	018) -
Deputy Mayor Mariane Cullen	Memramcook (June - Dec	c. 2018) 1
Deputy Mayor Brian Cormier	Memramcook (Jan May	2018) 3
Deputy Mayor Susan Cormier	CRBE	-
Deputy Mayor Bob Hickman	Dorchester	-
Deputy Mayor Peter Saunders	Petitcodiac	-
Deputy Mayor Arnold Morrissey	Riverside-Albert	-
Deputy Mayor Ron Aiken	Sackville	4
Deputy Mayor Jason Stokes	Port Elgin	-
Deputy Mayor Yvonne LeBLanc	Cap-Pelé (Aug Dec. 20	18) -
Deputy Mayor Eliza LeBlanc	Cap-Pelé (Jan June 201	8) -
Deputy Mayor Andrew Casey	Alma	2
Alternate Gerry Chapman	LSDs	4
Alternate Lisa Brown	LSDs	-



ADMINISTRATION COMMITTEES

EXECUTIVE COMMITTEE

Dieppe

Riverview

Petitcodiac

Mayor Yvon Lapierre, Chair (Jan. - May 2018) Mayor Ann Seamans, Chair (June - Dec. 2018) President C.F. (Chuck) Steeves (Jan. - May 2018) LSD Representative Mayor Gerald (Jerry) Gogan (June - Dec. 2018)

Gérard Belliveau, Executive Director

FINANCE AND BUDGET COMMITTEE

President Ronald Boudreau, Chair (Jan. - May 2018) LSD Representative Mayor Serge Léger, Chair (June - Dec. 2018) Cap Pelé Mayor Judy Scott Alma Mayor Gerald (Jerry) Gogan Petitcodiac Mayor Jacques LeBlanc Shediac

AUDIT COMMITTEE

Riverview Mayor Ann Seamans, Chair President Heather Russell LSD Representative Mayor Dawn Arnold Moncton Mayor Michel Gaudet Memramcook President Ronald Titus LSD Representative

PLANNING MANAGEMENT COMMITTEE

Mayor Jim Campbell, Chair Riverside-Albert President Ronald Boudreau LSD Representative Mayor Kristin Shortt Alma **CRBE** Mayor Ronnie Duguay Mayor Judy Scott Port Elgin

STRATEGIC PLAN COMMITTEE

President C.F. (Chuck) Steeves, Chair LSD Representative Sackville Mayor John Higham Mayor Terry Keating Salisbury Mayor Kristin Shortt Alma Mayor Michel Gaudet Memramcook Mayor Dawn Arnold Moncton Mayor Jerome (J.J.) Bear Dorchester Mayor Jacques LeBlanc Shediac

PUBLIC SECURITY COMMITTEE

Mayor Jerome Bear, Chair (Jan. - May 2018) Dorchester President Heather Russell, Chair (June - Dec. 2018) LSD Representative President Ronald Boudreau LSD Representative Mayor Judy Scott Port Elgin President Ronald Titus LSD Representative Mayor Ronnie Duguay **CRBE** Mike LeBlanc **Emergency Measures Organisation** Office of the Fire Marshal Raymond LeBlanc NB Fire Chiefs Association Dave Gallant Southeast District of the RCMP S/Sgt. Dale Morgan Southeast District of the RCMP S/Sgt. Jeff Johnston Craig Pierre NB Ambulance

INTERIM REGIONAL TOURISM DEVELOPMENT STEERING COMMITTEE

Mayor Jim Campbell, Chair Mayor Serge Léger Mayor Terry Keating Riverside-Albert Cap Pelé Salisbury

REGIONAL TRAIL COUNCIL

Mayor Gerald (Jerry) Gogan, Chair

Petitcodiac

Ash Arrowsmith
Maurice Basque
Jennifer Dingman
Roger LeBlanc
Michel Mallet

Gina McGraw

REGIONAL RECREATION ADVISORY COMMITTEE

Mayor Jim Campbell, Chair

Riverside-Albert

Gerry Cole
Julie Dupuis
Liliane LeBlanc
Holly McNeil
John Savage
Debbie Wiggins-Colwell





SOLID WASTE ECO360

Eco360, the Solid Waste Division of SERSC, provides residential, institutional, commercial, and industrial waste management services to Westmorland and Albert Counties. These services are provided through the 3-Bag Residential Waste Separation Program, a Material Recovery Facility (MRF), a Composting facility, an engineered sanitary landfill, Household Hazardous Waste (HHW) on-site Depot, a Mobile Eco-Depot, and a Construction and Demolition (C&D) site. ECO360 also provides these services to the Kent Regional Service Commission and Regional Service Commission 8.

Eco360 obtains advice and guidance from the Solid Waste Technical Committee which meets semimonthly. In 2018, the Committee was comprised of the following members:

SOLID WASTE TECHNICAL COMMITTEE

Ronald Boudreau - Chairman SERSC Board Representative Terry Keating SERSC Board Representative David Knowles City of Dieppe Dwayne Acton Town of Sackville Jack MacDonald City of Moncton Margot Allain-Belanger Town of Shediac Michel Ouellet Town of Riverview Eric Mallet Village of Memramcook Heather Cail Village of Riverside-Albert Pierre Landry Encorp Atlantic Inc. Richard Gallant Former Chair of WASWC

SCALEHOUSE SOFTWARE UPGRADE & NEW PUBLIC DROP-OFF

Eco360 has successfully implemented a new scale software program. The new program, along with additional infrastructure, is expected to decrease wait times at the scalehouse and increase accuracy in data entry and reporting.

In addition to these scale house improvements, construction began for a new Public Drop-off at the solid waste facility. The expanded dropoff will divert about 75% of the site's traffic to one safe, clean, and secure location. This will reduce traffic and increase safety onsite as well as make visiting the facility more convenient and efficient for customers and residents. The Commission also hopes to increase diversion of material by making it easier for visitors to sort their loads on-site and remove recyclable or reusable materials. The Public Drop-off will be operational in 2019.



Figure 1: New Public Drop-off Construction

ENVIRO PLUS PARTNERSHIP

Eco360 was proud to partner with Enviro Plus to help reduce waste going to the landfill and help marginalized people gain meaningful employment in the region. The Enviro Plus outlet specializes in refurbishing and reuse of furniture and appliances and offers a second chance to people with barriers to employment. They provide life skills and employment training which improves participants' chances of finding and keeping valuable employment.

Beginning in 2018, residents and/or businesses can bring items that can be refurbished and/ or re-used by others to Eco360's Mobile Eco-Depots or facility. Those items then become part of the Enviro Plus program, where the donated materials are refurbished by their trainees and sold at an affordable price; and the funding is used to operate the program.

Acceptable materials include all types of furniture (sofas, chairs, tables, desks, cabinets,

beds and mattresses), white goods (fridges, stoves, washers, dryers, microwaves, freezers, etc.), and other re-usable items such as sporting equipment, tools, games, musical instruments, small appliances (toasters, irons, kettles).

The partnership with Enviro Plus is another example of Eco360's commitment to reducing

waste and promoting sustainability in the Eco360 looks region. forward to continuing to grow this partnership and establishing others in the

coming years.





Everyone deserves A SECOND CHANCE

New Partnership!

When you drop off reusable furniture and appliances at our Mobile Eco-Depot, they're spruced up and sold by Enviro Plus, keeping them out of the landfill and supporting local families in need.



MOBILE ECO-DEPOT

The Eco360 Mobile Eco-Depot program completed its first full year of operation in 2018. This program is the first of its kind in Atlantic Canada! Each municipality receives at least three events per year and each event runs from noon to 8:00pm for two days (Wednesday and Thursday).

Feedback from the public has been positive and participation has been impressive for the first year of the program. Eco360 has received several comments that the new service is convenient, easy to use, and that staff are friendly and helpful. In 2018, the Eco360 Mobile Eco-Depot was visited by 9901 vehicles at its events and collected over 492 tonnes of material, including 91 tonnes of household hazardous waste (HHW). Most of these materials are difficult to dispose of and not collected curbside like ashes, tires, HHW, appliances, construction material, etc. The Mobile Eco-Depot program helps to reduce illegal dumping in Southeastern NB.

event to dispose of the following at no cost

- (limit of 1 of each type per client)
- Electronic Waste
- Furniture (including mattresses)
- Small Household Machinery
- Construction, Demolition & Renovation Waste Household
- Hazardous Waste
- Car and Truck Tires (maximum of 20" diameter)

- Cardboard

ECO360 ENVIRONMENTAL AWARDS

The Eco360 Environmental Awards acknowledges outstanding environmental contributions by individuals, groups, organizations, institutions, businesses and municipalities for the positive impact they

have had on the Southeast Region of New Brunswick. Each award recipient was carefully selected based on their outstanding commitment to environmental initiatives in southeastern New Brunswick.

WINNERS OF THE 2018 ENVIRONMENTAL AWARDS

ECO360 CHAMPION OF THE ENVIRONMENT AWARD Omer Chouinard
CHARITABLE ORGANIZATION GRAND PRIZE Second Chance Workshop

CHARITABLE ORGANIZATIONS

Cape Jourimain Nature Centre

RCE Tantramar

Coopérative La Bikery Cooperative Inc.

Art for Art's Sake

Café de Réparation Moncton Repair Café

Atelier l'Artisan

Visions United Pastoral Charge

Petitcodiac Watershed Alliance

Mighty Earth Warriors

Association du basin versant de la baie de Shédiac

INDIVIDUAL

Aimee Earle

BUSINESS

Centre culturel et sportif de Cormier-Village

INSTITUTION

École Anna-Malenfant

(Class de Mme Geneviève Doucet)

MUNICIPALITY

Town of Shediac



2018 REVENUES AND TONNAGE

In 2018, the total weight of waste received at the Eco360 site was 161,308 metric tonnes, which is essentially on-par with 2017 (159,889 metric tonnes). This is the third year of no significant change in tonnage of waste received. Eco360 received 45,842 metric tonnes of residential waste (from Westmorland and Albert Counties) in 2018, which is a 5% increase from 2017 (43,702 metric tonnes). Total revenue from disposal for Solid Waste in 2018 was \$14,709,846, which is an increase of 5% from 2017 (\$14,010,648). This is derived from \$6,946,136 from ICI, \$106,068 from C&D, and \$1,025,042 from Recycling and the remainder from Kent, RSC8, Municipalities and other.

12% RECYCLING PLANT 14% COMPOSTING PLANT 63% LANDFILL 7% C&D

TONNAGE RECEIVED

OTHER*

* Other includes tires, wood, public drop-off, and metals.

Figure 3: Breakdown of tonnage of material received in 2018



PUBLIC EDUCATION & AWARENESS

Eco360's goal for public education and awareness for the 2018 season was to sustain a high level of engagement with the public and increase the quality of residential waste sorting. This campaign included advertisements across several medial types like social media, radio, the Eco360 website, festivals, public events, etc. Eco360 developed a number of messages with the goal of reducing contamination in the residential recyclables (blue) and organics (green) streams.

Additionally, Eco360 participated in several festivals in the Summer of 2018 and gave numerous presentations and tours educating the public about the residential sorting program, solid waste services, and results. Eco360 gave 33 presentations, 59 facility tours, and attended 32 festivals and tradeshows in 2019. Across the 124 events, Eco360 engaged directly with over 7000 residents of the region.

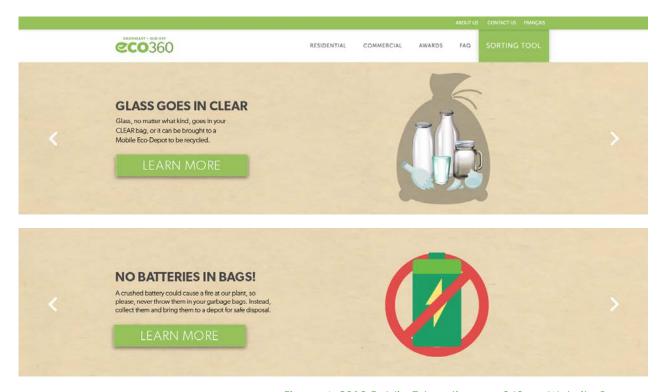


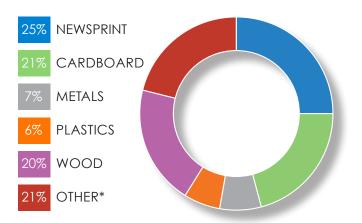
Figure 4: 2018 Public Education eco360.ca Website Banners

RECYCLING & COMPOST

In 2018, low market prices and a slow increase in 2018 led to a reduction in recyclables revenues of 30% from 2017. Total revenue from recyclables in 2018 was \$1,025,042 (\$1,460,991 in 2017). Although the high-quality material Eco360 produces allows diversification of recycling markets, Eco360 was still affected by certain market closures in 2018 and continues to explore options for some lowergrade plastics.

The total tonnage of recyclable materials produced has decreased from 16,716 tonnes in 2017 to 14,472 tonnes in 2018. The is due to a significant decrease in paper materials coming into the sorting facility as a result of a trend to a paperless economy, and a reduction in metals and wood received on-The amount of cardboard recycled increased in 2018 as did the amount of compost produced.

RECYCLABLES PRODUCTION



* Other includes glass, electronics, HHW, milk cartons, tires, and shingles

Figure 5: 2018 Recyclable materials breakdown

DIVERTED MATERIALS

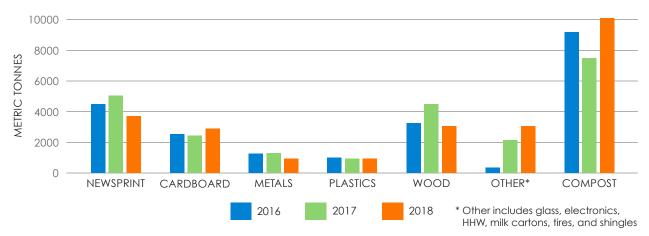


Figure 6: Tonnage of materials diverted from landfill in 2018

Flectronic Waste & FPRA

In late 2018, Eco360 became part of the NB Electronics Products Stewardship Program managed by the Electronics Products Recycling Association (EPRA). As part of this, the obligated electronic products received by Eco360 are processed and recycled in NB as part of this provincial program. 2018 was the second consecutive year with a reduction in tonnage of electronic waste recycled (from 145 tonnes in 2017 to 129 in 2018). Once again, the reduced volumes are likely due to increased participation in the provincial program and residents bringing their electronics to other designated depots instead of Eco360.

Compost

In the Summer of 2018, Eco360 sold its first load of Category A compost (according to CCME Guidelines for Compost Quality). This was a great success for Eco360 and represented a number of years of hard work for staff and the residents of the region. Since then, Eco360 has been consistently producing Category A material. This type of compost has a wide range of applications and is a high-value marketable product for the region. Eco360 will explore options for end markets of the material over the long-term in 2019.

LANDFILL GAS-TO-ENERGY

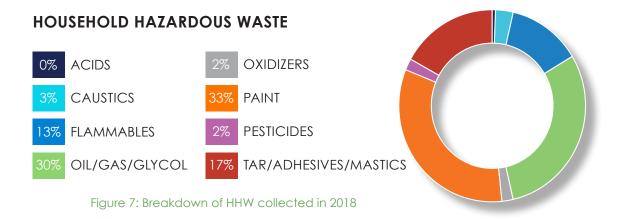
2018 was the first full year of operation of the landfill gas to energy facility, a huge milestone for Eco360 and the Region. Eco360 is now generating more energy on the Solid Waste site than they are consuming – making them

a net energy producer! The 1.0-Megawatt power plant hit a lifetime total 10 million Kilowatt hours produced in December 2018 – that's enough energy to power 700 average NB homes for a year.

	2017	2018	TOTAL
CO2 Equivalents	12,109	36,192	58,301
Revenue	\$224,147.00	\$823,399.00	\$1,047,546.00

HHW

Eco360 provides free collection and recycling or safe disposal of household hazardous waste for residents of the region. This service is provided through a permanent On-Site HHW Depot located at the Solid Waste Facility open during regular business hours, a number of battery depots throughout the region, and a Mobile HHW Unit as part of the Mobile Eco-Depot program. The permanent depot received waste from 9,497 vehicles in 2018 while the Mobile Eco-Depot was visited by 9,622 vehicles.



The following table is a list of materials received as part of Eco360's 2018 HHW Program (Mobile Unit and On-Site Depot).

MATERIAL	2018	2017	2016
Aerosols	30,770 cans	30,770 cans	29,920 cans
Batteries (Household)	1,116,000 batteries	1,272,000 batteries	1,032,000 batteries
Batteries (Car)	16,600 Kg	13,390 Kg	3,090 Kg
Propane Tanks	10,774 tanks	13,372 tanks	9,342 tanks
CFL Bulbs	19,154 bulbs	12,275 bulbs	-
Fluorescent Light Tubes	34,653 bulbs	23,840 bulbs	-
Sharps/Pharmaceutical Waste	500 Kg	550 Kg	-
Total Diverted from Landfill	198,869 Kg	258,584 Kg	245,215 Kg

The figure and table above show a 23% decrease of total weight diverted in 2018 from 2017. This is likely a result of increased awareness and more regular use of both the HHW Depot and the Mobile Eco-Depot. On average, each vehicle that visited either location in 2018 dropped off 10.4 Kg of

material. This is down from 2017 and Eco360 believes it is another sign that residents are using the HHW services more frequently; they're making more trips with less material, so residents are no longer saving up large amounts of HHW as they have in the past.

FINANCIAL INFORMATION

The following table shows the various tipping fees on-site (prices are per metric tonne unless otherwise indicated).

SERVICE	2018	2017	2016
Landfill	\$99.00	\$85.00	\$80.00
Mixed C&D	\$50.00	\$50.00	\$25.00
Separated C&D	\$15.00	\$15.00	-
Grubbing	\$10.00	\$10.00	\$10.00
Electronic Waste	\$99.00	\$85.00	\$80.00
	+ \$10.00/monitor	+ \$10.00/monitor	+ \$10.00/monitor
Sorted Recyclables & Organics	\$75.00	\$75.00	-
Source Separated Organics	\$30.00	\$30.00	\$30.00
Residential Waste	\$80.00	\$80.00	\$80.00

In 2018, the tipping fee for landfill waste was \$99.00 per metric tonne; an increase of 16% from the previous year. 2018 was also the 5th consecutive year that the disposal fee for residential waste was not increased. Eco360 increased the differential tipping fee for commercial waste in an effort to increase and encourage commercial waste sorting. With this differential, properly sorted (<20% contamination in the load) recyclable and organics were charged \$75.00 per tonne while unsorted waste (or contaminated loads) to the landfill were charged \$99.00 per tonne.





LAND PLANNING

2018 began with the adoption of a modernized Community Planning Act. With the changes to the Act in place, staff devoted significant time to updating legislative references within our document templates, such as applications, form letters, approval forms and databases. We also undertook a comprehensive review of practices to take advantage of improvements made in the new legislation. The Act now enables us to use web advertising and social media to notify the public of public hearings, which has been a welcome addition. This allows for more efficient advertising, especially in those communities with weekly newspapers. This has resulted in improved efficiency during the land use process.

The three Planning offices of Shediac, Sackville, and Moncton continued to manage land development and construction throughout the Southeast. The Sackville office relocated to a new downtown location midway through the year. This office is better equipped to serve the public as it is fully accessible and within the same building as the local Service NB office. Day-to-day operations of all three offices entail issuing building permits and inspecting construction projects, processing variance requests, providing recommendations on municipal plan and zoning by-law amendment requests, and providing information to clients to help them complete their development projects.

The Planning Department's sixth year of operation was the busiest to date, with a record value of more than \$157 million in development. This record year saw significant development in commercial and manufacturing projects within the region, as detailed in the report.

The **SERSC** Planning Department also cohosted the 2018 Atlantic **Planners** Institute Conference, "Planning in a New Environment," with the City of Moncton. We contributed to the program by securing key note speaker Chief Administrative Officer Emanuel Machado, who discussed Gibsons BC's work with natural asset management. We also shared our own projects on natural asset management in the region, as well as food security initiatives and NB Planning Committee roles and responsibilities. This was also the first time joint conference sessions were offered in conjunction with the New

Brunswick Development Officers Association. This provided a great opportunity to bring planning and development issues together at the same conference.

This year we were also happy to launch our revised website with the goal of improving public usability and awareness of planning and development within our region. One of the key features is the introduction of interactive mapping that includes zoning, aerial imagery and other regulated constraints on properties. Staff also modified procedures to post public notices along with meeting dates on our website regarding rezonings and amendments for our partnering municipalities. As well, a full set of templates for construction projects was compiled and made available to help the public during building permit application submissions. We will continue to improve the website into the new year.



PLANNING REVIEW & ADJUSTMENT COMMITTEES

The Community Planning Act provides several planning and development tools which require approvals by a planning advisory committee. As well, before enacting amendments to planning and development by-laws and regulations, the Act requires the views of the committee to be sought before implementing changes. Within the southeast region, the board has created the Southeast Planning Review and Adjustment Committee to oversee the entire southeast region (excluding Dieppe, Moncton, Riverview and Shediac, who operate their own municipal PRAC).

During the months of November to April, the Southeast PRAC meets once a month, while the committee meets twice a month during the months of May to October. The Dieppe, Moncton, Riverview and Shediac committees meet monthly. All committees have the ability to hold special meetings, if there are time sensitive matters.

Committee member attendance is strong, with members averaging two or fewer missed meetings over the calendar year. The Southeast PRAC had one member resign at the end of 2017, Jennifer Jarvis, Thanks is extended to Jennifer for her involvement in the Committee. This position was vacant until October 2018, when Alexandre Clermont was welcomed to join the Committee.

Southeast Committee members are appointed as at-large members and therefore do not represent the specific community in which they reside. The criteria for being a member consist of: the member must reside within a community receiving local planning services, and have a basic knowledge of planning, local government functions and/or volunteer committees. All attempts are made to seek a diversity of skills.

Staff continue to monitor and compile statistics on the Southeast and Shediac Planning Review and Adjustment Committees and look towards improving efficiencies and costing associated with the PRACs operations. This year Staff prepared a presentation on the Roles and Responsibilities for the Planning Review and Adjustment Committees and Planning Adjustment Committees for the 2018 Atlantic Planners Institute Conference. This presentation will become an important tool for introductory training for new members as well as refresher training for existing members.

The Moncton and Riverview Committees are monitored by the City of Moncton Urban Planning Department. The Dieppe Committee is monitored by the City of Dieppe Planning and Development Department.

SOUTHEAST PLANNING REVIEW AND ADJUSTMENT COMMITTEE

Harry McInroy, Chairperson	17 of 17 attended
Alexandre Clermont (November 2018)	1 of 1 attended
Stanley Dixon	17 of 17 attended
Linda Estabrooks	16 of 17 attended
Valmont Goguen	15 of 17 attended
Jennifer Jarvis (Jan-July 2018)	8 of 9 attended
Heather Keith	15 of 17 attended
Edgar LeBlanc	17 of 17 attended
Hilyard Rossiter	15 of 17 attended
Randy Trenholm	17 of 17 attended

SHEDIAC PLANNING REVIEW AND ADJUSTMENT COMMITTEE

Laura Gallant, Chairperson	9 of 9 attended
Denis Arsenault	6 of 9 attended
Andrew Bell	7 of 9 attended
Julien Boudreau	5 of 9 attended
Tina Mazerolle	7 of 9 attended
Kim Murphy	8 of 9 attended
Paul Poirier	8 of 9 attended



DIEPPE PLANNING ADVISORY COMMITTEE

Robert Arsenault	5 of 9 attended
Jeanne Farrah	7 of 9 attended
Richard Gaudet	7 of 9 attended
Corinne Godbout	8 of 9 attended
Claudette LeBlanc	7 of 9 attended
Louis LeBlanc	9 of 9 attended
Paul LeBreton	9 of 9 attended

MONCTON PLANNING ADVISORY COMMITTEE

Kelsey Bingham	8 of 12 attended
Carole Chan	8 of 12 attended
Andrew Graham	9 of 12 attended
Dale Briggs	10 of 12 attended
Steve Mitton	11 of 12 attended
Andrew Mcgillvary	9 of 12 attended
Julian Howatt	10 of 12 attended
Daniel St-Louis	10 of 12 attended
Charles Leger	11 of 12 attended

RIVERVIEW PLANNING ADVISORY COMMITTEE

David Campbell	5 of 5 attended
Art Ball	4 of 5 attended
Keith Whalen	4 of 5 attended
Rob Bateman	2 of 5 attended
Tina Beers	5 of 5 attended
Gary Steeves (JanAug. 2018)	2 of 2 attended
Kelvin Martin	5 of 5 attended
Robert Riley	4 of 5 attended
Shawn Dempsey	3 of 5 attended

REGIONAL INITIATIVES

Regional Recreation Study

Two newly established committees of the board began their mandates in 2018, the Regional Recreation Committee and the SE Regional Trails Council. The Recreation Committee began ad-hoc meetings to examine regional recreation initiatives and to provide guidance on projects seeking provincial support. The SE Regional Trails Council began meeting bimonthly following the hiring of a Regional Trails Coordinator in May 2018.

The SERSC's Recreation Masterplan provided an outline to address regional trail gaps and opportunities to support trail development and enhancement initiatives across the region. With support from the SE Regional Trail Council, the Regional Trails Coordinator has begun to create conceptual trail plans aimed at improving trail connectivity and maximize the benefits of trail systems thought the Southeast.

In 2018, the Regional Trails Coordinator (RTC) set out to connect with local and provincial trails stakeholders. The RTC has found success networking with stakeholders like volunteer trail groups, municipalities and other organizations with aligned interests like conservation groups, naturalists and outdoor recreation programmers. The RTC has supported stakeholders through trail assessments and conceptual trail plans in municipalities and LSD's. 2018, also provided the opportunity to assess 2017's completed Trans Canada Trail route through the Southeast and identified areas where it could be re-located from roadside to more desirable off-road locations. Several longer distance trail projects which would further connect communities by trail were identified through outreach and public engagement.



Planning for Climate Change

Municipal Natural Assets Initiative and Planning the Blue Zone

In 2018, the SERSC continued to work on the Municipal Natural Assets Initiative (MNAI) with the launch of two pilot projects in Riverview and Riverside-Albert. The Riverview pilot is assessing Mill Creek's stormwater retention capabilities to assess development potential, as opposed to conventional development requiring engineered stormwater ponds. The Riverside-Albert pilot is centered on forestry management techniques in order to protect the town's water source without the need of costly purification infrastructure. These projects are expected to be complete in 2019.

Progression was also made on the multi-disciplinary Blue Zone project, which aims to identify inland flood risks and to integrate ecosystem services into future land use planning decisions. In 2018, the SERSC team worked on acquiring and processing high quality LIDAR data, which is now available for the entire region. The next step is to develop modelling techniques that will show the extent of floodplains while taking climate change into effect. The results of this project will have implications for future local and regional plans.



LAND PLANNING GOALS FOR 2019

We anticipate the completion of three plan reviews in Cap-Pelé, Salisbury, and Port Elgin and also plan to undertake the review of the Tantramar Unincorporated Rural Plan. The climate change adaption plans prepared by Commission staff in partnership with Shediac and Cap-Pelé will also be completed in March. During the summer we will have Graduate Planning students working on regional thematic background documents and assessing how different planning concepts can be applied within our context.

Our Municipal Natural Assets Initiative pilot projects in Riverside-Albert and Riverview are advancing well. Engagement workshops with our partners will help us develop future development scenarios so that we can

begin modelling potential outcomes.

This work will help us understand the financial value of these natural assets and provide cost comparisons with traditional development.

We will continue building momentum on regional trail development and will be joined by some European Masters students who will help our trail coordinator prepare a detailed study to implement the Shore-Line Trail concept. We will also work with the Department of Tourism, Heritage and Culture to recognise and include the Shore-Line Trail as a signature trail product in NB.

We will continue to update our website with the goal of making it more a more accessible and user friendly tool to inform the public of our projects, by-laws and plans. We are developing story maps and illustrations to help the public understand key planning concepts. These pages will also have

> hyperlinks to their specific use in official plans as well as to background studies and findings for those that wish to learn more about planning rationale.

COMMUNITY	Subdivisions	Waivers	Zoning Confirmations	Complaints	Resource Exraction
Village of Alma	3	4	2	-	-
Beaubassin-East Rural Community	27	39	9	20	4
Village of Cap-Pelé	21	15	18	7	-
City of Dieppe	45	48	47	48	-
Village of Dorchester	-	3	-	5	-
Village of Hillsborough	-	12	-	4	-
Village of Memramcook	17	28	5	1	5
City of Moncton	65	117	191	-	-
Village of Petitcodiac	3	4	3	1	-
Village of Port Elgin	-	3	1	-	-
Village of Riverside-Albert	1	5	1	-	_
Town of Riverview	17	7	9	-	-
Town of Sackville	12	41	10	-	-
Village of Salisbury	2	7	6	5	-
Town of Shediac	8	23	17	21	-
LSD Alma	_	_	-	-	-
LSD Baie Verte	1	4	-	-	_
LSD Bayfield	_	1	_	-	_
LSD Botsford	4	11	2	-	-
LSD Cape Tormentine	_	1	_	-	_
LSD Coverdale	13	15	5	1	-
LSD Dorchester	1	7	1	1	_
LSD Elgin	3	7	-	2	-
LSD Harvey	2	3	_	_	_
LSD Hillsborough	5	17	-	-	-
LSD Hopewell	1	7	1	3	_
LSD Moncton	27	43	12	4	_
LSD Murray Corner	2	5	_	_	_
LSD Parish of Elgin	3	_	_	-	-
LSD Pointe de Bute	-	3	_	_	_
LSD Pointe-du-Chêne	2	8	2	7	_
LSD Sackville	6	10	1	_	_
LSD Salisbury	3	9	16	1	_
LSD Scoudouc	7	4	4	_	_
LSD Scoudouc Road	-	2	1	1	_
LSD Shediac	-	1	-	- -	_
LSD Shediac Bridge-Shediac River	5	16	1	1	_
LSD Shediac Cape	3	3	-	-	1
LSD Westmorland	-	-	-	-	-
TOTAL	309	533	365	133	10

COMMUNITY	Conditional Use	Non Conforming Use	Rulings of Compatibility	Temporary Use Approval	Variance Request
Village of Alma	-	-	-	-	-
Beaubassin-East Rural Community	2	-	-	1	7
Village of Cap-Pelé	-	-	-	-	2
City of Dieppe	3	-	-	-	11
Village of Dorchester	-	-	-	-	-
Village of Hillsborough	-	-	-	-	1
Village of Memramcook	3	-	-	2	-
City of Moncton	12	-	1	9	37
Village of Petitcodiac	-	-	-	-	1
Village of Port Elgin	-	-	-	-	-
Village of Riverside-Albert	-	-	-	-	1
Town of Riverview	5	-	2	-	10
Town of Sackville	-	-	-	1	1
Village of Salisbury	1	_	-	-	-
Town of Shediac	-	_	-	3	10
LSD Alma	-	-	-	-	-
LSD Baie Verte	_	_	-	-	-
LSD Bayfield	_	-	-	-	_
LSD Botsford	-	-	-	-	1
LSD Cape Tormentine	_	-	-	-	_
LSD Coverdale	-	1	1	-	1
LSD Dorchester	_	_	_	-	_
LSD Elgin	-	-	-	-	_
LSD Harvey	_	_	_	-	_
LSD Hillsborough	-	-	-	-	_
LSD Hopewell	_	_	_	1	_
LSD Moncton	_	_	-	-	5
LSD Murray Corner	_	_	_	-	_
LSD Parish of Elgin	_	_	-	-	1
LSD Pointe de Bute	_	_	_	_	_
LSD Pointe-du-Chêne	-	-	-	-	1
LSD Sackville	1	-	-	-	1
LSD Salisbury	_	-	-	-	_
LSD Scoudouc	_	-	1	-	_
LSD Scoudouc Road	_	_	_	-	_
LSD Shediac	_	_	_	_	_
LSD Shediac Bridge-Shediac River	_	_	_	1	_
LSD Shediac Cape	1		_	· .	1
LSD Westmorland	_	_	_	_	_
TOTAL	28	1	5	18	92

COMMUNITY	Policy Amendment	Regulation Amendment	Rezoning
Village of Alma	1	-	1
Beaubassin-East Rural Community	-	1	2
Village of Cap-Pelé	-	-	2
City of Dieppe	1	1	2
Village of Dorchester	-	-	-
Village of Hillsborough	-	-	-
Village of Memramcook	-	1	3
City of Moncton	2	2	9
Village of Petitcodiac	-	1	-
Village of Port Elgin	-	-	-
Village of Riverside-Albert	-	-	-
Town of Riverview	-	1	2
Town of Sackville	-	-	3
Village of Salisbury	-	-	1
Town of Shediac	-	2	3
Beaubassin West Rural Plan	-	_	_
LSD Pointe-du-Chêne	-	-	_
LSD Scoudouc	-	_	1
LSD Scoudouc Road	-	-	-
LSD Shediac	-	_	_
LSD Shediac Bridge-Shediac River	-	-	-
LSD Shediac Cape	-	_	_
Tantramar Rural Plan	-	-	_
LSD Baie Verte	-	_	_
LSD Bayfield	-	-	_
LSD Botsford	-	_	_
LSD Cape Tormentine	-	-	_
LSD Dorchester	-	_	_
LSD Murray Corner	-	-	_
LSD Pointe de Bute	-	_	_
LSD Sackville	-	-	-
LSD Westmorland	-	_	_
Greater Moncton Rural Plan	-	<u>-</u>	_
LSD Alma**	_	_	_
LSD Coverdale	-	-	2
LSD Elgin**	-	_	_
LSD Harvey**	-	_	_
LSD Hillsborough*	-	-	-
LSD Hopewell**	-	-	_
LSD Moncton	<u>-</u>	<u>-</u>	_
LSD Parish of Elgin**	-	-	-
LSD Salisbury*	-	-	-
TOTAL	4	9	33

^{*} PARTIAL ZONING COVERAGE ** AREAS NOT ZONED



Southeast Region

2,399 PERMITS ISSUED **\$ 395,394,191** CONSTRUCTION VALUE

PERMITS ISSUED by Type

70% RESIDENTIAL 7% MULTI-RESIDENTIAL 2% INDUSTRIAL 16% COMMERCIAL 4% INSTITUTIONAL 1% AGRICULTURAL

VALUE OF PERMIT by Type

RESIDENTIAL	1,674	\$91,227,336
MULTI-RESIDENTIAL	. 183	\$72,207,582
INDUSTRIAL	25	\$16,581,258
COMMERCIAL	413	\$128,581,995
INSTITUTIONAL	91	\$65,456,596
AGRICULTURAL	13	\$21,339,424

PERMIT HIGHLIGHTS

12 NEW



98 NEWMulti Dwelling Un
permits issued





283 NEW Homes

245.004

114 NEW
Sign permits

43 NEW



471 NEWGarages and
Accessory Building

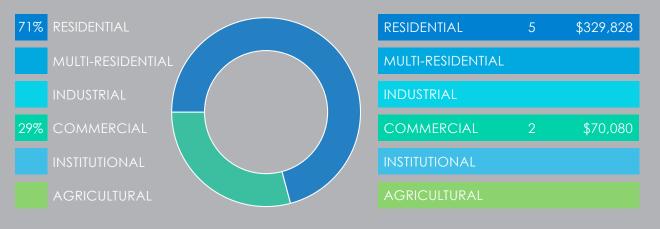
112 permits issued for Additions264 permits issued for Alterations



7 PERMITS ISSUED \$ 399,908 CONSTRUCTION VALUE

PERMITS ISSUED by Type

VALUE OF PERMIT by Type



PERMIT HIGHLIGHTS



1 NEW
Deck
1 NEW



ccessory Building

1 NEW Home constructed

1 NEW Commercial permit issued

\$276,099

1 Commercial Addition permit issued

1 permit issued for Alterations





Beaubassin East Rural Community

151 PERMITS ISSUED \$ 15,205,552 CONSTRUCTION VALUE

RESIDENTIAL	127	\$7,049,601
MULTI-RESIDENTIAL	5	\$971,375
INDUSTRIAL	6	\$6,590,429
COMMERCIAL	9	\$347,966
INSTITUTIONAL		\$246,181
AGRICULTURAL		

PERMIT HIGHLIGHTS



8 NEW



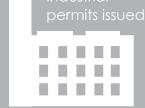
1 NEW Tower





16 permits issued for **Additions** for **Alterations**











40 PERMITS ISSUED \$ 3,616,398 CONSTRUCTION VALUE

PERMITS ISSUED by Type

67% RESIDENTIAL 10% MULTI-RESIDENTIAL 5% INDUSTRIAL 15% COMMERCIAL 3% INSTITUTIONAL AGRICULTURAL

VALUE OF PERMIT by Type

RESIDENTIAL	27	\$848,704
MULTI-RESIDENTIAL	4	\$1,781,775
INDUSTRIAL	2	\$140,000
COMMERCIAL	6	\$795,492
INSTITUTIONAL		\$50,427
AGRICULTURAL		

PERMIT HIGHLIGHTS



1 **NEW** Institutional permit issued



1 NEW Sign permit issued



3 NEW

permits issued





7 NEW
Garages and

1 **NEW** Homes constructed

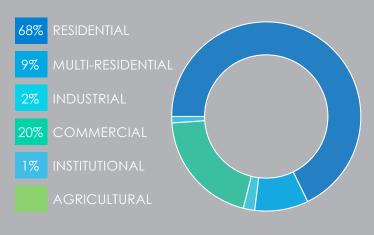
\$299,898 Construction valu



- 4 permits issued for Additions6 permits issued for Alterations
- **55** | 2018 SERSC Annual Repo



484 PERMITS ISSUED \$ 57,146,755 CONSTRUCTION VALUE



RESIDENTIAL	331	\$7,342,279
MULTI-RESIDENTIAL	44	\$11,754,957
INDUSTRIAL	7	\$791,904
COMMERCIAL	98	\$36,147,865
INSTITUTIONAL		\$1,109,750
AGRICULTURAL		

PERMIT HIGHLIGHTS

1 NEW



4 NEW

39 NEW

23 NEW Homes

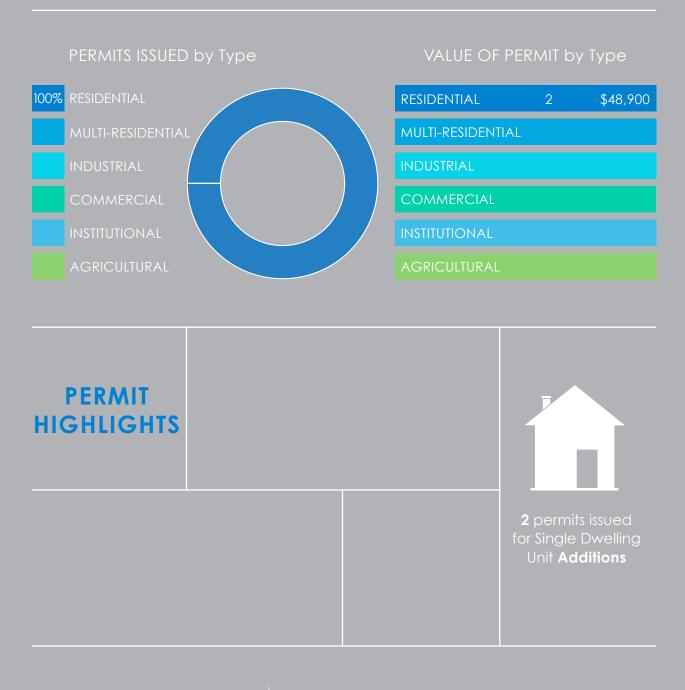


92 NEW

for **Additions** 72 permits issued for **Alterations**



2 PERMITS ISSUED \$ 48,900 CONSTRUCTION VALUE



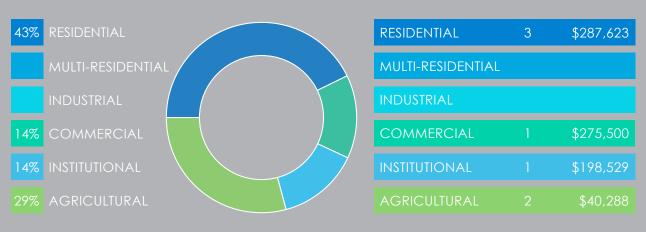


Village of Hillsborough

7 PERMITS ISSUED\$ 801,940 CONSTRUCTION VALUE

PERMITS ISSUED by Type

VALUE OF PERMIT by Type



PERMIT HIGHLIGHTS



2 NEW Agricultural permits issued





2 NEW
Garages and



1 NEW Home constructed \$245,433 construction value

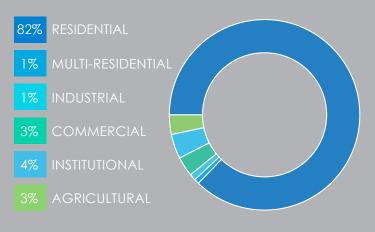


Village of Memramcook

74 PERMITS ISSUED \$ 8,849,232 CONSTRUCTION VALUE

PERMITS ISSUED by Type

VALUE OF PERMIT by Type



RESIDENTIAL	65	\$3,248,381
multi-residential	1	\$249,974
INDUSTRIAL		\$35,000
COMMERCIAL	2	\$12,100
INSTITUTIONAL	3	\$5,223,976
AGRICULTURAL		\$79,801

PERMIT HIGHLIGHTS

Multi Dwelling Unit permit issued

1 NEW







8 NEW Homes







27 NEWGarages and
Accessory Buildings



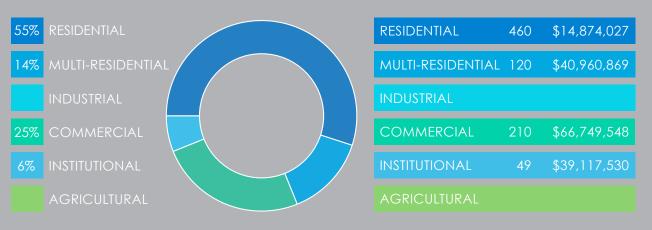
3 permits issued for Additions12 permits issued for Alterations



839 PERMITS ISSUED \$ 161,701,974 CONSTRUCTION VALUE

PERMITS ISSUED by Type

VALUE OF PERMIT by Type



PERMIT HIGHLIGHTS



19 NEW Commercial permits issued

46 NEW sign permits

5 NEW Institutional permits issued



52 NEWMulti Dwelling Unit permits issued



110 NEW

110 NEW
Garages and
Accessory Buildings

59 NEW Homes constructed

\$195,424 average



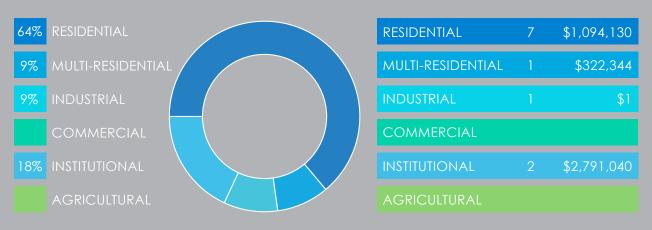
19 permits issued for Additions89 permits issued for Alterations



11 PERMITS ISSUED \$ 4,207,515 CONSTRUCTION VALUE

PERMITS ISSUED by Type

VALUE OF PERMIT by Type



PERMIT HIGHLIGHTS

1 NEW Multi Dwelling Unit permit issued











2 permits issued for **Alterations**



2 PERMITS ISSUED \$ 156,200 CONSTRUCTION VALUE





Village of Riverside-Albert

3 PERMITS ISSUED \$ 406,430 CONSTRUCTION VALUE

RESIDENTIAL MULTI-RESIDENTIAL INDUSTRIAL COMMERCIAL INSTITUTIONAL VALUE OF PERMIT by Type RESIDENTIAL MULTI-RESIDENTIAL INDUSTRIAL INDUSTRIAL INSTITUTIONAL 2 \$278,930

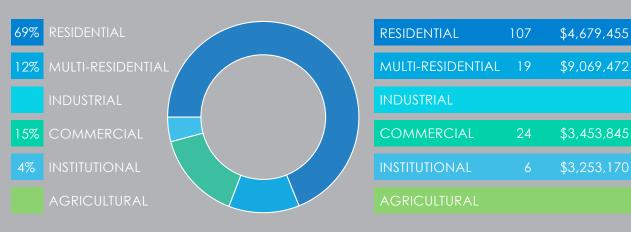




156 PERMITS ISSUED \$ 20,455,942 CONSTRUCTION VALUE

PERMITS ISSUED by Type

VALUE OF PERMIT by Type



PERMIT HIGHLIGHTS



4 NEW

1 NEW Commercial

\$253,669 average

7 NEW ign permi



13 NEW Homes

3 permits issued for Additions12 permits issued for Alterations

1 NEW Institutional permit issued



17 NEW Multi Dwelling Unit permit issued





Garages and
Accessory Buildings



67 PERMITS ISSUED \$ 23,764,870 CONSTRUCTION VALUE

PERMITS ISSUED by Type

73% RESIDENTIAL 3% MULTI-RESIDENTIAL 3% INDUSTRIAL 7% COMMERCIAL 12% INSTITUTIONAL 2% AGRICULTURAL

VALUE OF PERMIT by Type

RESIDENTIAL	49	\$2,469,872
MULTI-RESIDENTIAL	2	\$5,148,150
INDUSTRIAL	2	\$4,375,000
COMMERCIAL	5	\$2,131,550
INSTITUTIONAL	8	\$9,630,298
AGRICULTURAL		\$10,000

PERMIT HIGHLIGHTS



3 NEW Commercial permits issued



3 NEW Institutional permits issued



1 NEW

Multi Dwelling Uni permit issued





20 NEW
Garages and
ccessory Building

6 NEW Homes constructed

\$278,687 average



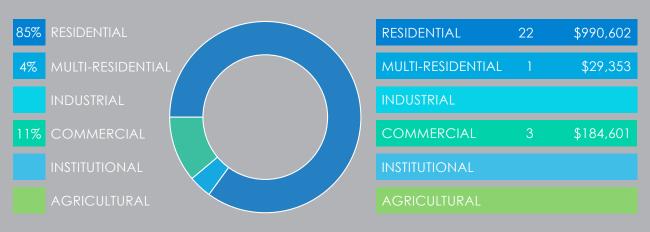
5 permits issued for Additions4 permits issued for Alterations



26 PERMITS ISSUED \$ 1,204,556 CONSTRUCTION VALUE

PERMITS ISSUED by Type

VALUE OF PERMIT by Type



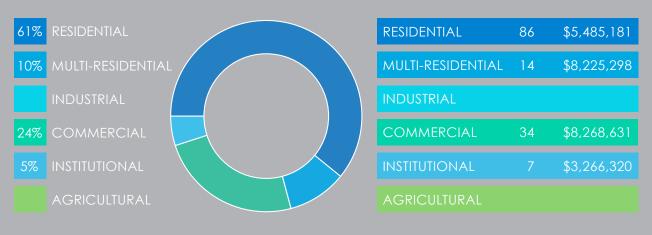
PERMIT HIGHLIGHTS 1 Multi Dwelling Unit Alteration permit issued 5 NEW Fences 7 NEW Garages and Accessory Buildings 2 permits issued for Alterations



141 PERMITS ISSUED \$ 25,245,430 CONSTRUCTION VALUE

PERMITS ISSUED by Type

VALUE OF PERMIT by Type



PERMIT HIGHLIGHTS



cor

11 NEW
Multi Dwelling Unit
permits issued



6 NEW Institutional permits issued



20 NEW Garages and 19 NEW Homes constructed \$230.273

\$230,273 average construction value



6 permits issued for Additions8 permits issued for Alterations

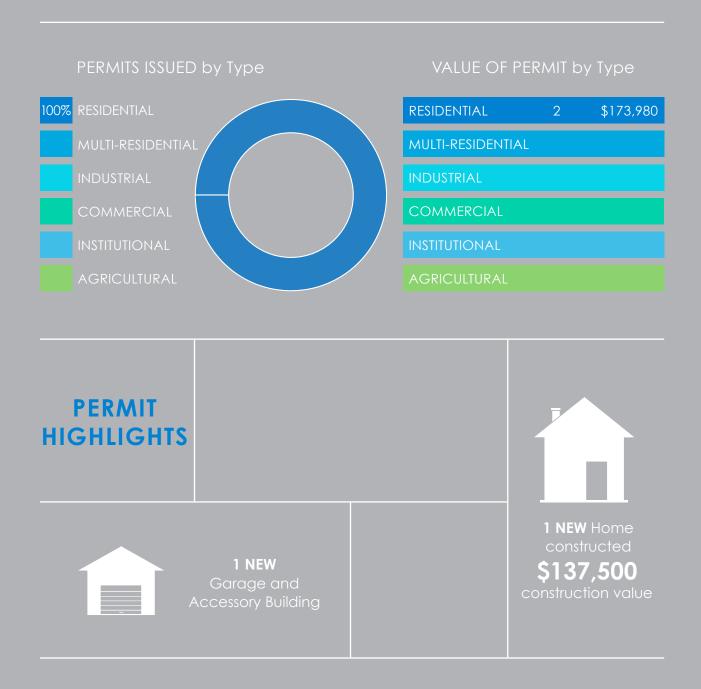


O PERMITS ISSUED\$ O CONSTRUCTION VALUE

RESIDENTIAL MULTI-RESIDENTIAL **INDUSTRIAL** COMMERCIAL INSTITUTIONAL **PERMIT HIGHLIGHTS**



2 PERMITS ISSUED \$ 173,980 CONSTRUCTION VALUE





O PERMITS ISSUED **\$ 0** CONSTRUCTION VALUE

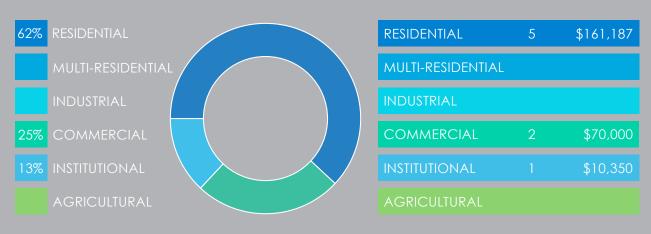
PERMITS ISSUED by Type	VALUE OF PERMIT by Type
RESIDENTIAL	RESIDENTIAL
MULTI-RESIDENTIAL	MULTI-RESIDENTIAL
INDUSTRIAL	INDUSTRIAL
COMMERCIAL	COMMERCIAL
INSTITUTIONAL	INSTITUTIONAL
AGRICULTURAL	AGRICULTURAL
PERMIT HIGHLIGHTS	



8 PERMITS ISSUED \$ 241,537 CONSTRUCTION VALUE

PERMITS ISSUED by Type

VALUE OF PERMIT by Type

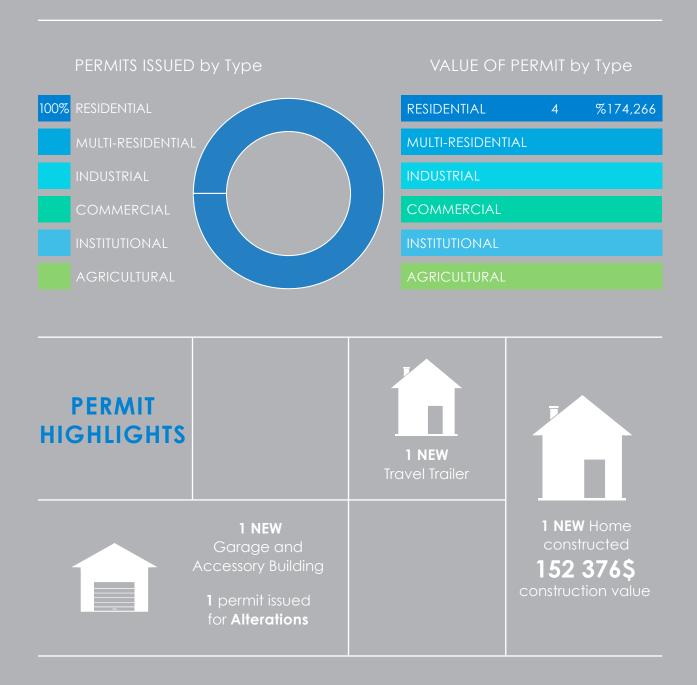






LSD of Cape Tormentine

4 PERMITS ISSUED \$ 174,266 CONSTRUCTION VALUE

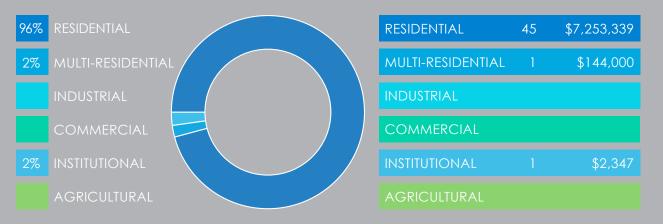




47 PERMITS ISSUED \$ 7,399,686 CONSTRUCTION VALUE

PERMITS ISSUED by Type

VALUE OF PERMIT by Type



PERMIT HIGHLIGHTS

1 NEW Multi Dwelling Unit permit issued











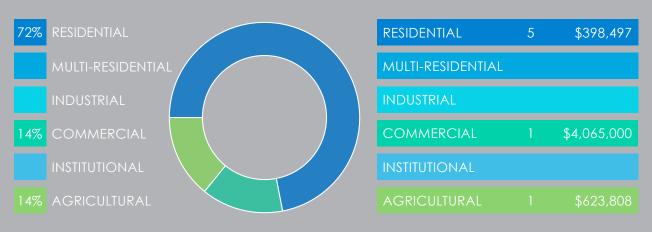


7 PERMITS ISSUED \$ 90,200 CONSTRUCTION VALUE

residential RESIDENTIAL \$90,199 MULTI-RESIDENTIAL 14% INDUSTRIAL **INDUSTRIAL** COMMERCIAL INSTITUTIONAL **PERMIT** 2 NEW **HIGHLIGHTS** Unit **Alterations** 3 NEW



7 PERMITS ISSUED \$ 5,087,305 CONSTRUCTION VALUE



PERMIT HIGHLIGHTS









350.785S



6 PERMITS ISSUED \$ 4,593,071 CONSTRUCTION VALUE

RESIDENTIAL RESIDENTIAL \$174,588 MULTI-RESIDENTIAL **INDUSTRIAL** 17% COMMERCIAL COMMERCIAL \$4,418,483 INSTITUTIONAL 1 NEW Commercial **PERMIT HIGHLIGHTS** S125.500 3 NEW

for **Alterations**

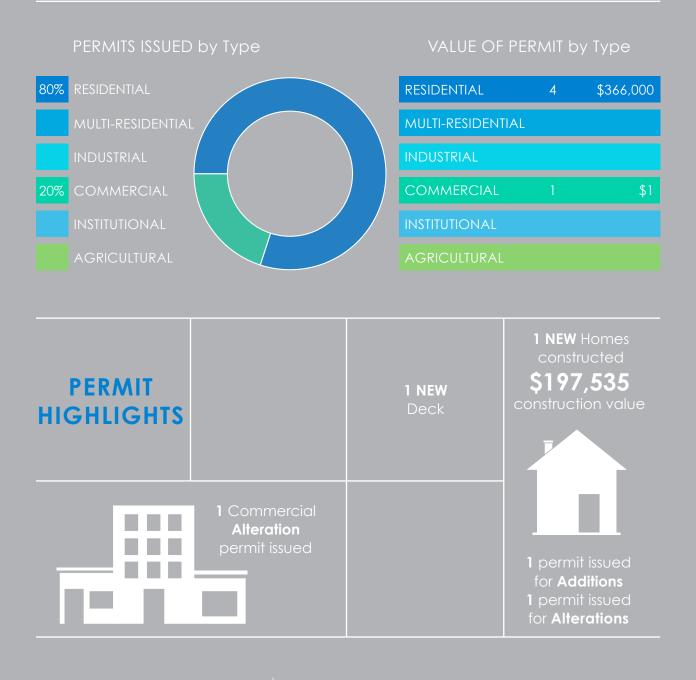


12 PERMITS ISSUED \$ 960,222 CONSTRUCTION VALUE

RESIDENTIAL \$918,222 MULTI-RESIDENTIAL **INDUSTRIAL** COMMERCIAL INSTITUTIONAL 3 NEW Homes 200.132 **PERMIT HIGHLIGHTS** 5 NEW for **Additions**



5 PERMITS ISSUED\$ 366,001 CONSTRUCTION VALUE

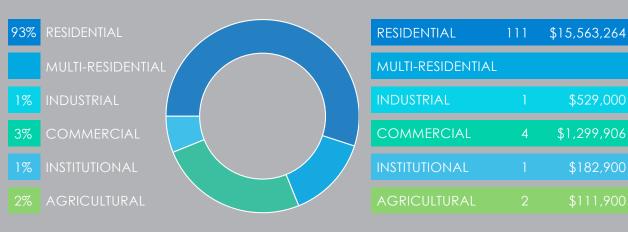




119 PERMITS ISSUED \$ 17,686,970 CONSTRUCTION VALUE

PERMITS ISSUED by Type

VALUE OF PERMIT by Type



PERMIT HIGHLIGHTS







46 NEW Homes









29 NEW

29 NEWGarages and
Accessory Buildings



7 permits issued for Additions6 permits issued for Alterations



15 PERMITS ISSUED \$ 561,087 CONSTRUCTION VALUE

PERMITS ISSUED by Type 93% RESIDENTIAL MULTI-RESIDENTIAL INDUSTRIAL 7% COMMERCIAL INSTITUTIONAL AGRICULTURAL 1 Commercial 2 NEW Homes constructed



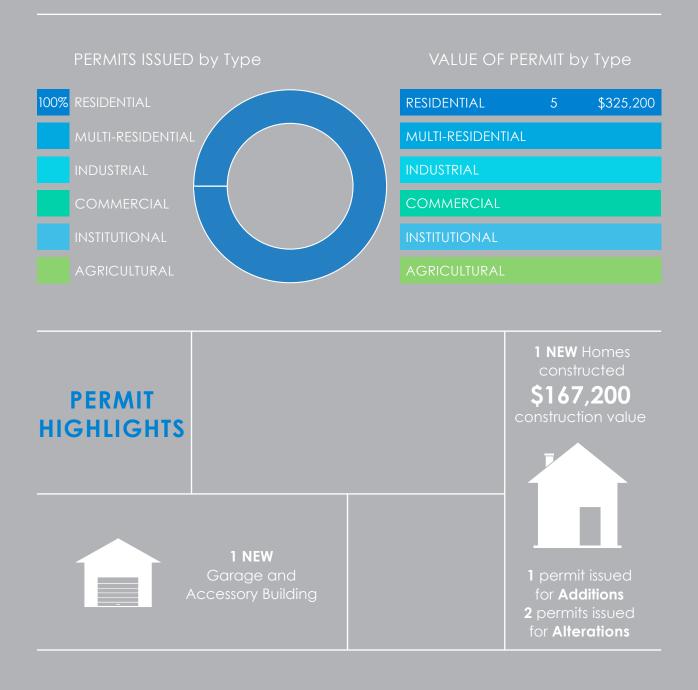


6 PERMITS ISSUED \$ 431,129 CONSTRUCTION VALUE

RESIDENTIAL RESIDENTIAL \$293,529 MULTI-RESIDENTIAL 17% INDUSTRIAL **INDUSTRIAL** COMMERCIAL INSTITUTIONAL 1 NEW Home **PERMIT** \$209.229 **HIGHLIGHTS** 3 NEW for **Additions**



5 PERMITS ISSUED \$ 325,200 CONSTRUCTION VALUE





LSD of Pointe-du-Chêne

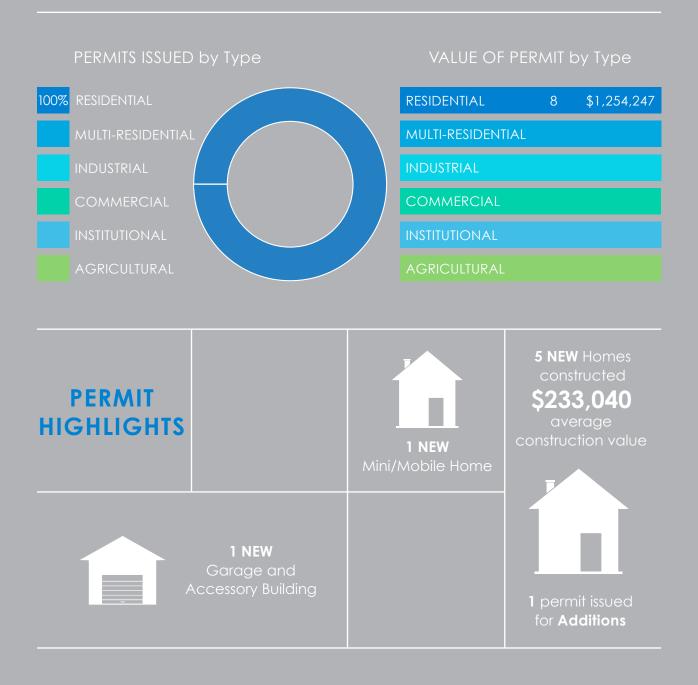
34 PERMITS ISSUED \$ 739,994 CONSTRUCTION VALUE

PERMITS ISSUED by Type 91% RESIDENTIAL MULTI-RESIDENTIAL INDUSTRIAL 9% COMMERCIAL INSTITUTIONAL AGRICULTURAL VALUE OF PERMIT by Type RESIDENTIAL 11 \$737,292 MULTI-RESIDENTIAL INDUSTRIAL COMMERCIAL AGRICULTURAL AGRICULTURAL





8 PERMITS ISSUED \$ 1,254,247 CONSTRUCTION VALUE

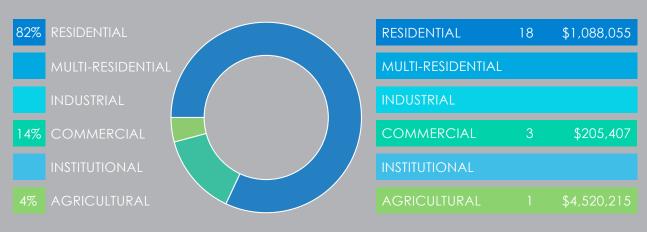




22 PERMITS ISSUED \$ 5,813,677 CONSTRUCTION VALUE

PERMITS ISSUED by Type

VALUE OF PERMIT by Type



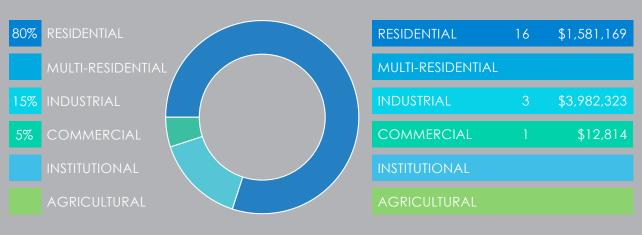




20 PERMITS ISSUED \$ 5,576,306 CONSTRUCTION VALUE

PERMITS ISSUED by Type

VALUE OF PERMIT by Type

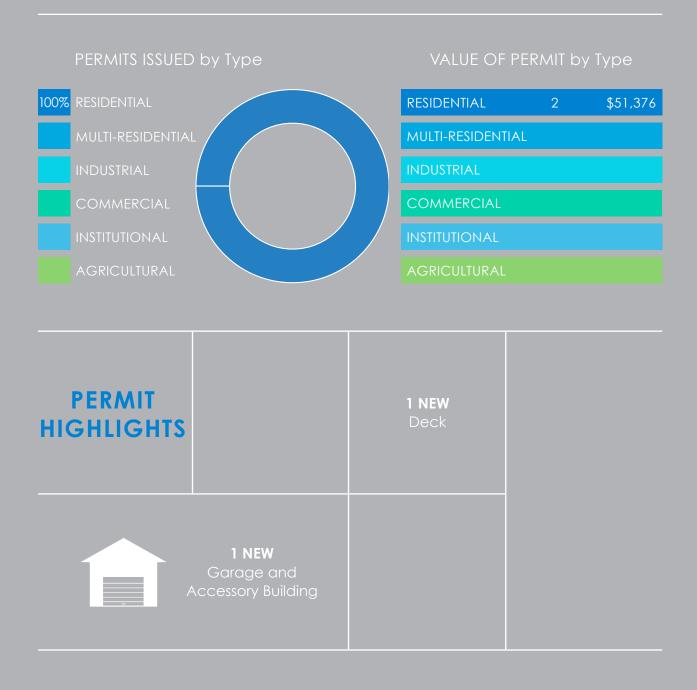






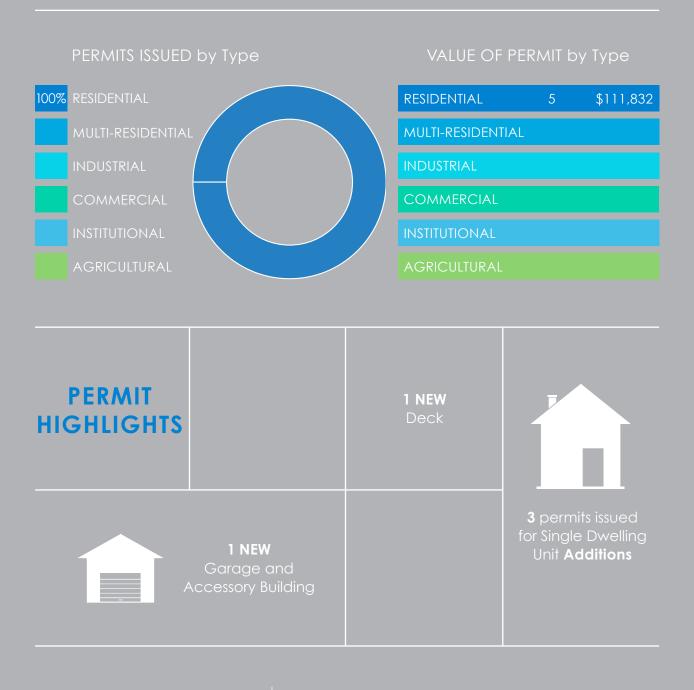
LSD of Scoudouc Road

2 PERMITS ISSUED \$ 51,376 CONSTRUCTION VALUE





5 PERMITS ISSUED \$ 111,832 CONSTRUCTION VALUE



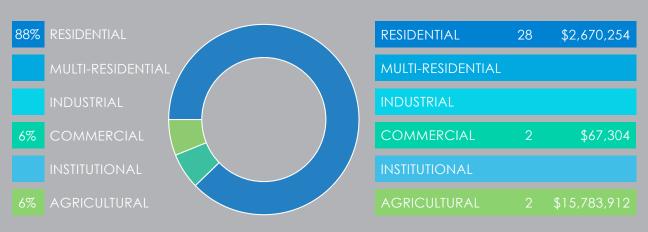


LSD of Shediac Bridge-Shediac River

32 PERMITS ISSUED \$ 18,521,470 CONSTRUCTION VALUE

PERMITS ISSUED by Type

VALUE OF PERMIT by Type



PERMIT HIGHLIGHTS







7 NEW Homes constructed

\$288,297
average
construction value



3 permits issued for Additions
5 permits issued

5 permits issued for **Alterations**



10 NEWGarages and
Accessory Buildings

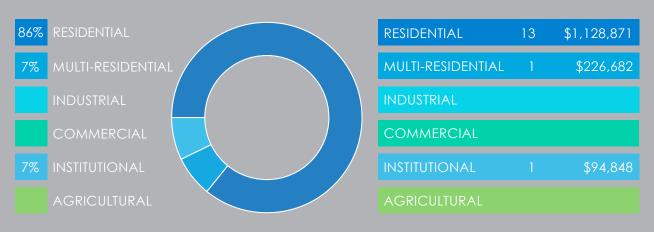
2 NEW



15 PERMITS ISSUED \$ 1,450,401 CONSTRUCTION VALUE

PERMITS ISSUED by Type

VALUE OF PERMIT by Type



PERMIT HIGHLIGHTS

1 NEW Multi Dwelling Unit permit issued









2 NEW
Garages and
Accessory Buildings

3 permits issued



LSD of Westmorland

8 PERMITS ISSUED \$ 609,132 CONSTRUCTION VALUE

100% RESIDENTIAL RESIDENTIAL \$609,132 MULTI-RESIDENTIAL **INDUSTRIAL** COMMERCIAL INSTITUTIONAL 1 NEW Home **PERMIT** \$462.672 **HIGHLIGHTS** Alterations 3 NEW 1 NEW for **Alterations** for **Alterations**





FINANCE SERVICES

The Finance Department is responsible for the proper management of the financial resources of the SERSC in accordance with the Regional Service Delivery Act, the Procurement Act and Regulation, the standards of CPA Canada and other provincial and federal acts and regulations.

2018 FINANCIAL RESULTS

LOCAL PLANNING Surplus of \$ 18,775 REGIONAL DESTINATION Surplus of MARKETING ORGANIZATION SOLID WASTE Surplus of \$ 766,289	CORPORATE	Surplus of	\$ 8,354	This surplus was credited to each of the participating services below.
REGIONAL DESTINATION Surplus of \$ 10,993 MARKETING ORGANIZATION SOLID WASTE Surplus of \$ 766,289	REGIONAL PLANNING	Surplus of	\$ 43,216	
MARKETING ORGANIZATION SOLID WASTE Surplus of \$ 766,289	LOCAL PLANNING	Surplus of	\$ 18,775	
		•	\$ 10,993	
ELECTRICITY Surplus of \$ 15,706 Budgeted deficit was \$106.	SOLID WASTE	Surplus of	\$ 766,289	
	ELECTRICITY	Surplus of	\$ 15,706	Budgeted deficit was \$106.



ACHIEVEMENTS & CHALLENGES DURING 2018

- Revision and update of the Human Resources Policy and Procedures Manual. (Still on-going).
- Updated invoicing process to allow for customer invoices to be e-mailed daily.
- Participated in training session on the new scale program.

PRIORITIES FOR 2019

- Transition to New Chief Financial Officer (CFO) starting in March 2019, upon retirement of current CFO.
- Complete the revision and update of the Human Resources Policy and Procedures Manual

Stephanie Thorne, CPA, CGA Chief Financial Officer March 8th 2019

Audited financial statements will be submitted separately

FINANCING SUMMARY

- Corporate Section | 3% by the Regional Planning Services
 - is funded by: 10% by the Local Planning Services
 - 4% by the Electricity Generation Services
 - 83% by the Solid Waste Services

- The Regional Planning Services | 51% by the members municipalities and LSD
 - is funded by: 49% by other revenues

is funded by:

- The Local Planning Services | 98% by the members municipalities and LSD (excluding Dieppe, Moncton & Riverview)
 - 2% by other revenues

- Solid Waste Services | 28% by the members municipalities and LSD
 - is funded by: 63% by tipping fees for landfill and C&D
 - 7% by Recycling
 - 2% by Rental and Service income

GRANTS RECEIVED IN 2018

solid waste	Grant ETF - Implementing a Regional Waste Strategy	\$ 64,176	Jan - March 2018
	Grant ETF - Waste Management Action Plan	\$ 44,154	Jan - March 2018
REGIONAL	Grant ETF -		
PLANNING	Climate Change Adaptation & Asset Management Improvements	\$ 27,619	April - Dec 2018
	Grant ETF -		
	Public transporation -		
	Citizen engagement & Simulator	\$ 16,686	Jan - March 2018
	Grant -		
	Recreational Recreation Development Assistance	\$ 41,360	Jan - Dec 2018
	201010111 / 133131 di 100	Ç 41,000	3011 DCC 2010

LOCAL PLANNING SERVICE

MUNICIPALITY	2018	CONTRIBUTION	 ITS & OTHER ENUES 2018	COST OF
Alma	\$	9,142	\$ 3,920	\$ 5,222
Cap-Pelé	\$	64,696	\$ 32,240	\$ 32,456
Beaubassin East	\$	205,163	\$ 98,368	\$ 106,795
Dorchester	\$	19,297	\$ 235	\$ 19,063
Hillsborough	\$	27,602	\$ 7,499	\$ 20,103
Memramcook	\$	101,217	\$ 60,885	\$ 40,332
Petitcodiac	\$	30,262	\$ 10,392	\$ 19,870
Port Elgin	\$	7,904	\$ 2,060	\$ 5,844
Riverside-Albert	\$	7,282	\$ 2,070	\$ 5,212
Sackville	\$	208,810	\$ 182,319	\$ 26,491
Salisbury	\$	56,912	\$ 3,151	\$ 53,761
Shediac	\$	211,332	\$ 153,427	\$ 57,905
Local Service Districts	\$	857,092	\$ 408,755	\$ 448,337
TOTAL	\$	1,806,711	\$ 965,322	\$ 841,389

MEMBERS OF THE BOARD	 L PER DIEMS EAR 2018	 S REIMBURSED AR 2018	 PER DIEMS & ES YEAR 2018
Arnold, Dawn	\$ 900	\$ -	\$ 900
Bear, Jerome	\$ 1,650	\$ 361	\$ 2,011
Boudreau, Ronald	\$ 2,700	\$ 448	\$ 3,148
Campbell, Jim	\$ 2,400	\$ 787	\$ 3,187
Duguay, Ronnie	\$ 1,800	\$ 541	\$ 2,341
Gaudet, Michel	\$ 600	\$ 107	\$ 707
Gogan Gerald	\$ 3,100	\$ 558	\$ 3,658
Higham, John	\$ 900	\$ 246	\$ 1,146
Keating, Terry	\$ 1,950	\$ 249	\$ 2,199
Lapierre, Yvon	\$ 1,350	\$ -	\$ 1,350
LeBlanc, Jacques	\$ 600	\$ 86	\$ 686
Léger, Serge	\$ 1,650	\$ 451	\$ 2,101
Russell, Heather	\$ 1,500	\$ 213	\$ 1,713
Scott, Judy	\$ 2,250	\$ 789	\$ 3,039
Seamans, Ann	\$ 2,000	\$ 123	\$ 2,123
Shortt, Kirstin	\$ 1,500	\$ 754	\$ 2,254
Snider, Barry	\$ 1,050	\$ 144	\$ 1,194
Steeves, Charles	\$ 2,352	\$ 533	\$ 2,885
Titus, Ronald	\$ 1,500	\$ 145	\$ 1,645
TOTAL	\$ 31,752	\$ 6,535	\$ 38,287

ALTERNATES		PER DIEMS AR 2018	S REIMBURSED AR 2018	PER DIEMS & ES YEAR 2018
Aiken, Ron	\$	900	\$ 246	\$ 1,146
Bennett, Wayne	\$	100	\$ 9	\$ 109
Berry, Kevin	\$	300	\$ 41	\$ -
Bourque-Chevarie, Patricia	\$	650	\$ 66	\$ -
Caissie, Roger	\$	100	\$ 23	\$ 123
Casey, Andrew	\$	500	\$ 376	\$ -
Chapman, Gary	\$	600	\$ 308	\$ 908
Cormier, Brian	\$	400	\$ 54	\$ 454
Cormier, Susan	\$	500	\$ 111	\$ 611
Cullen, Mariane	\$	350	\$ 60	\$ -
Gaudet Ted	\$	350	\$ -	\$ -
Hickman, Robert	\$	500	\$ -	\$ 500
LeBlanc, Eliza	\$	400	\$ 41	\$ 441
LeBlanc, Yvonne	\$	300	\$ 82	\$ -
Léger, Charles R.	\$	200	\$ -	\$ -
McNeil, Shawn	\$	300	\$ 21	\$ 321
Morrissey, Arnold	\$	300	\$ -	\$ 300
Rampersaud, Tammy	\$	500	\$ -	\$ -
Saunders, Peter	\$	600	\$ 98	\$ 698
Stokes, Jason	\$	700	\$ 169	\$ 869
Thibodeau, Ernest	\$	350	\$ -	\$ 350
Tuner, Greg	\$	450	\$ -	\$ -
TOTAL	\$	9,350	\$ 1,704	\$ 6,830
TOTAL- MEMBERS & ALTERNATE	S \$	41,102	\$ 8,239	\$ 45,116

NON-ELECTED MEMBERS - COMMITTEES	 PER DIEMS AR 2018	S REIMBURSED AR 2018	PER DIEMS & ES YEAR 2018
Clermont, Alexandre	\$ 75	\$ 45	\$ 120
Dixon, Stanley	\$ 1,350	\$ 1,033	\$ 2,383
Estabrooks, Linda	\$ 1,275	\$ 787	\$ 2,062
Goguen, Valmont	\$ 1,200	\$ 689	\$ 1,889
Jarvis, Jennifer	\$ 675	\$ 406	\$ 1,081
Keith, Heather	\$ 1,200	\$ 525	\$ 1,725
LeBlanc, Edgar	\$ 1,350	\$ 610	\$ 1,960
McInroy, Harold J	\$ 1,800	\$ 657	\$ 2,457
Rossiter, Hilyard G	\$ 1,200	\$ 1,050	\$ 2,250
Trenholm, Ralph	\$ 1,350	\$ 1,137	\$ 2,487
TOTAL	\$ 11,475	\$ 6,938	\$ 18,413
TOTAL - Elected & Non-Elected	\$ 52,577	\$ 15,176	\$ 63,529

BEAUBASSSIN OFFICE PLANNING REVENUE

Municipality	TOTAL				April				August		October		December
Beaubassin East (BERC)	98,368	15,857	5,457	19,446	2,798	10,669	11,697	7,079	6,755	6,074	10,857	1,532	147
Shediac	153,427	11,110	2,401	5,510	10,084	16,419	10,495	12,325	7,117	28,537	46,102	2,777	550
Cap-Pelé	32,240	937	4,397	2,964	3,250	4,301	2,283	4,551	550	1,134	4,218	3,604	20
Memramcook	60,885	2,069	1,989	1,623	1,079	6,681	4,722	4,748	29,948	2,861	3,931	469	764
Beaubassin LSDs	146,184	1,131	2,301	323	3,485	23,203	9,131	6,155	7,337	7,677	82,855	1,207	1,378
	491,103	31,104	16,545	29,866	20,696	61,273	38,328	34,858	51,707	46,283	147,963	9,590	2,890

TANTRAMAR OFFICE PLANNING REVENUE

Municipality	TOTAL	January	January February	March	April	May	June	yluly	August September	ptember	October	November	December
Sackville	182,319	972	2,571	17,406	64,505	6,743	34,539	39,465	4,396	786	7,762		360
Dorchester	235		1	,	,	,	,	55	,	24	131	25	1
Port Elgin	2,060		•	,	,	15	156	86	,	24	25	1	1,742
Tantramar - LSDs	17,789	49	350	20	1,452	2,313	3,102	1,667	1,668	1,848	2,600	1,947	743
	202 403	1 00 1	2 001	17 454	45 957	0 071	37 798	A1 284	V 0 4 4	2 4 8 3	10.517		2 845

WESTMORLAND-ALBERT OFFICE PLANNING REVENUE

Municipality	TOTAL		February		April				August	September	October	November	December
Alma	3,920	73			2,422	499	25	125	672	25	30	1	49
Petitcodiac	10,392	346	2,667	86	67	1,548	3,738	287	25	415	1,050	24	
Salisbury	3,151	256	329	(2,000)	56	1,374	297	789	368	1,081	179	227	194
Riverside-Albert	2,070		195		•	482	,		284	1,011	1	•	
Hillsborough	7,499	1	24	25	2,054	629	1,471	326	180	1,191	1,569	1	1
Greater Moncton - LSDs	244,782	3,253	4,703	9,365	45,551	23,649	30,861	34,303	20,068	13,235	40,113	8,602	11,080
	271,816	3,928	7,920	7,488	50,180	28,212	36,391	35,830	21,597	16,958	42,940	8,854	11,518

Base rate	Education/Transport	Total residential unit rate
	SOLID WASTE - REVENUES	MEMBERS RESIDENTIAL UNITS 2018

\$ 56.00 \$ 4.00 \$ 60.00

\$2. per household

Member	Households	Rate	Total	₩.	26.00	Trans Si	Transportation Subsidy		Transportation Revenue	Educ	Education To Revenue	tal Memb Revenue	Total Member Revenue
Alma	185	\$ 15.43	\$ 2,855	₩	10,360	₩	8,245	↔	370	↔	370	↔	2,855
Beaubassin-East	3,067	\$ 48.10	\$ 147,523	₩	171,752	⇔	36,497	₩	6,134	⇔	6,134	\$ 14	147,523
Cap-Pelé	1,133	\$ 44.81	\$ 50,770	₩	63,448	∨	17,210	↔	2,266	↔	2,266	↔	50,770
Dieppe Education/Transport Total	8,555	\$ 60.00	\$ 513,300 \$ 11,684 \$ 524,984	↔	479,080	₩		∨	22,952	8	22,952	\$ 52	524,984
Dorchester	218	\$ 48.85	\$ 10,649	∨	12,208	∨	2,431	∨	436	∨	436	- -	10,649
Hillsborough	655	\$ 44.81	\$ 29,351	₩	36,680	₩	9,949	↔	1,310	∨	1,310	\$	29,351
Memramcook Education/Transport Total	2,033 125	\$ 54.94 \$ 4.00	\$ 111,693 \$ 500 \$ 112,193	↔	113,848	₩	10,287	∽	4,316	∽	4,316	\$	112,193
Moncton Education/Transport Total	24,621 11,269	\$ 60.00	\$ 1,477,260 \$ 45,076 \$ 1,522,336	↔	\$ 1,378,776	₩	1	∽	71,780	\$	71,780	1,52	\$1,522,336
Petitcodiac Education/Transport Total	558 78	\$ 54.94 \$ 4.00	\$ 30,657 \$ 312 \$ 30,969	⇔	31,248	₩	2,823	∽	1,272	↔	1,272	€	30,969
Port Elgin	194	\$ 36.70	\$ 7,120	\$	10,864	∨	4,520	∨	388	\$	388	\$	7,120
Riverside-Albert	215	\$ 36.70	\$ 7,891	₩	12,040	∨	5,010	↔	430	∨	430	₩.	7,891
Riverview Education/Transport Total	6,493 2,066	\$ 60.00	\$ 389,580 \$ 8,264 \$ 397,844	↔	363,608	₩	•	€	17,118	∽	17,118	\$ 38	397,844
Sackville Education/Transport Total	2,283	\$ 48.86 \$ 4.00	\$ 111,547 \$ 3,256 \$ 114,803	↔	127,848	↔	25,433	↔	6,194	↔	6,194	S	114,803
Salisbury Education/Transport Total	918	\$ 60.00	\$ 55,080 \$ 292 \$ 55,372	₩	51,408	₩		∨	1,982	∨	1,982	♦	55,372
Shediac Education/Transport Total	2,343 871	\$ 55.95 \$ 4.00	\$ 131,091 \$ 3,484 \$ 134,575	₩	131,208	₩	9,489	∨	6,428	∨	6,428	.	134,575
Local Service Districts	13,633	\$ 60.00	\$ 817,980	↔	763,448	∨	•	∨	27,266	\$	27,266	\$ 81	817,980

\$ 170,642 \$3,967,213

\$ 170,642

\$ 131,895

\$3,757,824

\$3,967,213

TOTAL REVENUE FROM MEMBERS

85,321

CONTACT INFORMATION

HEAD OFFICE

1234 Main Street, 2nd floor, Unit 200, Moncton, NB., E1C 1H7 Tel: 506-382-5386

SOLID WASTE

100 Bill Slater Drive, Berry Mills, NB., E1G 4K6 Tel: 506-877-1050

BEAUBASSIN LAND PLANNING OFFICE

815A Bombardier Street, Route 14, Exit 37, Shediac, NB., E4P 1H9 Tel: 506-533-3637

TANTRAMAR LAND PLANNING OFFICE

112 Main Street, Unit C, Sackville, NB., E4L 0C3 Tel: 506-364-4701

WESTMORLAND-ALBERT LAND PLANNING OFFICE

1234 Main Street, 2nd floor, Unit 200, Moncton, NB., E1C 1H7

Tel: 506-382-5386