

The background of the page is a solid dark blue color. Overlaid on this are several large, abstract, light blue geometric shapes. On the left side, there is a vertical rectangular shape. On the right side, there are several overlapping circular and semi-circular shapes, some of which are partially cut off by the edge of the page. These shapes create a modern, layered visual effect.

2019 ANNUAL REPORT

SOUTHEAST

Regional Service Commission

Presented to

The Honourable Jeff Carr,
Minister of Environment and Local Government
and
Mayors and Local Service District Representatives of the
Southeast Regional Service Commission

The Southeast Regional Service Commission
hereby respectfully submits its
7th Annual Report of activities for the year 2019

Mayor Gerald (Jerry) Gogan, Chair

G rard Belliveau, Executive Director



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Message from the **CHAIR**

I must admit, 2019 was a great and challenging year. The Southeast Regional Service Commission Board worked diligently and tackled numerous issues. At the onset, I want to thank all Board Members and their Alternates for their engagement in making our region a better place to live. I truly believe that we are a model of collaboration and cooperation because of the mutual respect shown by our members and communities.

In keeping with our quest for continued improvement, the Strategic Planning Committee mandated sub-groups to explore future options on policing, local governance, water and wastewater systems and tourism. The SERSC is awaiting a final report on establishing a Regional Destination Marketing Organization (RDMO) for our region as well as new data on policing and the local government fiscal environment.

The Solid Waste sector was hard at work with numerous projects. I want to thank the members of the Technical Committee for their wisdom in leading the development of future plans including technological advances. I would be remiss if I forgot to mention the \$3 per household reduction afforded to residential users. Increased revenues and new efficiencies enabled our Board to lighten the fiscal burden of member communities.

Our Planning group is welcoming the Town of Riverview as a planning and inspection services client. We are expecting this new partnership to be fruitful for everyone involved. Municipal and rural planning initiatives are ongoing as well as nationally funded research projects.

The Corporate Administration group witnessed the retirement of Chief Financial Officer Nicole Rioux and the arrival of Stephanie Thorne as our new CFO. Nicole arrived at a crucial time for the SERSC. Four former commissions were being terminated and an orderly transition to our new entity was required. We offer her our utmost congratulations for her service to taxpayers during her career. Stephanie is already up to speed on all files and we are assured of her continued success in this role.

In closing, I would like to thank our Executive Director as well as our Department Heads for their guidance and offering us the capability to take informed decisions on behalf of citizens. Our objective is to serve our members and undertake initiatives that are in accordance with their needs.

Gerald Gogan, Chair



Message from the **EXECUTIVE DIRECTOR**

Last year brought its share of new challenges and opportunities for our organization. Staff diligently managed operations and capital investments on behalf of the SERSC Board and embarked on new projects. The following are some of the highlights:

Solid Waste: (1) New Public Drop-off Facility; (2) Started construction of a new Administration and Public Education building; (3) Enhanced Public Eco-Depot Services; (4) Plant Renovations; (5) Improved Efficiency Measures; (6) PPP (Printed Paper and Packaging) program discussions with provincial government; and (7) A Water and Wastewater study for the Department of Environment and Local Government. New partnerships were struck with area institutions (school districts, universities, non-profit organizations, etc.)

On the Planning front, negotiations on the delivery of planning services to the Town of Riverview were completed. Planning projects such as: (1) Natural Assets Initiatives (Riverside-Albert and Riverview) received significant external funding; (2) completion of a revised plan for unincorporated areas; (3) asset management research and accompanying operational plans for a growing number of municipalities; (4) climate change and sea level rise research and planning is continuing; and (5) the Trails Council is close to undertaking concrete steps relative to trail construction. These initiatives are above and beyond the everyday management of Municipal and Rural Plans and By-law enforcement.

Corporate Services dealt with retirements and new arrivals. Our Chief Financial Officer retired after 35 years+ public service and the transition to a new CFO has been seamless. This is a testament to the financial system established by Nicole Rioux and the continuum provided by Stephanie Thorne. Our new computerized scale system is operating well and is producing additional efficiencies for Solid Waste operations. Enough said details on our operations are all contained in this report.

In closing, I want to thank the Department Heads and support staff for their continued engagement towards our region's communities. When you hire the right people, you get the right results.

G rard Belliveau, Executive Director

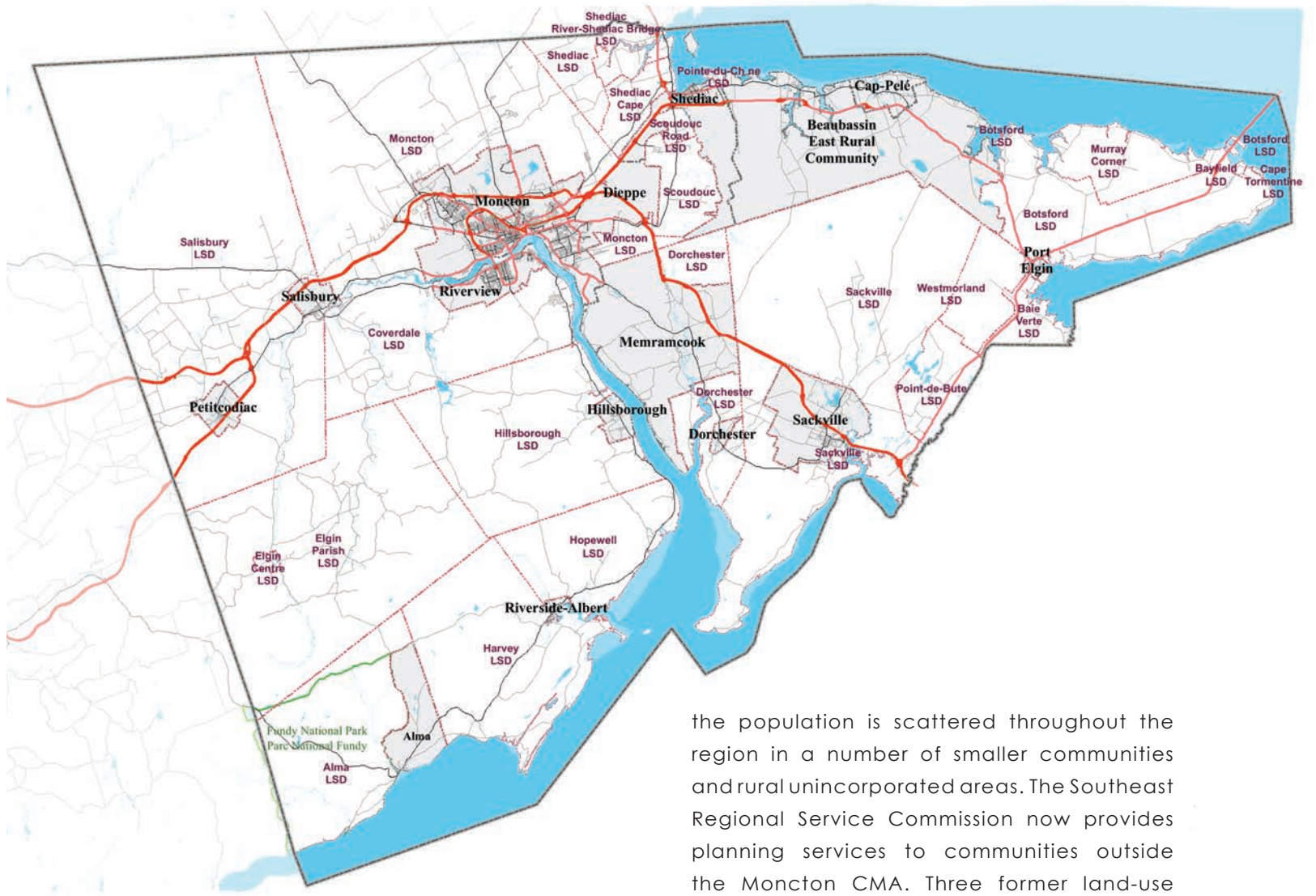


Southeast REGIONAL PROFILE

In January 2013, twelve Regional Service Commissions were created in New Brunswick. The mandate of the Regional Service Commissions (RSCs) is to deliver services to communities for land use planning and solid waste management, to facilitate voluntary service arrangements among interested communities, and to act as a forum for collaboration among communities on regional issues.

The Southeast Regional Service Commission includes the counties of Westmorland and Albert, located in the Southeastern region of New Brunswick bordering the Bay of Fundy, the Northumberland Strait and the Province of Nova Scotia. Encompassing two cities, three towns, nine villages, one rural community and 24 local service districts, this newly appointed Regional Service District (herein referred to as "the region") is the most populated in New Brunswick.





The two counties are home to the highest bilingual population in the Province with 47.3% of residents speaking both French and English. In more recent years, this bilingual workforce has helped the region become an economic driver for New Brunswick. Both Atlantic and Canadian businesses have begun to invest in the region and the Moncton Census Metropolitan Area has quickly expanded as the center of this economic activity. Combined, the City of Moncton and the City of Dieppe hold 65% of Westmorland County's population while Riverview is home to 67% of Albert County's population. The remainder of

the population is scattered throughout the region in a number of smaller communities and rural unincorporated areas. The Southeast Regional Service Commission now provides planning services to communities outside the Moncton CMA. Three former land-use Planning Commissions now serve the region, as offices of the Southeast Regional Service Commission. These offices include: the Beaubassin office in Shediac, the Tantramar office in Sackville and the Westmorland-Albert office in Moncton.

The following communities are served by rural and municipal plans in the Southeast Region area: Beaubassin-East, Beaubassin West, Cap-Pelé, Memramcook, Shediac, Alma, Hillsborough, Petitcodiac, Riverside-Albert, Salisbury, Westmorland-Albert Parish, Dorchester, Port Elgin, Sackville and Tantramar Unincorporated.

POPULATION

The 2016 census showed the population of the Southeast region at 178,781, which is 24% of the total population of New Brunswick. This represents a 3% growth rate from 2011, when the population was 173,004 and 23% of the total population of New Brunswick. Roughly 42% of the Southeast Region's population is of core-working age (between the ages of 30-59), while another 25.6% fall within the senior demographic (over the age of 60). The Moncton CMA has a higher percentage of working age people while many of the more rural communities have much older populations.



HOUSEHOLD STRUCTURE

As of 2016, there were 52,300 families living in the Southeast Region. Of these families, 15.4% were classified as lone-parent, a percentage that falls below that of the Province at 16.2%. The average family living in the Southeast Region consists of 2.7 people. The southeastern region is also home to 45,755 people who are over the age of 65, equivalent to 25.6% of the total population. This percentage of senior citizens is not as high as the rest of the

province, where 27.7% of the population is 60 or older. This demographic is particularly significant, as an aging population will place unique pressures on services in the region. Planning policies will have to meet seniors' needs in areas such as housing, health, leisure and recreation services, special care facilities, and both shared and public transportation options.

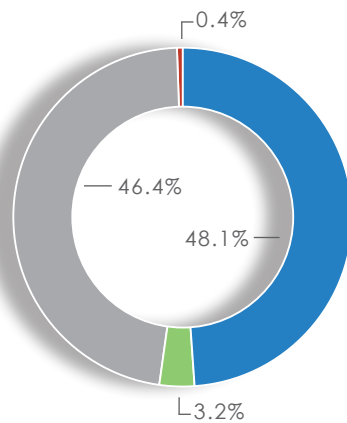


LANGUAGE

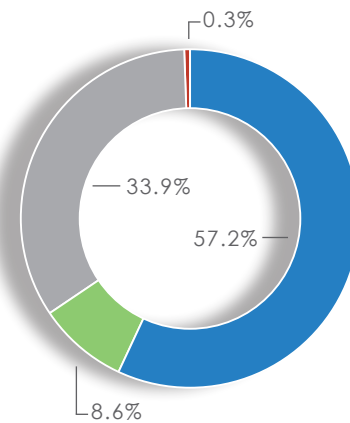
47.3% percent of the population of the Southeast Region is bilingual where its population is able to speak both French and English. Provincially, 34% of the population speak both official languages. This regional bilingualism tends to be concentrated in certain cities and municipalities in the region. The Cities of Moncton and Dieppe, as well as the Town of Shediac, are notable bilingual communities that, under the *Official Languages Act*, are required to provide certain services in both official languages. Another 50% of the Southeast Region's population can solely speak English, compared to 58% provincially.



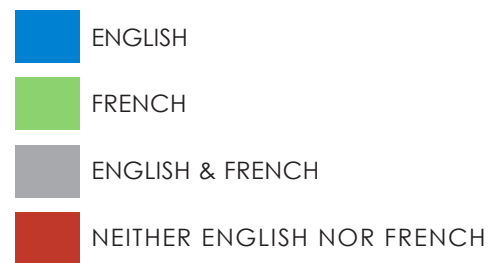
SOUTHEAST REGION



NEW BRUNSWICK



2016 CENSUS DATA

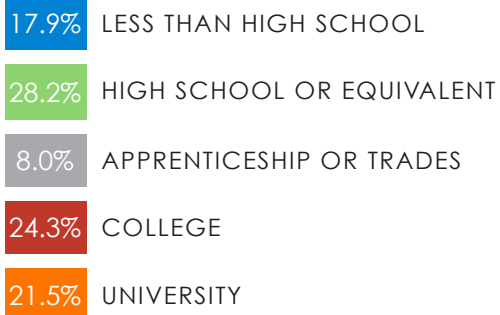
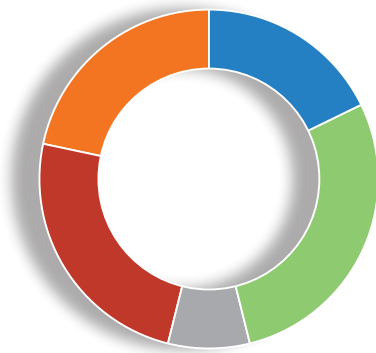


EDUCATION

The Southeast Region's level of education generally mirrors that of the Province. The region's percentage of people without a high school certificate is slightly lower than the Province's, with 17.9% having no high school certificate compared to 22% in New Brunswick. At the post-secondary level, a slightly larger portion of the Southeast Region's population has received a university or college certificate (45.8% regionally and 40.2% provincially). New Brunswick does, however, have a larger portion of people certified in a trade with 9.1% holding a trades certificate compared to 8% in the Southeast region.

SOUTHEAST REGION BY LEVEL OF EDUCATION

2016 CENSUS DATA

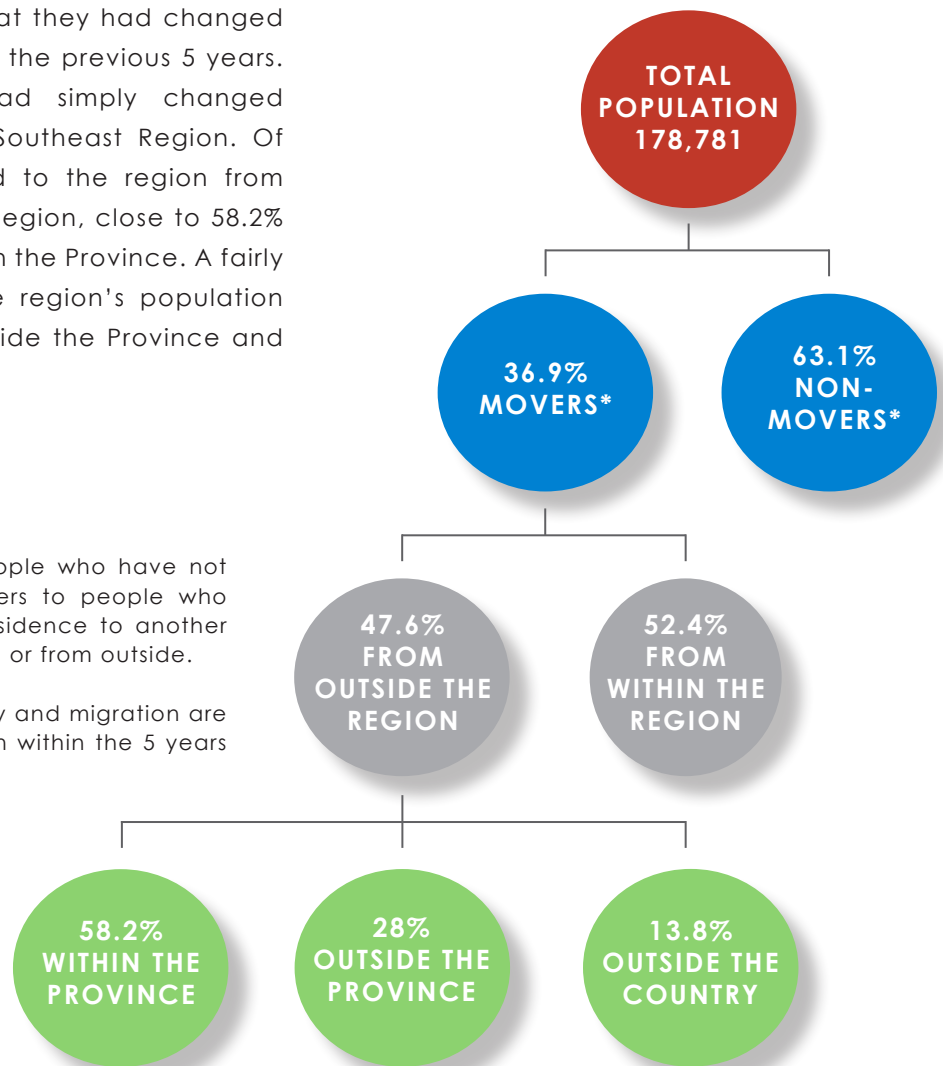


MOBILITY & MIGRATION

The Southeast Region has a relatively mobile population. In 2016, 36.9% of the population reported that they had changed residences sometime in the previous 5 years. Of this, over half had simply changed residences within the Southeast Region. Of those who had moved to the region from outside the Southeast Region, close to 58.2% were moving from within the Province. A fairly low percentage of the region's population has migrated from outside the Province and outside Canada.

*Non-movers refers to people who have not moved, while movers refers to people who have moved from one residence to another whether within their region or from outside.

All percentages of mobility and migration are people who had moved in within the 5 years prior to 2016.





USE OF THE BUILT ENVIRONMENT

Combined, the Counties of Westmorland and Albert cover an area of 5,474 km². Westmorland County is the most densely populated of the two with 40.8 people living per square kilometre, compared to Albert County which has a population density of 16.1 people per square kilometre. Combined, the two Counties have a population density of 32.7 people per square kilometre. In total, the region has 3,642 kilometres of roads of which 792 are provincial, 308 are regional, and the remaining 2,542 are local. The region also holds 88,824 properties. 77,605 (or 87%) are designated residential, 5,053 (6%) agricultural and 6,166 (7%) are institutional, commercial or industrial.

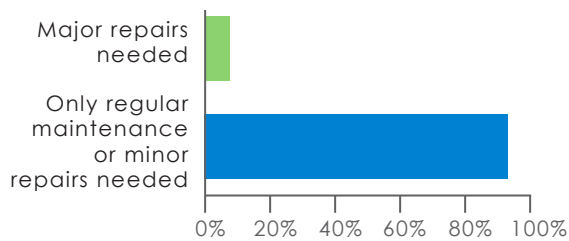
DWELLINGS

The majority of dwellings in the Province and in the Southeast Region were built post-1960. In the fifty years following this time, residential construction in the region paralleled the construction that was occurring in the rest of the Province. Since 1996, however, the construction of dwellings in the Southeast Region has outpaced construction in the Province. The Moncton Census Metropolitan Area has experienced a rapid increase in its population since the late 1990s and, as a result, new residential construction has followed in areas such as Dieppe and Riverview. 71.1% of private

dwellings in the Southeast Region are owned with another 28.9% being rented, a rental percentage that is above the Province's average of 25%. When compared to the Province, a smaller percentage of private dwellings are in need of major repairs in the region.

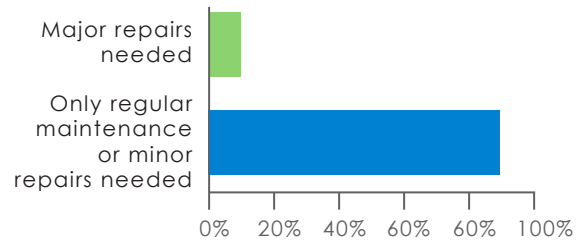


CONDITION OF PRIVATE DWELLINGS



SOUTHEAST REGION

2016 CENSUS DATA



NEW BRUNSWICK

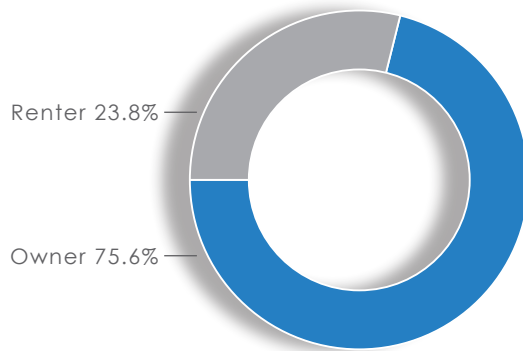
TABLE A: DWELLINGS BY PERIOD OF CONSTRUCTION

PERIOD OF CONSTRUCTION	SOUTHEAST REGION		NEW BRUNSWICK	
	DWELLINGS (#)	DWELLINGS (as % of total)	DWELLINGS (#)	DWELLINGS (as % of total)
1960 or before	15,640	20.5 %	76,690	24.0 %
1961 - 1980	20,855	27.3 %	98,720	30.9 %
1981 - 1990	8,810	11.6 %	45,630	14.3 %
1991 - 2000	9,735	12.8 %	39,825	12.5 %
2001 - 2010	14,695	19.3 %	41,620	13.0 %
2011 - 2016	6,520	8.6 %	17,290	5.4 %
TOTAL	76,255	100 %	319,775	100 %

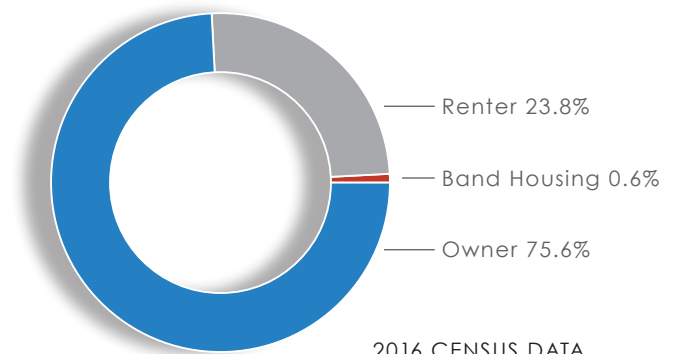
2016 NATIONAL HOUSING SURVEY DATA

STATUS OF PRIVATE DWELLINGS

SOUTHEAST REGION



NEW BRUNSWICK



2016 CENSUS DATA

TABLE B: DWELLINGS BY STRUCTURAL TYPE

STRUCTURAL TYPE OF DWELLING	SOUTHEAST REGION		NEW BRUNSWICK	
	DWELLINGS (#)	DWELLINGS (as % of total)	DWELLINGS (#)	DWELLINGS (as % of total)
Single detached house	45,905	60.2 %	221,515	69.3 %
Semi-detached house	6,500	8.5 %	12,470	4.0 %
Row House	2,260	3.0 %	9,015	2.8 %
Apartment, duplex	3,435	4.5 %	13,545	4.2 %
Apartment w/ +5 storeys	1,515	2.0 %	3,945	1.2 %
Apartment w/ -5 storeys	13,420	17.6 %	44,260	13.8 %
Other single-attached house	185	0.2 %	1,230	0.4 %
Movable dwelling	3,040	4.0 %	13,795	4.3 %

2016 CENSUS DATA



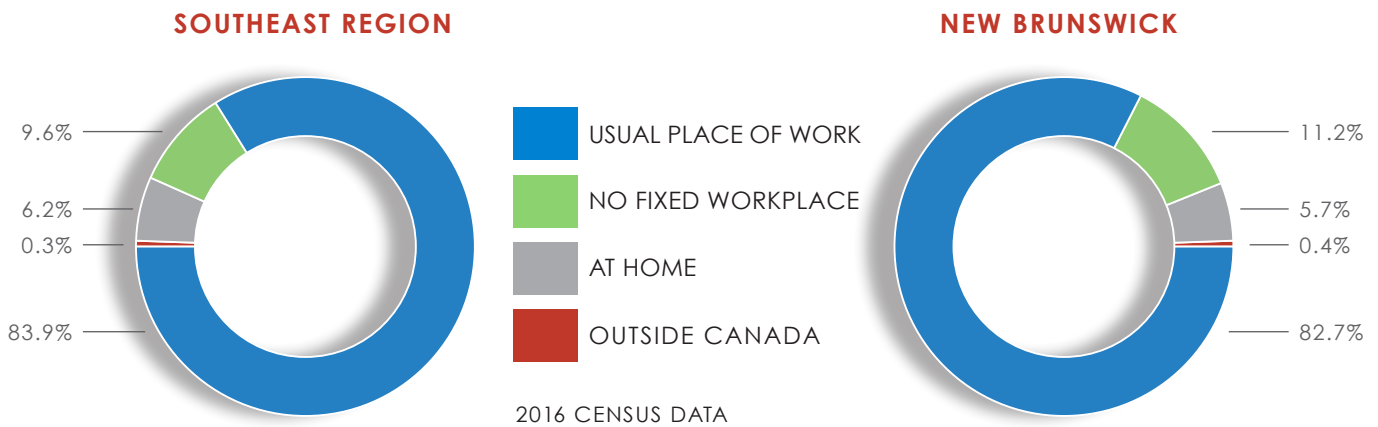
PLACES OF WORK & TRANSPORTATION

The majority of citizens in both New Brunswick and the Southeast Region have a regular place of employment with over 84% of workers travelling to the same place to work. Another 9.6% of Southeast Region's workforce is mobile having no fixed workplace address, while the remaining 6.2% work from home.

Driving is the most common way that people commute to work in the Province and in the region. In total, 90% of residents in the Southeast Region travel to work by car either as a driver or a passenger, which is about a .8% increase from the 2011 census. Walking is the second most common form of transportation

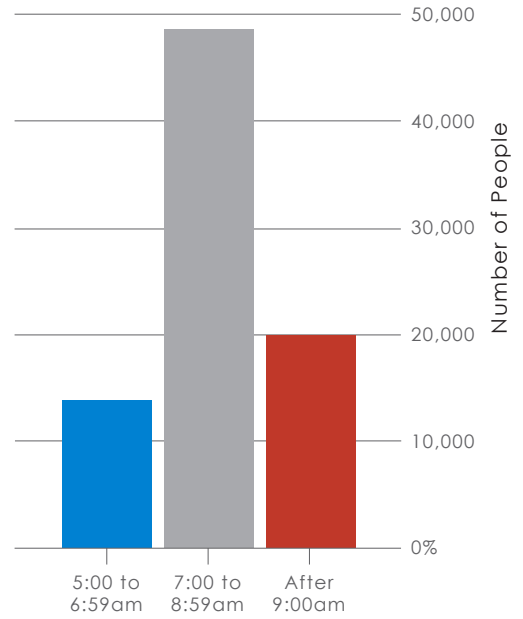
with a much smaller 5.4% of the population choosing to walk to their usual place of work, again much lower than the 6.5% that reported walking in 2011. This percentage stands slightly above that of the Province, which has 4.6% of the total labour force walking to their place employment. In the Southeast Region, a further 2.9% of the population takes public transit to work, leaving very few people who bike to work (0.5%) or take taxicabs, motorcycles and other methods of transportation (1.2%). 58% of commuters leave for work between the hours of 7:00am and 9:00am, and over 83% of commutes take less than 30 minutes.

PLACE OF WORK



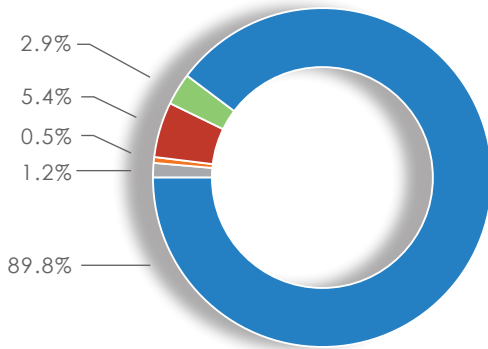


SOUTHEAST REGION BY TIME LEAVING FOR WORK

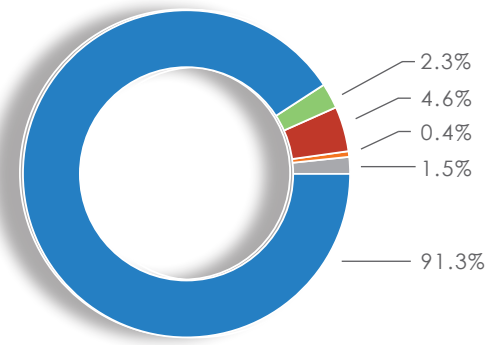


MODE OF TRANSPORTATION TO WORK

SOUTHEAST REGION



NEW BRUNSWICK



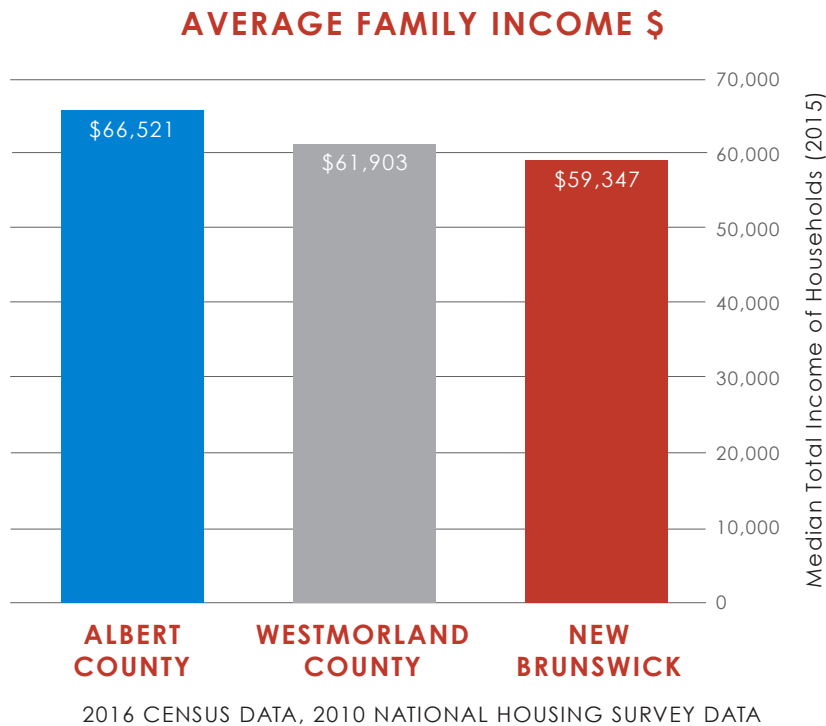
2016 CENSUS DATA

INCOME

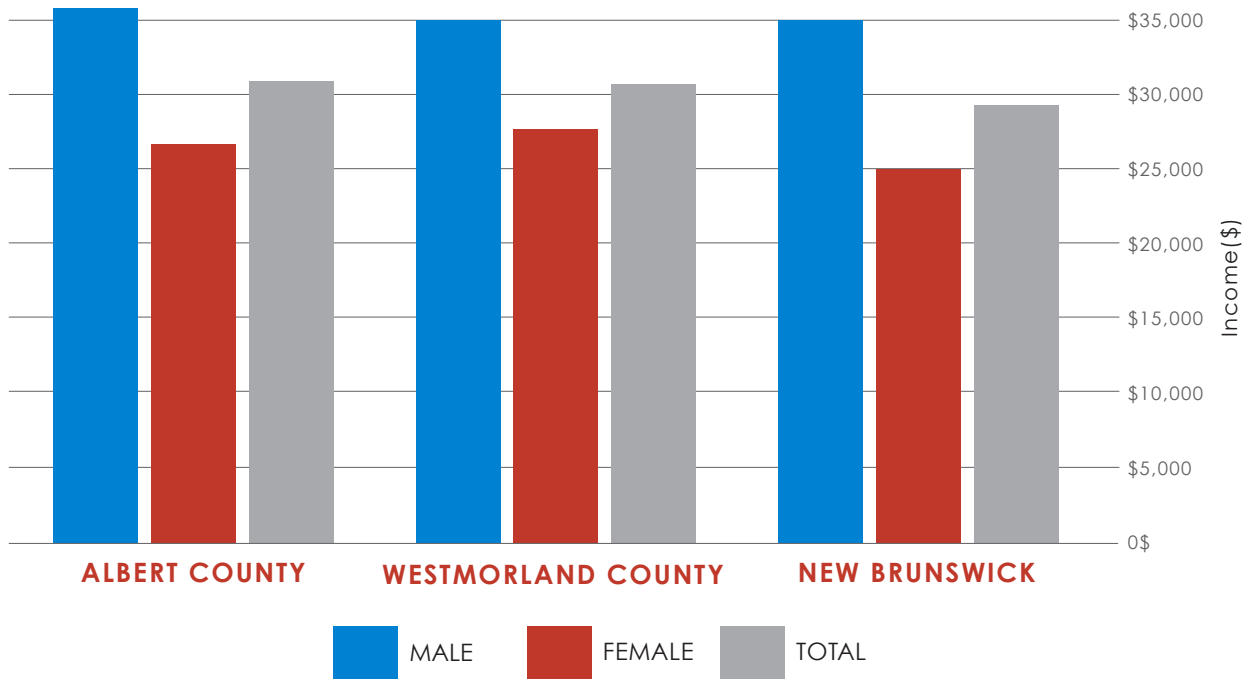
In general, people in the region earn more than the provincial average. The median total income (before tax) of households in 2015 was higher in both Westmorland (\$61,903) and Albert (\$66,521) counties than it was for the province (\$59,347).

between genders in the region. The pay disparity is greatest in Albert County at 25.5%, meaning that for every dollar that is made by a man, a woman only makes 74.5 cents. The pay disparity in the region is less than the provincial pay disparity rate of 28.8%.

The median employment income of individuals over 15 helps to quantify the pay disparity



MEDIAN EMPLOYMENT INCOME OF INDIVIDUALS 15+, 2015



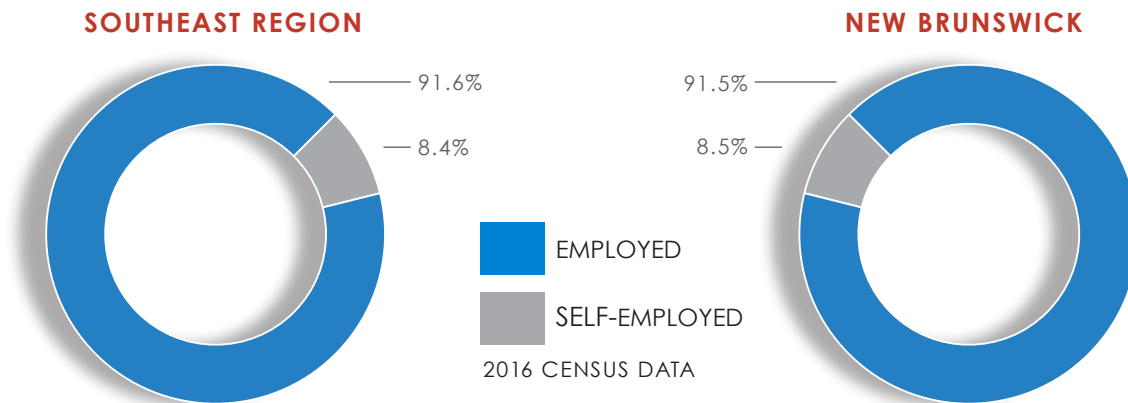
2016 CENSUS DATA, 2010 NATIONAL HOUSING SURVEY DATA

LABOUR FORCE ACTIVITY

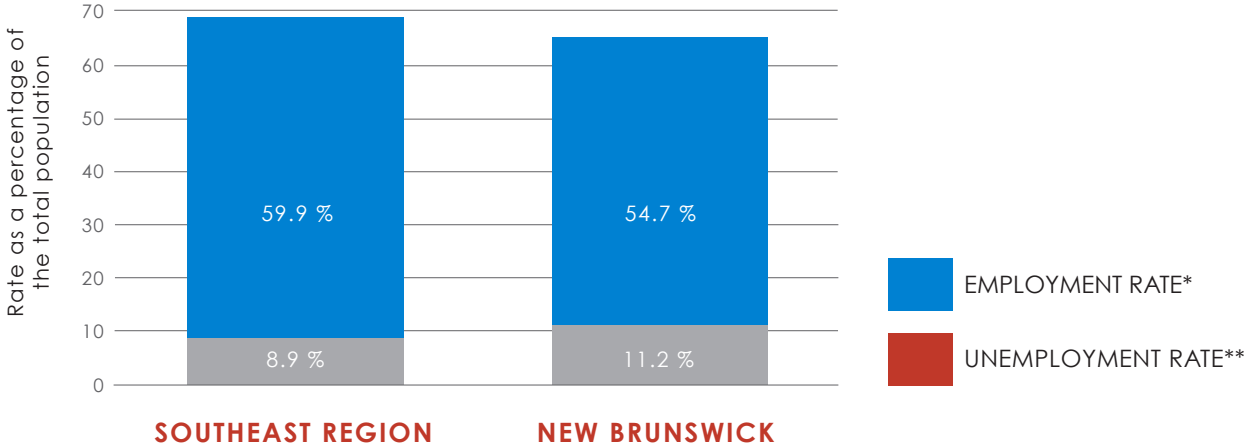
Southeast Region has a higher employment rate than other regions in the Province. In 2016, 8.9% of Southeast Region's labour force was unemployed, a percentage 11.2% below the Province's unemployment rate. Overall, Southeast Region has fared better than other regions in the province in terms of labour market activity. This is likely a result of its strong urban influence, which brings

economic diversification and demand for goods and services that are not possible in a more rural setting. A majority of workers in the Province and in the region are employed by a business, organization or other employer while only a small percentage of roughly 8.5% are self-employed in New Brunswick and the Southeast Region.

EMPLOYMENT BY CLASS OF WORKER



LABOUR FORCE 2016



* The employment rate refers to people who were employed (whether as employees or self-employed); who did unpaid family work; who were employed but absent from work due to an illness, disability, family responsibility, etc.; who were not working due to their work schedule; or who were not working because they were self-employed and had no work available at the time.

** The unemployment rate refers to the percentage of the population who were without work during the time of the survey but who were actively seeking work in the 4 weeks leading up to the Census; who were on temporary lay-off and available for work; or those who were without work but starting work within 4 weeks after the reference period but available to work.

Employment by occupation in Southeast Region is fairly similar to provincial averages, with both the Region and the Province having relatively balanced economies. Southeast Region's economy is reliant on the services and service industry, which employs over a quarter of its workforce.

OCCUPATION	SOUTHEAST REGION		NEW BRUNSWICK	
	TOTAL (#)	TOTAL (%)	TOTAL (#)	TOTAL (%)
Management	9,485	10.0 %	34,015	9.1 %
Business, finance, administration	14,995	15.7 %	52,695	14.1 %
Natural & applied sciences	5,485	5.8 %	20,705	5.5 %
Health	7,610	8.0 %	30,730	8.2 %
Education, law, community & government services	10,870	11.4 %	45,640	12.2 %
Art, culture, recreation & sport	2,095	2.2 %	6,610	1.8 %
Sales & service	26,165	27.5 %	91,035	24.3 %
Trades, transport & equipment operators	13,305	14.0 %	59,925	16.0 %
Natural resources & agriculture	1,835	1.9 %	14,485	3.9 %
Manufacturing & utilities	3,475	3.6 %	18,620	5.0 %

GOVERNANCE & ADMINISTRATION

The Regional Service Commissions are governed by communities through a board of community representation which sets the direction and makes decisions for the overall Commission. This Board is responsible for establishing by-laws which govern the activities of the Board, and the operations of the Commission, including any administrative requirements.

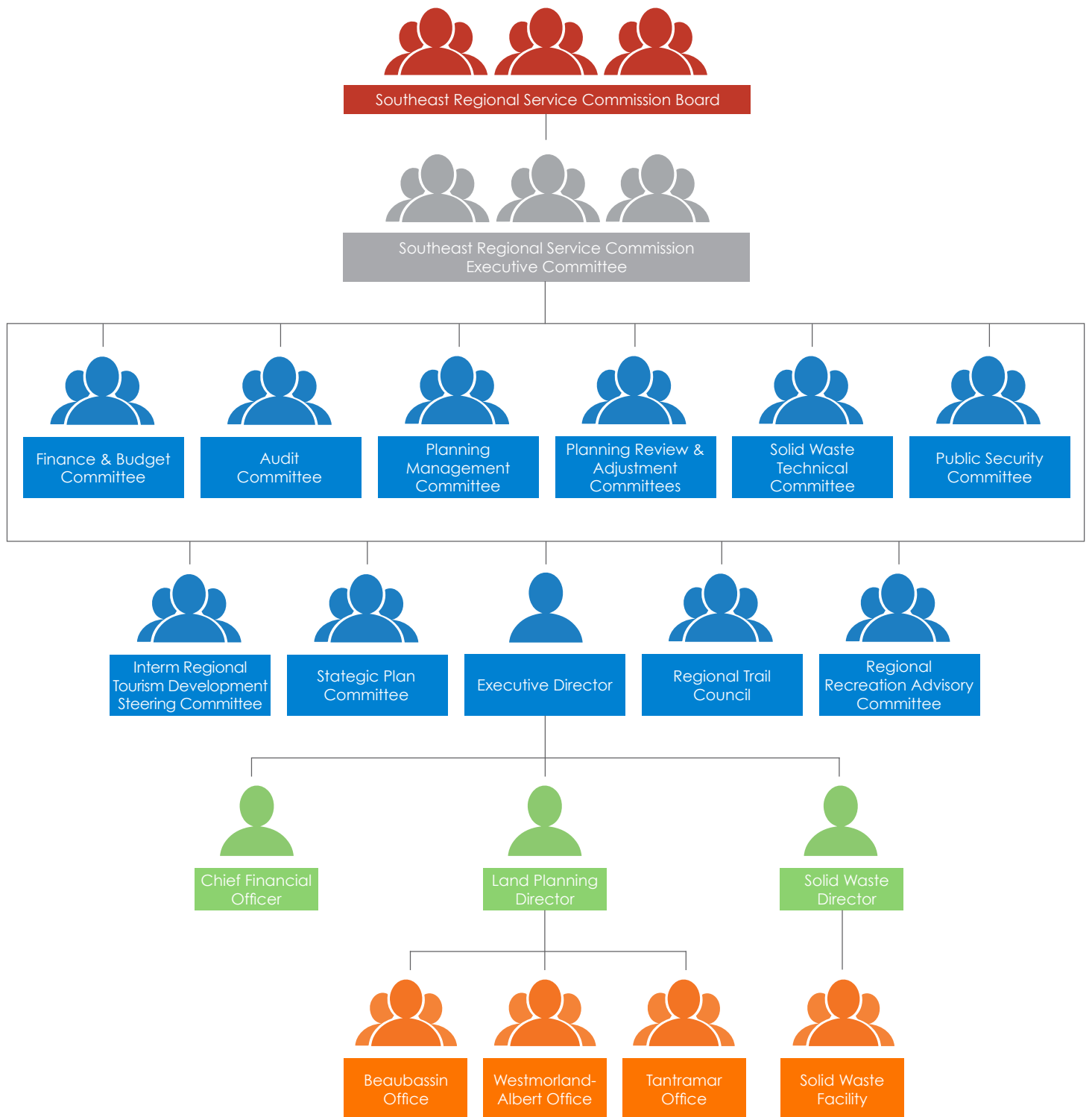
The Southeast Regional Service Commission plays an important role in land planning use and solid waste removal in these areas. We help facilitate communities working together, sharing services and meeting common needs.



Communities receiving services from Southeast Regional Service Commission are:

Village of Alma	LSD of Coverdale
Beaubassin East Rural Community	LSD of Dorchester
Village of Cap-Pelé	LSD of Elgin Center
City of Dieppe*	LSD of Harvey
Village of Dorchester	LSD of Hillsborough
Village of Hillsborough	LSD of Hopewell
Village of Memramcook	LSD of Moncton
City of Moncton*	LSD of Murray Corner
Village of Petitcodiac	LSD of Parish of Elgin
Village of Port Elgin	LSD of Pointe-de-Bute
Village of Riverside-Albert	LSD of Pointe-du-Chêne
Town of Riverview*	LSD of Sackville
Town of Sackville	LSD of Salisbury
Village of Salisbury	LSD of Scoudouc
Town of Shediac	LSD of Scoudouc Road
LSD of Alma	LSD of Shediac
LSD of Bayfield	LSD of Shediac Bridge-Shediac River
LSD of Baie Verte	LSD of Shediac Cape
LSD of Botsford	LSD of Westmorland
LSD of Cape Tormentine	

* excluded from Southeast Regional Service Commission local land use services



BOARD OF DIRECTORS

BOARD MEMBERS	COMMUNITY	ATTENDANCE
Mayor Dawn Arnold	Moncton	8 of 9
Mayor Jerome Bear	Dorchester	8 of 9
President Ronald Boudreau	LSDs Representative	9 of 9
Mayor Jim Campbell	Riverside-Albert	9 of 9
Mayor Ronnie Duguay	BERC	9 of 9
Mayor Michel Gaudet	Memramcook	4 of 9
Mayor Gerald Gogan	Petitcodiac	9 of 9
Mayor John Higham	Sackville	8 of 9
Mayor Terry Keating	Salisbury	8 of 9
Mayor Yvon Lapierre	Dieppe	7 of 9
Mayor Roger Caissie	Shediac	8 of 9
Mayor Serge Léger	Cap-Pelé	9 of 9
President Heather Russell	LSDs Representative	9 of 9
Mayor Judy Scott	Port Elgin	9 of 9
Mayor Ann Seamans	Riverview	8 of 9
Mayor Kristin Shortt	Alma	7 of 9
Mayor Barry Snider	Hillsborough	8 of 9
President C.F. (Chuck) Steeves	LSDs Representative	6 of 9
President Ronald Titus	LSDs Representative	9 of 9



ALTERNATE BOARD MEMBERS	COMMUNITY	ATTENDANCE
Deputy Mayor Shawn McNeil	Salisbury	1
Deputy Mayor Ernest Thibodeau	Dieppe (Jan.- May 2019)	-
Deputy Mayor Ted Gaudet	Dieppe (June - Dec. 2019)	2
Deputy Mayor Patricia Bourque-Chevarie	Shediac	1
Deputy Mayor Greg Turner	Moncton (Jan.- May 2019)	-
Deputy Mayor Pierre Boudreau	Moncton (June - Dec. 2019)	1
Deputy Mayor Tammy Rampersaud	Riverview (Jan.- May 2019)	1
Deputy Mayor John Coughlan	Riverview (June - Dec. 2019)	-
Deputy Mayor Kevin Berry	Hillsborough (Jan.- May 2019)	1
Deputy Mayor Mark Marcoux	Hillsborough (June - Dec. 2019)	-
Deputy Mayor Mariane Cullen	Memramcook	5
Deputy Mayor Susan Cormier	BERC	-
Deputy Mayor Bob Hickman	Dorchester	1
Deputy Mayor Peter Saunders	Petitcodiac	-
Deputy Mayor Arnold Morrissey	Riverside-Albert	-
Deputy Mayor Ron Aiken	Sackville	1
Deputy Mayor Jason Stokes	Port Elgin	-
Deputy Mayor Yvonne LeBlanc	Cap-Pelé	-
Deputy Mayor Andrew Casey	Alma	2
Alternate Gerry Chapman	LSDs	2
Alternate Lisa Brown	LSDs	-



ADMINISTRATION COMMITTEES

EXECUTIVE COMMITTEE

Mayor Ann Seamans, Chair (Jan. - May 2019)	Riverview
Mayor Gerald (Jerry) Gogan, Chair (June - Dec. 2019)	Petitcodiac
Mayor Yvon Lapierre	Dieppe
Mayor Roger Caissie	Shediac
G�rard Belliveau, Executive Director	

FINANCE AND BUDGET COMMITTEE

Mayor Serge L�ger, Chair	Cap Pel�
President Ronald Boudreau	LSDs Representative
Mayor Judy Scott	Port Elgin
Mayor Gerald (Jerry) Gogan	Petitcodiac
Mayor Yvon Lapierre	Dieppe

AUDIT COMMITTEE

President Heather Russell, Chair	LSDs Representative
Mayor Dawn Arnold	Moncton
Mayor Jerome Bear	Dorchester
Mayor Michel Gaudet	Memramcook
President Ronald Titus	LSDs Representative

PLANNING MANAGEMENT COMMITTEE

Mayor Jim Campbell, Chair	Riverside-Albert
President Ronald Boudreau	LSDs Representative
Mayor Kristin Shortt	Alma
Mayor Ronnie Duguay	BERC
Mayor Judy Scott	Port Elgin

PUBLIC SECURITY COMMITTEE

President Heather Russell, Chair	LSDs Representative
Mayor Jerome Bear	Dorchester
President Ronald Boudreau	LSDs Representative
Mayor Judy Scott	Port Elgin
President Ronald Titus	LSDs Representative
Mayor Ronnie Duguay	BERC
Philippe Fontaine	NB Emergency Measures Organisation
Raymond LeBlanc	Office of the Fire Marshal
Dale Morgan	Southeast District of the RCMP
Patrick Tardif	Southeast District of the RCMP
Paul Gagné	Sackville Detachment of the RCMP
Lisette Robichaud	Southeast District of the RCMP
Craig Pierre	Ambulance NB Representative
Paul Bruens	Southeastern Firefighters' Association
John Lunney	Department of Public Safety
Kevin MacLellan	Department of Public Safety
Mathieu Léger,	Department of Public Safety
Dominique Audet	Fundy National Park
Marc Belliveau	Red Cross
Craig Winsor	Tri-County Search and Rescue

STRATEGIC PLAN COMMITTEE

President C.F. (Chuck) Steeves, Chair	LSDs Representative
Mayor John Higham	Sackville
Mayor Terry Keating	Salisbury
Mayor Kristin Shortt	Alma
Mayor Michel Gaudet	Memramcook
Mayor Dawn Arnold	Moncton

REGIONAL TOURISM DEVELOPMENT STEERING COMMITTEE

Mayor Jim Campbell, Chair	Riverside-Albert
Mayor Serge Léger	Cap Pelé
Mayor Terry Keating	Salisbury
Jillian Somers	Moncton
Shane Thomson	Riverview
Danny Pellerin	Shediac
Jamie Burke	Sackville
Ron Kelly-Spurles	Sackville
Guy Léger	Dieppe

WATER AND WASTEWATER COMMITTEE

President C.F. (Chuck) Steeves, Chair	LSDs Representative
Mayor Jim Campbell	Riverside-Albert
Mayor Kristin Shortt	Alma
Mayor Yvon Lapierre	Dieppe
President Ronald Boudreau	LSDs Representative
Mayor Roger Caissie	Shediac
Mayor Ronnie Duguay	BERC

LOCAL GOVERNANCE AND TAXATION COMMITTEE

President C.F. (Chuck) Steeves, Chair	LSDs Representative
Mayor John Higham	Sackville
President Ronald Boudreau	LSDs Representative
Mayor Serge Léger	Cap Pelé
Mayor Roger Caissie	Shediac
President Ronald Titus	LSDs Representative
President Heather Russell	LSDs Representative
Mayor Barry Snider	Hillsborough

POLICING SERVICES COMMITTEE

President C.F. (Chuck) Steeves, Chair	LSDs Representative
Mayor Gerald (Jerry) Gogan	Petitcodiac
Deputy Mayor Tammy Rampersaud	Riverview
President Heather Russell	LSDs Representative
Mayor Roger Caissie	Shediac

REGIONAL TRAIL COUNCIL

Mayor Gerald (Jerry) Gogan, Chair	Petitcodiac
Ash Arrowsmith	
Maurice Basque	
Jennifer Dingman	
Roger LeBlanc	
Michel Mallet	
Gina McGraw	

REGIONAL RECREATION ADVISORY COMMITTEE

Mayor Jim Campbell, Chair	Riverside-Albert
Gerry Cole	
Julie Dupuis	
Liliane LeBlanc	
Holly McNeil	
John Savage	
Debbie Wiggins-Colwell	

Solid WASTE ECO360

Eco360, the Solid Waste Division of SERSC, provides residential, institutional, commercial, and industrial waste management services to Westmorland and Albert Counties. These services are provided through the 3-Bag Residential Waste Separation Program, a Material Recovery Facility (MRF), a Composting Facility, an engineered Sanitary Landfill with both leachate and landfill gas treatment, Household Hazardous Waste (HHW) on-site Depot, a Mobile Eco-Depot, and a Construction and Demolition (C&D) site. Eco360 also provides these services to the Kent RSC and RSC 8, and began accepting the residential recycling streams from the Chaleur and Greater Miramichi RSCs for processing in 2019.



Eco360 obtains advice and guidance from the Solid Waste Technical Committee which meets semi-monthly. In 2019, the Committee was comprised of the following members:

SOLID WASTE TECHNICAL COMMITTEE

Ronald Boudreau - Chairman	SERSC Board Representative
Terry Keating	SERSC Board Representative
David Knowles	City of Dieppe
Dwayne Acton	Town of Sackville
Jack MacDonald	City of Moncton
Margot Allain-Belanger	Town of Shediac
Geoff Crossman / Michel Ouellet	Town of Riverview
Eric Mallet	Village of Memramcook
Pierre Landry	Encorp Atlantic Inc.
Richard Gallant	Former Chair of WASWC

NEW AND ON-GOING PROJECTS IN 2019

2019 was a very busy year for Eco360 with respect to new and on-going construction projects which are designed to improve the services provided to taxpayers and/or help us protect the environment. New and on-going projects include:

- An additional scalehouse and weigh scale for the expanded public drop off,
- Design and commencement of construction for a new administration building,
- Household Hazardous Waste Mobile Unit,
- Landfill Gas Wellfield Expansion,
- Landfill Cell Expansion.

SUPPLEMENTARY SCALE-HOUSE & WEIGH SCALE

With the success of the implementation of the new scalehouse software in 2018, we developed, built and implemented an additional weigh scale and scalehouse for the new public drop off area. While working closely with the software developer, a multiple material ticket weighing system was created to allow customers to weigh several times with differing materials thereby producing savings on tip fees and increasing diversion. The additional scale and scalehouse were built in very close proximity to the public drop off to allow customers to quickly and easily obtain different weights for their materials, before proceeding to the main scalehouse for final weight and payment.



Figure 1: New Scalehouse and Weigh Scale at Public Drop Off

COMMENCEMENT OF NEW ADMINISTRATION BUILDING

The SERSC started the construction of a new administration building in the Fall of 2019. This building will house the Solid Waste Division's administration group as well as the Commission's Executive Director, Finance Department and Human Resource Coordinator. Furthermore, it will be built to accommodate the Commission's board meetings, facility tours, visits, and presentations.

The design incorporates several natural elements and local products and with energy efficiency and environmental sustainability in mind. The total construction budget is approximately \$2.5 million and the forecasted move-in date is scheduled for early Fall 2020.



Figure 2: Site Clearing for New Administration Building



Figure 3: New Administration Building Under Construction

HOUSEHOLD HAZARDOUS WASTE MOBILE UNIT

After 20 years on the road, our old Household Hazardous Waste Mobile Unit (circa 1999) was ready to be retired. In 2019, we introduced a greatly improved unit that has become an integral part of our Mobile Eco-Depot. The new unit includes several updates and safety features, such as a gas detection system and an ergonomic friendly design with additional storage on an upper level that can be accessed via a lift gate. It also provides additional lighting and video surveillance for the Mobile Eco-Depot events. Additionally, the completely updated and revised design includes a mini split heat pump that provides both heating and cooling options to the office area for staff.

Figure 4: New Eco360 HHW Mobile Unit





Figure 5: New HHW Mobile Unit at an Eco-Depot Event



Figure 6: An Eco360 Staff Member in the New HHW Mobile Unit

LANDFILL GAS WELLFIELD EXPANSION

2019 saw the start of an expansion of the landfill gas wellfield to include cells 9 through 12. The project cost approximately \$800,000 to complete and involved drilling and installing 18 new vertical gas wells, as well as the installation of a new landfill gas piping collection system and connecting it to the existing landfill gas infrastructure.

Eco360 will commission the system in early 2020 and will connect it to the existing landfill gas to energy facility and flare. Once completed, this project is estimated to triple the amount of landfill gas captured. Thus, once in operation, the annual carbon footprint offset from the combustion of landfill gas is likely to exceed 120,000 MTCO₂e.

Figure 7: Drilling of a Vertical LFG Well



Figure 8: A completed vertical LFG Well

LANDFILL CELL CONSTRUCTION

2019 marked the commissioning of Cell 16 which was constructed in a sequential manner over a number of years. The site was cleared of trees in 2017, then grubbed to fill and pre-excavated in 2018. The phased construction was implemented to minimize potential impacts on migratory birds and bird nesting patterns. In 2019, the bulk of the work occurred including final excavation to

subgrade and construction of berms, installation of the recompacted clay liner, geosynthetic liner, and leachate collection system including pipes, manholes and gravel drainage blanket. Eco360 started placing waste into the new cell in late October of 2019. Cell 16 has the capacity to accommodate approximately 250,000 tonnes of waste and is expected to last until the Fall of 2021.



Figure 9: Liner Placement during Cell #16 Construction

BALER REPLACEMENT

Eco360 procured a new baler to replace the over 25-year-old baler operating in its Recycling Facility which was at the end of its operational lifecycle. The new turn-key baler installation cost approximately \$900,000 and will be commissioned in early 2020. To facilitate the installation of the new equipment, a new building addition was

completed in 2019 at a cost of approximately \$250,000. Once in operation, the new baler project will result in higher throughputs, reduced carbon footprint and storage footprint, as well as the capability to process additional material types for recycling.

REOCCURRING IN 2019

The following sections provide an update on reoccurring events and a summary of activities/ results for 2019 which include the Eco360 Environmental Awards, the Mobile Eco-Depot, 2019 revenues and tonnage, public education and awareness, recycling and compost, landfill gas to energy project and household hazardous waste program.

ECO360 ENVIRONMENTAL AWARDS

The Eco360 Environmental Awards acknowledges outstanding environmental contributions by individuals, groups, organizations, institutions, businesses and municipalities for the positive impact they have had on the Southeast Region

of New Brunswick. Each award recipient was carefully selected based on their outstanding commitment to environmental initiatives in southeastern New Brunswick.



Figure 10: 2019 Environmental Awards Winners

WINNERS OF THE 2019 ENVIRONMENTAL AWARDS

ECO360 CHAMPION OF THE ENVIRONMENT AWARD

Mike Fox

CHARITABLE ORGANIZATION GRAND PRIZE

RCE Tantramar

INDIVIDUAL

Alicia Clarkson

BUSINESS

Rise

INSTITUTION

École Abbey-Landry (Class of Mme Monique Bourque)

MUNICIPALITY

The Tri-Communities of Moncton, Riverview and Dieppe

CHARITABLE ORGANIZATIONS

Vision H20

Sentinelles Petitcodiac Riverkeeper

Art for Art's Sake

Second Chance Workshop – EnviroPlus

Friends of Fundy

EOS Eco Energy

Petitcodiac Watershed Alliance

Association Symbiose

Foods of the Fundy Valley / Hillsborough Farmers Market

MOBILE ECO-DEPOT

The Eco360 Mobile Eco-Depot program had another successful year in 2019. Vehicle traffic increased by over 60% from 9,901 in 2018 to 15,961 in 2019. 51 Mobile Eco-Depot events were held across 15 municipalities in Westmorland and Albert counties in 2019. This program continues to receive much praise from all residents that take advantage of being able to drop off items free of charge that are not collected during weekly curbside pick-up. The program undoubtedly helps to reduce illegal dumping in Southeastern NB.

Figure 12 and 13 provide a summary of the material collected during mobile eco-depot events. Since the launch of the Mobile Eco-Depot program in 2017, over 28,000 vehicles have visited our mobile eco-depots and materials collected include 7800 tires, 90 tonnes of metal, 2 tonnes of ashes, 4 tonnes of glass, 1300 appliances, 750 TV's, 240 tonnes of cardboard, and 300 tonnes of HHW.

Figure 11: Mobile Eco-Depot Event in Memramcook, NB



MOBILE ECO-DEPOT MATERIALS

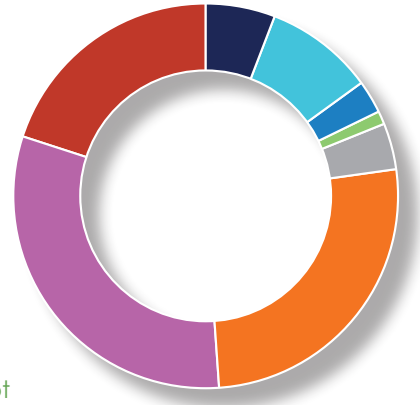
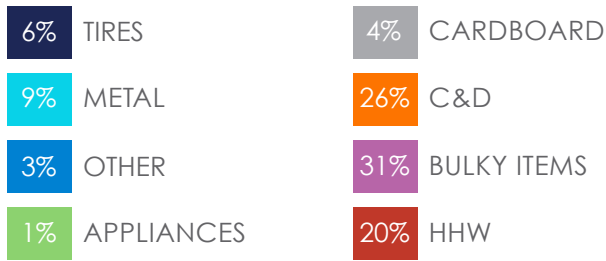


Figure 12: Breakdown of materials received at Mobile Eco-Depot

MOBILE ECO-DEPOT MATERIALS COLLECTED

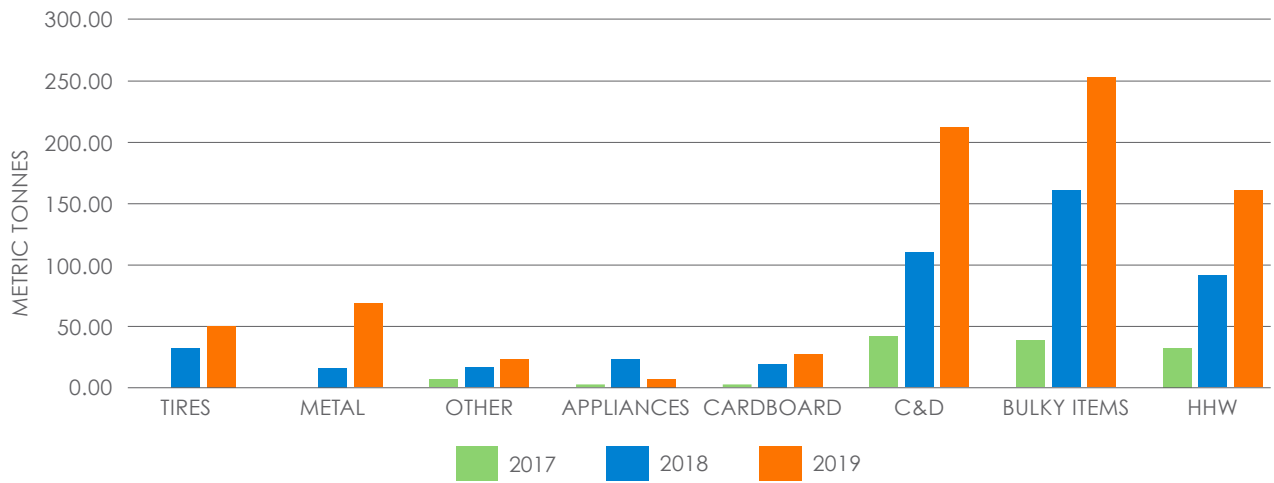
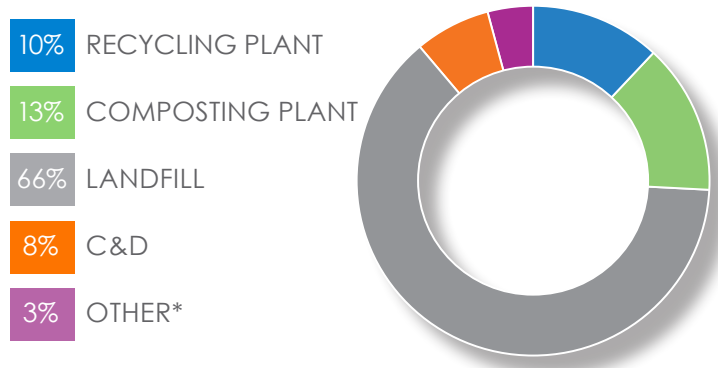


Figure 13: Tonnage of materials received at Mobile Eco-Depot

2019 REVENUES AND TONNAGE

In 2019, the total weight of waste received at the site was 173,078 metric tonnes, which is an 11% increase from 2018 (155,702 metric tonnes). Eco360 received 45,491 tonnes of residential waste from Westmorland and Albert Counties which is essentially on par with 2018 (45,842). Total revenue from disposal for Solid Waste in 2019 was \$15,923,264, which is an increase of 8% from 2018 (\$14,709,846). This is derived from \$8,020,151 from ICI, \$181,899 from C&D, and \$862,883 from recyclables revenue and the remainder from Kent, RSC8, Municipalities and other.

TONNAGE RECEIVED



* Other includes tires, wood, public drop-off, and metals.

Figure 14: Breakdown of materials diverted from landfill in 2019



PUBLIC EDUCATION & AWARENESS

Eco360's goal for public education and awareness for 2019 was to maintain a high level of engagement with the public and increase engagement with commercial waste generators. This campaign included advertisements across several medial types such as social media, the Eco360 website, festivals, public events, etc. Eco360 developed a number of videos with the goal of reducing contamination in the residential waste streams and of increasing waste sorting in commercial sectors.

In 2019, Eco360 introduced a new group of "Waste Sorting Experts" to the public. Eco the racoon and his friends (a crow, skunk, and seagull) have been well-received by the public and bring a friendly and unique feel to the education material.

Additionally, Eco360 participated in several festivals in the Summer of 2019 and gave numerous presentations and tours educating the public about the residential sorting program, solid waste services, and other topics. Eco360 gave 33 presentations, 78 facility tours, and attended 29 festivals and trade-shows in 2019. Across the events, Eco360 engaged directly with over 7900 residents of the region, this is approximately 13% more than in 2018.

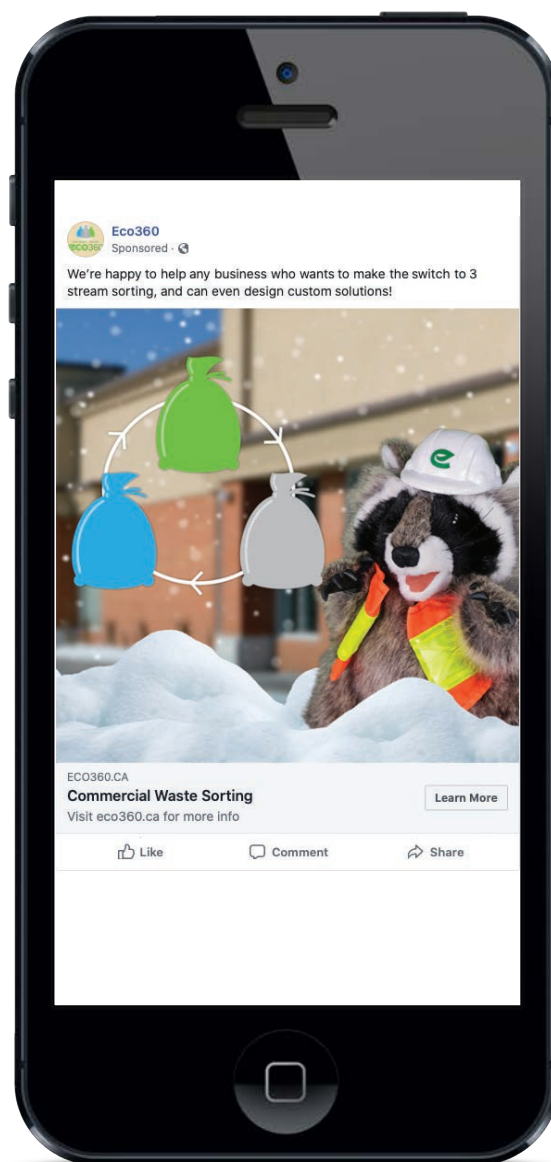


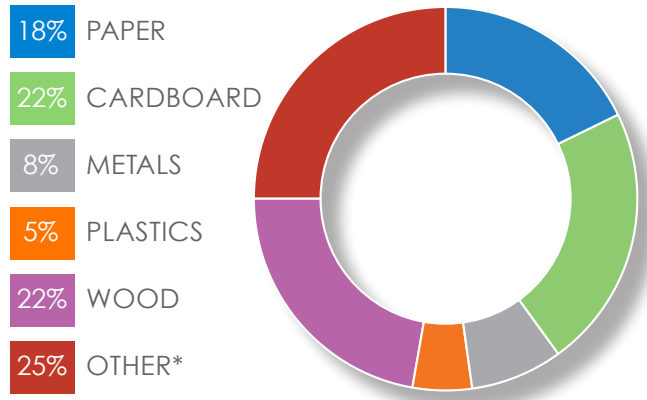
Figure 15: Eco & Friends commercial waste social media campaign material.

RECYCLING & COMPOST

In 2019, low market prices led to a reduction in recyclables revenues of 17% from 2018. Total revenue from recyclables in 2019 was \$862,883 (\$1,033,702 in 2018). Although the high-quality material Eco360 produces allows diversification of recycling markets, Eco360 was still affected by certain market closures through 2019. Fortunately, in late 2019 the Commission was able to find a new market for plastic film like grocery bags and garbage bags.

The total tonnage of recyclable materials produced increased from 14,549 tonnes in 2018 to 15,852 tonnes in 2019 (9%). This is due to a significant increase in cardboard, wood, and other recyclables. For the third year in a row, the Commission saw a decrease in paper recycled; this is due to the widespread move toward a paperless world. We have seen a 46% drop in this material since 2017.

RECYCLABLES PRODUCTION



* Other includes glass, electronics, HHW, milk cartons, tires, and shingles

Figure 16: 2019 Recyclables breakdown

DIVERTED MATERIALS

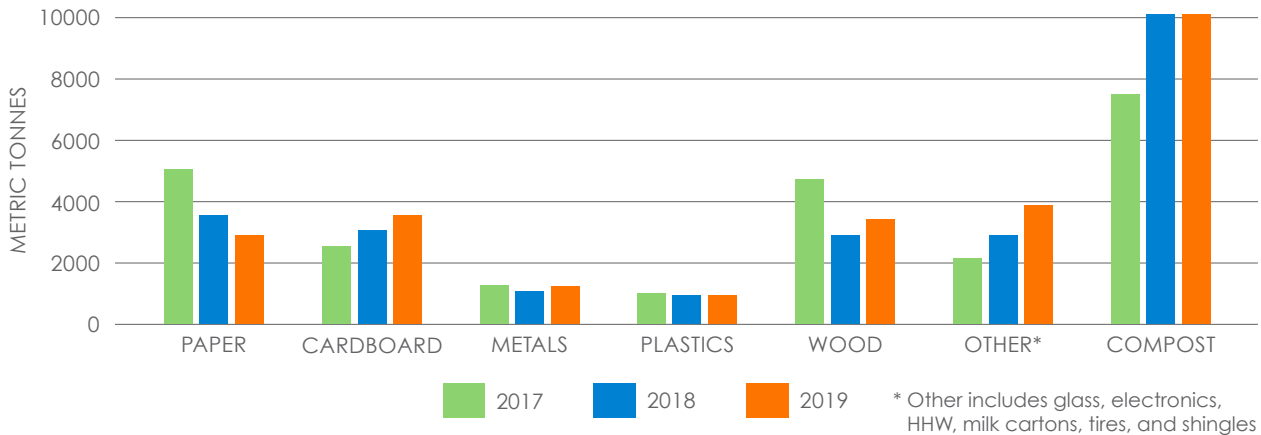


Figure 17: Tonnage of materials diverted from landfill in 2019

Other major highlights for our recycling program in 2019 relate to glass and a new partnership for recycling. Glass is now being recycled by Eco360 through all Mobile Eco-Depot events and at Eco360's Public Drop-Off at the Berry Mills waste management facility. In 2019, a total of over 24,290 kg's of glass

(24.29 tonnes) was recycled in 2019. Late in 2019, Eco360 signed a partnership with the Chaleur Regional Service Commission to sort their recyclables at our facility. The Chaleur recyclables also include the recyclables from the Miramichi Regional Service Commission.

Compost

Eco360 continued to reliably produce CCME Category A compost throughout 2019. This type of compost has a wide range of applications

and is a high-value marketable product for the region. Eco360 is exploring options for end markets of the material over the long-term.

LANDFILL GAS-TO-ENERGY

2019 was a busy year at the 1.0MW landfill gas to energy facility. For the second year in a row, Eco360 produced more electricity than they consumed on site. The production decreased slightly from the 2018 output, mainly due to storm Dorian and unforeseen maintenance work. Successful troubleshooting and improved

remote access will allow Eco360 to move in to 2020 in an even better position. Since the commissioning of the generator in 2017, our carbon footprint has been reduced by over 100,000 tonnes of CO₂e which is the equal to the consumption of 235,000 barrels of oil.

	2017	2018	2019	Total
Power Generation (kWh)				
<i>* Exported to NB Power Utility Grid</i>	2,106,252	7,709,232	7,508,580	17,324,064
Carbon Footprint Offset [MTCO₂e]				
<i>From destruction of methane gas</i>	12,109	46,192	43,998	102,289
NB Houses Powered for One Year				
<i>Based on average NB home energy consumption</i>	131	479	467	1,077
Revenues	\$ 224,147	\$ 823,399	\$ 815,095	\$ 1,861,935

* Operation started in late September of 2017

HOUSEHOLD HAZARDOUS WASTE (HHW)

Eco360 provides free collection and recycling or safe disposal of household hazardous waste for residents of the region. This service is provided through a permanent On-Site HHW Depot located at the Solid Waste Facility open during regular business hours, a number of battery depots throughout the region, and a Mobile HHW Unit as part of the Mobile Eco-Depot program. The permanent depot received waste from 10,247

vehicles in 2019 while the Mobile Eco-Depot was visited by over 15,900 vehicles. There was an increase in the quantity of each category of hazardous waste in 2019, as compared the previous year. It is very encouraging to see that more and more residents are taking part in the program and disposing of their hazardous waste in a safe manner and keeping it out of our natural environment.

HOUSEHOLD HAZARDOUS WASTE

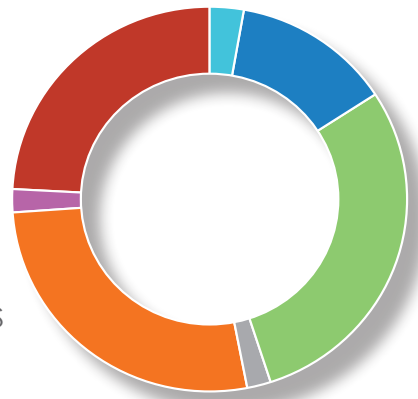
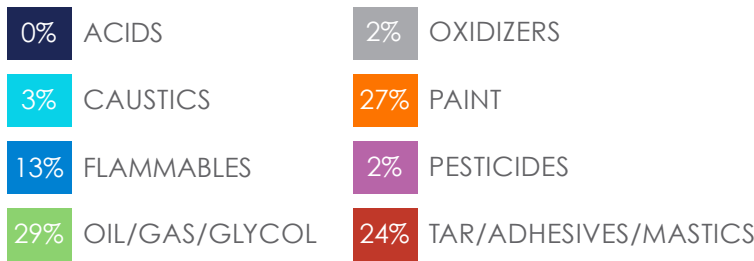


Figure 18: Breakdown of HHW collected in 2019



2019 HOUSEHOLD HAZARDOUS WASTE BREAKDOWN

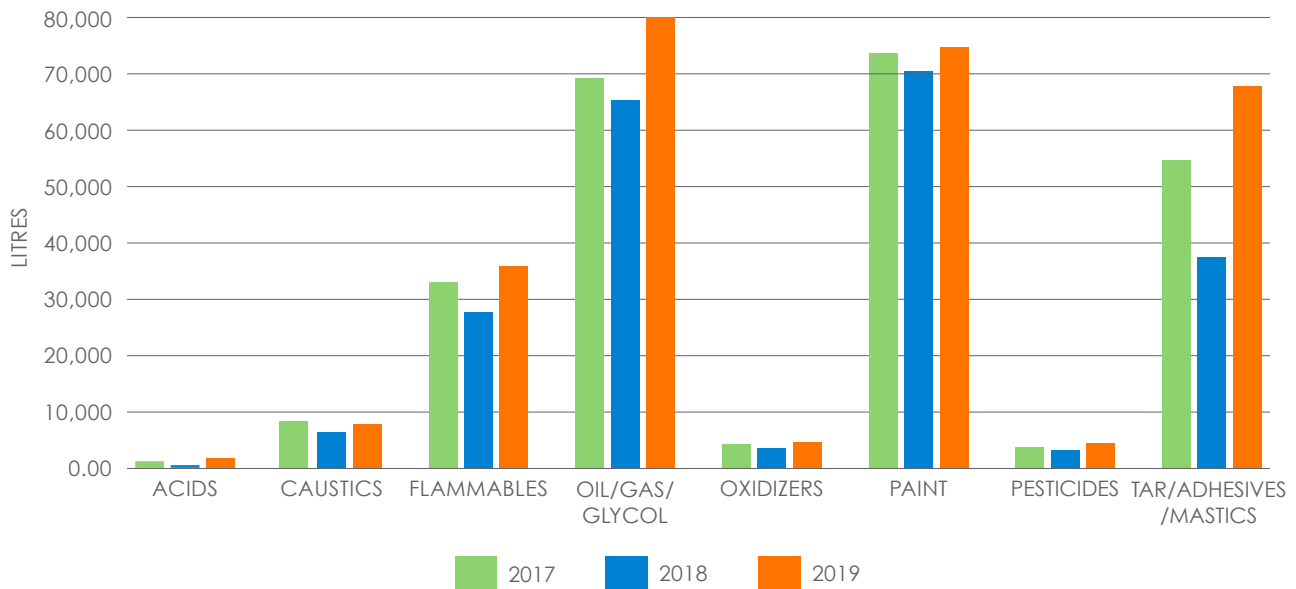


Figure 19: 2017 – 2019 Yearly Comparison off HHW Totals

The following table is a list of materials received as part of Eco360's 2019 HHW Program (Mobile Unit and On-Site Depot).

MATERIAL	2017	2018	2019
Aerosols	30,770 cans	31,110 cans	38,420 cans
Batteries (Household)	1,272,000 batteries	1,116,000 batteries	1,224,000 batteries
Batteries (Car)	13,390 Kg	16,600 Kg	17,120 Kg
Propane Tanks	13,372 tanks	10,774 tanks	13,741 tanks
CFL Bulbs	12,275 bulbs	19,154 bulbs	18,392 bulbs
Fluorescent Light Tubes	23,840 bulbs	34,653 bulbs	52,615 bulbs
Sharps/Pharmaceutical Waste	550 Kg	500 Kg	510 kg
Total Diverted from Landfill	258,584 Kg	198,869 Kg	250,900 Kg

FINANCIAL INFORMATION

The following table shows the various tipping fees on-site (prices are per metric tonne unless otherwise indicated).

SERVICE	2017	2018	2019
Landfill	\$85.00	\$99.00	\$109.00
Mixed C&D	\$50.00	\$50.00	\$50.00
Separated C&D	\$15.00	\$15.00	\$15.00
Grubbing	\$10.00	\$10.00	\$10.00
Electronic Waste	\$85.00 + \$10.00/monitor	\$99.00 + \$10.00/monitor	Free for EPRA material \$109.00 for non-EPRA material
Sorted Recyclables & Organics	\$75.00	\$75.00	\$75.00
Source Separated Organics	\$30.00	\$30.00	\$30.00
Residential Waste (per household)	\$60.00	\$60.00	\$57.00

For residential waste, the amount charged to municipalities was lowered by \$3 per household (5%) to \$57 per household. For ICI waste, Eco360 increased the differential tipping fee for commercial waste in an effort to increase

and encourage commercial waste sorting. With this differential, properly sorted recyclable and organics were charged \$75.00 per tonne while unsorted waste to the landfill were charged \$109.00 per tonne (an increase of 10%).

Land **PLANNING**

In 2019 the planning team completed 2 Climate Change Adaptation Plans for the coastal communities of Shediac and Cap-Pelé. Our use of Geographical Information Systems to analyse municipal infrastructure has allowed us to identify vulnerabilities that would not have been evident in the past. This analysis informed the Climate Change Adaptation Plans as it relates to addressing the vulnerabilities of climate change impacts. The official Town Plan of Cap-Pelé was also completed with the benefit of integrating zoning best practices for climate change adaptation.



We have also finished important internal studies of our region. Settlements Patterns in the Southeast and the following Lifecycle Cost Analysis are the first studies that have examined how we are growing as a region and the implications of our future financial viability. The findings have been applied to the proposed Westmorland-Albert Rural Plan in order to establish a more sustainable approach to development in our region.

The three planning offices of Shediac, Sackville and Moncton continued to manage construction throughout the Southeast. Preparations to open our fourth office in Riverview were ongoing in 2019 and ramped up at the start of winter for a successful opening on the 1st of January. The day to day activities are included in detail within this yearly report.



PLANNING REVIEW & ADJUSTMENT COMMITTEES

The *Community Planning Act* provides several planning and development tools which require approvals by a planning advisory committee. As well, before enacting amendments to planning and development by-laws and regulations, the Act requires the views of the committee to be sought before implementing changes. Within the Southeast region, the Board has created two Planning Review and Adjustment Committees: the Southeast Planning Review and Adjustment Committee to oversee the entire Southeast region (excluding Dieppe, Moncton, Riverview who operate their own Planning Advisory Committees) and the Shediac Planning Review and Adjustment Committee which oversees the Town of Shediac.

All the Planning Review and Adjustment Committees and Planning Advisory Committees in the Southeast region meet monthly. All committees have the ability to hold special meetings, if there are time sensitive matters.

Committee member attendance is strong, with members averaging two or fewer missed meetings over the calendar year. The Shediac PRAC had one member resign in 2019, Andrew Bell. Thanks is extended to Andrew for his involvement in the Committee. The vacancy was filled, when Paul Despres was welcomed to join the Committee.

Southeast Committee members are appointed as at-large members and therefore do not

represent the specific community in which they reside. The criteria for being a member consists of: the member must reside within a community receiving local planning services, and have a basic knowledge of planning, local government functions and/or volunteer committees. All attempts are made to seek a diversity of skills.

Staff continue to monitor and compile statistics on the Southeast and Shediac Planning Review and Adjustment Committees and look towards improving efficiencies and costing associated with the PRACs operations. The Moncton and Riverview Committees are monitored by the City of Moncton Urban Planning Department. The Dieppe Committee is monitored by the City of Dieppe Planning and Development Department.

Staff of the City of Moncton, City of Dieppe and the Southeast hosted a joint presentation on Knowing Your Roles and Responsibilities and the Role of the Assessment and Planning Appeal Board for the Planning Review and Adjustment Committees and Planning Advisory Committees in the Southeast region. The session offered committee members a great deal of information on their legal roles and obligations, insight into legal procedures of meetings and provided an understanding of the appeals process as it relates to their decisions. Staff look forward to more joint sessions in the future.

SOUTHEAST PLANNING REVIEW AND ADJUSTMENT COMMITTEE

Harry McInroy, Chairperson	12 of 13 attended
Alexandre Clermont	8 of 13 attended
Stanley Dixon	12 of 13 attended
Linda Estabrooks	12 of 13 attended
Valmont Goguen	13 of 13 attended
Heather Keith	10 of 13 attended
Edgar LeBlanc	13 of 13 attended
Hilyard Rossiter	12 of 13 attended
Randy Trenholm	12 of 13 attended

SHEDIAC PLANNING REVIEW AND ADJUSTMENT COMMITTEE

Laura Gallant, Chairperson	9 of 9 attended
Denis Arsenault	8 of 9 attended
Andrew Bell (January - May 2019)	2 of 3 attended
Julien Boudreau	7 of 9 attended
Paul Despres (June 2019)	4 of 5 attended
Tina Mazerolle	9 of 9 attended
Kim Murphy	8 of 9 attended
Paul Poirier	6 of 9 attended



DIEPPE PLANNING ADVISORY COMMITTEE

Robert Arsenault	9 of 11 attended
Jeanne Farrah	7 of 11 attended
Richard Gaudet	9 of 11 attended
Corinne Godbout	8 of 11 attended
Claudette LeBlanc	9 of 11 attended
Louis LeBlanc	11 of 11 attended
Paul LeBreton	7 of 11 attended

MONCTON PLANNING ADVISORY COMMITTEE

Kelsey Bingham	11 of 13 attended
Carole Chan	8 of 13 attended
Andrew Graham	11 of 13 attended
Dale Briggs	11 of 13 attended
Steve Mitton	10 of 13 attended
Andrew McGillvary	10 of 13 attended
Julian Howatt	8 of 13 attended
Daniel St-Louis	8 of 13 attended
Charles Leger	11 of 13 attended

RIVERVIEW PLANNING ADVISORY COMMITTEE

David Campbell	4 of 4 attended
Art Ball	2 of 4 attended
Keith Whalen	4 of 4 attended
Rob Bateman	4 of 4 attended
Tina Beers	4 of 4 attended
Tina Thibodeau (November 2019)	0 of 1 attended
Kelvin Martin	4 of 4 attended
Robert Riley	2 of 4 attended
Shawn Dempsey	3 of 4 attended

REGIONAL INITIATIVES

Greenway Trail Development

2019 brought a clarified strategic vision for greenway trails in Southeast New Brunswick and planted the seeds for long term partnerships and collaborations between trail stakeholders in the region and across the Province. Working under the guidance of the SERSC's Trails Council, the SERSC's Trails Coordinator has focused on both long-distance trail development opportunities aimed at improving connections between all the communities in the region and shorter trail projects within municipalities. The SERSC's Trails Coordinator has also worked with Provincial Government officials and organizations to ensure regional trail projects align with Provincial recreation, wellness and tourism efforts and strategies in order to ensure eligibility for services and funding.

The SERSC Board submitted a conceptual plan for a long-distance trail as a candidate to be added to the Province's signature trail initiatives as part of the Trails Action Plan. The trail, a 150 km hiking and cycling route tentatively called the Shore-Line, would connect 7 municipalities

and over 140,000 residents in the region. This route from Alma to Shediac would also link to the existing Great Trail network and present numerous other connection possibilities serving as a spine for a fully connected regional greenway trail network. The conceptual Shore-Line plan was well received by the Department of Tourism, Heritage and Culture and development discussions between the SERSC and the Provincial Government continued throughout the year.

The Shore-Line has become a priority for the SERSC. Work on a draft masterplan began including identifying routing options between each of the 7 communities along the proposed route. Where routing options were most obvious, designs were developed and shared with stakeholders. Resulting discussion helped to identify strategies to maximize the benefits of these trail investments to best serve the communities they connect. While recreation planning has been impetus for this project other sectors have much to gain and contribute to a project of this scale. Consequently, the SERSC's

has worked with local business' and tourism sites to identify all possible contributors and beneficiaries. These efforts have succeeded in a coalition of stakeholders supporting local development for 1 of the Shore-Line's 8 proposed segments between Hopewell Rocks and Mary's Point.

Supporting more localized trail development was a major focus for the SERSC in 2019. Having spent much of 2018 assessing opportunities for trail investments in the region a considerable

amount of time was spent collaborating with local stake holders to begin to plan for trail development led by both municipalities and grassroots volunteer groups. As a result of partnerships and collaborative discussions and planning several new associations were formed in the region to begin to action new trail development opportunities. Local groups in Shediac, Dorchester, Cap-Pele, Riverside-Albert, Hillsborough and Alma all began trail planning and developing new trail initiatives in 2019.

Municipal Natural Assets Initiative and Planning the Blue Zone

Since 2013, the SERSC has been working with communities to adapt to climate change. This work began with adaptation to coastal flood risks due to sea-level rise. In 2019, the SERSC completed 2 pilot projects with the Municipal Natural Assets Initiative (MNAI) in Riverview and Riverside-Albert. The goal of the pilots was to understand, measure, protect and manage assets such that they deliver cost-effective and reliable core services to communities. The results of these pilots demonstrated the tremendous advantages natural assets have to local municipalities in reducing infrastructure costs and vulnerabilities while protecting and improving natural systems. In Riverview, it was found that by maintaining wetlands in a future development scenario that \$2.3 million could be saved in storm water infrastructure costs. In Riverside-Albert, it

was found that protecting the forest watershed can provide approximately \$1 million in drinking water services. For both pilots it was found that the value of the natural assets is greater when climate change is considered.

Progress was also made on the multi-disciplinary Blue Zone project, which aims to identify inland flood risks and to integrate ecosystem services into future land use planning decisions. In 2019, high-resolution data was prepared across the entire region, and the mapping of inland flood risk considering climate change began. This initial mapping will be used to provide a first understanding of the areas at greatest flood risk. Together the Blue Zone and MNAI projects provide strategies to provide improved land planning decisions considering climate risks.

LAND PLANNING GOALS FOR 2020

We anticipate the adoption of the Salisbury Municipal Plan and Zoning By law at the beginning of the year. The Westmorland-Albert Rural Plan is ready for the legal adoption process and we continue to work with the province on this file. We will also continue to work with multiple partners of Phase 2 of their Climate Change Adaptation Plans to find solutions to the vulnerabilities that were identified in the first phase.

Our involvement with the Municipal Natural Assets Initiative (MNAI) has been successful, having wrapped up the initial studies late 2019. We have been chosen as one of two national pilots looking at coastal features to continue our involvement with the MNAI team.

Trail development across the region continues to be a priority. We will work to compile all regional assets into a centralised database and this will be used to inform future trail location.

The opening of our fourth office in Riverview within the public works building will help integrate land use decisions by working directly with the engineering department and its public works crew. The transition preparation was finished before the start of the year for the delivery of local planning services for the town.



COMMUNITY	POLICY AMENDMENT	REGULATION AMENDMENT	REZONING
Village of Alma	-	-	-
Beaubassin-East Rural Community	-	-	4
Village of Cap-Pelé	1	3	-
City of Dieppe	2	2	3
Village of Dorchester	-	-	-
Village of Hillsborough	-	-	-
Village of Memramcook	-	-	2
City of Moncton	-	2	5
Village of Petitcodiac	-	-	-
Village of Port Elgin	-	-	-
Village of Riverside-Albert	-	-	-
Town of Riverview	2	-	-
Town of Sackville	-	3	1
Village of Salisbury	-	1	-
Town of Shediac	-	-	7
BEAUBASSIN WEST RURAL PLAN	-	-	-
LSD Pointe-du-Chêne	-	-	-
LSD Scoudouc	-	-	-
LSD Scoudouc Road	-	-	-
LSD Shediac	-	-	-
LSD Shediac Bridge-Shediac River	-	-	-
LSD Shediac Cape	-	-	-
TANTRAMAR RURAL PLAN	-	-	-
LSD Baie Verte	-	-	-
LSD Bayfield	-	-	-
LSD Botsford	-	-	-
LSD Cape Tormentine	-	-	-
LSD Dorchester	-	-	-
LSD Murray Corner	-	-	1
LSD Pointe de Bute	-	-	-
LSD Sackville	-	-	-
LSD Westmorland	-	-	-
GREATER MONCTON RURAL PLAN	-	-	-
LSD Alma**	-	-	-
LSD Coverdale	-	1	1
LSD Elgin**	-	-	-
LSD Harvey**	-	-	-
LSD Hillsborough*	-	-	-
LSD Hopewell**	-	-	-
LSD Moncton	-	-	2
LSD Parish of Elgin**	-	-	-
LSD Salisbury*	-	-	-
TOTAL	5	12	26

* PARTIAL ZONING COVERAGE ** AREAS NOT ZONED

COMMUNITY	SUBDIVISIONS	WAIVERS	ZONING CONFIRMATIONS	COMPLAINTS	RESOURCE EXTRACTION
Village of Alma	3	5	1	-	-
Beaubassin-East Rural Community	20	64	6	9	10
Village of Cap-Pelé	17	16	13	1	-
City of Dieppe	63	58	47	106	-
Village of Dorchester	-	4	-	-	-
Village of Hillsborough	1	8	-	-	-
Village of Memramcook	13	35	5	1	5
City of Moncton	64	243	170	-	-
Village of Petitcodiac	2	12	1	-	-
Village of Port Elgin	2	4	-	-	-
Village of Riverside-Albert	1	5	-	-	-
Town of Riverview	15	81	15	-	-
Town of Sackville	8	54	20	2	-
Village of Salisbury	-	12	2	3	-
Town of Shediac	9	48	14	7	-
LSD Alma	-	-	1	-	-
LSD Baie Verte	-	3	-	-	-
LSD Bayfield	-	1	-	-	-
LSD Botsford	-	11	-	-	-
LSD Cape Tormentine	1	2	-	1	-
LSD Coverdale	11	24	2	1	-
LSD Dorchester	2	3	-	-	-
LSD Elgin	3	14	1	-	-
LSD Harvey	4	5	-	-	-
LSD Hillsborough	1	7	-	1	-
LSD Hopewell	1	6	1	-	-
LSD Moncton	29	58	19	2	1
LSD Murray Corner	3	14	-	-	-
LSD Parish of Elgin	-	-	-	-	-
LSD Pointe de Bute	-	5	-	-	-
LSD Pointe-du-Chêne	2	16	-	23	-
LSD Sackville	5	16	4	-	-
LSD Salisbury	7	24	7	-	-
LSD Scoudouc	4	8	5	1	-
LSD Scoudouc Road	-	1	-	-	-
LSD Shediac	2	5	-	-	-
LSD Shediac Bridge-Shediac River	5	14	2	-	-
LSD Shediac Cape	5	7	-	-	-
LSD Westmorland	-	6	-	-	-
TOTAL	303	899	336	158	16

COMMUNITY	CONDITIONAL USE	NON CONFORMING USE	RULINGS OF COMPATIBILITY	TEMPORARY USE APPROVAL	VARIANCE REQUEST
Village of Alma	1	-	-	-	-
Beaubassin-East Rural Community	3	-	-	-	5
Village of Cap-Pelé	4	-	-	-	-
City of Dieppe	4	-	-	-	16
Village of Dorchester	-	-	-	-	-
Village of Hillsborough	-	-	-	-	-
Village of Memramcook	1	-	1	-	2
City of Moncton	19	-	-	2	61
Village of Petitcodiac	-	-	-	-	-
Village of Port Elgin	-	-	-	-	-
Village of Riverside-Albert	-	-	-	-	-
Town of Riverview	2	-	-	-	7
Town of Sackville	-	-	-	-	1
Village of Salisbury	-	-	-	-	1
Town of Shediac	-	-	-	1	8
LSD Alma	-	-	-	-	-
LSD Baie Verte	-	-	-	-	-
LSD Bayfield	-	-	-	-	-
LSD Botsford	-	-	-	-	-
LSD Cape Tormentine	-	-	-	-	-
LSD Coverdale	-	-	1	-	1
LSD Dorchester	-	-	-	-	-
LSD Elgin	-	-	-	-	1
LSD Harvey	-	-	-	-	-
LSD Hillsborough	-	-	-	-	-
LSD Hopewell	-	-	-	-	1
LSD Moncton	-	-	-	1	5
LSD Murray Corner	-	-	-	-	-
LSD Parish of Elgin	-	-	-	-	-
LSD Pointe de Bute	-	-	-	-	-
LSD Pointe-du-Chêne	-	-	-	-	-
LSD Sackville	-	-	-	-	-
LSD Salisbury	-	-	-	-	1
LSD Scoudouc	-	-	-	-	1
LSD Scoudouc Road	-	-	-	-	1
LSD Shediac	-	-	-	-	-
LSD Shediac Bridge-Shediac River	-	-	-	-	1
LSD Shediac Cape	-	-	-	-	1
LSD Westmorland	-	-	-	-	-
TOTAL	34	0	2	4	114

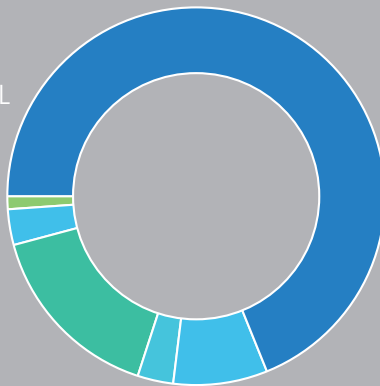


Southeast Region

2,573 PERMITS ISSUED
\$ 473,814,301 CONSTRUCTION VALUE

PERMITS ISSUED by Type

69%	RESIDENTIAL
8%	MULTI-RESIDENTIAL
3%	INDUSTRIAL
16%	COMMERCIAL
3%	INSTITUTIONAL
1%	AGRICULTURAL



VALUE OF PERMIT by Type

RESIDENTIAL	1,790	\$93,466,524
MULTI-RESIDENTIAL	213	\$139,348,047
INDUSTRIAL	72	\$100,708,517
COMMERCIAL	408	\$86,735,076
INSTITUTIONAL	68	\$50,444,481
AGRICULTURAL	22	\$3,111,656

PERMIT HIGHLIGHTS

8 NEW Institutional permits issued



124 NEW Multi Dwelling Unit permits issued



274 NEW Homes constructed
\$234,498 average construction value



19 NEW Industrial permits issued

57 NEW Commercial permits issued

102 NEW Sign permits issued

530 NEW Garages and Accessory Buildings

96 permits issued for **Additions**
299 permits issued for **Alterations**



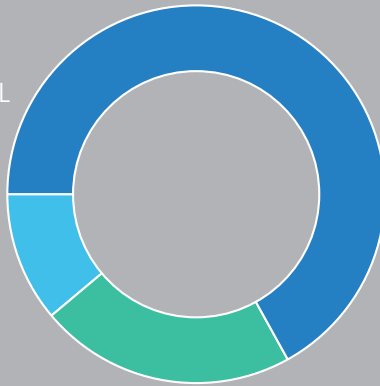
Village of Alma

9 PERMITS ISSUED

\$ 1,710,644 CONSTRUCTION VALUE

PERMITS ISSUED by Type

- 67% RESIDENTIAL
- MULTI-RESIDENTIAL
- INDUSTRIAL
- 22% COMMERCIAL
- 11% INSTITUTIONAL
- AGRICULTURAL



VALUE OF PERMIT by Type

RESIDENTIAL	6	\$359,124
MULTI-RESIDENTIAL		
INDUSTRIAL		
COMMERCIAL	2	\$964,120
INSTITUTIONAL	1	\$387,400
AGRICULTURAL		

PERMIT HIGHLIGHTS



2 NEW
Garages and
Accessory Buildings

1 NEW Institutional
permit issued



1 NEW Home
constructed
\$219,780
construction value



2 NEW Commercial
permits issued

2 permits issued
for **Alterations**



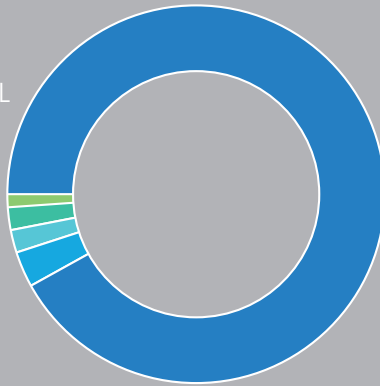
Beaubassin East Rural Community

151 PERMITS ISSUED

\$ 10,887,243 CONSTRUCTION VALUE

PERMITS ISSUED by Type

92%	RESIDENTIAL
3%	MULTI-RESIDENTIAL
2%	INDUSTRIAL
2%	COMMERCIAL
	INSTITUTIONAL
1%	AGRICULTURAL



VALUE OF PERMIT by Type

RESIDENTIAL	139	\$7,528,912
MULTI-RESIDENTIAL	5	\$2,147,630
INDUSTRIAL	3	\$671,001
COMMERCIAL	3	\$538,700
INSTITUTIONAL		
AGRICULTURAL	1	\$1,000

<p>PERMIT HIGHLIGHTS</p>	 <p>4 NEW Mini/Mobile Homes</p>	 <p>1 NEW Tower</p>	<p>24 NEW Homes constructed \$201,695 average construction value</p>  <p>11 permits issued for Additions 16 permits issued for Alterations</p>
	<p>1 NEW Industrial permit issued</p> 	<p>2 NEW Commercial permits issued</p> 	



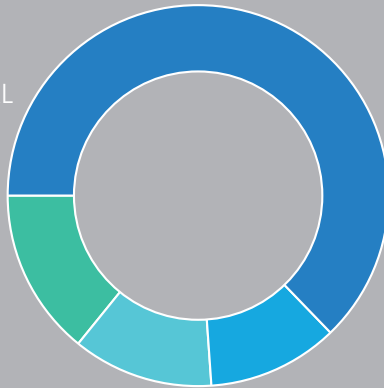
Village of Cap-Pelé

57 PERMITS ISSUED

\$ 14,933,982 CONSTRUCTION VALUE

PERMITS ISSUED by Type

63%	RESIDENTIAL
11%	MULTI-RESIDENTIAL
12%	INDUSTRIAL
14%	COMMERCIAL
	INSTITUTIONAL
	AGRICULTURAL



VALUE OF PERMIT by Type

RESIDENTIAL	36	\$2,546,113
MULTI-RESIDENTIAL	6	\$4,097,364
INDUSTRIAL	7	\$7,482,411
COMMERCIAL	8	\$808,094
INSTITUTIONAL		
AGRICULTURAL		

PERMIT HIGHLIGHTS



12 NEW
Mini/Mobile Homes

6 NEW
Multi Dwelling Unit
permits issued



4 NEW Homes
constructed
\$238,447
average
construction value



4 permits issued
for **Additions**
1 permit issued
for **Alterations**



4 NEW
Industrial
permits issued



4 NEW
Commercial
permits issued



8 NEW
Garages and
Accessory Buildings



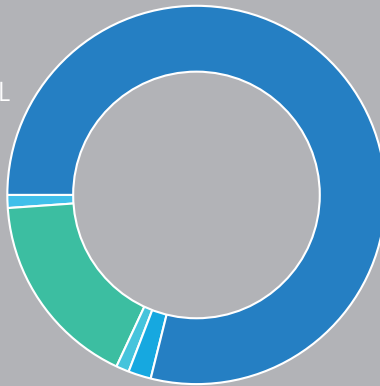
City of Dieppe

563 PERMITS ISSUED

\$ 96,859,953 CONSTRUCTION VALUE

PERMITS ISSUED by Type

79%	RESIDENTIAL
2%	MULTI-RESIDENTIAL
1%	INDUSTRIAL
17%	COMMERCIAL
1%	INSTITUTIONAL
	AGRICULTURAL



VALUE OF PERMIT by Type

RESIDENTIAL	446	\$21,366,151
MULTI-RESIDENTIAL	9	\$23,561,040
INDUSTRIAL	7	\$13,037,340
COMMERCIAL	96	\$8,262,222
INSTITUTIONAL	5	\$30,633,200
AGRICULTURAL		

PERMIT HIGHLIGHTS



13 NEW
Mini/Mobile Homes

1 NEW Institutional permit issued



47 NEW Homes constructed
\$242,560 average construction value



18 permits issued for **Additions**
86 permits issued for **Alterations**

18 NEW Multi Dwelling Unit permits issued



3 NEW Commercial permits issued



105 NEW Garages and Accessory Buildings





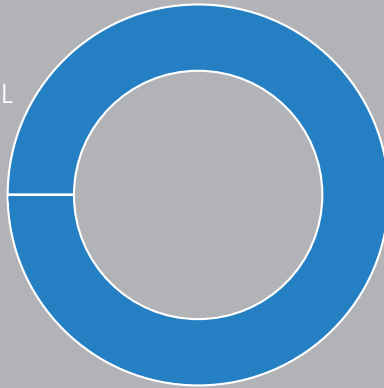
Village of Dorchester

3 PERMITS ISSUED

\$ 23,400 CONSTRUCTION VALUE

PERMITS ISSUED by Type

- 100% RESIDENTIAL
- MULTI-RESIDENTIAL
- INDUSTRIAL
- COMMERCIAL
- INSTITUTIONAL
- AGRICULTURAL



VALUE OF PERMIT by Type

RESIDENTIAL	3	\$23,400
MULTI-RESIDENTIAL		
INDUSTRIAL		
COMMERCIAL		
INSTITUTIONAL		
AGRICULTURAL		

PERMIT HIGHLIGHTS



2 permits issued for Garage and Accessory Building **Alterations**



1 permit issued for Single Dwelling Unit **Additions**



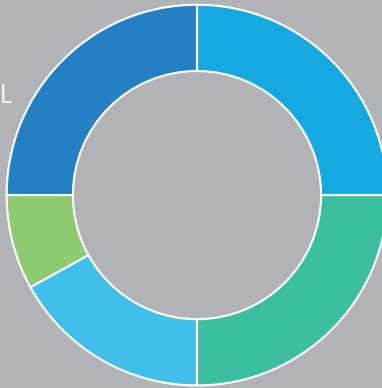
Village of Hillsborough

12 PERMITS ISSUED

\$ 2,566,406 CONSTRUCTION VALUE

PERMITS ISSUED by Type

- 25% RESIDENTIAL
- 25% MULTI-RESIDENTIAL
- INDUSTRIAL
- 25% COMMERCIAL
- 17% INSTITUTIONAL
- 8% AGRICULTURAL



VALUE OF PERMIT by Type

RESIDENTIAL	3	\$63,440
MULTI-RESIDENTIAL	3	\$764,674
INDUSTRIAL		
COMMERCIAL	3	\$190,882
INSTITUTIONAL	2	\$1,518,226
AGRICULTURAL	1	\$29,184

PERMIT HIGHLIGHTS

3 NEW
Multi Dwelling Unit
permits issued

1 NEW Institutional
permit issued

**2 Commercial
Alteration**
permits issued

1 NEW
Garage and
Accessory Building

1 NEW Agricultural
permit issued

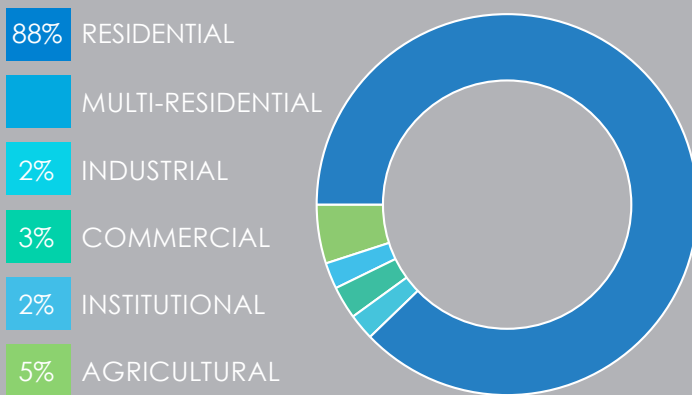


Village of Memramcook

62 PERMITS ISSUED

\$ 4,863,449 CONSTRUCTION VALUE

PERMITS ISSUED by Type



VALUE OF PERMIT by Type

RESIDENTIAL	55	\$4,025,012
MULTI-RESIDENTIAL		
INDUSTRIAL	1	\$506,000
COMMERCIAL	2	\$4,173
INSTITUTIONAL	1	\$31,000
AGRICULTURAL	3	\$297,264

PERMIT HIGHLIGHTS



2 NEW
Mini/Mobile Homes

3 NEW Agricultural permits issued



12 NEW Homes constructed
\$256,194
average construction value



1 NEW
Industrial permit issued



1 Institutional permit issued



23 NEW
Garages and Accessory Buildings



7 permits issued for **Additions**
4 permits issued for **Alterations**



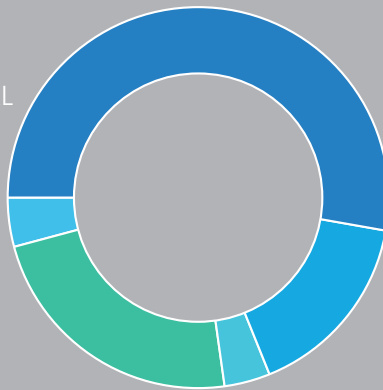
City of Moncton

971 PERMITS ISSUED

\$ 256,235,201 CONSTRUCTION VALUE

PERMITS ISSUED by Type

53%	RESIDENTIAL
16%	MULTI-RESIDENTIAL
4%	INDUSTRIAL
23%	COMMERCIAL
4%	INSTITUTIONAL
	AGRICULTURAL



VALUE OF PERMIT by Type

RESIDENTIAL	516	\$19,605,832
MULTI-RESIDENTIAL	157	\$81,566,213
INDUSTRIAL	40	\$76,801,538
COMMERCIAL	223	\$64,010,825
INSTITUTIONAL	35	\$14,250,793
AGRICULTURAL		

PERMIT HIGHLIGHTS

7 NEW
Industrial permits issued

27 NEW Commercial permits issued

54 NEW Sign permits issued

83 NEW Multi Dwelling Unit permits issued

120 NEW Garages and Accessory Buildings

67 NEW Homes constructed

\$190,123 average construction value

11 permits issued for **Additions**

118 permits issued for **Alterations**

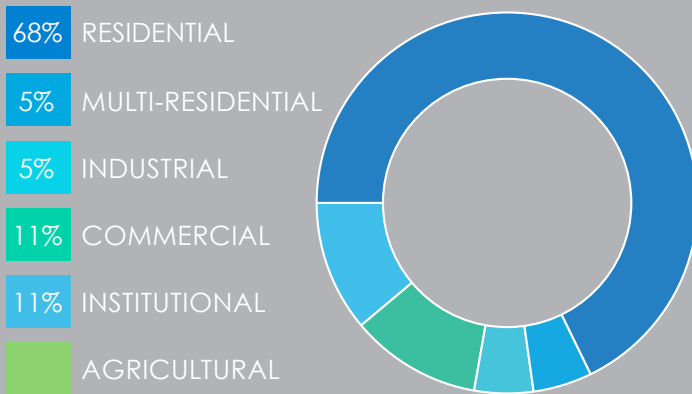


Village of Petitscodiac

19 PERMITS ISSUED

\$ 884,588 CONSTRUCTION VALUE

PERMITS ISSUED by Type



VALUE OF PERMIT by Type

RESIDENTIAL	13	\$382,501
MULTI-RESIDENTIAL	1	\$320,594
INDUSTRIAL	1	\$56,000
COMMERCIAL	2	\$118,701
INSTITUTIONAL	2	\$6,792
AGRICULTURAL	0	\$0

PERMIT HIGHLIGHTS

1 NEW
Multi Dwelling Unit
permit issued



1 NEW
Industrial
permit issued



1 NEW Home
constructed
\$208,100
construction value



1 NEW Institutional
permit issued

4 NEW
Garages and
Accessory Buildings



2 permits issued
for **Additions**
2 permits issued
for **Alterations**

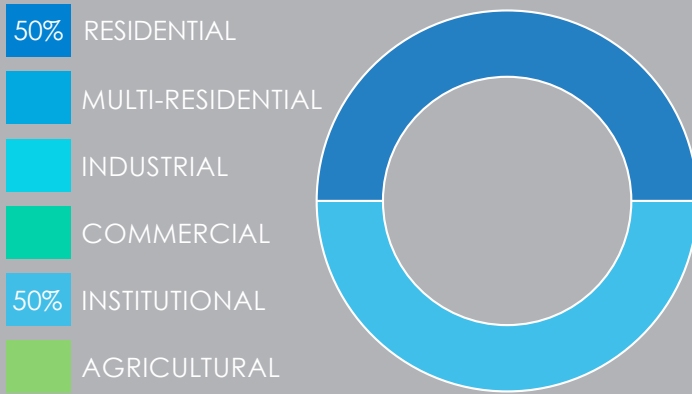


Village of Port Elgin

2 PERMITS ISSUED

\$ 376,500 CONSTRUCTION VALUE

PERMITS ISSUED by Type



VALUE OF PERMIT by Type

RESIDENTIAL	1	\$25,000
MULTI-RESIDENTIAL		
INDUSTRIAL		
COMMERCIAL		
INSTITUTIONAL	1	\$351,500
AGRICULTURAL		

PERMIT HIGHLIGHTS



1 Institutional
Alteration
permit issued



1 permit issued
for Single Dwelling
Unit **Additions**

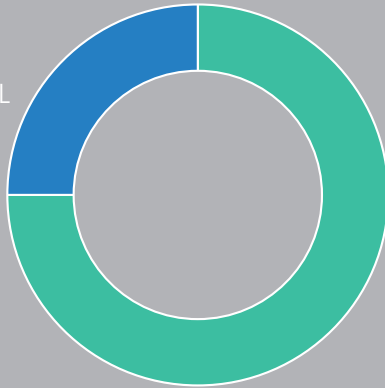
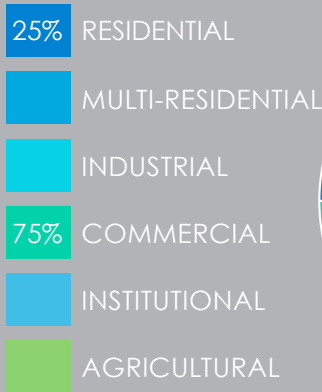


Village of Riverside-Albert

4 PERMITS ISSUED

\$ 590,633 CONSTRUCTION VALUE

PERMITS ISSUED by Type



VALUE OF PERMIT by Type

RESIDENTIAL	1	\$1
MULTI-RESIDENTIAL		
INDUSTRIAL		
COMMERCIAL	3	\$590,632
INSTITUTIONAL		
AGRICULTURAL		

PERMIT HIGHLIGHTS

1 permit issued for Single Dwelling Unit **Alteration**



1 permit issued for **Additions**
1 permit issued for **Alterations**



1 NEW Commercial permit issued



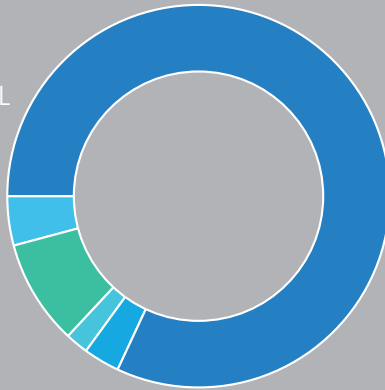
Town of Riverview

166 PERMITS ISSUED

\$ 25,116,172 CONSTRUCTION VALUE

PERMITS ISSUED by Type

82%	RESIDENTIAL
3%	MULTI-RESIDENTIAL
2%	INDUSTRIAL
9%	COMMERCIAL
4%	INSTITUTIONAL
	AGRICULTURAL



VALUE OF PERMIT by Type

RESIDENTIAL	136	\$7,182,976
MULTI-RESIDENTIAL	5	\$43,049,384
INDUSTRIAL	3	\$319,000
COMMERCIAL	15	\$1,427,015
INSTITUTIONAL	7	\$926,064
AGRICULTURAL		

PERMIT HIGHLIGHTS



5 NEW
Mini/Mobile Homes

7 NEW
Sign permits issued



15 NEW Homes constructed
\$215,655
average construction value



2 permits issued for **Additions**
19 permits issued for **Alterations**



2 NEW
Industrial permits issued



2 NEW
Multi Dwelling Unit permits issued



52 NEW
Garages and Accessory Buildings



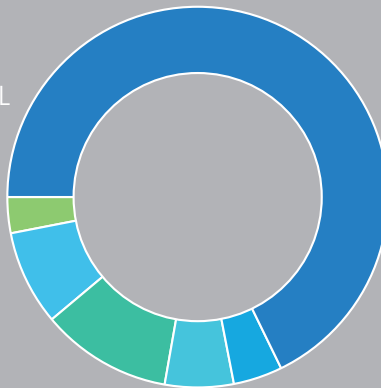
Town of Sackville

66 PERMITS ISSUED

\$ 6,290,974 CONSTRUCTION VALUE

PERMITS ISSUED by Type

68%	RESIDENTIAL
3%	MULTI-RESIDENTIAL
3%	INDUSTRIAL
7%	COMMERCIAL
12%	INSTITUTIONAL
2%	AGRICULTURAL



VALUE OF PERMIT by Type

RESIDENTIAL	49	\$2,469,872
MULTI-RESIDENTIAL	2	\$5,148,150
INDUSTRIAL	2	\$4,375,000
COMMERCIAL	5	\$2,131,550
INSTITUTIONAL	8	\$9,630,298
AGRICULTURAL	1	\$10,000

PERMIT HIGHLIGHTS

1 NEW
Commercial
permit issued



2 NEW
Multi Dwelling Unit
permits issued



5 NEW Homes
constructed
\$269,686
average
construction value



1 NEW
Industrial
permit issued



3 NEW Agricultural
permits issued



17 NEW
Garages and
Accessory Buildings

2 permits issued
for **Additions**
6 permits issued
for **Alterations**

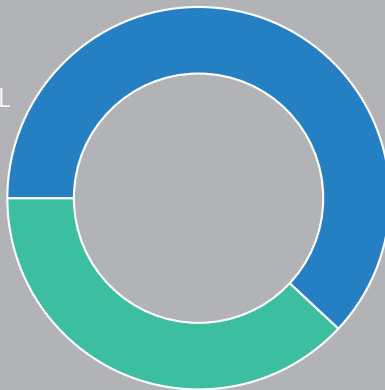
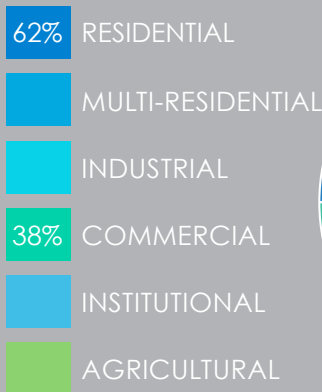


Village of Salisbury

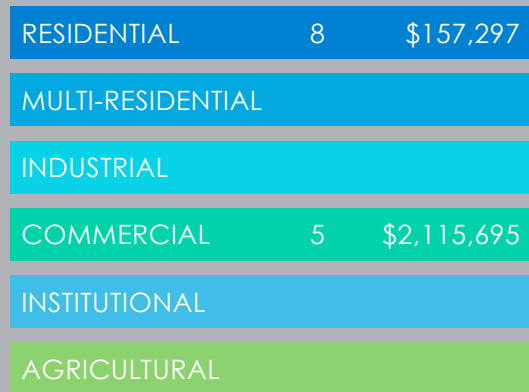
13 PERMITS ISSUED

\$ 2,272,992 CONSTRUCTION VALUE

PERMITS ISSUED by Type



VALUE OF PERMIT by Type



PERMIT HIGHLIGHTS



4 NEW
Garages and
Accessory Buildings



1 permit issued
for Single Dwelling
Unit **Additions**



2 NEW
Commercial
permits issued

1 NEW
Sign

2 permits issued
for Single Dwelling
Unit **Alterations**



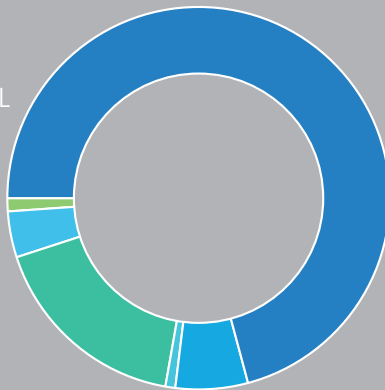
Town of Shediac

131 PERMITS ISSUED

\$ 12,261,626 CONSTRUCTION VALUE

PERMITS ISSUED by Type

71%	RESIDENTIAL
6%	MULTI-RESIDENTIAL
1%	INDUSTRIAL
17%	COMMERCIAL
4%	INSTITUTIONAL
1%	AGRICULTURAL



VALUE OF PERMIT by Type

RESIDENTIAL	93	\$7,117,332
MULTI-RESIDENTIAL	8	\$3,818,634
INDUSTRIAL	1	\$8,000
COMMERCIAL	22	\$1,072,709
INSTITUTIONAL	6	\$244,950
AGRICULTURAL	1	\$1

PERMIT HIGHLIGHTS



5 NEW Commercial permits issued

4 NEW Sign permits issued

25 NEW Homes constructed
\$249,456 average construction value



11 permits issued for **Additions**
11 permits issued for **Alterations**

6 NEW Multi Dwelling Unit permits issued



2 NEW Institutional permits issued



25 NEW Garages and Accessory Buildings



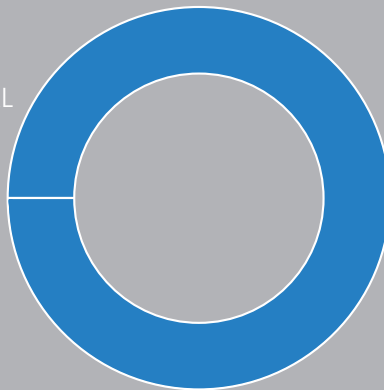
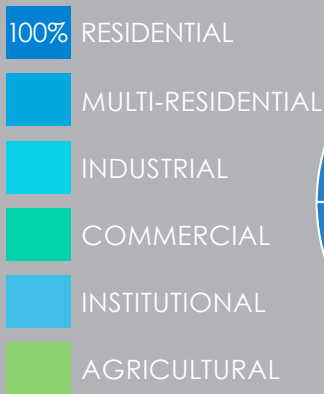


LSD of Alma

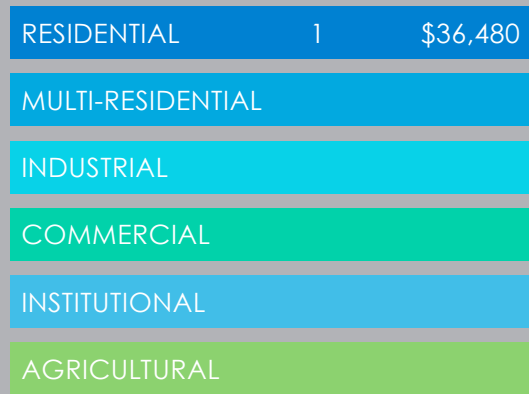
1 PERMITS ISSUED

\$ 36,480 CONSTRUCTION VALUE

PERMITS ISSUED by Type



VALUE OF PERMIT by Type



PERMIT HIGHLIGHTS



1 NEW
Garage and
Accessory Building

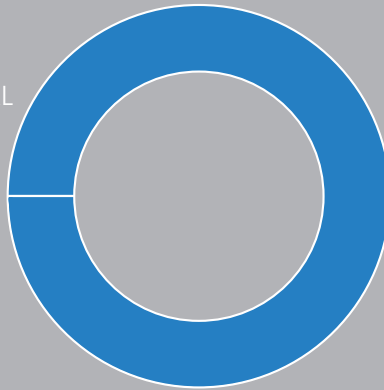
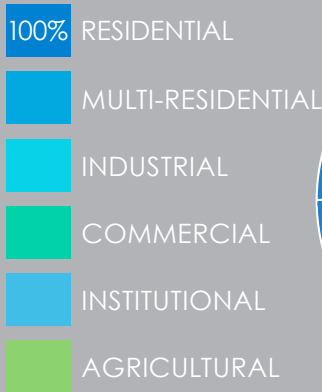


LSD of Baie Verte

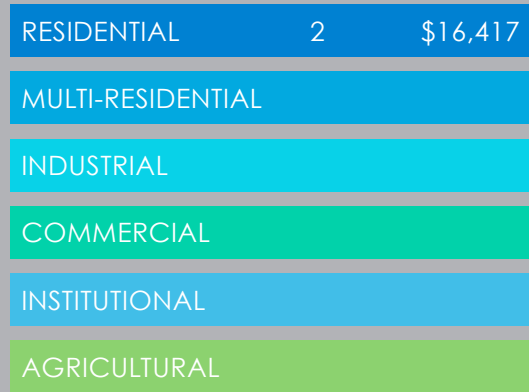
2 PERMITS ISSUED

\$ 16,417 CONSTRUCTION VALUE

PERMITS ISSUED by Type



VALUE OF PERMIT by Type



PERMIT HIGHLIGHTS



1 NEW
Garage and
Accessory Building

1 permit issued
for **Alterations**



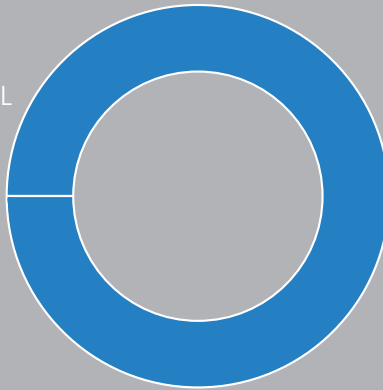
LSD of Bayfield

1 PERMITS ISSUED

\$ 30,000 CONSTRUCTION VALUE

PERMITS ISSUED by Type

- 100% RESIDENTIAL
- MULTI-RESIDENTIAL
- INDUSTRIAL
- COMMERCIAL
- INSTITUTIONAL
- AGRICULTURAL



VALUE OF PERMIT by Type

RESIDENTIAL	1	\$30,000
MULTI-RESIDENTIAL		
INDUSTRIAL		
COMMERCIAL		
INSTITUTIONAL		
AGRICULTURAL		

PERMIT HIGHLIGHTS



1 permit issued for Single Dwelling Unit **Additions**



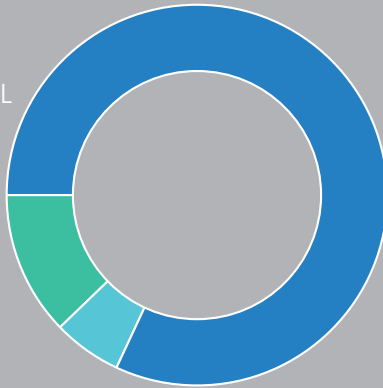
LSD of Botsford

17 PERMITS ISSUED

\$ 997,665 CONSTRUCTION VALUE

PERMITS ISSUED by Type

- 82% RESIDENTIAL
- MULTI-RESIDENTIAL
- 6% INDUSTRIAL
- 12% COMMERCIAL
- INSTITUTIONAL
- AGRICULTURAL



VALUE OF PERMIT by Type

RESIDENTIAL	14	\$825,305
MULTI-RESIDENTIAL		
INDUSTRIAL	1	\$7,360
COMMERCIAL	2	\$165,000
INSTITUTIONAL		
AGRICULTURAL		

PERMIT HIGHLIGHTS



1 NEW
Commercial
permit issued

2 NEW Homes
constructed

\$175,575
average
construction value



1 NEW
Industrial
permit issued



1 NEW
Mini/Mobile Home



9 NEW
Garages and
Accessory Buildings



1 permit issued
for **Additions**



LSD of Cape Tormentine

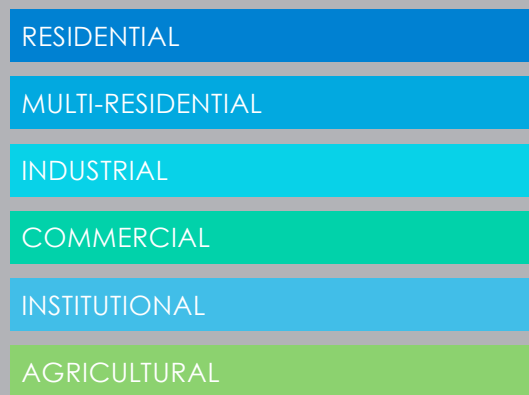
0 PERMITS ISSUED

\$ 0 CONSTRUCTION VALUE

PERMITS ISSUED by Type



VALUE OF PERMIT by Type



PERMIT HIGHLIGHTS

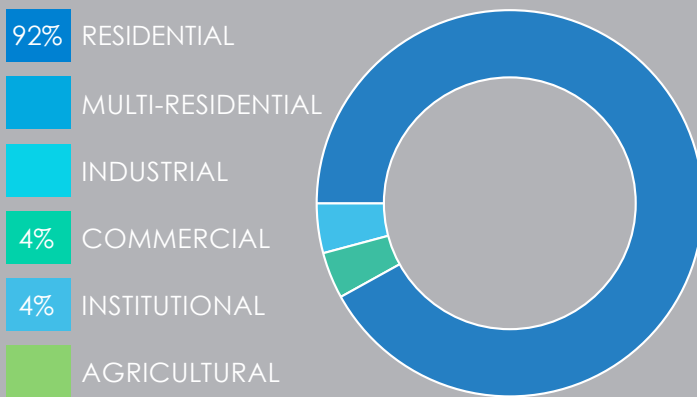


LSD of Coverdale

30 PERMITS ISSUED

\$ 4,738,125 CONSTRUCTION VALUE

PERMITS ISSUED by Type



VALUE OF PERMIT by Type

RESIDENTIAL	28	\$3,839,099
MULTI-RESIDENTIAL		
INDUSTRIAL		
COMMERCIAL	1	\$2,300
INSTITUTIONAL	1	\$896,726
AGRICULTURAL		

PERMIT HIGHLIGHTS

1 Commercial
Alteration
permit issued



2 NEW
Mini/Mobile Homes



13 NEW Homes
constructed
\$270,779
average
construction value



1 permit issued
for **Additions**
3 permits issued
for **Alterations**

1 Institutional
Addition
permit issued



4 NEW
Garages and
Accessory Buildings





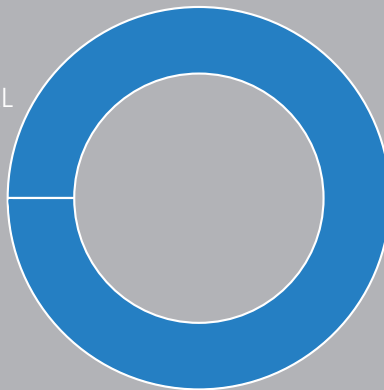
LSD of Dorchester

3 PERMITS ISSUED

\$ 100,742 CONSTRUCTION VALUE

PERMITS ISSUED by Type

- 100% RESIDENTIAL
- MULTI-RESIDENTIAL
- INDUSTRIAL
- COMMERCIAL
- INSTITUTIONAL
- AGRICULTURAL



VALUE OF PERMIT by Type

RESIDENTIAL	3	\$100,742
MULTI-RESIDENTIAL		
INDUSTRIAL		
COMMERCIAL		
INSTITUTIONAL		
AGRICULTURAL		

PERMIT HIGHLIGHTS



2 permits issued for Single Dwelling Unit **Additions**

1 permit issued for Single Dwelling Unit **Alterations**

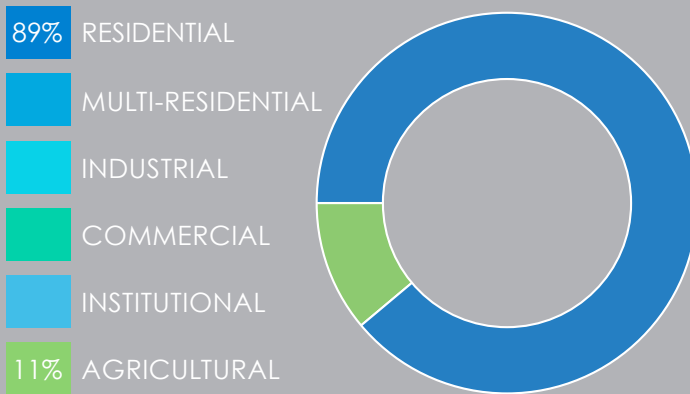


LSD of Elgin

9 PERMITS ISSUED

\$ 413,017 CONSTRUCTION VALUE

PERMITS ISSUED by Type



VALUE OF PERMIT by Type

RESIDENTIAL	5	\$408,601
MULTI-RESIDENTIAL		
INDUSTRIAL		
COMMERCIAL		
INSTITUTIONAL		
AGRICULTURAL	1	\$4,416

PERMIT HIGHLIGHTS



1 NEW Agricultural permit issued



1 NEW Home constructed
\$138,368 construction value



6 NEW Garages and Accessory Buildings



1 NEW Mini/Mobile Home

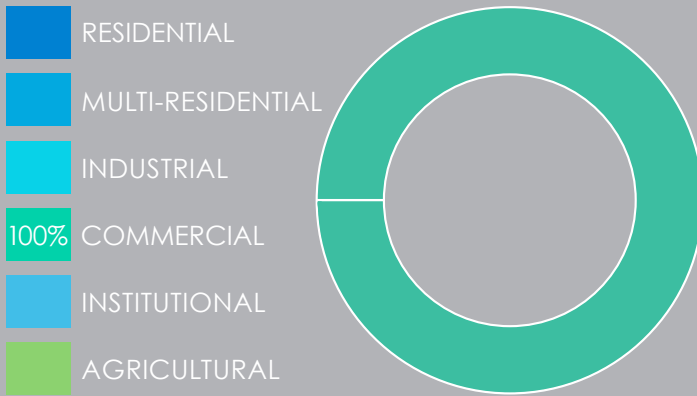


LSD of Harvey

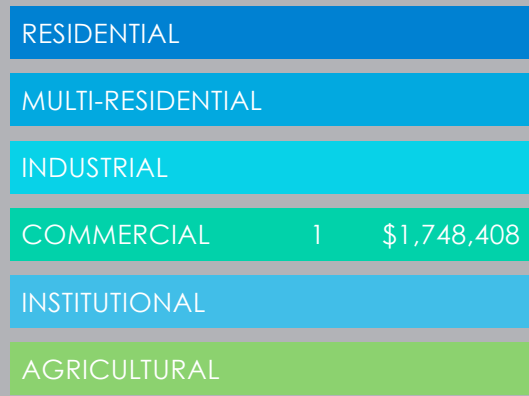
1 PERMITS ISSUED

\$ 1,748,408 CONSTRUCTION VALUE

PERMITS ISSUED by Type



VALUE OF PERMIT by Type



PERMIT HIGHLIGHTS



1 NEW
Commercial
permit issued

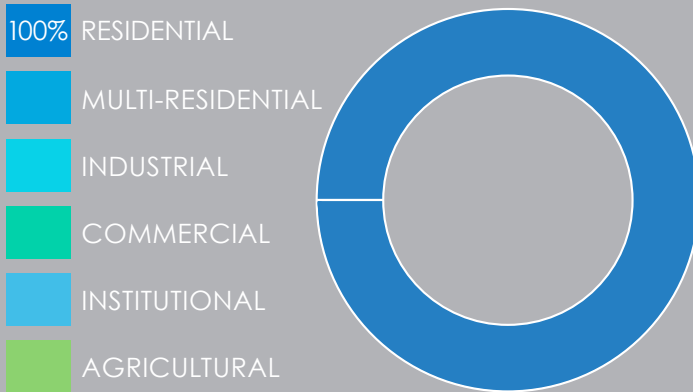


LSD of Hillsborough

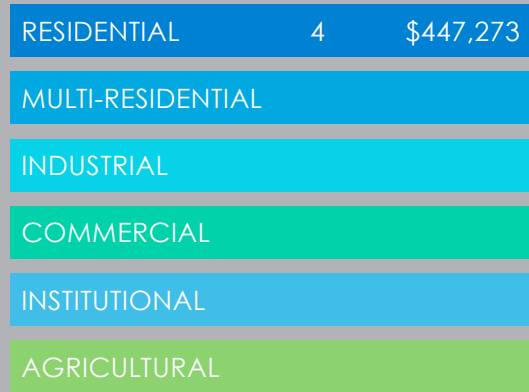
4 PERMITS ISSUED

\$ 447,273 CONSTRUCTION VALUE

PERMITS ISSUED by Type



VALUE OF PERMIT by Type



PERMIT HIGHLIGHTS



1 NEW
Garage and
Accessory Building



1 NEW Home
constructed
\$386,471
construction value

2 permits issued
for **Alterations**

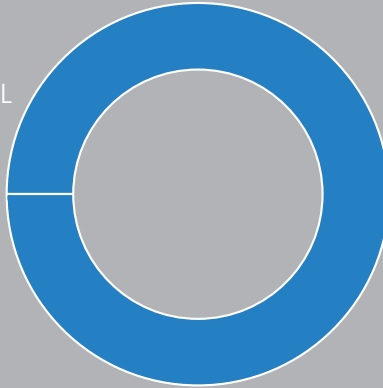
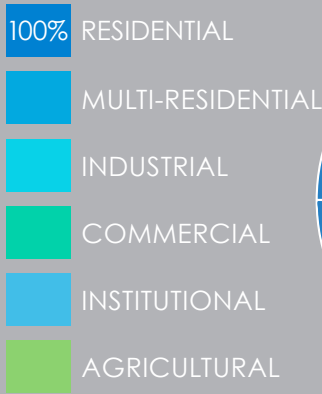


LSD of Hopewell

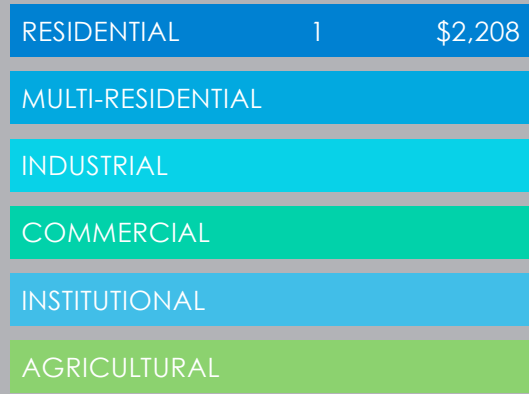
1 PERMITS ISSUED

\$ 2,208 CONSTRUCTION VALUE

PERMITS ISSUED by Type



VALUE OF PERMIT by Type



PERMIT HIGHLIGHTS



1 NEW
Garage and
Accessory Building



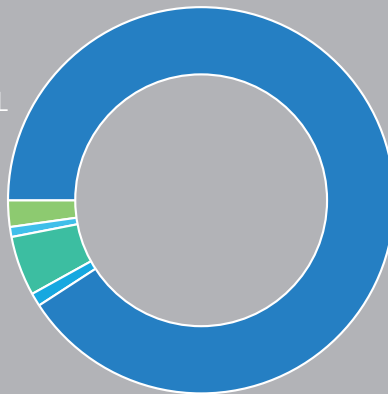
LSD of Moncton

129 PERMITS ISSUED

\$ 18,042,919 CONSTRUCTION VALUE

PERMITS ISSUED by Type

91%	RESIDENTIAL
1%	MULTI-RESIDENTIAL
	INDUSTRIAL
5%	COMMERCIAL
1%	INSTITUTIONAL
2%	AGRICULTURAL



VALUE OF PERMIT by Type

RESIDENTIAL	117	\$13,983,405
MULTI-RESIDENTIAL	1	\$164,515
INDUSTRIAL		
COMMERCIAL	6	\$2,697,420
INSTITUTIONAL	2	\$1,055,478
AGRICULTURAL	3	\$142,101

PERMIT HIGHLIGHTS

1 NEW Institutional permit issued



1 NEW Mini/Mobile Home



42 NEW Homes constructed
\$290,749 average construction value



4 NEW Commercial permits issued



3 NEW Agricultural permits issued



42 NEW Garages and Accessory Buildings



7 permits issued for **Additions**
9 permits issued for **Alterations**



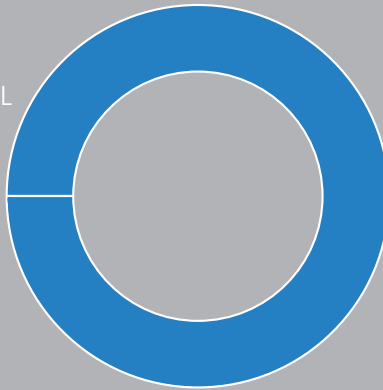
LSD of Murray Corner

16 PERMITS ISSUED

\$ 579,525 CONSTRUCTION VALUE

PERMITS ISSUED by Type

- 100% RESIDENTIAL
- MULTI-RESIDENTIAL
- INDUSTRIAL
- COMMERCIAL
- INSTITUTIONAL
- AGRICULTURAL



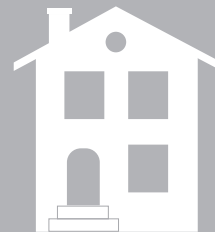
VALUE OF PERMIT by Type

RESIDENTIAL	16	\$579,525
MULTI-RESIDENTIAL		
INDUSTRIAL		
COMMERCIAL		
INSTITUTIONAL		
AGRICULTURAL		

PERMIT HIGHLIGHTS



1 NEW
Mini/Mobile Home



1 NEW Home constructed
\$231,807
construction value



10 NEW
Garages and
Accessory Buildings

3 permits issued
for **Additions**

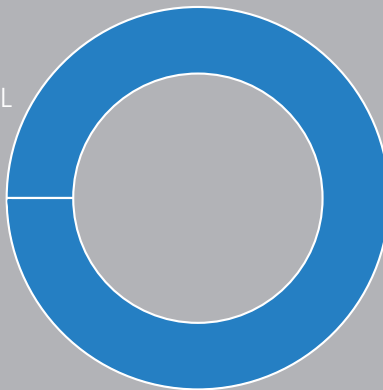
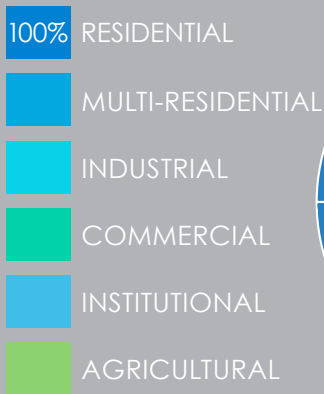


LSD of Parish of Elgin

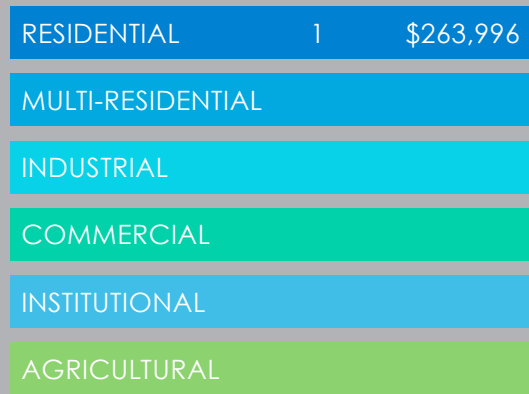
1 PERMITS ISSUED

\$ 263,996 CONSTRUCTION VALUE

PERMITS ISSUED by Type



VALUE OF PERMIT by Type



PERMIT HIGHLIGHTS



1 NEW Home constructed
\$263,996
 construction value



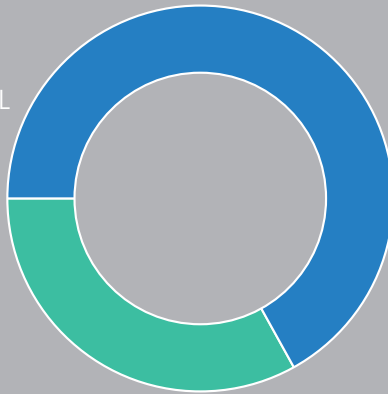
LSD of Pointe-de-Bute

3 PERMITS ISSUED

\$ 290,204 CONSTRUCTION VALUE

PERMITS ISSUED by Type

- 67% RESIDENTIAL
- MULTI-RESIDENTIAL
- INDUSTRIAL
- 33% COMMERCIAL
- INSTITUTIONAL
- AGRICULTURAL



VALUE OF PERMIT by Type

RESIDENTIAL	2	\$155,204
MULTI-RESIDENTIAL		
INDUSTRIAL		
COMMERCIAL	1	\$135,000
INSTITUTIONAL		
AGRICULTURAL		

PERMIT HIGHLIGHTS



1 Commercial **Addition** permit issued



1 permit issued for Single Dwelling Unit **Additions**



1 NEW Garage and Accessory Building



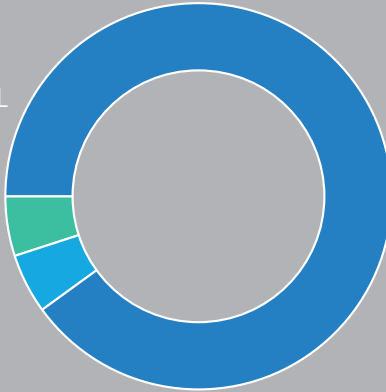
LSD of Pointe-du-Chêne

19 PERMITS ISSUED

\$ 951,607 CONSTRUCTION VALUE

PERMITS ISSUED by Type

90%	RESIDENTIAL
5%	MULTI-RESIDENTIAL
	INDUSTRIAL
5%	COMMERCIAL
	INSTITUTIONAL
	AGRICULTURAL



VALUE OF PERMIT by Type

RESIDENTIAL	17	\$468,492
MULTI-RESIDENTIAL	1	\$365,000
INDUSTRIAL		
COMMERCIAL	1	\$118,115
INSTITUTIONAL		
AGRICULTURAL		

PERMIT HIGHLIGHTS

1 Multi Dwelling Unit
Alteration
permit issued



1 NEW
Mini/Mobile Home



3 permits issued
for Single Dwelling
Unit **Additions**



1 Commercial
Addition
permit
issued



2 NEW
Garages and
Accessory Buildings

8 permits issued
for Single Dwelling
Unit **Alterations**

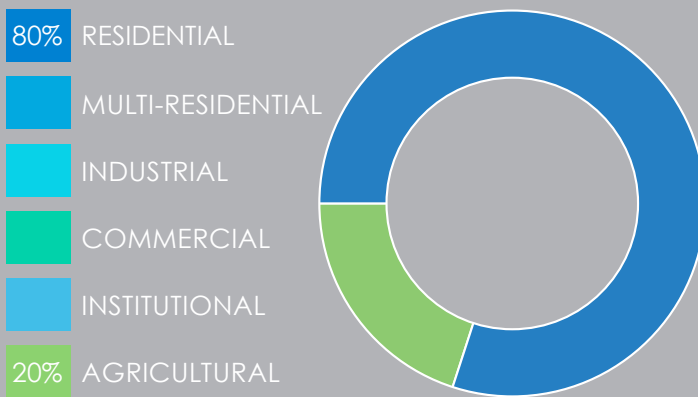


LSD of Sackville

10 PERMITS ISSUED

\$ 356,764 CONSTRUCTION VALUE

PERMITS ISSUED by Type



VALUE OF PERMIT by Type

RESIDENTIAL	8	\$356,762
MULTI-RESIDENTIAL		
INDUSTRIAL		
COMMERCIAL		
INSTITUTIONAL		
AGRICULTURAL	2	\$2

PERMIT HIGHLIGHTS



2 permits issued for Agricultural Alterations



2 permits issued for Single Dwelling Unit Additions



4 NEW Garages and Accessory Buildings



1 NEW Mini/Mobile Home

1 permit issued for Single Dwelling Unit Alterations



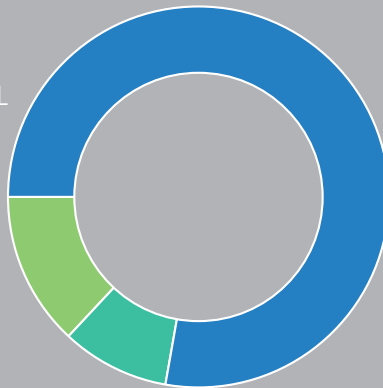
LSD of Salisbury

23 PERMITS ISSUED

\$ 2,630,619 CONSTRUCTION VALUE

PERMITS ISSUED by Type

- 82% RESIDENTIAL
- MULTI-RESIDENTIAL
- INDUSTRIAL
- 14% COMMERCIAL
- INSTITUTIONAL
- 4% AGRICULTURAL



VALUE OF PERMIT by Type

RESIDENTIAL	18	\$1,088,055
MULTI-RESIDENTIAL		
INDUSTRIAL		
COMMERCIAL	3	\$205,407
INSTITUTIONAL		
AGRICULTURAL	1	\$4,520,215

PERMIT HIGHLIGHTS



1 NEW
Mini/Mobile Home

3 NEW Agricultural permits issued



2 NEW Homes constructed
\$299,494
average construction value



2 permits issued for **Additions**



2 NEW
Commercial permits issued



10 NEW
Garages and Accessory Buildings



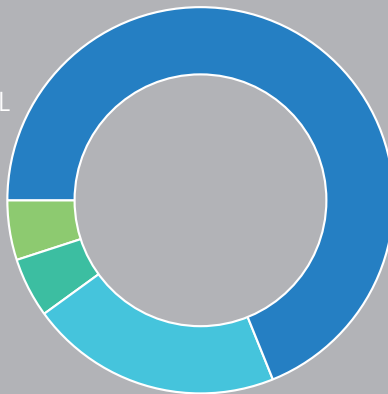
LSD of Scoudouc

19 PERMITS ISSUED

\$ 1,885,982 CONSTRUCTION VALUE

PERMITS ISSUED by Type

- 69% RESIDENTIAL
- MULTI-RESIDENTIAL
- 21% INDUSTRIAL
- 5% COMMERCIAL
- INSTITUTIONAL
- 5% AGRICULTURAL



VALUE OF PERMIT by Type

RESIDENTIAL	13	\$880,458
MULTI-RESIDENTIAL		
INDUSTRIAL	4	\$919,864
COMMERCIAL	1	\$58,140
INSTITUTIONAL		
AGRICULTURAL	1	\$27,520

PERMIT HIGHLIGHTS

1 Commercial
Addition
permit issued



1 NEW
Mini/Mobile Home



2 **NEW** Homes
constructed
\$256,672
average
construction value



1 **NEW**
Industrial
permit issued



1 **NEW**
Agricultural
permit issued



5 **NEW**
Garages and
Accessory Buildings



1 permit issued
for **Additions**
3 permits issued
for **Alterations**



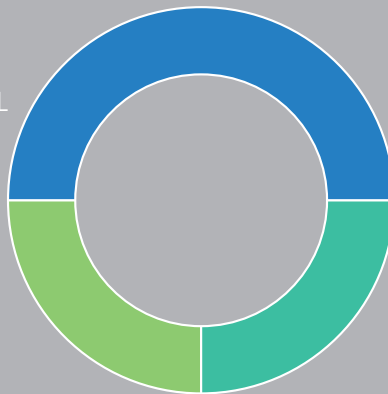
LSD of Scoudouc Road

4 PERMITS ISSUED

\$ 1,315,989 CONSTRUCTION VALUE

PERMITS ISSUED by Type

- 50% RESIDENTIAL
- MULTI-RESIDENTIAL
- INDUSTRIAL
- 25% COMMERCIAL
- INSTITUTIONAL
- 25% AGRICULTURAL



VALUE OF PERMIT by Type

RESIDENTIAL	2	\$35,989
MULTI-RESIDENTIAL		
INDUSTRIAL		
COMMERCIAL	1	\$480,000
INSTITUTIONAL		
AGRICULTURAL	1	\$800,000

PERMIT HIGHLIGHTS



1 NEW
Agricultural
permit issued



1 permit issued
for Single Dwelling
Unit **Alterations**



1 NEW
Commercial
permit
issued



1 permit issued
Mini/Mobile Home
Additions



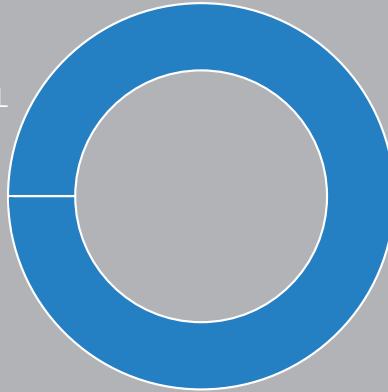
LSD of Shediac

7 PERMITS ISSUED

\$ 479,612 CONSTRUCTION VALUE

PERMITS ISSUED by Type

- 100% RESIDENTIAL
- MULTI-RESIDENTIAL
- INDUSTRIAL
- COMMERCIAL
- INSTITUTIONAL
- AGRICULTURAL



VALUE OF PERMIT by Type

RESIDENTIAL	7	\$479,612
MULTI-RESIDENTIAL		
INDUSTRIAL		
COMMERCIAL		
INSTITUTIONAL		
AGRICULTURAL		

PERMIT HIGHLIGHTS



1 NEW
Mini/Mobile Home



1 NEW Home
constructed
\$361,792
construction value



4 NEW
Garages and
Accessory Buildings

1 NEW
Deck



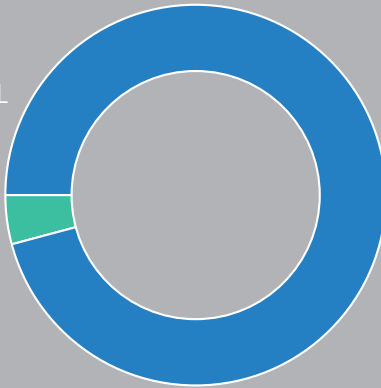
LSD of Shediac Bridge-Shediac River

25 PERMITS ISSUED

\$ 1,967,367 CONSTRUCTION VALUE

PERMITS ISSUED by Type

- 96% RESIDENTIAL
- MULTI-RESIDENTIAL
- INDUSTRIAL
- 4% COMMERCIAL
- INSTITUTIONAL
- AGRICULTURAL



VALUE OF PERMIT by Type

RESIDENTIAL	24	\$1,930,217
MULTI-RESIDENTIAL		
INDUSTRIAL		
COMMERCIAL	1	\$37,150
INSTITUTIONAL		
AGRICULTURAL		

PERMIT HIGHLIGHTS



1 Commercial Alteration permit issued

6 NEW Homes constructed
\$246,621 average construction value



1 permit issued for Additions
1 permit issued for Alterations



11 NEW Garages and Accessory Buildings

1 NEW Deck

1 NEW Fence



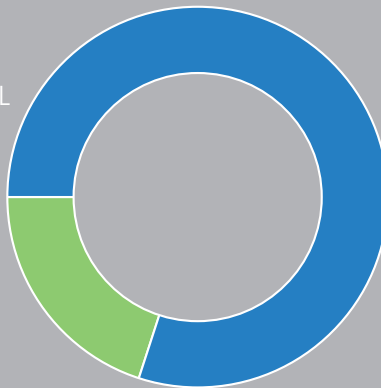
LSD of Shediac Cape

15 PERMITS ISSUED

\$ 602,043 CONSTRUCTION VALUE

PERMITS ISSUED by Type

- 80% RESIDENTIAL
- MULTI-RESIDENTIAL
- INDUSTRIAL
- COMMERCIAL
- INSTITUTIONAL
- 20% AGRICULTURAL



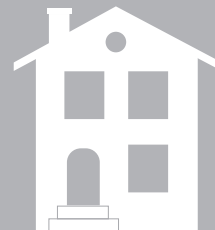
VALUE OF PERMIT by Type

RESIDENTIAL	12	\$489,675
MULTI-RESIDENTIAL		
INDUSTRIAL		
COMMERCIAL		
INSTITUTIONAL		
AGRICULTURAL	3	\$112,368

PERMIT HIGHLIGHTS



3 NEW
Agricultural
permits issued



1 NEW Home
constructed
\$128,987
construction value



7 NEW
Garages and
Accessory Buildings



1 NEW
Mini/Mobile Home

2 permits issued
for **Additions**



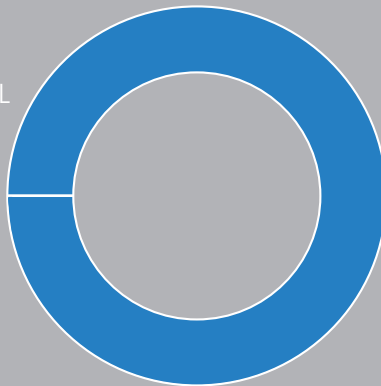
LSD of Westmorland

4 PERMITS ISSUED

\$ 43,576 CONSTRUCTION VALUE

PERMITS ISSUED by Type

- 100% RESIDENTIAL
- MULTI-RESIDENTIAL
- INDUSTRIAL
- COMMERCIAL
- INSTITUTIONAL
- AGRICULTURAL



VALUE OF PERMIT by Type

Category	Count	Value
RESIDENTIAL	4	\$43,576
MULTI-RESIDENTIAL	0	\$0
INDUSTRIAL	0	\$0
COMMERCIAL	0	\$0
INSTITUTIONAL	0	\$0
AGRICULTURAL	0	\$0

PERMIT HIGHLIGHTS



3 NEW
Garages and
Accessory Buildings

1 permit issued
for **Alterations**

FINANCE Services

The Finance Department is responsible for the proper management of the financial resources of the SERSC in accordance with the *Regional Service Delivery Act*, the *Procurement Act and Regulation*, the standards of CPA Canada and other provincial and federal acts and regulations.



2019 FINANCIAL RESULTS

CORPORATE SERVICES	Surplus of	\$ 0	Contributions from other services exceeded expenses by \$61,545. This amount was distributed back to the contributing sectors.
REGIONAL PLANNING	Surplus of	\$ 32,422	
LOCAL PLANNING	Surplus of	\$ 123,195	
REGIONAL DESTINATION MARKETING ORGANIZATION	Surplus of	\$ 5,000	
SOLID WASTE	Surplus of	\$ 308,297	
ELECTRICITY GENERATION	Deficit of	\$ 359,536	The budgeted deficit for this service was \$336,623.

ACHIEVEMENTS & CHALLENGES DURING 2019

- Successful transition of the new Chief Financial Officer.
- Completion of the updated Human Resources Policy and Procedures Manual.
- Continued efficiencies in going paperless in our Accounts Payable and Accounts Receivable departments.

PRIORITIES FOR 2020

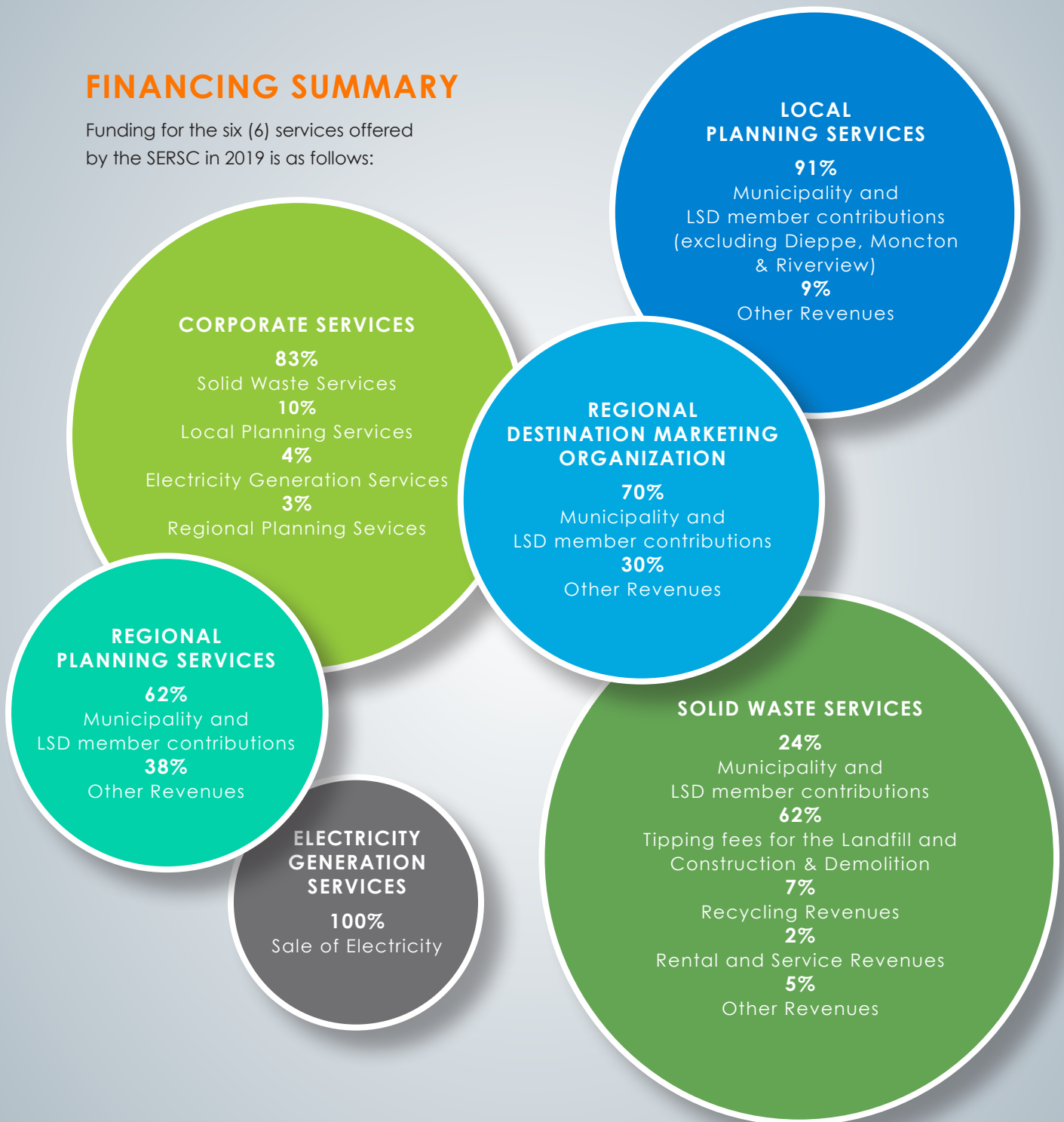
- Reduce paper usage in Payroll department.
- Professional development training for staff.

Stephanie Thorne, CPA, CGA
Chief Financial Officer
March 6th 2020

Audited financial statements will be submitted separately

FINANCING SUMMARY

Funding for the six (6) services offered by the SERSC in 2019 is as follows:



GRANTS RECEIVED IN 2019

SOLID WASTE

Grant ETF - NB Provincial Waste Characterization	\$ 52,734	Jan - Mar. 2019
Grant ETF - Industrial, Commercial and Institutional Waste - Sorting Participation Campaign	\$ 35,000	Jan - Mar. 2019
Grant ETF - Increasing Diversion from Blue Bags and Improving Compost Quality	\$ 35,000	Jan - Mar. 2019
Grant ETF - NB Provincial Waste Characterization	\$ 100,000	Mar. - Dec. 2019
Grant ETF - 3-Stream Waste Sorting	\$ 19,952	Mar. - Dec. 2019

REGIONAL PLANNING

Grant ETF - Transportation and Land-Use Simulator and Planning Tool	\$ 27,205	Jan - Mar. 2019
Grant ETF - Regional Mapping in Inland Flood Risk	\$ 37,482	Mar. - Dec. 2019
Grant ETF - Advancing the use of Natural Capital	\$ 37,500	Mar. - Dec. 2019
Grant - Town of Shediac to Parlee Beach Provincial Park Trail Assessment	\$ 27,600	Jan. - Dec. 2019
Grant - Regional Recreation Development Assistance	\$ 24,816	May - Dec. 2019

LOCAL PLANNING SERVICE

MUNICIPALITY	2019 CONTRIBUTION	PERMITS & OTHER REVENUES 2019	NET COST OF PLANNING SERVICE
Alma	\$ 9,512	\$ 7,894	\$ 1,618
Cap-Pelé	\$ 66,228	\$ 83,624	\$ (17,396)
Beaubassin East	\$ 211,166	\$ 76,129	\$ 135,037
Dorchester	\$ 19,803	\$ 186	\$ 19,617
Hillsborough	\$ 28,585	\$ 5,798	\$ 22,787
Memramcook	\$ 104,810	\$ 41,547	\$ 63,353
Petitcodiac	\$ 30,462	\$ 6,471	\$ 23,991
Port Elgin	\$ 8,215	\$ 584	\$ 7,631
Riverside-Albert	\$ 7,476	\$ 3,520	\$ 3,956
Sackville	\$ 211,215	\$ 47,653	\$ 163,562
Salisbury	\$ 59,823	\$ 3,975	\$ 55,848
Shediac	\$ 217,080	\$ 84,442	\$ 132,638
Local Service Districts	\$ 885,327	\$ 220,554	\$ 664,773
TOTAL	\$ 1,859,702	\$ 582,289	\$ 1,277,413

MEMBERS OF THE BOARD	TOTAL PER DIEMS YEAR 2019	EXPENSES REIMBURSED YEAR 2019	TOTAL PER DIEMS & EXPENSES YEAR 2019
Arnold, Dawn	\$ 1,050	\$ -	\$ 1,050
Bear, Jerome	\$ 1,350	\$ 295	\$ 1,645
Boudreau, Ronald	\$ 4,250	\$ 710	\$ 4,960
Caissie, Roger	\$ 1,950	\$ 184	\$ 2,134
Campbell, Jim	\$ 2,450	\$ 782	\$ 3,232
Duguay, Ronnie	\$ 2,400	\$ 722	\$ 3,122
Gaudet, Michel	\$ 450	\$ 77	\$ 527
Gogan Gerald	\$ 4,730	\$ 853	\$ 5,583
Higham, John	\$ 1,350	\$ 369	\$ 1,719
Keating, Terry	\$ 1,500	\$ 152	\$ 1,652
Lapierre, Yvon	\$ 1,350	\$ -	\$ 1,350
Léger, Serge	\$ 1,950	\$ 533	\$ 2,483
Russell, Heather	\$ 2,700	\$ 407	\$ 3,107
Scott, Judy	\$ 2,300	\$ 929	\$ 3,229
Seamans, Ann	\$ 1,906	\$ 49	\$ 1,955
Shortt, Kirstin	\$ 1,350	\$ 691	\$ 2,041
Snider, Barry	\$ 1,350	\$ 185	\$ 1,535
Steeves, Charles	\$ 2,486	\$ 376	\$ 2,862
Titus, Ronald	\$ 2,450	\$ 239	\$ 2,689
TOTAL	\$ 39,322	\$ 7,551	\$ 46,873

ALTERNATES	TOTAL PER DIEMS YEAR 2019	EXPENSES REIMBURSED YEAR 2019	TOTAL PER DIEMS & EXPENSES YEAR 2019
Aiken, Ron	\$ 1,000	\$ 287	\$ 1,287
Berry, Kevin	\$ 450	\$ 84	\$ 534
Boudreau, Pierre	\$ 450	\$ -	\$ 450
Bourque-Chevarie, Patricia	\$ 850	\$ 67	\$ 917
Casey, Andrew	\$ 800	\$ 541	\$ 1,341
Chapman, Gerry	\$ 300	\$ 148	\$ 448
Cormier, Susan	\$ 800	\$ 152	\$ 952
Coughlan, John	\$ 400	\$ -	\$ 400
Cullen, Mariane	\$ 1,050	\$ 158	\$ 1,208
Gaudet Ted	\$ 400	\$ -	\$ 400
Hickman, Robert	\$ 350	\$ 35	\$ 385
LeBlanc, Yvonne	\$ 800	\$ 41	\$ 841
McNeil, Shawn	\$ 450	\$ 57	\$ 507
Morrissey, Arnold	\$ 600	\$ -	\$ 600
Rampersaud, Tammy	\$ 800	\$ -	\$ 800
Saunders, Peter	\$ 900	\$ 98	\$ 998
Stokes, Jason	\$ 800	\$ -	\$ 800
Thibodeau, Ernest	\$ 600	\$ -	\$ 600
Tuner, Greg	\$ 450	\$ -	\$ 450
TOTAL	\$ 12,250	\$ 1,668	\$ 13,918
TOTAL- MEMBERS & ALTERNATES	\$ 51,572	\$ 9,219	\$ 60,791

NON-ELECTED MEMBERS - COMMITTEES	TOTAL PER DIEMS YEAR 2019	EXPENSES REIMBURSED YEAR 2019	TOTAL PER DIEMS & EXPENSES YEAR 2019
Clermont, Alexandre	\$ 700	\$ 64	\$ 764
Dixon, Stanley	\$ 1,075	\$ 689	\$ 1,764
Estabrooks, Linda	\$ 1,075	\$ 590	\$ 1,665
Goguen, Valmont	\$ 1,150	\$ 560	\$ 1,710
Keith, Heather	\$ 875	\$ 328	\$ 1,203
LeBlanc, Edgar	\$ 1,200	\$ 440	\$ 1,640
McInroy, Harold J	\$ 1,500	\$ 438	\$ 1,938
Rossiter, Hilyard G	\$ 1,050	\$ 787	\$ 1,837
Trenholm, Ralph	\$ 1,075	\$ 758	\$ 1,833
TOTAL	\$ 9,700	\$ 4,653	\$ 14,353
TOTAL- ELECTED & NON-ELECTED	\$ 61,272	\$ 13,873	\$ 75,145

BEAUBASSIN OFFICE PLANNING REVENUE

Municipality	January	February	March	April	May	June	July	August	September	October	November	December
TOTAL	76,129	4,680	1,406	3,366	19,386	12,875	8,671	6,628	8,760	4,584	3,561	949
Beaubassin East (BERC)	2,222	3,282	9,020	15,608	11,270	8,937	5,780	2,788	8,071	12,376	4,688	400
Shediac	417	592	656	14,797	5,681	3,490	4,193	37,910	3,650	2,032	675	9,531
Cap-Pelé	476	400	5,817	2,209	5,661	4,227	3,585	4,083	8,049	2,813	671	3,466
Memramcook	653	662	1,051	3,166	14,819	7,870	2,903	1,474	6,769	5,870	139	3,869
Beaubassin LSDs	5,032	9,616	17,951	39,146	56,818	37,398	25,133	52,883	35,299	27,675	9,734	18,215

TANTRAMAR OFFICE PLANNING REVENUE

Municipality	January	February	March	April	May	June	July	August	September	October	November	December
TOTAL	47,653	462	2,368	7,428	6,417	19,492	2,813	2,606	4,148	947	310	408
Sackville	24	-	-	28	74	-	-	-	-	-	35	25
Dorchester	-	54	298	124	-	-	25	34	24	-	-	-
Port Eglon	-	-	-	-	-	979	2,187	2,428	246	993	1,739	1,464
Tantramar - LSDs	268	2,109	562	1,307	1,621	-	-	-	-	-	-	-
64,327	1,546	2,625	3,228	8,887	8,112	20,471	5,025	5,069	4,419	1,940	2,109	1,897

WESTMORLAND-ALBERT OFFICE PLANNING REVENUE

Municipality	January	February	March	April	May	June	July	August	September	October	November	December
TOTAL	7,894	25	1,025	379	127	24	150	1,867	3,710	-	563	-
Alma	-	-	580	-	559	721	1,031	1,180	366	854	301	880
Petitcodiac	-	100	92	49	403	528	2,419	-	129	74	108	73
Salisbury	-	-	-	-	24	-	523	999	474	1,474	24	-
Riverside-Albert	475	-	1,465	2,000	-	1,320	49	230	100	101	60	-
Hillsborough	4,513	3,366	7,683	18,843	25,681	20,244	15,836	11,142	12,756	24,309	2,824	8,209
Greater Moncton - LSDs	5,012	3,491	10,845	21,270	26,795	22,837	20,009	15,418	17,534	26,812	3,879	9,162

TOTAL	582,289	10,590	15,731	69,303	91,725	80,706	50,167	73,370	57,252	56,427	15,722	29,274
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**SOLID WASTE - REVENUES
MEMBERS RESIDENTIAL UNITS 2019**

Base rate	\$ 53.00
Education/Transport	\$ 4.00
Total residential unit rate	\$ 57.00

\$2. per household

Member	Households	Rate	Total	Base Fee \$53.00	Transportation Subsidy	Transportation Revenue	Education Revenue	Total Member Revenue
Alma	185	\$ 12.43	\$ 2,300	\$ 9,805	\$ (8,245)	\$ 370	\$ 370	\$ 2,300
Beaubassin-East	3,067	\$ 45.10	\$ 138,322	\$ 162,551	\$ (36,497)	\$ 6,134	\$ 6,134	\$ 138,322
Cap-Pelé	1,133	\$ 41.81	\$ 47,371	\$ 60,049	\$ (17,210)	\$ 2,266	\$ 2,266	\$ 47,371
Dieppe Education/Transport Total	8,555 2,921	\$ 57.00 \$ 4.00	\$ 487,635 \$ 11,684 \$ 499,319	\$ 453,415	\$ -	\$ 22,952	\$ 22,952	\$ 499,319
Dorchester	218	\$ 45.85	\$ 9,995	\$ 11,554	\$ (2,431)	\$ 436	\$ 436	\$ 9,995
Hillsborough	655	\$ 41.81	\$ 27,386	\$ 34,715	\$ (9,949)	\$ 1,310	\$ 1,310	\$ 27,386
Memramcook Education/Transport Total	2,033 125	\$ 51.94 \$ 4.00	\$ 105,594 \$ 500 \$ 106,094	\$ 107,749	\$ (10,287)	\$ 4,316	\$ 4,316	\$ 106,094
Moncton Education/Transport Total	24,621 11,269	\$ 57.00 \$ 4.00	\$ 1,403,397 \$ 45,076 \$ 1,448,473	\$ 1,304,913	\$ -	\$ 71,780	\$ 71,780	\$ 1,448,473
Petitcodiac Education/Transport Total	558 78	\$ 51.94 \$ 4.00	\$ 28,983 \$ 312 \$ 29,295	\$ 29,574	\$ (2,823)	\$ 1,272	\$ 1,272	\$ 29,295
Port Elgin	194	\$ 33.70	\$ 6,538	\$ 10,282	\$ (4,520)	\$ 388	\$ 388	\$ 6,538
Riverside-Albert	215	\$ 33.70	\$ 7,246	\$ 11,395	\$ (5,010)	\$ 430	\$ 430	\$ 7,246
Riverview Education/Transport Total	6,493 2,066	\$ 57.00 \$ 4.00	\$ 370,101 \$ 8,264 \$ 378,365	\$ 344,129	\$ -	\$ 17,118	\$ 17,118	\$ 378,365
Sackville Education/Transport Total	2,283 814	\$ 45.86 \$ 4.00	\$ 104,698 \$ 3,256 \$ 107,954	\$ 120,999	\$ (25,433)	\$ 6,194	\$ 6,194	\$ 107,954
Salisbury Education/Transport Total	918 73	\$ 57.00 \$ 4.00	\$ 52,326 \$ 292 \$ 52,618	\$ 48,654	\$ -	\$ 1,982	\$ 1,982	\$ 52,618
Shediac Education/Transport Total	2,343 871	\$ 52.95 \$ 4.00	\$ 124,062 \$ 3,484 \$ 127,546	\$ 124,179	\$ (9,489)	\$ 6,428	\$ 6,428	\$ 127,546
Local Service Districts	13,633	\$ 57.00	\$ 777,081	\$ 722,549	\$ -	\$ 27,266	\$ 27,266	\$ 777,081
	85,321	TOTAL REVENUE FROM MEMBERS	\$ 3,765,901	\$ 3,556,512	\$ (131,895)	\$ 170,642	\$ 170,642	\$ 3,765,901

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