

Presented to

The Honourable Daniel Allain, Minister of Local Government and Local Governance Reform and Mayors and Local Service District Representatives of the Southeast Regional Service Commission

> The Southeast Regional Service Commission hereby respectfully submits its 8th Annual Report of activities for the year 2020

Gérard Belliveau, Executive Director Mayor Gerald (Jerry) Gogan, Chair



Message from the CHAIR

We can all agree that 2020 has been the most challenging year since the creation of our RSC. The global pandemic literally shut down our Province for a few months and then reduced economic and social interactions for the remainder of the year. Everyone had to adapt to an unknown phenomenon, including SERSC Board members and staff.

Monthly board meetings as well as committee and staff meetings were held using the Zoom platform. For some, the use of such technology was a new experience and had to adapt to the lack of direct human interaction while fulfilling our mandate. Many thanks must be directed to staff for reacting quickly and ensuring that all essential operations, including governance, continued unabated during the year.

Municipal elections slated for May 2020 were cancelled and existing members of Municipal Councils and LSD Advisory Committee members were asked to extend their mandate for an additional year. Thanks to all of you for your continued support and engagement towards SERSC affairs. Yes, these were trying times. But everyone pulled together to deliver public services and complete the numerous projects destined to enhance the quality of life of our citizens and taxpayers.

It is always a pleasure to state that the SERSC 2020 financial statements highlight surpluses in all SERSC departments. This occurred notwithstanding the periodic closure of some of our revenue streams and increased costs due to the pandemic management. Senior staff reorganized work and ensured efficient, effective and safe delivery of services. Continued review of these work processes resulted in the adoption of 2021 SERSC 'Covid' budget reducing overall costs for all area communities. Congratulations to senior staff who recognized that communities would be facing financial struggles and wanted the SERSC to be part of the solution.

We are looking forward to the unveiling of provincial government led, Local Governance Reform Initiative. Hopefully this process will offer new approaches to local government restructuring, ensure service funding transparency and enhanced citizen engagement mechanisms.

Once again, I want to thank all Board members, substitutes and staff for a job well done during trying circumstances.

Gerald Gogan, Chair

Message from the EXECUTIVE DIRECTOR

This past year was certainly a challenge for everyone. Notwithstanding pandemic restrictions, SERSC activities were deemed essential by the provincial government. Department Heads rushed to establish Worksafe NB approved "Covid-19" plans. Our objective was to deliver uninterrupted service to the public and elected officials while protecting clients and staff from this newfound virus.

Service availability continued with clients having access to staff by means of technology platforms or when warranted, face-to-face meetings. Board members continued to make policy and financial decisions throughout the year in an efficient and mindful manner. I would like to thank them as well as committee members for their thoughtful insights.

The Corporate and Financial departments operated in off-site mode. All financial processes (over 100,000 yearly transactions) are in a "Cloud" format, ensuring access from any internet platform.

The Planning Department had to contend with a sizable increase in development requests. Building permits, rezoning applications and other related services were pouring in record numbers. Staff attended Council meetings, met with developers, citizens, etc. who were looking for answers and approvals stemming from provincial government departments and municipalities. The pandemic seems to have encouraged citizens to take on major residential renovations. The same occurred with entrepreneurs who embarked on a multitude of multi-residential and commercial projects. All projects were reviewed and kept afloat by committed staff often holding evening meetings.

The Solid Waste Department operations continued during the official lockdown. Tonnage figures have shown that residential waste increased significantly during this period while commercial waste decreased. The lineups to our scales and mobile eco-depots attest that residents undertook major clean-ups of their properties. All planned capital and operational projects were completed including the new Administration and Education Building.

Office space at the Recycling Plant was at a premium as well our ability to accommodate educational activities and visits. SERSC Board meetings will now be held at this facility. All corporate and financial staff have also moved from our Moncton location. The Planning Department was in dire need of additional space to accommodate new arrivals.

Innovative recycling methods are presently being reviewed and discussions are underway with public and private sector partners. We are striving to reduce our region's carbon footprint and are expecting good news for 2021.

I would be remiss if I did not take this opportunity to thank all staff members for incredible teamwork in meeting our annual objectives. We are cognisant of the environmental, social and economic responsibilities directed at the SERSC and are honoured to serve elected officials and citizens while striving to meet these goals.

Gérard Belliveau, Executive Director

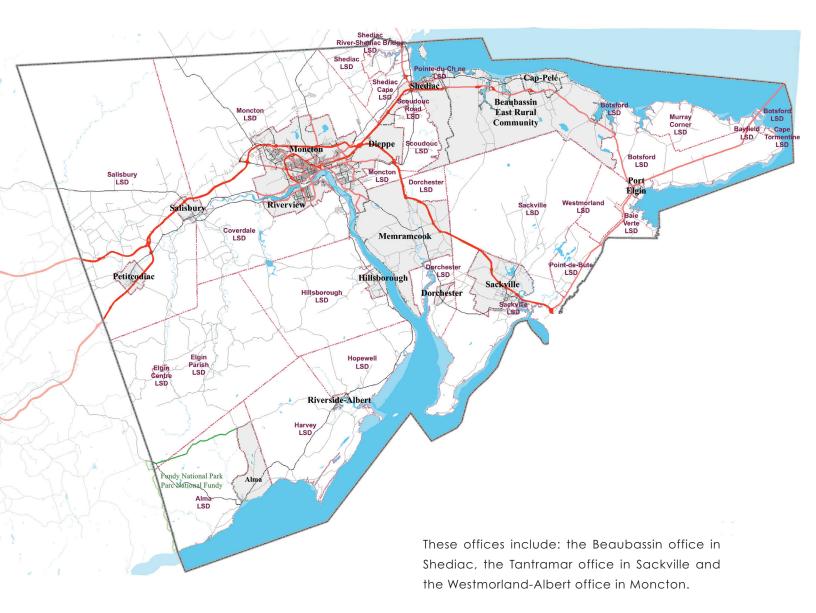


Southeast **REGIONAL PROFILE**

In January 2013, twelve Regional Service Commissions were created in New Brunswick. The mandate of the Regional Service Commissions (RSCs) is to deliver services to communities for land use planning and solid waste management, to facilitate voluntary service arrangements among interested communities, and to act as a forum for collaboration among communities on regional issues.

The Southeast Regional Service Commission includes the counties of Westmorland and Albert, located in the Southeastern region of New Brunswick bordering the Bay of Fundy, the Northumberland Strait and the Province of Nova Scotia. Encompassing two cities, three towns, nine villages, one rural community and 24local service districts, this newly appointed Regional Service District (herein referred to as "the region") is the most populated in New Brunswick.

The two counties are home to the highest bilingual population in the Province with 47.3% of residents speaking both French and English. In more recent years, this bilingual workforce has helped the region become an economic driver for New Brunswick. Both Atlantic and Canadian businesses have begun to invest in the region and the Moncton Census Metropolitan Area has quickly expanded as the center of this economic activity. Combined, the City of Moncton and the City of Dieppe hold 65% of Westmorland County's population while Riverview is home to 67% of Albert County's population. The remainder of



the population is scattered throughout the region in a number of smaller communities and rural unincorporated areas. The Southeast Regional Service Commission now provides planning services to communities outside the Moncton CMA. Three former land-use Planning Commissions now serve the region, as offices of the Southeast Regional Service Commission.

The following communities are served by rural and municipal plans in the Southeast Region area: Beaubassin-East, Beaubassin West, Cap-Pelé, Memramcook, Shediac, Alma, Hillsborough, Petitcodiac, Riverside-Albert, Salisbury, Westmorland-Albert Parish, Dorchester, Port Elgin, Sackville and Tantramar Unincorporated.

POPULATION

The 2016 census showed the population of the Southeast region at 178,781, which is 24% of the total population of New Brunswick. This represents a 3% growth rate from 2011, when the population was 173,004 and 23% of the total population of New Brunswick. Roughly 42% of the Southeast Region's population is of core-working age (between the ages of 30-59), while another 25.6% fall within the senior demographic (over the age of 60). The Moncton CMA has a higher percentage of working age people while many of the more rural communities have much older populations.



HOUSEHOLD STRUCTURE

As of 2016, there were 52,300 families living in the Southeast Region. Of these families, 15.4% were classified as lone-parent, a percentage that falls below that of the Province at 16.2%. The average family living in the Southeast Region consists of 2.7 people. The southeastern region is also home to 45,755 people who are over the age of 65, equivalent to 25.6% of the total population. This percentage of senior citizens is not as high as the rest of the

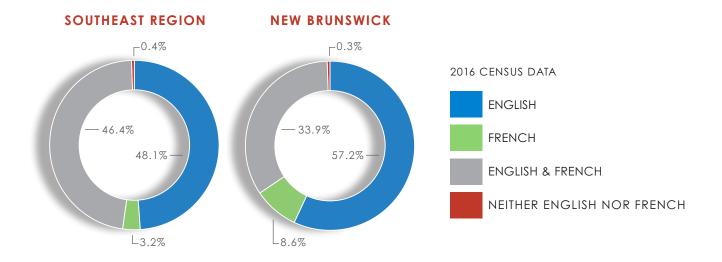
province, where 27.7% of the population is 60 or older. This demographic is particularly significant, as an aging population will place unique pressures on services in the region. Planning policies will have to meet seniors' needs in areas such as housing, health, leisure and recreation services, special care facilities, and both shared and public transportation options.

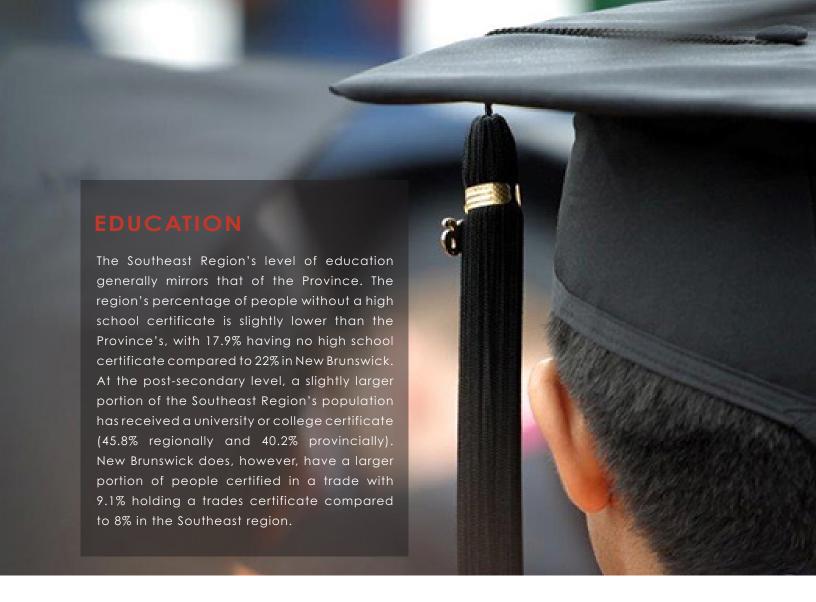


LANGUAGE

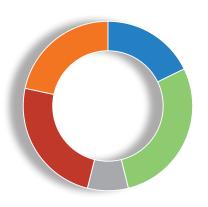
47.3% percent of the population of the Southeast Region is bilingual where its population is able to speak both French and English. Provincially, 34% of the population speak both official languages. This regional bilingualism tends to be concentrated in certain cities and municipalities in the region. The Cities of Moncton and Dieppe, as well as the Town of Shediac, are notable bilingual communities that, under the Official Languages Act, are required to provide certain services in both official languages. Another 50% of the Southeast Region's population can solely speak English, compared to 58% provincially.







SOUTHEAST REGION BY LEVEL OF EDUCATION



2016 CENSUS DATA

LESS THAN HIGH SCHOOL

HIGH SCHOOL OR EQUIVALENT

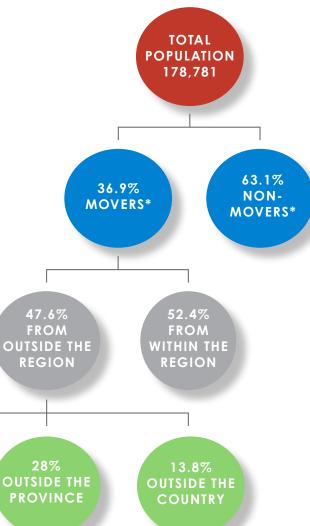
APPRENTICESHIP OR TRADES

COLLEGE

UNIVERSITY

MOBILITY & MIGRATION

The Southeast Region has a relatively mobile population. In 2016, 36.9% of the population reported that they had changed residences sometime in the previous 5 years. Of this, over half had simply changed residences within the Southeast Region. Of those who had moved to the region from outside the Southeast Region, close to 58.2% were moving from within the Province. A fairly low percentage of the region's population has migrated from outside the Province and outside Canada.



*Non-movers refers to people who have not moved, while movers refers to people who have moved from one residence to another whether within their region or from outside.

All percentages of mobility and migration are people who had moved in within the 5 years prior to 2016.





DWELLINGS

The majority of dwellings in the Province and in the Southeast Region were built post-1960. In the fifty years following this time, residential construction in the region paralleled the construction that was occurring in the rest of the Province. Since 1996, however, the construction of dwellings in the Southeast Region has outpaced construction in the Province. The Moncton Census Metropolitan Area has experienced a rapid increase in its population since the late 1990s and, as a result, new residential construction has followed in areas such as Dieppe and Riverview. 71.1% of private dwellings in the Southeast Region are owned with another 28.9% being rented, a rental percentage that is above the Province's average of 25%. When compared to the Province, a smaller percentage of private dwellings are in need of major repairs in the region.



CONDITION OF PRIVATE DWELLINGS

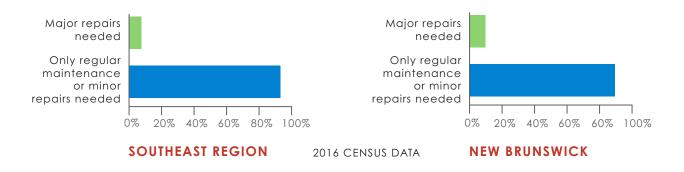


TABLE A: DWELLINGS BY PERIOD OF CONSTRUCTION

PERIOD OF CONSTRUCTION	SOUTHEAST REGION		NEW BRUNSWICK	
	DWELLINGS (#)	DWELLINGS (as % of total)	DWELLINGS (#)	DWELLINGS (as % of total)
1960 or before	15,640	20.5 %	76,690	24.0 %
1961 - 1980	20,855	27.3 %	98,720	30.9 %
1981 - 1990	8,810	11.6 %	45,630	14.3 %
1991 - 2000	9,735	12.8 %	39 825	12.5 %
2001 - 2010	14,695	19.3 %	41 620	13.0 %
2011 - 2016	6,520	8.6 %	17,290	5.4 %
TOTAL	76,255	100 %	319,775	100 %

2016 NATIONAL HOUSING SURVEY DATA

STATUS OF PRIVATE DWELLINGS

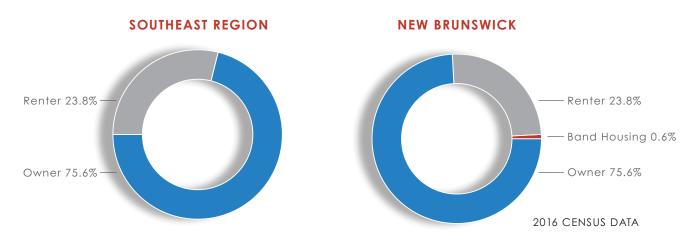


TABLE B: DWELLINGS BY STRUCTURAL TYPE

STRUCTURAL	SOUTHEAS	ST REGION	NEW BRUNSWICK		
TYPE OF DWELLING	DWELLINGS (#)	DWELLINGS (as % of total)	DWELLINGS (#)	DWELLINGS (as % of total)	
Single detached house	45,905	60.2 %	221,515	69.3 %	
Semi-detached house	6,500	8.5 %	12,470	4.0 %	
Row House	2,260	3.0 %	9,015	2.8 %	
Apartment, duplex	3,435	4.5 %	13,545	4.2 %	
Apartment w/ 5+ storeys	1,515	2.0 %	3,945	1.2 %	
Apartment w/ -5 storeys	13,420	17.6 %	44,260	13.8 %	
Other single-attached hous	e 185	0.2 %	1,230	0.4 %	
Movable dwelling	3,040	4.0 %	13,795	4.3 %	

2016 CENSUS DATA

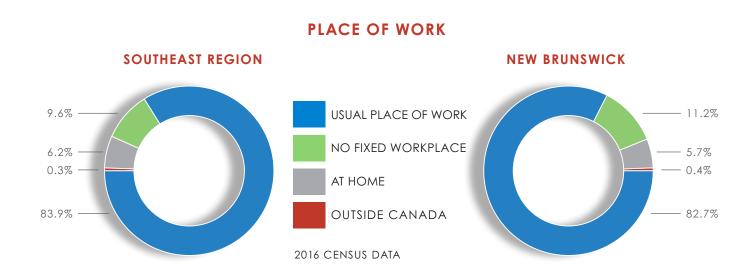


PLACES OF WORK & TRANSPORTATION

The majority of citizens in both New Brunswick and the Southeast Region have a regular place of employment with over 84% of workers travelling to the same place to work. Another 9.6% of Southeast Region's workforce is mobile having no fixed workplace address, while the remaining 6.2% work from home.

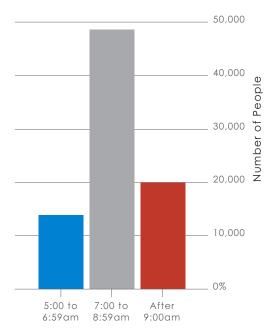
Driving is the most common way that people commute to work in the Province and in the region. In total, 90% of residents in the Southeast Region travel to work by car either as a driver or a passenger, which is about a .8% increase from the 2011 census. Walking is the second most common form of transportation

with a much smaller 5.4% of the population choosing to walk to their usual place of work, again much lower than the 6.5% that reported walking in 2011. This percentage stands slightly above that of the Province, which has 4.6% of the total labour force walking to their place employment. In the Southeast Region, a further 2.9% of the population takes public transit to work, leaving very few people who bike to work (0.5%) or take taxicabs, motorcycles and other methods of transportation (1.2%). 58% of commuters leave for work between the hours of 7:00am and 9:00am, and over 83% of commutes take less than 30 minutes.

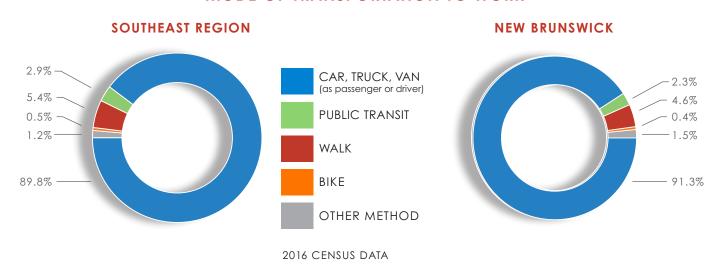




SOUTHEAST REGION BY TIME LEAVING FOR WORK



MODE OF TRANSPORTATION TO WORK

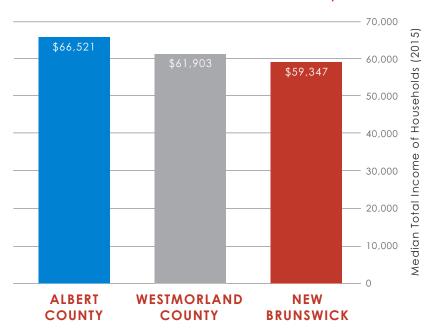


INCOME

In general, people in the region earn more than the provincial average. The median total income (before tax) of households in 2015 was higher in both Westmorland (\$61,903) and Albert (\$66,521) counties than it was for the province (\$59,347).

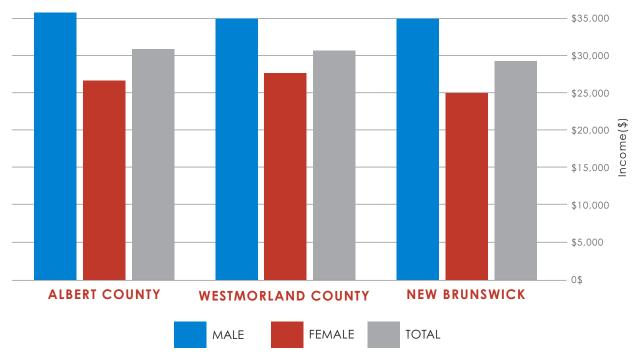
The median employment income of individuals over 15 helps to quantify the pay disparity between genders in the region. The pay disparity is greatest in Albert County at 25.5%, meaning that for every dollar that is made by a man, a woman only makes 74.5 cents. The pay disparity in the region is less than the provincial pay disparity rate of 28.8%.

AVERAGE FAMILY INCOME S



2016 CENSUS DATA, 2010 NATIONAL HOUSING SURVEY DATA

MEDIAN EMPLOYMENT INCOME OF INDIVIDUALS 15+, 2015



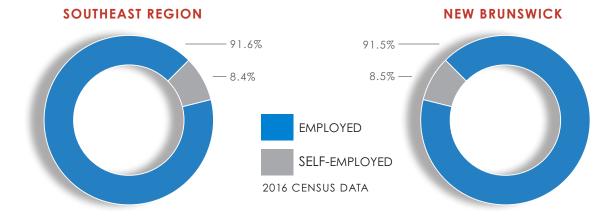
2016 CENSUS DATA, 2010 NATIONAL HOUSING SURVEY DATA

LABOUR FORCE ACTIVITY

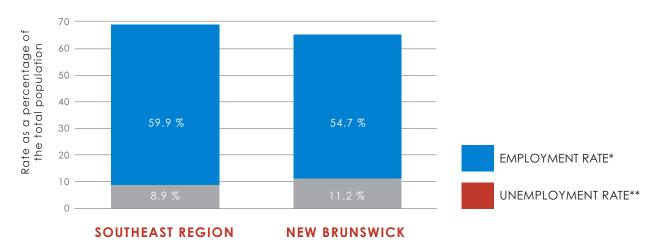
Southeast Region has a higher employment rate than other regions in the Province. In 2016, 8.9% of Southeast Region's labour force was unemployed, a percentage 11.2% below the Province's unemployment rate. Overall, Southeast Region has fared better than other regions in the province in terms of labour market activity. This is likely a result of its strong urban influence, which brings

economic diversification and demand for goods and services that are not possible in a more rural setting. A majority of workers in the Province and in the region are employed by a business, organization or other employer while only a small percentage of roughly 8.5% are self-employed in New Brunswick and the Southeast Region.

EMPLOYMENT BY CLASS OF WORKER



LABOUR FORCE 2016



- * The employment rate refers to people who were employed (whether as employees or self-employed); who did unpaid family work; who were employed but absent from work due to an illness, disability, family responsibility, etc.; who were not working due to their work schedule; or who were not working because they were self-employed and had no work available at the time.
- ** The unemployment rate refers to the percentage of the population who were without work during the time of the survey but who were actively seeking work in the 4 weeks leading up to the Census; who were on temporary lay-off and available for work; or those who were without work but starting work within 4 weeks after the reference period but available to work.

Employment by occupation in Southeast Region is fairly similar to provincial averages, with both the Region and the Province having relatively balanced economies. Southeast Region's economy is reliant on the services and service industry, which employs over a quarter of its workforce.



	SOUTHEAST REGION		NEW BRUNSWICK	
OCCUPATION	TOTAL (#)	TOTAL (%)	TOTAL (#)	TOTAL (%)
Management	9,485	10.0 %	34,015	9.1 %
Business, finance, administration	14,995	15.7 %	52,695	14.1 %
Natural & applied sciences	5,485	5.8 %	20,705	5.5 %
Health	7,610	8.0 %	30,730	8.2 %
Education, law, community & government services	10,870	11.4 %	45,640	12.2 %
Art, culture, recreation & sport	2,095	2.2 %	6,610	1.8 %
Sales & service	26,165	27.5 %	91,035	24.3 %
Trades, transport & equipment operators	13,305	14.0 %	59,925	16.0 %
Natural resources & agriculture	1,835	1.9 %	14,485	3.9 %
Manufacturing & utilities	3,475	3.6 %	18,620	5.0 %



GOVERNANCE & **ADMINISTRATION**

The Regional Service Commissions are governed by communities through a board of community representation which sets the direction and makes decisions for the overall Commission. This Board is responsible for establishing by-laws which govern the activities of the Board, and the operations of the Commission, including any administrative requirements.

The Southeast Regional Service Commission plays an important role in land planning use and solid waste removal in these areas. We help facilitate communities working together, sharing services and meeting common needs.

Communities receiving services from Southeast Regional Service Commission are:

Village of Alma LSD of Coverdale Beaubassin East Rural Community LSD of Dorchester Village of Cap-Pelé LSD of Elgin Center City of Dieppe* LSD of Harvey

Village of Dorchester LSD of Hillsborough Village of Hillsborough LSD of Hopewell Village of Memramcook LSD of Moncton

City of Moncton* LSD of Murray Corner Village of Petitcodiac LSD of Parish of Elgin Village of Port Elgin LSD of Pointe-de-Bute Village of Riverside-Albert LSD of Pointe-du-Chêne

Town of Riverview LSD of Sackville Town of Sackville LSD of Salisbury LSD of Scoudouc Village of Salisbury

Town of Shediac LSD of Scoudouc Road

LSD of Alma LSD of Shediac

LSD of Bayfield LSD of Shediac Bridge-Shediac River

LSD of Baie Verte LSD of Shediac Cape LSD of Botsford LSD of Westmorland

LSD of Cape Tormentine

^{*} excluded from Southeast Regional Service Commission local land use services



BOARD OF DIRECTORS

BOARD MEMBERS	COMMUNITY	ATTENDANCE
Mayor Dawn Arnold	Moncton	8 of 8
Mayor Jerome Bear	Dorchester	7 of 8
President Ronald Boudreau	LSDs Representative	7 of 8
Mayor Jim Campbell	Riverside-Albert	8 of 8
Mayor Ronnie Duguay	BERC	8 of 8
Mayor Michel Gaudet	Memramcook	7 of 8
Mayor Gerald Gogan	Petitcodiac	8 of 8
Mayor John Higham	Sackville (Jan Aug. 2020 Resi	gned) 3 of 4
Acting Mayor Ron Aiken	Sackville (Aug Dec. 2020)	4 of 4
Mayor Terry Keating	Salisbury	8 of 8
Mayor Yvon Lapierre	Dieppe	8 of 8
Mayor Roger Caissie	Shediac	8 of 8
Mayor Serge Léger	Cap-Pelé	8 of 8
President Heather Russell	LSDs Representative	8 of 8
Mayor Judy Scott	Port Elgin	8 of 8
Mayor Ann Seamans	Riverview	8 of 8
Mayor Kristin Shortt	Alma (Jan Aug. 2020 Resigne	ed) 4 of 4
Acting Mayor Andrew Casey	Alma (Aug Dec. 2020)	3 of 4
Mayor Barry Snider	Hillsborough	8 of 8
President C.F. (Chuck) Steeves	LSDs Representative	7 of 8
President Ronald Titus	LSDs Representative	7 of 8



ALTERNATE BOARD MEMBERS	COMMUNITY ATTENDAN	CE
Deputy Mayor Shawn McNeil	Salisbury (Jan May 2020 Resigned)	_
Deputy Mayor Ernest Thibodeau	Dieppe (May - Dec. 2020)	-
Deputy Mayor Ted Gaudet	Dieppe (Jan May 2020)	-
Deputy Mayor Patricia Bourque-Chevarie	Shediac	-
Deputy Mayor Pierre Boudreau	Moncton (Jan May 2020)	-
Deputy Mayor Shawn Crossman	Moncton (May - Dec. 2020)	-
Deputy Mayor John Coughlan	Riverview (Jan May 2020)	-
Deputy Mayor Andrew LeBlanc	Riverview (June - Dec. 2020)	-
Deputy Mayor Mark Marcoux	Hillsborough (Jan May 2020)	-
Deputy Mayor Jeff Jonah	Hillsborough (June - Dec. 2020)	-
Deputy Mayor Mariane Cullen	Memramcook (Jan May 2020)	-
Deputy Mayor Gilberte Nowlan	Memramcook (June - Dec. 2020)	1
Deputy Mayor Susan Cormier	BERC	-
Deputy Mayor Bob Hickman	Dorchester	1
Deputy Mayor Peter Saunders	Petitcodiac	-
Deputy Mayor Arnold Morrissey	Riverside-Albert	-
Deputy Mayor Ron Aiken	Sackville (Aug Dec. 2020)	1
Deputy Mayor Jason Stokes	Port Elgin	-
Deputy Mayor Yvonne LeBLanc	Cap-Pelé	-
Deputy Mayor Andrew Casey	Alma (Aug Dec. 2020)	-
Alternate Gerry Chapman	LSDs	1
Alternate Lisa Brown	LSDs	1



ADMINISTRATION COMMITTEES

EXECUTIVE COMMITTEE

Mayor Gerald (Jerry) Gogan, Chair Petitcodiac Mayor Roger Caissie, Vice Chair Shediac Mayor Ann Seamans Riverview Gérard Belliveau, Executive Director

FINANCE AND BUDGET COMMITTEE

Mayor Serge Léger, Chair Cap Pelé President Ronald Boudreau LSDs Representative Mayor Judy Scott Port Elgin Mayor Gerald (Jerry) Gogan Petitcodiac Mayor Yvon Lapierre Dieppe

AUDIT COMMITTEE

President Heather Russell, Chair LSDs Representative Mayor Dawn Arnold Moncton Riverview Mayor Ann Seamans Mayor Michel Gaudet Memramcook President Ronald Titus LSDs Representative

PLANNING MANAGEMENT COMMITTEE

Mayor Jim Campbell, Chair Riverside-Albert President Ronald Boudreau LSDs Representative Mayor Kristin Shortt (Resigned) Alma Mayor Ronnie Duguay **BERC** Mayor Judy Scott Port Elgin

PUBLIC SECURITY COMMITTEE

President Heather Russell, Chair LSDs Representative Mayor Jerome Bear Dorchester President Ronald Boudreau LSDs Representative Mayor Judy Scott Port Elgin President Ronald Titus LSDs Representative Mayor Ronnie Duguay **BERC** Philippe Fontaine NB Emergency Measures Organisation Office of the Fire Marshal Raymond LeBlanc Jeff Johnston **RCMP** Eric Rousselle **RCMP** Paul Gagné **RCMP** Kevin Glode **RCMP** Craig Pierre Ambulance NB Representative Paul Bruens Southeastern Firefighters' Association Kevin MacLellan Department of Public Safety Mathieu Léger Department of Public Safety Dominique Audet Fundy National Park Reda Debbagh **Red Cross** Craig Winsor Tri-County Search and Rescue

STRATEGIC PLAN COMMITTEE

President C.F. (Chuck) Steeves, Chair LSDs Representative Mayor John Higham Sackville Mayor Terry Keating Salisbury Mayor Kristin Shortt Alma Mayor Michel Gaudet Memramcook Mayor Dawn Arnold Moncton

REGIONAL TOURISM DEVELOPMENT STEERING COMMITTEE

Mayor Jim Campbell, Chair Riverside-Albert Mayor Serge Léger Cap Pelé Mayor Terry Keating Salisbury Jillian Somers Moncton Shane Thomson Riverview Danny Pellerin Shediac Jamie Burke Sackville Ron Kelly-Spurles Sackville Guy Léger Dieppe

WATER AND WASTEWATER COMMITTEE

President C.F. (Chuck) Steeves, Chair LSDs Representative Mayor Jim Campbell Riverside-Albert Mayor Kristin Shortt Alma Mayor Yvon Lapierre Dieppe President Ronald Boudreau LSDs Representative Mayor Roger Caissie Shediac Mayor Ronnie Duguay **BERC**

LOCAL GOVERNANCE AND TAXATION COMMITTEE

President C.F. (Chuck) Steeves, Chair LSDs Representative Mayor John Higham Sackville President Ronald Boudreau LSDs Representative Mayor Serge Léger Cap Pelé Mayor Roger Caissie Shediac President Ronald Titus LSDs Representative President Heather Russell LSDs Representative Mayor Barry Snider Hillsborough

POLICING SERVICES COMMITTEE

President C.F. (Chuck) Steeves, Chair Mayor Gerald (Jerry) Gogan Deputy Mayor Tammy Rampersaud President Heather Russell Mayor Roger Caissie

LSDs Representative Petitcodiac Riverview LSDs Representative Shediac

REGIONAL TRAIL COUNCIL

Mayor Gerald (Jerry) Gogan, Chair

Petitcodiac

Ash Arrowsmith Maurice Basque Jennifer Dingman Roger LeBlanc Michel Mallet

Gina McGraw

REGIONAL RECREATION ADVISORY COMMITTEE

Mayor Jim Campbell, Chair

Riverside-Albert

Gerry Cole Julie Dupuis

Liliane LeBlanc

Holly McNeil

John Savage

Debbie Wiggins-Colwell



Solid WASTE **ECO360**

Eco360, the Solid Waste Division of the SERSC, provides residential, institutional, commercial, and industrial waste management services to Westmorland and Albert Counties. These services are provided through the 3-Bag Residential Waste Separation Program, a Material Recovery Facility (MRF), a Composting Facility, an engineered Sanitary Landfill with both leachate and landfill gas treatment, Household Hazardous Waste (HHW) on-site Depot, a Mobile Eco-Depot, and a Construction and Demolition (C&D) site. Eco360 also provides these services to the Kent RSC and RSC 8, and also processes residential recycling streams from the Chaleur and Greater Miramichi RSCs.

Eco360 obtains advice, guidance and insight from the Solid Waste Technical Committee which meets normally semimonthly. In 2020, the Committee was comprised of the following members:

SOLID WASTE TECHNICAL COMMITTEE

Ronald Boudreau - Chairman Terry Keating David Knowles Dwayne Acton Jack MacDonald Marc Cormier Geoff Crossman Eric Mallet Pierre Landry

Richard Gallant

SERSC Board Representative SERSC Board Representative City of Dieppe Town of Sackville City of Moncton Town of Shediac Town of Riverview Village of Memramcook Encorp Atlantic Inc. Former Chair of WASWC



COVID-19: HOW THE PANDEMIC AFFECTED ECO360 IN 2020

The COVID-19 pandemic affected every aspect of our operations in 2020. As the pandemic hit North America in March of 2020, Eco360 suspended all operations other than our landfill site and our public drop-off. All staff were to work from home to the extent possible.

The MRF and Composting facilities were closed and did not receive any material for almost 2 months from March to May. Instead, all waste collected was sent to landfill. Additionally, Eco360 was encouraging residents to only visit the facility if absolutely necessary in accordance with the Province of New Brunswick's State of Emergency. This shutdown allowed us to monitor the pandemic developments, make necessary modifications to allow for proper separation in plant operations, secure PPE and develop a solid COVID-19 Operational Action Plan to provide the safest possible environment for our staff, customers, and visitors. The Mobile Eco-Depot program resumed operations in June.

As the year progressed, COVID-19 impacted us in several ways including:

- staff morale from anxiety and stress,
- it affected the waste streams as more people were home and not at their place of business,
- productivity was reduced due to wearing additional PPE and staggering of shifts to allow for more space for breaks and lunches for physical distancing,
- it affected our finances as we had to purchase significant amounts of COVID-19 specific PPE, and
- the pricing of recyclables also plummeted.

The pandemic also forced us to adapt in several ways that will prove useful even in a post-pandemic world. We are now set up to have administration staff work remotely, the importance of mental health was emphasized, and sanitizing protocols were introduced which will help reduce other infectious diseases moving forward.

As we look back on a very challenging year, we take pride in all we achieved, and that we did so while keeping the safety of our staff and public our highest priority.

NEW AND ON-GOING PROJECTS IN 2020

Although the Covid Pandemic brought on many challenges, this did not stop us from working on new and on-going construction projects which are designed to improve the services provided to taxpayers and help us protect the environment. New and on-going projects for 2020 include:

- Leachate Aeration System
- Administration Building, Siteworks and Landscaping
- Cell 17 2021 Construction
- Compost Maturing Pad Expansion
- Landfill Gas Wellfield Expansion
- Baler Building Expansion and New Baler Installation

LEACHATE AERATION SYSTEM

A new Leachate Wastewater Aeration System was installed to replace the original surface aerators.

Figure 1: Aeration of the leachate pond





ADMINISTRATION BUILDING

The new SERSC administration building complete with the access road, parking lot with lighting and landscaping was completed in the Fall of 2020. Corporate, Finance, HR and Solid Waste staff moved in in November. The new building includes a multi-purpose room where regular SERSC Board Meetings will be held and tours for the public will be provided.

This building is a valuable addition to the Commission and provides a professional and inviting space for staff and visitors. The opportunities for collaboration and creativity are much greater in this environment.

Every design choice was made to minimize the impact on the environment. Clear cutting of trees was kept to a minimum, and soil recovered from landfill cell constructions was amended with compost from our compost facility and used on site. No fertilizers were used, and the results were astounding!

The building was constructed using natural materials such as wood and rock, which were sourced locally to the extent possible. Further, the building is very energy efficient, which ensures a low impact on the environment throughout its occupancy. This is achieved by having the building oriented south, an energy efficient HVAC system, LED lighting with daylight harvesting technology, well insulated building envelope and triple glazed windows.



Figure 2: Administration Building

CELL 17 -2021 CONSTRUCTION

Preliminary excavation and construction of main haul road to future cell began in summer of 2020 to expedite the 2021 construction. Work was performed by SERSC staff during favorable weather conditions with minimal impact on regular site activities.



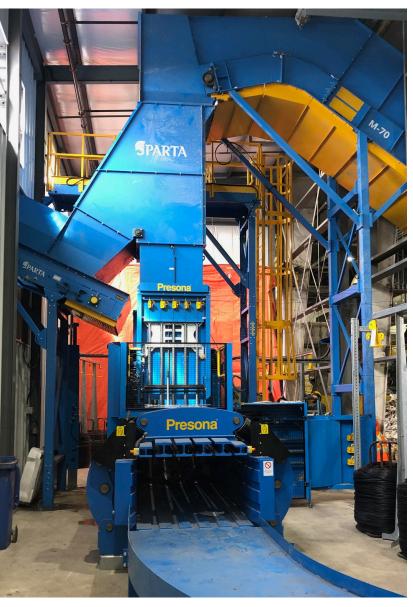
Figure 3: Pre-excavation of Cell 17



Figure 4: Extended compost maturing pad

LANDFILL GAS WELLFIELD EXPANSION

The 18 new vertical gas wells drilled in 2019 were supplied with new wellhead assemblies installed by Eco360 staff and were connected to a new landfill gas piping collection system. The system was commissioned in spring of 2020 and has proven to supply ample gas for any future gas utilization projects.



BALER BUILDING **EXPANSION AND NEW BALER INSTALLATION**

The new baler project and baler building expansion were completed in the early spring of 2020 and were commissioned successfully. The baler replaced an old baler that had served the facility for over 25 years.

The new baler is exceeding our expectations. We are achieving very dense bales, which leads to more material sent per shipment. This allows us to send to new buyers, yielding higher revenues per load. The new bales are also very consistent and do not break apart, which allows us to stack bales higher, thus maximizing our existing storage footprint. The new baler is also more energy efficient, allowing us to spend less on energy and reduce the plant's greenhouse gas footprint.

Figure 5: New Baler

REOCCURING IN 2020

The following sections provide an update on reoccurring events and a summary of activities and results for 2020 which include the Eco360 Environmental Awards, Mobile Eco-Depot, 2020 revenues and tonnage, public education and awareness, recycling and compost, landfill gas to energy project and household hazardous waste program.

ECO360 ENVIRONMENTAL AWARDS

The Eco360 Environmental Awards acknowledges outstanding environmental contributions by individuals, groups, organizations, institutions, businesses and municipalities for the positive impact they have had on the Southeast Region of New Brunswick. Each award recipient is carefully selected based on their outstanding commitment to environmental initiatives in southeastern New Brunswick.

Unfortunately, in 2020, the Commission was unable to host the Awards due to COVID-19. The pandemic made the awards difficult for a number of reasons. First, community groups and organizations were unable to do much of the work they were planning to complete. Second, the Commission was unable to host a reception because of pandemic health and safety restrictions. The Commission is looking forward to restarting the Environmental Awards in 2021.



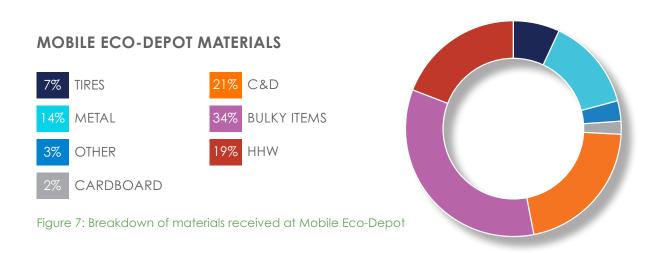
MOBILE ECO-DEPOT

The Eco360 Mobile Eco-Depot program had another successful year in 2020 despite having to cancel twelve events between March and April. The Depot was visited by 15,222 vehicles in 2020 which is less than a 5% decrease from 2019 (15,961 vehicles). This program continues to receive much praise from all residents that take advantage of being able to drop off items free of charge that are not collected during weekly curbside pick-up. The program undoubtedly helps to reduce illegal dumping in Southeastern NB.

Figures 7 and 8 provide a summary of the material collected during mobile eco-depot events. Since the launch of the Mobile Eco-Depot program in 2017, over 44,000 vehicles have visited our mobile eco-depots and materials collected include over 11,400 tires, 190 tonnes of metal, 3 tonnes of ashes, 4 tonnes of glass, 1750 appliances, 1200 TV's, 69 tonnes of cardboard, and 425 tonnes of Household Hazardous Waste.

Figure 6: Mobile Eco-Depot Event in Moncton, NB





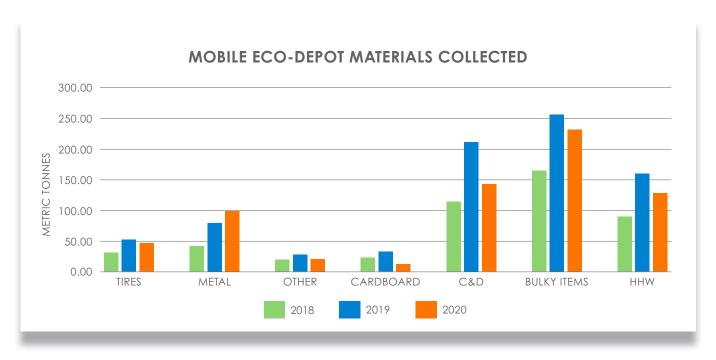


Figure 8: Tonnage of materials received at Mobile Eco-Depot

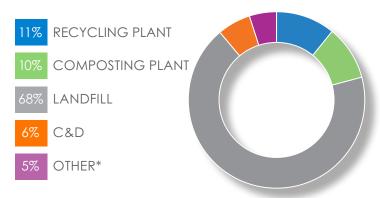
2020 REVENUES AND TONNAGE

In 2020, the total weight of waste received at the site was 179,862 metric tonnes, which is a 4% increase from 2019 (173,078 tonnes). Eco360 received 52,484 tonnes of residential waste from Westmorland and Albert Counties which is an increase of 16% over 2019 (45,491 tonnes). The Commission attributes this increase to the COVID-19 pandemic and the increase in the amount of time people spent at home in 2020. People were generating their waste at home instead of elsewhere and there was an increase in home renovation, do-it-yourself projects, and decluttering.

Total revenue from disposal for Solid Waste in 2020 was \$16,665,622, which is an increase of 5% from 2019 (\$15,923,264). This is derived

from \$8,104,101 from ICI, \$273,106 from C&D, and \$1,088,699 from recyclables revenue and the remainder from Kent, RSC8, Municipalities and other.

TONNAGE RECEIVED



* Other includes tires, wood, public drop-off, and metals.

Figure 9: Breakdown of materials diverted from landfill in 2020



PUBLIC EDUCATION & AWARENESS

Eco360's goal for public education and awareness for 2020 was to maintain a high level of engagement with the public and increase engagement with commercial waste generators. This campaign included advertisements across several media types such as social media, the Eco360 website, and radio ads. Eco360 developed a number of videos with the goal of reducing contamination in the residential waste streams and of increasing waste sorting in commercial sectors. These same media outlets were also used to keep the public informed about our operations and safety measures during the pandemic.

Due to Covid-19, Eco360 was not able to participate in the usual festivals or give presentations and tours educating the public about the residential sorting program, solid waste services, and other topics.

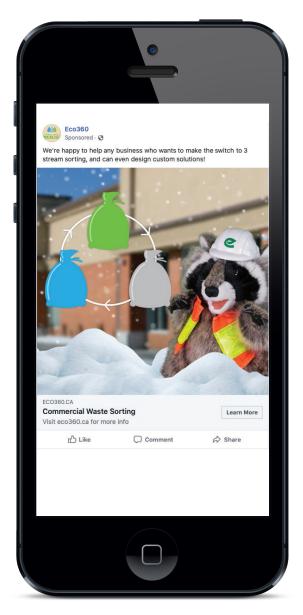


Figure 10: Eco & Friends commercial waste social media campaign material.

RECYCLING & COMPOST

In 2020, the sorting and composting facilities were closed and did not receive any material for almost 2 months from March to May. During this period, all waste collected was sent to landfill. This shutdown allowed us to monitor the pandemic developments, secure PPE and develop a solid COVID-19 Operational Action Plan to provide the safest possible environment for our staff, customers, and visitors.

Furthermore, due to high staff numbers in the Material Recycling Facility, the shifts were broken into smaller teams allowing Covidspecific occupancy limits to be followed in our common areas. We also installed drapes at the sorting stations to help separate staff from one another. Due to strict COVID-19 screening protocols we often had several staff isolating at home, resulting in the facility frequently running short-staffed. Despite these challenges we achieved great results.

The Commission saw a 26% increase in recyclables revenues from 2019. Total revenue from recyclables in 2020 was \$1,088,699 (\$862,883 in 2019). This increase is due to a number of factors, including increased tonnage for cardboard and some high-value plastics. Also, the addition of material from the Chaleur and Greater Miramichi RSCs have help increased tonnage of recyclables recovered. Additionally, in early 2020 the Commission was able to ship a backlog of polycoated cartons (milk and juice cartons) to a new recycler which led to an increase in revenues.

The total tonnage of recyclable materials produced increased from 15,852 tonnes in 2019 to 19,183 tonnes in 2020 (21%). This is due to a significant increase in cardboard and wood. For the fourth year in a row, the Commission saw a decrease in paper recycled; this is due to the widespread move toward a paperless world. We have seen a 62% drop in this material since 2017.





^{*} Other includes glass, electronics, HHW, milk cartons, tires, and shingles

Figure 11: Breakdown of diverted recyclable materials in 2020

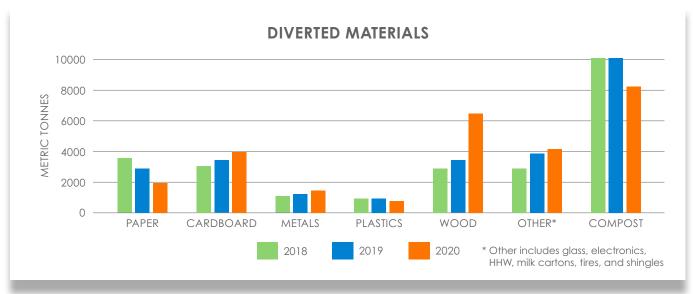


Figure 12: 2018 - 2020 Yearly Comparison of Recyclable Totals

Glass is now being recycled by Eco360 with a partnership with local recycler Rayan Environmental Solutions. Residents can bring their recyclable glass to all Mobile Eco-Depot events, at Eco360's Public Drop-Off at the Berry Mills waste management facility and a depot in the Memramcook area. In 2020, a total of over 38,480 kg's of glass was recycled.

In early 2020, the Commission found a new recycler for polycoated cartons which allowed inclusion of aseptic containers (tetra paks). Because of this, residents of the region can now include these containers in their recyclables bags. This includes products like broth and soup boxes, juice boxes, and nondairy milk boxes.

Compost

We are now consistently producing a highquality compost, meeting the Category A type criteria per the CCME guidelines. Our compost facility underwent a peer review in 2020 and we are now proud members under the Compost Quality Alliance as administered by the Compost Council of Canada. We also helped host the 2020 Annual composting conference, which went digital in 2020 due to the pandemic.

We are working together with our main stakeholders to find suitable end markets for our great quality compost.

LANDFILL GAS-TO-ENERGY

2020 was a great year for the 1.0MW landfill gas to energy facility. For the third year in a row, Eco 360 produced more electricity than they consumed on site. It was the best year to date in terms of revenue, production, and up time.

As we have connected to a newly expanded well-field, we are learning how to maintain the engine components given the changing gas composition.

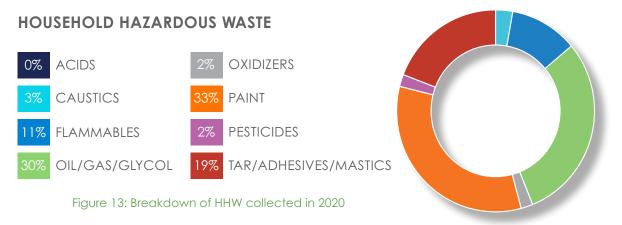
	2018	2019	2020	Total
Power Generation (kWh) * Exported to NB Power Utility Grid	7,709,232	7,508,580	7,824,600	25,148,664
Carbon Footprint Offset [MTCO ₂ e From destruction of methane gas	46,908	43,799	45,167	148,438
NB Houses Powered for One Year Based on average NB home energy consumption	ir 479	467	487	1,564
Revenues	\$ 823,392.20	\$ 815,095	\$ 860,862.49	\$ 2,722,797.48

^{*} Operation started in late September of 2017

HOUSEHOLD HAZARDOUS WASTE (HHW)

Eco360 provides free collection and recycling or safe disposal of household hazardous waste for residents of the region. This service is provided through a permanent On-Site HHW Depot located at the Solid Waste Facility open during regular business hours, a number of battery depots

throughout the region, and a Mobile HHW Unit as part of the Mobile Eco-Depot program. The permanent depot received waste from 12,944 vehicles in 2020 while the Mobile Eco-Depot was visited by over 15,900 vehicles.



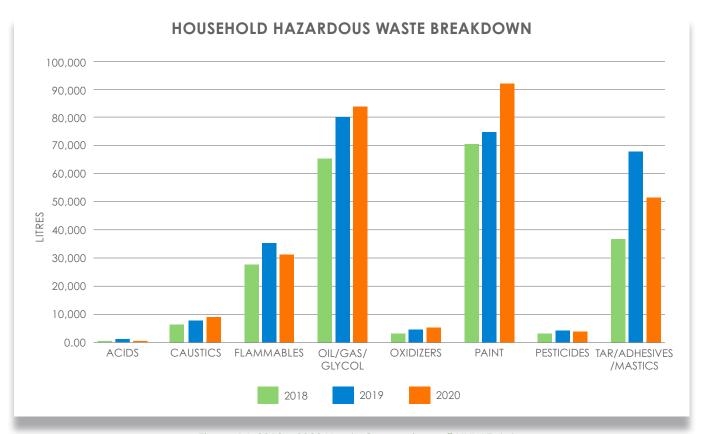


Figure 14: 2018 – 2020 Yearly Comparison off HHW Totals

The following table is a list of materials received as part of Eco360's HHW Program (Mobile Unit and On Site Depot).

MATERIAL	2018	2019	2020
Aerosols	31,110 cans	38,420 cans	40,460 cans
Batteries (Household)	1,116,000 batteries	1,224,000 batteries	1,488,000 batteries
Batteries (Car)	16,600 Kg	17,120 Kg	17,770 Kg
Propane Tanks	10,774 tanks	13,741 tanks	14,832 tanks
CFL Bulbs	19,154 bulbs	18,392 bulbs	18,293 bulbs
Fluorescent Light Tubes	34,653 bulbs	52,615 bulbs	46,293 bulbs
Sharps/Pharmaceutical Waste	500 Kg	510 Kg	960 kg
Total Diverted from Landfill	198,869 Kg	250,900 Kg	244,520 Kg

FINANCIAL INFORMATION

The following table shows the various tipping fees on-site (prices are per metric tonne unless otherwise indicated).

SERVICE	2018	2019	2020
Landfill	\$99.00	\$109.00	\$116.00
Mixed C&D	\$50.00	\$50.00	\$50.00
Separated C&D	\$15.00	\$15.00	\$15.00
Grubbing	\$10.00	\$10.00	\$10.00
Electronic Waste	\$99.00	Free for EPRA	Free for EPRA
	+ \$10.00/monitor	material \$109.00 for	material \$116.00 for
		non-EPRA material	non-EPRA material
Sorted Recyclables & Organics	\$75.00	\$75.00	\$65.00
Source Separated Organics	\$30.00	\$30.00	\$30.00
Residential Waste (per household)	\$60.00	\$57.00	\$57.00

For ICI waste, Eco360 increased the differential tipping fee for commercial waste in an effort to increase and encourage commercial waste sorting. With this differential, properly sorted recyclables and organics were charged \$65.00 per tonne while unsorted waste to the landfill were charged \$116.00 per tonne.





In 2020, the planning team offered the local planning and building services to the Town of Riverview. The transition work that started in 2019 had the desired result of a seamless transition for the Town in what was nearly a record year for total value of construction.

As the global pandemic changed the world it also changed how our department functions, our procedures, our engagement process and how we issue permits, approvals, etc. We addressed many different challenges such as working at a distance, using technology for virtual meetings and challenges associated to integrating new employees to address workload all the while having a record year on permit numbers.

Our first year with no support staff from student programs in Canada and Internationally with the exception of a Brazilian Masters student that worked remotely on a GIS project with our collaborators on the Blue Zone at l'Université de Moncton. We still managed to work on and have the Village of Salisbury's Municipal Plan adopted by Council in 2020. We also received our first major funding grant for the Shoreline trail regional project.

Please take note that the local land use statistics from Moncton and Dieppe were provided by their respected departments for inclusion in this report.

PLANNING REVIEW & ADJUSTMENT COMMITTEES

The Community Planning Act provides several planning and development tools which require approvals by a planning advisory committee. As well, before enacting amendments to planning and development by-laws and regulations, the Act requires the views of the committee to be sought before implementing changes. Within the southeast region, the board has created two Planning Review and Adjustment Committees: the Southeast Planning Review and Adjustment Committee to oversee the entire southeast region (excluding Dieppe, Moncton, Riverview who operate their own Planning Advisory Committees) and the Shediac Planning Review and Adjustment Committee which oversees the Town of Shediac.

All the Planning Review and Adjustment Committees and Planning Advisory Committees in the Southeast region meet monthly. All committees have the ability to hold special meetings, if there are time sensitive matters.

Committee member attendance is strong, with members averaging two or fewer missed meetings over the calendar year. The Shediac PRAC welcomed new member Gilles Brine to the Committee in 2020. However, two members resigned in 2020, Laura Gallant and Tina Mazerolle. Thanks is extended to Laura and Tina for their involvement in the Committee. The two vacancies are hoped to be filled soon.

Southeast Committee members are appointed as at-large members and therefore do not represent the specific community in which they reside. The criteria for being a member consists of: the member must reside within a community receiving local planning services, and have a basic knowledge of planning, local government functions and/or volunteer committees. All attempts are made to seek a diversity of skills.

In January 2020, the Southeast Regional Service Commission staff welcomed taking on and working with the Town of Riverview PAC. This is strong committee with most members serving 7 years on the PAC. Daniel Clark was welcomed as a new committee member in 2020 to replace a vacancy. In total 3 members resigned from the committee in 2020: Tina Thibodeau, Keith Whalen and Art Ball. Thanks is extended to Tina, Keith and Art for their involvement in the Committee. The two remaining vacancies will be filled in early 2021.

Staff continue to monitor and compile statistics on the Southeast and Shediac Planning Review and Adjustment Committees and look towards improving efficiencies and costing associated with the PRACs operations. Staff also began to monitor the Town of Riverview PAC in 2020. The Moncton Committee is monitored by the City of Moncton Urban Planning Department. The Dieppe Committee is monitored by the City of Dieppe Planning and Development Department.

The committees all had a new challenge in 2020, adapting meetings to a virtual forum due to the Covid 19 pandemic. For the first time the committees were put in a position that public gatherings were restricted. Despite the unexpected change to how public meetings would be conducted during the pandemic, the

Committees quickly adapted with only 1 meeting being cancelled. All committee members should be commended for their commitment to fulfill their roles and responsibilities, ensuring the public was included in the decision-making process and their overall willingness to embrace the change over to virtual meetings.



SOUTHEAST PLANNING REVIEW AND ADJUSTMENT COMMITTEE

Harry McInroy, Chairperson	10 of 11 attended
Alexandre Clermont	8 of 11 attended
Stanley Dixon	8 of 11 attended
Linda Estabrooks	8 of 11 attended
Valmont Goguen	10 of 11 attended
Heather Keith	10 of 11 attended
Edgar LeBlanc	11 of 11 attended
Hilyard Rossiter	10 of 11 attended
Randy Trenholm	11 of 11 attended

SHEDIAC PLANNING REVIEW AND ADJUSTMENT COMMITTEE

Laura Gallant, Chairperson (resigned June 2020)	3 of 3 attended
Denis Arsenault	6 of 8 attended
Gilles Brine (June 2020)	4 of 5 attended
Julien Boudreau	8 of 8 attended
Paul Despres	8 of 8 attended
Tina Mazerolle (resigned October 2020)	4 of 6 attended
Kim Murphy	8 of 8 attended
Paul Poirier, Chairperson	6 of 8 attended



DIEPPE PLANNING ADVISORY COMMITTEE

Robert Arsenault (resigned February 2020)	1 of 1 attended
Jeanne Farrah	10 of 11 attended
Richard Gaudet	9 of 11 attended
Corinne Godbout	9 of 11 attended
Claudette LeBlanc	9 of 11 attended
Louis LeBlanc	11 of 11 attended
Paul LeBreton	11 of 11 attended
Raymond Landry (May 2020)	8 of 8 attended

MONCTON PLANNING ADVISORY COMMITTEE

Kelsey Bingham	11 of 11 attended
Carole Chan (resigned December 2020)	8 of 11 attended
Andrew Graham	10 of 11 attended
Dale Briggs	10 of 11 attended
Steve Mitton	9 of 11 attended
Andrew Mcgillvary (resigned February 2020)	2 of 2 attended
Julian Howatt (resigned September 2020)	2 of 8 attended
Daniel St-Louis	11 of 11 attended
Charles Leger	10 of 11 attended
Frances LeBlanc (October 2020)	3 of 3 attended
Maxime Gauvin (October 2020)	3 of 3 attended

RIVERVIEW PLANNING ADVISORY COMMITTEE

David Campbell	7 of 7 attended
Art Ball	6 of 7 attended
Keith Whalen	7 of 7 attended
Rob Bateman	4 of 7 attended
Tina Beers	7 of 7 attended
Tina Thibodeau (resigned May 2020)	2 of 3 attended
Kelvin Martin	6 of 7 attended
Robert Riley	6 of 7 attended
Shawn Dempsey	5 of 7 attended
Daniel Clark (November 2020)	1 of 1 attended



REGIONAL INITIATIVES

Regional Trails

Having clarified a strategic vision for Greenway Trail in Southeastern NB in 2019, 2020 became the year to begin actioning trail development plans across the region. With a mandate from the SERSC Board and Trail Council, the Trail Coordinator continued working with the Province of New Brunswick's Department of Tourism, Heritage, and Culture (THC) to prioritize segments of the Shore-Line Trail for development. The Department of THC confirmed its interest in the proposed 150 km hiking and cycling route from Alma to Pointe du Chêne and confirmed it will be the first Signature Trail in the region.

As part of this commitment from THC, SERSC's Trails Coordinator identified the segment between Mary's Point and Hopewell Rocks as the section most ready for development and submitted a proposal to THC for funding to complete final construction designs. THC awarded SERSC with \$250,000 to complete this work in December 2020. The SERSC assembled a project team utilizing internal resources and staff to begin this design work.

The SERSC has prioritized the connection between Dieppe and Shediac as the next priority Shore-Line segment and a finalized, conceptual route has been determined. In 2020, the SERSC reached out to numerous stakeholders to help champion the development of this long-desired trail connection. Private companies, public officials and other community leaders have been engaged throughout the planning process.

Even with an increased focus on the Shore-Line project, the SERSC continued to play a role in supporting trail developments inside and outside of municipalities across the region. In 2020, the Trails Coordinator submitted 3 application for trail development for projects on Crown land. The SERSC continued to work with local volunteer groups and municipalities to continue growing and improving their trail networks in order to better serve their residents and visitors. All these efforts continue on with eye on how connections can be established beyond municipal boundaries under the leadership of the SERSC.

Climate Change Adaptation

In 2020, the SERSC worked on several projects to understand and help communities adapt to climate risks. SERSC worked with the Towns of Shediac and Riverview and the rural Tantramar area on their Climate Change Adaptation Plans (CCAP). CCAPs enables communities to deal with the impacts, risks and opportunities posed by a changing climate. For the rural Tantramar, the first phase of a CCAP was completed which consists of a vulnerability assessment to understand the risks an area faces under future climate. Based upon the vulnerability assessment, the second phase develops specific actions to adapt to those vulnerabilities. SERSC staff continued to work with the municipalities of Shediac and Riverview to complete the 2nd phase of their CCAPs.

Flooding is New Brunswick's most costly natural disaster and is expected to worsen with climate change. SERSC has completed region wide coastal and inland flood hazard mapping to identify the areas impacted by a worst-case

flood in 2100 considering climate change. This mapping will be used for many purposes including developing and updating CCAPs and informing land use and asset management plans.

There is growing evidence of the many benefits that natural systems can bring when adapting to growing flood risks. The SERSC was selected by the Municipal Natural Assets Initiative to test new methods to determine how natural assets such as coastal wetlands, vegetated shorelines, beaches, and dunes can reduce flooding and erosion. The final report is expected in 2021, and preliminary results show, in a case study in Pointe-du-Chene, NB, that natural assets are important to reduce erosion and smaller flood events and provide other benefits such as maintaining a healthy and beautiful coastal environment. However, natural asset management cannot alone protect the low-lying community against larger flood events and other actions will be required to adapt to sea-level rise.

LAND PLANNING GOALS FOR 2021

The most important work for 2021 is to incorporate our new procedures and processes within our databanks. This work should be completed before the summer building season and was underway since the last quarter of 2020. Using new technological tools to fill in permits and inspections has been crucial to assuring the delivery of services in a timely manner and addressing the challenges brought forward in our industry during the Covid-19 pandemic.

As for our research in planning initiatives using geographical information systems we will continue collaboration with the province and multiple departments at l'Université de Moncton with regard to the Blue zone project: integrating climate change into freshwater floodmapping for the region. We will finish our second collaboration with the Municipal Natural Assets Initiative with our work on the importance of coastal features in seawater flood protection. We will complete the second phase of climate change plans for Shediac and Riverview and we will start a follow up to the first phase of the climate change plan in the Tantramar region. We will also complete our implementation study of the Shepody section of the Shoreline trail project.

We are excited to work with a communication team to help us better present the services offered to our partners and the general public. Following the May 10th municipal elections, we will be presenting to our partners and the public to help them understand our role, services, processes and how they relate to all applicable laws.



Village of Alma -	COMMUNITY	POLICY AMENDMENT	REGULATION AMENDMENT	REZONING
Village of Cap-Pelé - 1 - 8 Village of Dorchester - - - Village of Dorchester - - - Village of Dorchester - - - Village of Memramcook - - - City of Moncton 2 - - Village of Petitcodiac - - - Village of Petitcodiac - - - Village of Port Etgin - - - Village of Riverview - 1 1 Town of Sackville 1 1 2 Village of Solisbury 1 - - Town of Sackville 1 1 2 Village of Solisbury 1 - - Town of Sackville 1 1 1 EAU Socialisbury 1 - - LSD Shediac 1 1 8 BEAUBASSIN WEST RURAL PLAN - - - </td <td>Village of Alma</td> <td>-</td> <td>-</td> <td>-</td>	Village of Alma	-	-	-
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Town of Shediac 1 1 8 BEAUBASSIN WEST RURAL PLAN - - - LSD Pointe-du-Chêne - - - LSD Scoudouc - - - LSD Scoudouc Road - - - LSD Shediac - - - LSD Shediac Bridge-Shediac River - - - LSD Shediac Cape - - - LSD Shediac Cape - - - LSD Baie Verte - - - LSD Baie Verte - - - LSD Bayfield - - - LSD Bayfield - - - LSD Cape Tormentine - - - LSD Murray Corner - - - LSD Murray Corner - - - LSD Westmorland - - - LSD Westmorland - - - LSD Alma** - <td></td> <td>1</td> <td>-</td> <td>-</td>		1	-	-
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LSD Pointe-du-Chêne - - - LSD Scoudouc Road - - - LSD Shediac - - - LSD Shediac Bridge-Shediac River - - - LSD Shediac Cape - - - LSD Shediac Cape - - - LSD Shediac Cape - - - LSD Bediev Cape - - - LSD Boils Verte - - - LSD Baile Verte - - - LSD Bayfield - - - LSD Cape Tormentine - - - LSD Cape Tormentine - - - LSD Murray Corner - - - LSD Murray Corner - - - LSD Westmorland - - - LSD Westmorland - - - LSD Alma** - - - LSD Harvey** - <td></td> <td><u> </u></td> <td>-</td> <td>-</td>		<u> </u>	-	-
LSD Scoudouc Road - - - LSD Shediac - - - LSD Shediac Bridge-Shediac River - - - LSD Shediac Cape - - - LSD Shediac Cape - - - LSD Baic Verte - - - LSD Baic Verte - - - LSD Bayfield - - - LSD Bayfield - - - LSD Botsford - - - LSD Cape Tormentine - - - LSD Murray Corner - - - LSD Murray Corner - - - LSD Westmorland - - - LSD Westmorland - - - LSD Alma** - - - LSD Coverdale - - - LSD Harvey** - - - LSD Harvey** - -		_	-	-
LSD Scoudouc Road		_	-	-
LSD Shediac - - - LSD Shediac Bridge-Shediac River - - - LSD Shediac Cape - - 1 TANTRAMAR RURAL PLAN - - - LSD Baie Verte - - - LSD Bayfield - - - LSD Botsford - - - LSD Cape Tormentine - - - LSD Corpe Tomentine - - - LSD Wastford - - - LSD Murray Corner - - - LSD Murray Corner - - - LSD Pointe de Bute - - - LSD Westmorland - - - LSD Westmorland - - - LSD Westmorland - - - LSD Coverdale - - - LSD Harvey** - - - LSD Hopewell** -		_	-	1
LSD Shediac Cape - - - TANTRAMAR RURAL PLAN - - - LSD Baie Verte - - - LSD Bayfield - - - LSD Botsford - - - LSD Cape Tormentine - - - LSD Dorchester - - - LSD Murray Corner - - - LSD Pointe de Bute - - - LSD Sackville - - - LSD Westmorland - - - GREATER MONCTON RURAL PLAN - - - LSD Coverdale - - - LSD Harvey** - - - LSD Harvey** - - - LSD Hopewell** - - - LSD Moncton - - - LSD Parish of Elgin** - - -		_	-	<u> </u>
LSD Shediac Cape - - 1 TANTRAMAR RURAL PLAN - - - LSD Baie Verte - - - LSD Bayfield - - - LSD Botsford - - - LSD Cape Tormentine - - - LSD Cape Tormentine - - - LSD Dorchester - - - LSD Murray Corner - - - LSD Pointe de Bute - - - LSD Sackville - - - LSD Westmorland - - - GREATER MONCTON RURAL PLAN - - - LSD Coverdale - - - LSD Elgin** - - - LSD Harvey*** - - - LSD Hopewell** - - - LSD Moncton - - - LSD Salisbury* - - </td <td></td> <td>_</td> <td>-</td> <td></td>		_	-	
TANTRAMAR RURAL PLAN - - - LSD Baie Verte - - - LSD Bayfield - - - LSD Botsford - - - LSD Cape Tormentine - - - LSD Dorchester - - - LSD Murray Corner - - - LSD Pointe de Bute - - - LSD Sackville - - - LSD Westmorland - - - GREATER MONCTON RURAL PLAN - - - LSD Alma** - - - LSD Coverdale - - - LSD Harvey** - - - LSD Hillsborough* - - - LSD Moncton - - - LSD Salisbury* - - -		_	_	1
LSD Bayield - - - LSD Botsford - - - LSD Cape Tormentine - - - LSD Dorchester - - - LSD Murray Corner - - - LSD Pointe de Bute - - - LSD Sackville - - - LSD Westmorland - - - GREATER MONCTON RURAL PLAN - - - LSD Alma** - - - LSD Coverdale - - - LSD Elgin** - - - LSD Harvey** - - - LSD Hillsborough* - - - LSD Moncton - - - LSD Parish of Elgin** - - - LSD Salisbury* - - -		_	_	<u> </u>
LSD Bayfield - - - LSD Botsford - - - LSD Cape Tormentine - - - LSD Dorchester - - - LSD Murray Corner - - - LSD Pointe de Bute - - - LSD Pointe de Bute - - - LSD Sackville - - - LSD Westmorland - - - GREATER MONCTON RURAL PLAN - - - LSD Alma** - - - LSD Coverdale - - - LSD Elgin** - - - LSD Hillsborough* - - - LSD Hopewell** - - - LSD Parish of Elgin** - - - LSD Salisbury* - - -		_	_	
LSD Botsford - - - LSD Cape Tormentine - - - LSD Dorchester - - - LSD Murray Corner - - - LSD Pointe de Bute - - - LSD Sackville - - - LSD Westmorland - - - GREATER MONCTON RURAL PLAN - - - LSD Alma** - - - LSD Coverdale - - - LSD Elgin** - - - LSD Harvey** - - - LSD Hopewell** - - - LSD Moncton - - - LSD Parish of Elgin** - - - LSD Salisbury* - - -		_		
LSD Cape Tormentine - - - LSD Dorchester - - - LSD Murray Corner - - - LSD Pointe de Bute - - - LSD Sackville - - - LSD Westmorland - - - GREATER MONCTON RURAL PLAN - - - LSD Alma** - - - LSD Coverdale - - - LSD Elgin** - - - LSD Harvey** - - - LSD Hopewell** - - - LSD Moncton - - - LSD Parish of Elgin** - - - LSD Salisbury* - - -				
LSD Dorchester - - - LSD Murray Corner - - - LSD Pointe de Bute - - - LSD Sackville - - - LSD Westmorland - - - GREATER MONCTON RURAL PLAN - - - LSD Alma** - - - LSD Coverdale - - - LSD Elgin** - - - LSD Harvey** - - - LSD Hopewell** - - - LSD Moncton - - - LSD Parish of Elgin** - - - LSD Salisbury* - - -				
LSD Murray Corner - - - LSD Pointe de Bute - - - LSD Sackville - - - LSD Westmorland - - - GREATER MONCTON RURAL PLAN - - - LSD Alma** - - - LSD Coverdale - - - LSD Elgin** - - - LSD Harvey** - - - LSD Hopewell** - - - LSD Moncton - - - LSD Parish of Elgin** - - - LSD Salisbury* - - -			_	_
LSD Pointe de Bute - - - LSD Sackville - - - LSD Westmorland - - - GREATER MONCTON RURAL PLAN - - - LSD Alma** - - - LSD Coverdale - - - LSD Elgin** - - - LSD Harvey** - - - LSD Hillsborough* - - - LSD Moncton - - - LSD Parish of Elgin** - - - LSD Salisbury* - - -				
LSD Sackville - - - LSD Westmorland - - - GREATER MONCTON RURAL PLAN - - - LSD Alma** - - - LSD Coverdale - - - LSD Elgin** - - - LSD Harvey** - - - LSD Hillsborough* - - - LSD Hopewell** - - - LSD Parish of Elgin** - - - LSD Salisbury* - - -				
LSD Westmorland - - - GREATER MONCTON RURAL PLAN - - - LSD Alma** - - - LSD Coverdale - - - LSD Elgin** - - - LSD Harvey** - - - LSD Hillsborough* - - - LSD Hopewell** - - - LSD Moncton - - - LSD Parish of Elgin** - - - LSD Salisbury* - - -		<u>-</u>		
GREATER MONCTON RURAL PLAN - - - LSD Alma** - - - LSD Coverdale - - - LSD Elgin** - - - LSD Harvey** - - - LSD Hillsborough* - - - LSD Hopewell** - - - LSD Moncton - - - LSD Parish of Elgin** - - - LSD Salisbury* - - -		<u> </u>		<u> </u>
LSD Alma** - - - LSD Coverdale - - - LSD Elgin** - - - LSD Harvey** - - - LSD Hillsborough* - - - LSD Hopewell** - - - LSD Moncton - - - LSD Parish of Elgin** - - - LSD Salisbury* - - -			<u> </u>	<u> </u>
LSD Coverdale - - - LSD Elgin** - - - LSD Harvey** - - - LSD Hillsborough* - - - LSD Hopewell** - - - LSD Moncton - - - LSD Parish of Elgin** - - - LSD Salisbury* - - -			<u> </u>	<u> </u>
LSD Elgin** - - - LSD Harvey** - - - LSD Hillsborough* - - - LSD Hopewell** - - - LSD Moncton - - - LSD Parish of Elgin** - - - LSD Salisbury* - - -		<u> </u>	-	
LSD Harvey** - - - LSD Hillsborough* - - - LSD Hopewell** - - - LSD Moncton - - - LSD Parish of Elgin** - - - LSD Salisbury* - - -			-	
LSD Hillsborough* - - - LSD Hopewell** - - - LSD Moncton - - - LSD Parish of Elgin** - - - LSD Salisbury* - - -			-	
LSD Hopewell** - - - LSD Moncton - - - LSD Parish of Elgin** - - - LSD Salisbury* - - -		-	-	-
LSD Moncton - - - LSD Parish of Elgin** - - - LSD Salisbury* - - -		-	-	-
LSD Parish of Elgin** LSD Salisbury*		-	-	-
LSD Salisbury*		-	-	-
		-	-	-
TOTAL 6 4 42		-	-	-
	TOTAL	6	4	42

^{*} PARTIAL ZONING COVERAGE ** AREAS NOT ZONED

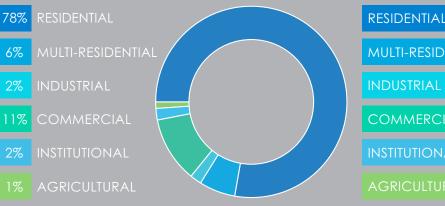
COMMUNITY	SUBDIVISIONS	WAIVERS	ZONING CONFIRMATIONS	COMPLAINTS	RESOURCE EXTRACTION
Village of Alma	1	3	-	1	-
Beaubassin-East Rural Community	33	59	23	13	14
Village of Cap-Pelé	11	14	2	8	3
City of Dieppe	53	68	57	86	-
Village of Dorchester	1	9	3	2	-
Village of Hillsborough	3	13	-	-	-
Village of Memramcook	27	35	7	6	6
City of Moncton	81	258	191	-	-
Village of Petitcodiac	3	4	2	-	-
Village of Port Elgin	2	4	1	2	-
Village of Riverside-Albert	-	6	1	-	-
Town of Riverview	10	97	23	9	-
Town of Sackville	8	53	5	7	-
Village of Salisbury	-	8	4	-	-
Town of Shediac	21	20	24	17	-
LSD Alma	-	-	-	-	-
LSD Baie Verte	-	6	-	-	-
LSD Bayfield	-	-	-	-	-
LSD Botsford	1	6	1	-	-
LSD Cape Tormentine	-	1	-	-	-
LSD Coverdale	12	38	7	4	-
LSD Dorchester	2	5	-	-	-
LSD Elgin	5	6	4	-	-
LSD Harvey	2	5	-	-	-
LSD Hillsborough	4	16	1	1	-
LSD Hopewell	-	9	1	-	-
LSD Moncton	30	65	20	9	-
LSD Murray Corner	2	9	1	-	-
LSD Parish of Elgin	1	-	-	-	-
LSD Pointe de Bute	2	1	-	-	-
LSD Pointe-du-Chêne	5	23	1	7	-
LSD Sackville	5	14	3	-	-
LSD Salisbury	11	26	3	-	-
LSD Scoudouc	5	8	3	2	-
LSD Scoudouc Road	-	1	-	1	-
LSD Shediac	2	3	2	-	-
LSD Shediac Bridge-Shediac River	3	14	3	2	-
LSD Shediac Cape	4	6	3	1	-
LSD Westmorland	1	-	-	-	-
TOTAL	351	913	396	178	23

COMMUNITY	CONDITIONAL USE	NON CONFORMING USE	RULINGS OF COMPATIBILITY	TEMPORARY USE APPROVAL	VARIANCE REQUEST
Village of Alma	-	-	-	-	-
Beaubassin-East Rural Community	3	-	1	-	4
Village of Cap-Pelé	1	-	-	1	1
City of Dieppe	3	-	-	1	22
Village of Dorchester	1	-	-	-	-
Village of Hillsborough	-	-	-	-	-
Village of Memramcook	1	-	-	-	2
City of Moncton	6	-	1	4	65
Village of Petitcodiac	-	-	-	-	2
Village of Port Elgin	-	-	-	-	-
Village of Riverside-Albert	-	-	-	-	-
Town of Riverview	7	-	-	1	11
Town of Sackville	-	-	-	-	-
Village of Salisbury	-	-	-	-	3
Town of Shediac	-	1	-	1	9
LSD Alma	-	-	-	-	-
LSD Baie Verte	-	-	-	-	-
LSD Bayfield	-	-	-	-	-
LSD Botsford	-	-	-	-	-
LSD Cape Tormentine	-	-	-	-	-
LSD Coverdale	-	-	-	1	5
LSD Dorchester	-	-	-	-	-
LSD Elgin	-	-	-	-	-
LSD Harvey	-	-	-	-	-
LSD Hillsborough	-	-	-	-	-
LSD Hopewell	-	-	-	-	-
LSD Moncton	1	-	-	1	7
LSD Murray Corner	-	-	-	-	-
LSD Parish of Elgin	-	-	-	-	-
LSD Pointe de Bute	-	-	-	-	-
LSD Pointe-du-Chêne	-	-	-	-	1
LSD Sackville	-	-	-	-	
LSD Salisbury	-	-	-	-	1
LSD Scoudouc	-	-		-	1
LSD Scoudouc Road	-	-	-	-	-
LSD Shediac	-	-	-		-
LSD Shediac Bridge-Shediac River	-	-	-	-	1
LSD Shediac Cape	1	-	-	-	1
LSD Westmorland	-	-	-	-	-
TOTAL	24	1	2	10	136



Southeast Region

2,884 PERMITS ISSUED \$ 473,857,010 CONSTRUCTION VALUE



RESIDENTIAL	2,279	\$129,367,312
MULTI-RESIDENTIA	L 164	\$199,558,780
INDUSTRIAL	40	\$14,193,314
COMMERCIAL	328	\$52,443,279
INSTITUTIONAL	67	\$75,937,378
AGRICULTURAL	6	\$2,356,967

PERMIT HIGHLIGHTS

10 NEW Institutional





30 NEW

106 NEW



115 **NEW**



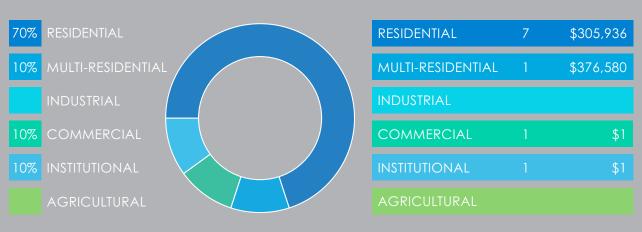
360 NEW Homes



111 permits issued for **Additions 249** permits issued for **Alterations**



10 PERMITS ISSUED \$ 682,518 CONSTRUCTION VALUE









1 NEW Home

for **Additions**

1 NEW



1 NEW



Alteration

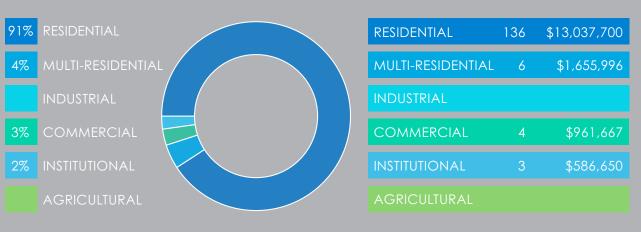


Beaubassin East Rural Community

149 PERMITS ISSUED \$ 16,242,013 CONSTRUCTION VALUE

PERMITS ISSUED by Type

VALUE OF PERMIT by Type



PERMIT HIGHLIGHTS

2 NEW



35 NEW

Garages and

1 NEW Institutional permit issued

2 NEW
Commercia
3 NEW
permits issue





34 NEW Homes constructed \$308,609 average construction value

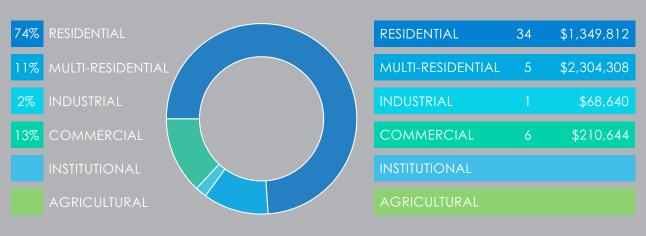
14 permits issued for Additions19 permits issued for Alterations



46 PERMITS ISSUED \$ 3,933,404 CONSTRUCTION VALUE

PERMITS ISSUED by Type

VALUE OF PERMIT by Type



PERMIT HIGHLIGHTS



NEW
ges and

4 NEW Multi Dwelling Unit permits issued

Industrial permit issued

Sign permits issued **4 NEW** Homes constructed

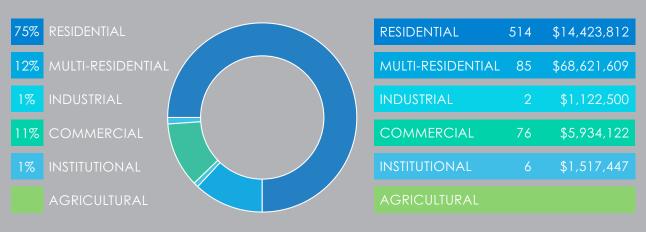
\$150,617 average



6 permits issued for Additions3 permits issued for Alterations

City of Dieppe

683 PERMITS ISSUED \$ 91,619,490 CONSTRUCTION VALUE



PERMIT HIGHLIGHTS





2 NEW Institutional





1 NEW



131 NEW

46 NEW Homes

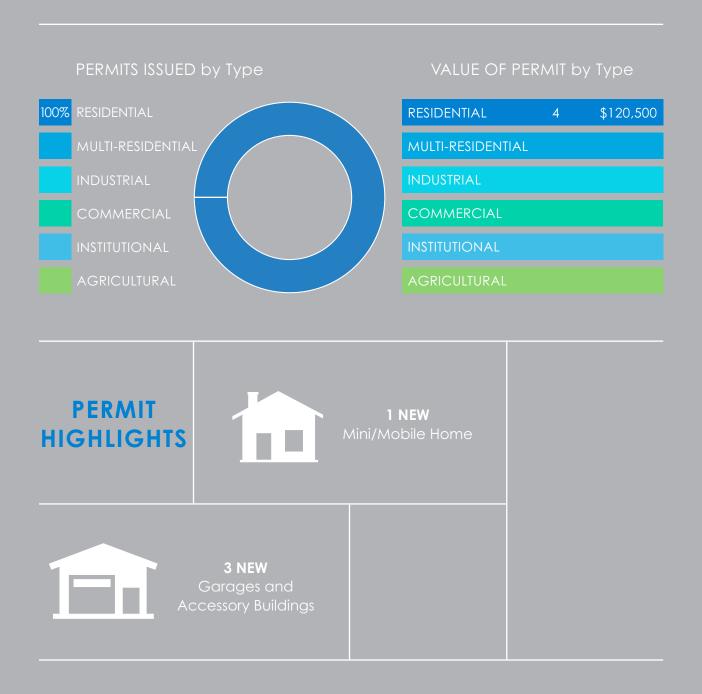
207.628



20 permits issued for **Additions** for **Alterations**



4 PERMITS ISSUED \$ 120,500 CONSTRUCTION VALUE

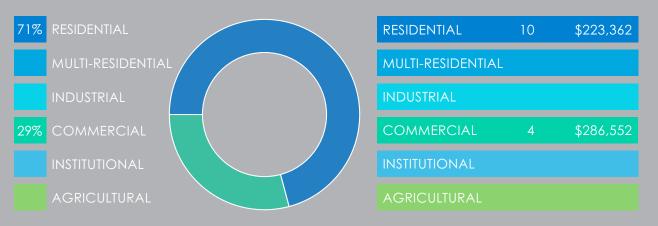


Village of Hillsborough

14 PERMITS ISSUED \$ 509,914 CONSTRUCTION VALUE

PERMITS ISSUED by Type

VALUE OF PERMIT by Type



PERMIT HIGHLIGHTS



2 Deck permits issued

2 Fence permits issued

1 NEW Home constructed \$207.628

construction value



1 permit issued for Additions2 permits issued for Alterations



1 NEW
Commercial
permit issued

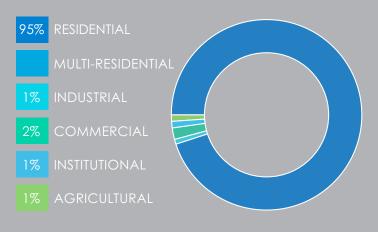
3 Alteration permits issued



Garage and Accessory Building

Village of Memramcook

106 PERMITS ISSUED \$ 7,533,300 CONSTRUCTION VALUE



RESIDENTIAL	101	\$7,458,378
multi-residential	-	
INDUSTRIAL		\$56,000
COMMERCIAL	2	\$1,350
INSTITUTIONAL		\$9,200
AGRICULTURAL		\$8,372

PERMIT HIGHLIGHTS

Addition



6 NEW

1 **NEW** Institutional







26 NEW Homes



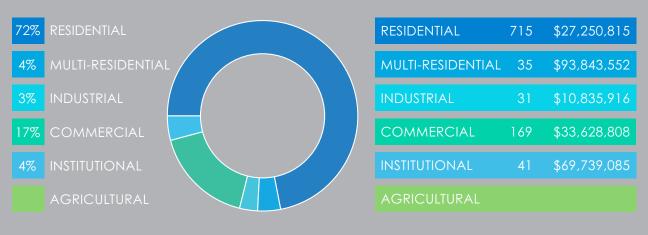
10 permits issued for **Additions** for **Alterations**

City of Moncton

991 PERMITS ISSUED \$ 235,298,176 CONSTRUCTION VALUE

PERMITS ISSUED by Type

VALUE OF PERMIT by Type



PERMIT HIGHLIGHTS









55 NEW Homes





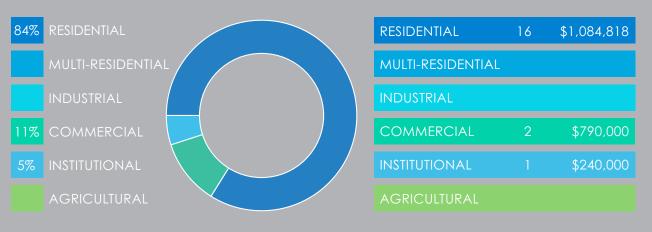




18 permits issued for Additions92 permits issued for Alterations



19 PERMITS ISSUED \$ 2,114,818 CONSTRUCTION VALUE



PERMIT HIGHLIGHTS







2 NEW Homes 344.651 4 permits issued

for **Additions**

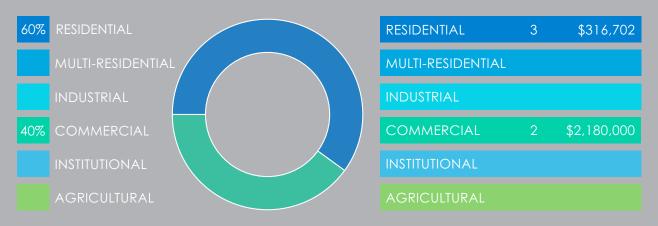
for **Alterations**



5 PERMITS ISSUED \$ 2,496,702 CONSTRUCTION VALUE

PERMITS ISSUED by Type

VALUE OF PERMIT by Type



PERMIT HIGHLIGHTS



1 permit issued for Garages and Accessory Buildings

Alterations



1 NEW

Commercial oermits issued

l permit issued for **Additions**



1 NEW Home constructed

\$266,746

1 permit issued for Alterations

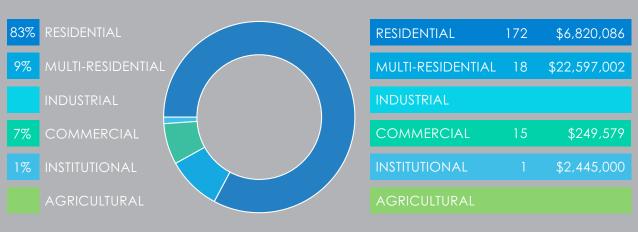
Village of Riverside-Albert

3 PERMITS ISSUED \$ 48,128 CONSTRUCTION VALUE





206 PERMITS ISSUED \$ 32,111,667 CONSTRUCTION VALUE



PERMIT HIGHLIGHTS



4 NEW





51 NEW

19 NEW Homes

for **Additions** for **Alterations**







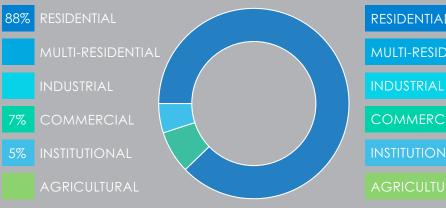


Town of Sackville

44 PERMITS ISSUED **\$ 2,153,608** CONSTRUCTION VALUE

PERMITS ISSUED by Type

VALUE OF PERMIT by Type



RESIDENTIAL	39	\$1,694,508
MULTI-RESIDENTIAL		
INDUSTRIAL		
COMMERCIAL	3	\$70,500
INSTITUTIONAL	2	\$388,600
AGRICULTURAL		

PERMIT HIGHLIGHTS







4 NEW Homes

263.003

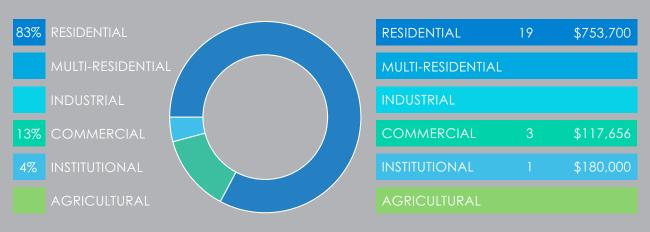
2 Institutional
Alteration
permits issued



5 permits issued for Additions
6 permits issued for Alterations



23 PERMITS ISSUED \$ 1,051,356 CONSTRUCTION VALUE



PERMIT HIGHLIGHTS



1 NEW





Alteration



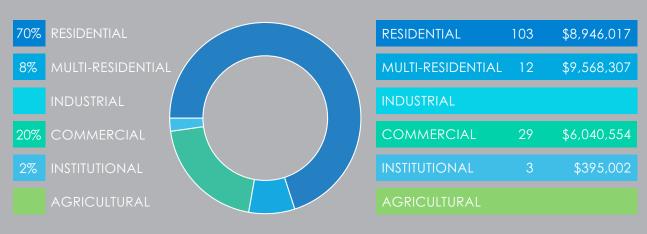
2 NEW Homes

S254,604

for **Alterations**



147 PERMITS ISSUED \$ 24,949,880 CONSTRUCTION VALUE



PERMIT HIGHLIGHTS









35 NEW Homes 236.553





LSD of Alma

• PERMITS ISSUED • O CONSTRUCTION VALUE

PERMITS ISSUED by Type	VALUE OF	PERMIT by Type
RESIDENTIAL	RESIDENTIAL	
MULTI-RESIDENTIAL	multi-resident	IAL
INDUSTRIAL	INDUSTRIAL	
COMMERCIAL	COMMERCIAL	
INSTITUTIONAL	INSTITUTIONAL	
AGRICULTURAL	AGRICULTURAL	
PERMIT HIGHLIGHTS		



6 PERMITS ISSUED \$ 422,454 CONSTRUCTION VALUE

100% RESIDENTIAL RESIDENTIAL \$422,454 MULTI-RESIDENTIAL **INDUSTRIAL** COMMERCIAL INSTITUTIONAL **PERMIT HIGHLIGHTS** 1 NEW Home 5 NEW \$225.500



2 PERMITS ISSUED \$ 20,040 CONSTRUCTION VALUE

100% residential RESIDENTIAL \$20,040 MULTI-RESIDENTIAL COMMERCIAL INSTITUTIONAL **PERMIT HIGHLIGHTS** 1 NEW Unit **Alterations**



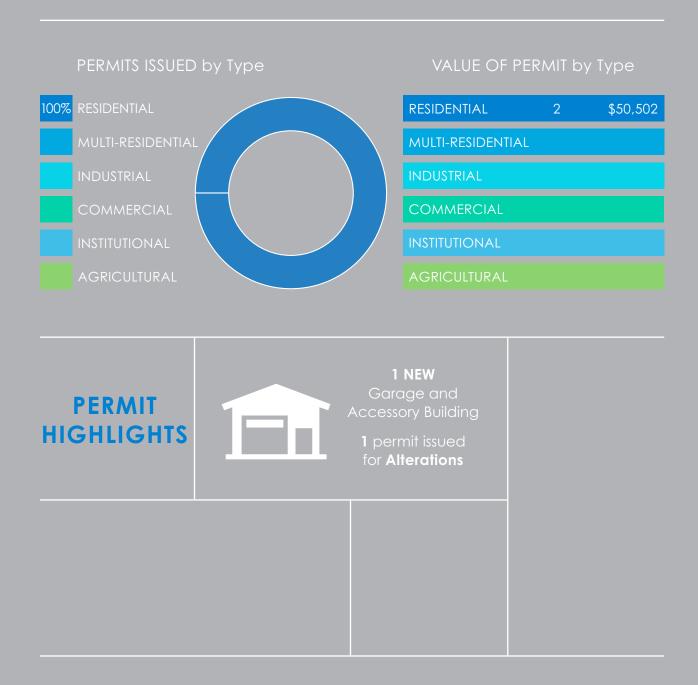
LSD of Botsford

14 PERMITS ISSUED \$ 1,106,377 CONSTRUCTION VALUE

100% RESIDENTIAL RESIDENTIAL 14 \$1,106,377 MULTI-RESIDENTIAL **INDUSTRIAL** COMMERCIAL INSTITUTIONAL 2 NEW Homes S306.965 **PERMIT** 1 NEW **HIGHLIGHTS** 9 NEW for **Additions** for **Alterations**



2 PERMITS ISSUED \$ 50,502 CONSTRUCTION VALUE

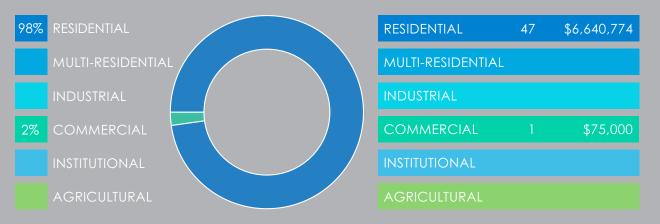




48 PERMITS ISSUED \$ 6,715,774 CONSTRUCTION VALUE

PERMITS ISSUED by Type

VALUE OF PERMIT by Type



PERMIT HIGHLIGHTS

1 Commercia Addition permit issued



1 NEW

Mini/Mobile Home

19 NEW Homes constructed

\$306,065

average construction value



15 NEW
Garages and
ccessory Buildings

1 NEW Deck permit issued

2 NEW Fence permits issued

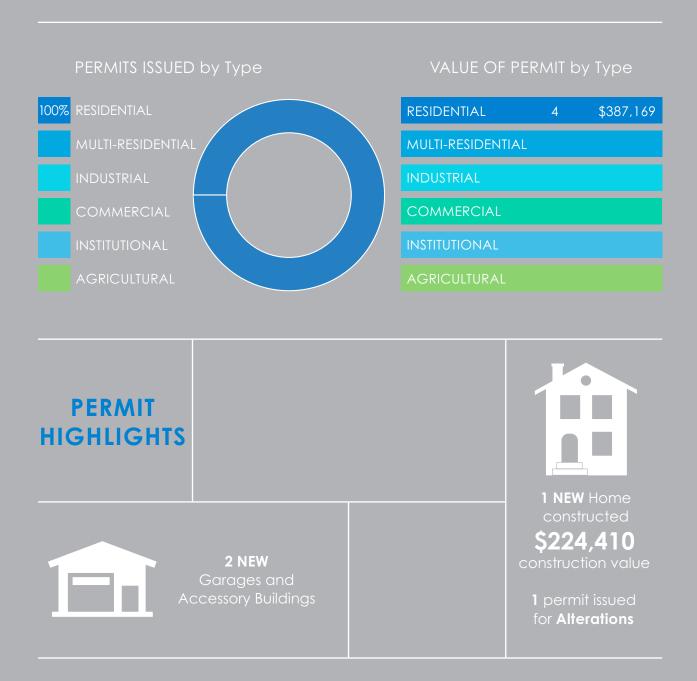


3 permits issued for Additions

3 permits issued for **Alterations**



4 PERMITS ISSUED \$ 387,169 CONSTRUCTION VALUE

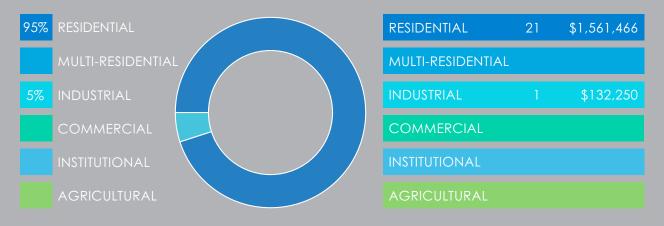




22 PERMITS ISSUED \$ 1,693,716 CONSTRUCTION VALUE

PERMITS ISSUED by Type

VALUE OF PERMIT by Type



PERMIT HIGHLIGHTS



1 Industrial
Addition

4 NEW Homes constructed

\$188,360 average construction value



2 permits issuector for **Alterations**



13 NEWGarages and
Accessory Building:



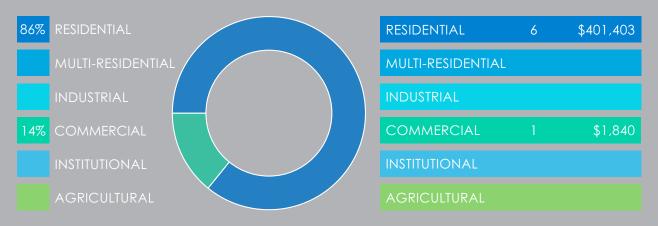
Mini/Mobile Homes



7 PERMITS ISSUED \$ 403,243 CONSTRUCTION VALUE

PERMITS ISSUED by Type

VALUE OF PERMIT by Type



PERMIT HIGHLIGHTS



1 NEW Deck permit issued







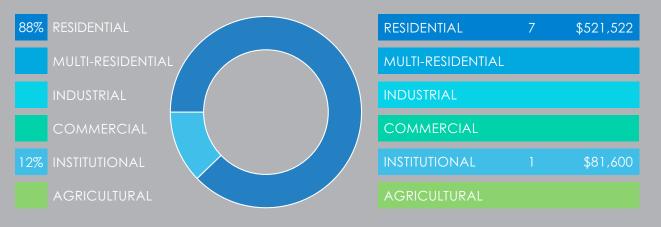
1 NEW Home constructed \$148,700 construction value



8 PERMITS ISSUED \$ 603,122 CONSTRUCTION VALUE

PERMITS ISSUED by Type

VALUE OF PERMIT by Type



PERMIT HIGHLIGHTS







1 NEWGarage and
Accessory Buildina

1 NEW Deck permit issued

1 NEW Fence permit issued

2 NEW Homes constructed

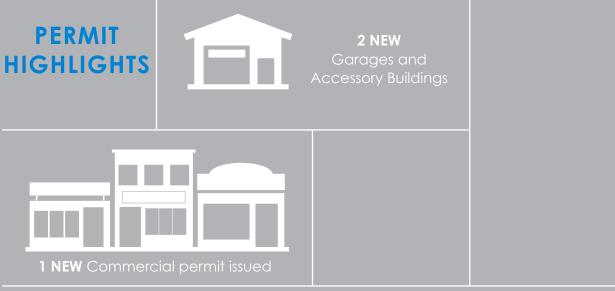
\$241,393

average construction value



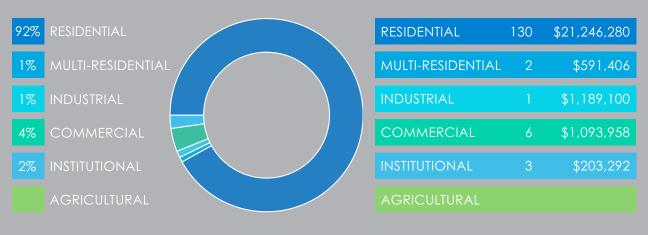
3 PERMITS ISSUED \$ 425,832 CONSTRUCTION VALUE

PERMITS ISSUED by Type 67% RESIDENTIAL MULTI-RESIDENTIAL INDUSTRIAL 33% COMMERCIAL INSTITUTIONAL AGRICULTURAL PERMIT 2 \$16.832 MULTI-RESIDENTIAL INDUSTRIAL COMMERCIAL INSTITUTIONAL AGRICULTURAL 2 \$16.832 MULTI-RESIDENTIAL INDUSTRIAL COMMERCIAL 1 \$409,000 INSTITUTIONAL AGRICULTURAL



LSD of Moncton

142 PERMITS ISSUED \$ 24,324,036 CONSTRUCTION VALUE



PERMIT HIGHLIGHTS

1 NEW







5314.766





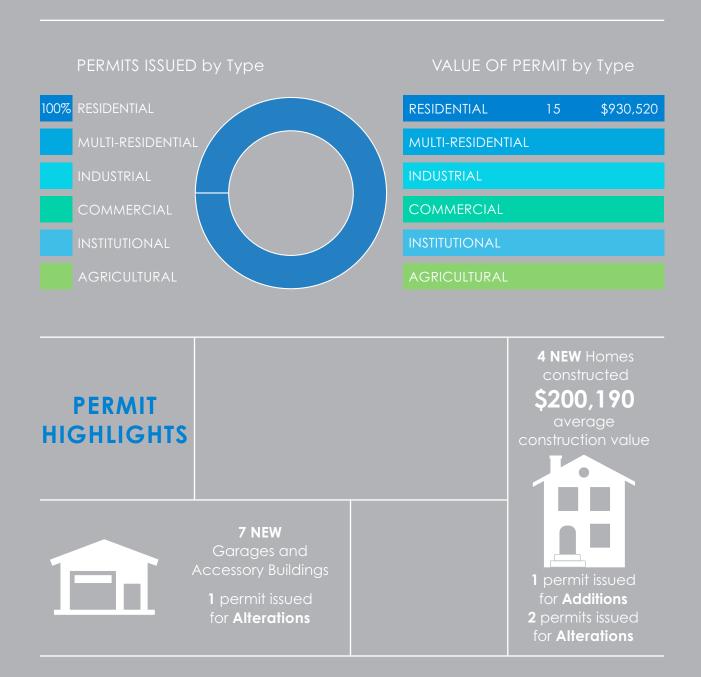
2 NEW



2 permits issued for **Additions** for **Alterations**



15 PERMITS ISSUED \$ 930,520 CONSTRUCTION VALUE





O PERMITS ISSUED **\$ 0** CONSTRUCTION VALUE

PERMITS ISSUED by Type	VALUE OF PERMIT by Type
RESIDENTIAL	RESIDENTIAL
MULTI-RESIDENTIAL	MULTI-RESIDENTIAL
INDUSTRIAL	INDUSTRIAL
COMMERCIAL	COMMERCIAL
INSTITUTIONAL	INSTITUTIONAL
AGRICULTURAL	AGRICULTURAL
PERMIT HIGHLIGHTS	

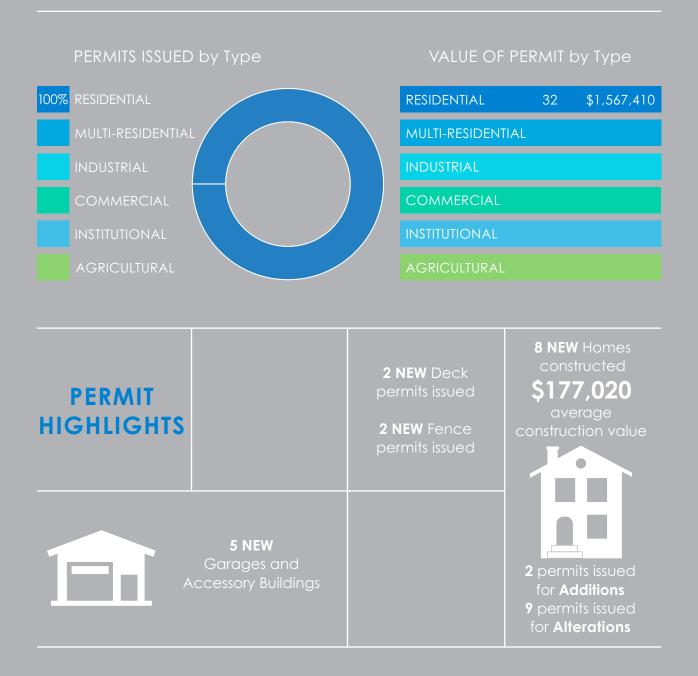


4 PERMITS ISSUED \$469,730 CONSTRUCTION VALUE

100% RESIDENTIAL RESIDENTIAL \$469,730 MULTI-RESIDENTIAL **INDUSTRIAL** COMMERCIAL INSTITUTIONAL INSTITUTIONAL **PERMIT** 1 NEW **HIGHLIGHTS** 1 NEW Home 2 NEW



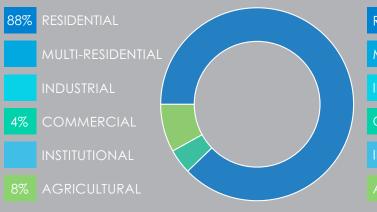
32 PERMITS ISSUED \$ 1,567,410 CONSTRUCTION VALUE





LSD of Sackville

24 PERMITS ISSUED \$ 1,278,946 CONSTRUCTION VALUE



RESIDENTIAL	21	\$909,346
multi-residential		
INDUSTRIAL		
COMMERCIAL		\$158,400
INSTITUTIONAL		
AGRICULTURAL		\$211,200

PERMIT

2 NEW







1 NEW Home

5302.388

HIGHLIGHTS



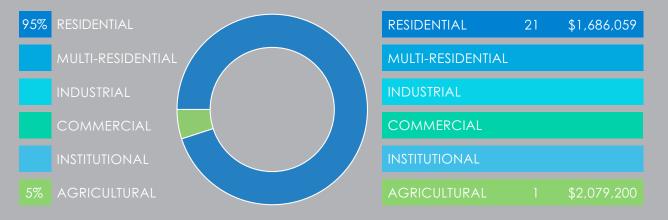


2 permits issued for **Additions** for **Alterations**



LSD of Salisbury

22 PERMITS ISSUED \$ 3,765,259 CONSTRUCTION VALUE



PERMIT HIGHLIGHTS







3 NEW Homes



8 NEW



for **Additions**

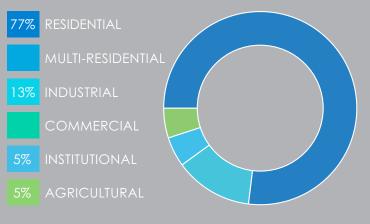
for **Alterations**



22 PERMITS ISSUED \$ 3,324,507 CONSTRUCTION VALUE

PERMITS ISSUED by Type

VALUE OF PERMIT by Type



RESIDENTIAL	17	\$2,391,424
MULTI-RESIDENTIAL		
INDUSTRIAL	3	\$788,908
COMMERCIAL		
INSTITUTIONAL		\$91,500
AGRICULTURAL		\$52,675

PERMIT HIGHLIGHTS









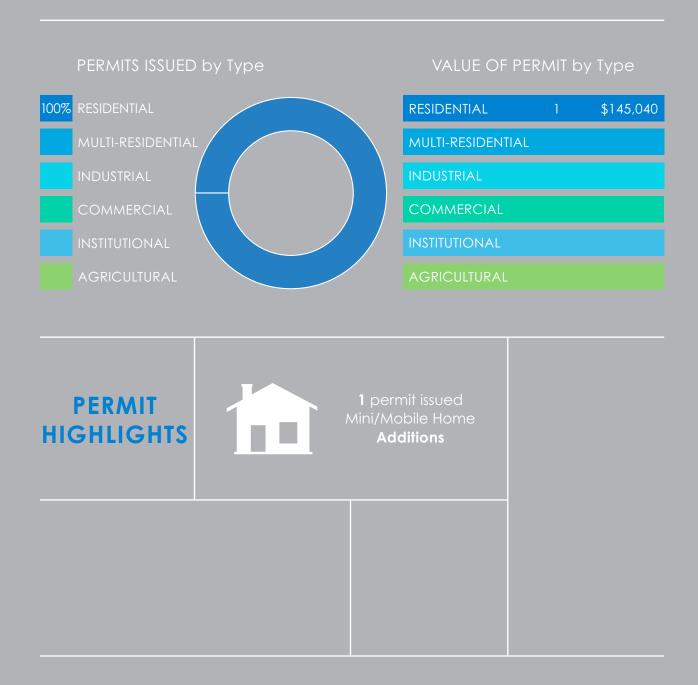




10 NEW Homes constructed \$183,223 average construction value



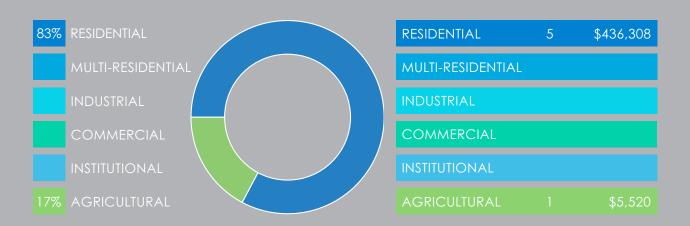
1 PERMITS ISSUED \$ 145,040 CONSTRUCTION VALUE





LSD of Shediac

6 PERMITS ISSUED \$ 441,828 CONSTRUCTION VALUE





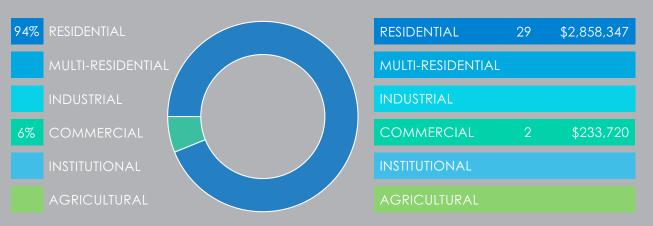


LSD of Shediac Bridge-Shediac River

31 PERMITS ISSUED \$ 3,092,067 CONSTRUCTION VALUE

PERMITS ISSUED by Type

VALUE OF PERMIT by Type



PERMIT HIGHLIGHTS



1 NEW Deck permit issued

2 NEW Fence permits issued

7 NEW Homes constructed

\$264,139 average

average construction value



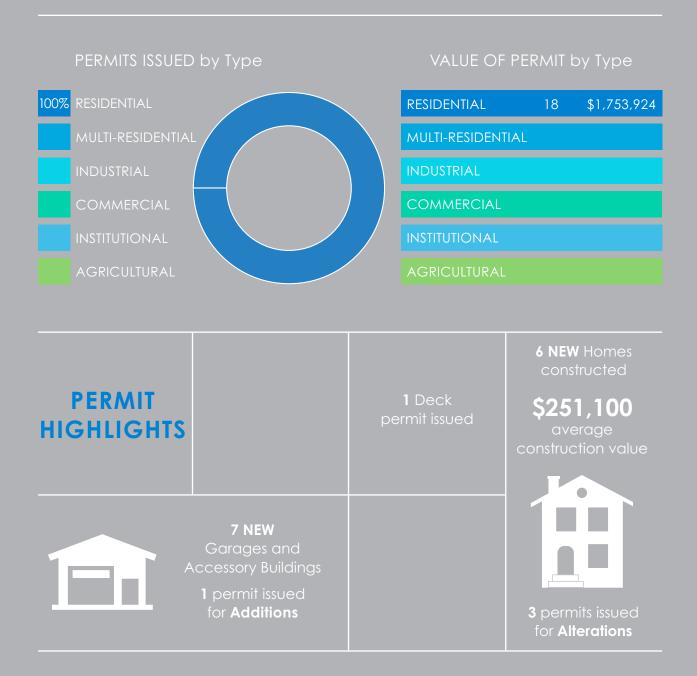




6 permits issued for Additions5 permits issued for Alterations



18 PERMITS ISSUED \$ 1,753,924 CONSTRUCTION VALUE





2 PERMITS ISSUED \$ 74,592 CONSTRUCTION VALUE

residential RESIDENTIAL \$14,592 MULTI-RESIDENTIAL **INDUSTRIAL** COMMERCIAL INSTITUTIONAL Addition **PERMIT HIGHLIGHTS** 1 NEW



FINANCE Services

The Finance Department is responsible for the proper management of the financial resources of the SERSC in accordance with the Regional Service Delivery Act, the Procurement Act and Regulation, the standards of CPA Canada and other provincial and federal acts and regulations.

2020 FINANCIAL RESULTS

CORPORATE SERVICES	Surplus	\$ 0	Contributions from other services exceeded expenses by \$63,099. This amount was re-distributed to contributing services.
CORPORATE & REGIONAL SERVICES	Surplus	\$ 56,188	
LOCAL PLANNING SERVICES	Surplus	\$272,500	
SOLID WASTE SERVICES	Surplus	\$537,540	
ELECTRICITY GENERATION SERVICES	Deficit	\$ (29,410)	
REGIONAL DESTINATION MARKETING ORGANIZATION	Deficit	\$ (5,000)	Fund closed as of December 31,2020
EMERGENCY MEASURES SERVICES	Surplus	\$ 0	
DANGEROUS & UNSIGHTLY PREMISES SERVICES	Surplus	\$ 0	
WA TRANSPO	Surplus	\$ 0	75
-	0		8

ACHIEVEMENTS & CHALLENGES

- Transitioning all staff to work from home due to the pandemic
- Successful integration of new web-based accounts payable software
- Continued efficiences in creating a paperless work environment

PRIORITIES FOR 2021

Professional development training for staff

Stephanie Thorne, CPA, CGA Chief Financial Officer March 8th, 2021

Audited financial statements will be submitted separately

FINANCING SUMMARY

Funding for the nine (9) services offered by the SERSC in 2020 is as follows:

ELECTRICITY GENERATION SERVICES

100%

Sale of Electricity

LOCAL PLANNING SERVICES

99%

Municipality and LSD member contributions (excluding Dieppe & Moncton)

> 1% Other Revenues

CORPORATE SERVICES

83%

Solid Waste Services

10%

Local Planning Services

4%

Electricity Generation Services

3%

Regional Planning Sevices

REGIONAL DESTINATION MARKETING ORGANIZATION

0%

LSD member contributions

100%

Other Revenues

COOPERATIVE & REGIONAL SERVICES

61%

Municipality and SD member contributions

39%

Other Revenues

DANGEROUS & UNSIGHTLY PREMISES SERVICES

100%

Municipality and LSD member contributions

SOLID WASTE SERVICES

23%

Municipality and .SD member contributions

63%

Tipping fees for the Landfill and Construction & Demolition

7%

Recycling Revenues

2%

Rental and Service Revenues

5%

Other Revenues

WA TRANSPO

100%

Municipality and LSD member contributions

EMERGENCY MEASURES SERVICES

100%

Municipality and LSD member contributions

GRANTS RECEIVED

ENVIRONMENTAL	TRUST FUND 2020/2021 -	AWARDED PROJECTS
	INUSTIUND ZUZU/ZUZI -	AWARDED INCIECTS

The Environmental Trust Fund provides assistance for action-oriented projects with tangible, measurable results, aimed at protecting, preserving and enhancing the Province's natural environment (www.gnb.ca). Awarded projects run April 2020 - March 2021. Financial claims are processed in March 2021 for all project expenses. In keeping with Generally Accepted Accounting Principles, deferred revenue is recorded at year-end for any expenses incurred in 2020.

COOPERATIVE & REGIONAL SERVICES

Regional mapping of Inland Flood Risk considering climate change	
in Southeast New Brunswick	\$ 51,000
Increasing Coastal Resiliencey Through Natural Assets	\$ 36,000
Rural Tantramar Climate Change Adaptaion Plan	\$ 39,000
Combined Community Level and Regional Mobility Modeling to Reduce GHG Emissions	\$ 61,000
SOLID WASTE SERVICES	
Increasing Waste Sorting in Public Spaces	\$ 20,000
Southeast NB Community Recycling Depots	\$ 15,000
Southeastern NB ICI and Residential Waste Sorting and	
Diversion Education Campaign	\$ 60,000

ECO360 Interactive Learning Tool and Waste Sorting Game	\$ 30,000
TOTAL Environmental Trust Fund 2020/2021 - Awarded Projects	\$347,000

\$ 35,000

OTHER GRANTS

ECO360 Recover and Reuse Fair

Regional Trail Council - Regional Recreation Development A	Assistance
(May 2020 - April 2021)	\$ 41,360
Shoreline Trail	\$ 270,000
TOTAL "Other Grants"	\$311,360

LOCAL PLANNING SERVICE

MUNICIPALITY	CIPALITY MEMBER PERMITS & OTHER REVENUES 2020		NET COST OF PLANNING SERVICE		
Alma	\$	9,683	\$ 4,638	\$	5,045
Cap-Pelé	\$	214,604	\$ 120,472	\$	94,132
Beaubassin East	\$	68,449	\$ 24,667	\$	43,782
Dorchester	\$	19,905	\$ 1,410	\$	18,495
Hillsborough	\$	28,792	\$ 3,957	\$	24,835
Memramcook	\$	106,910	\$ 69,264	\$	37,646
Petitcodiac	\$	30,833	\$ 13,286	\$	17,547
Port Elgin	\$	8,195	\$ 11,717	\$	(3,522)
Riverside-Albert	\$	7,498	\$ 652	\$	6,846
Riverview	\$	374,680	\$ 282,882	\$	91,798
Sackville	\$	214,507	\$ 18,887	\$	195,620
Salisbury	\$	60,595	\$ 7,034	\$	53,561
Shediac	\$	224,994	\$ 156,544	\$	68,450
Local Service Districts	\$	901,908	\$ 294,444	\$	607,464
TOTAL	\$	2,271,553	\$ 1,009,854	\$	1,261,699

MEMBERS OF THE	BOARD	TOTAL ER DIEMS EAR 2020	EXPENSES REIMBURSED YEAR 2020		TOTAL PER DIEMS & EXPENSES YEAR 2020	
Aiken, Ron	Sackville	\$ 850.00	\$	_	\$	850.00
Arnold, Dawn	Moncton	\$ 900.00	\$	-	\$	900.00
Bear, Jerome	Dorchester	\$ 1,050.00	\$	-	\$	1,050.00
Boudreau, Ronald	Local Service District	\$ 1,650.00	\$	58.57	\$	1,708.57
Caissie, Roger	Shediac	\$ 4,600.00	\$	25.76	\$	4,625.76
Campbell, Jim	Riverside-Albert	\$ 1,200.00	\$	55.20	\$	1,255.20
Casey, Andrew	Alma	\$ 250.00	\$	-	\$	250.00
Duguay, Ronnie	Beaubassin East	\$ 1,500.00	\$	101.20	\$	1,601.20
Gaudet, Michel	Memramcook	\$ 900.00	\$	22.08	\$	922.08
Gogan Gerald	Petitcodiac	\$ 5,749.50	\$	184.00	\$	5,933.50
Keating, Terry	Salisbury	\$ 1,050.00	\$	23.00	\$	1,073.00
Lapierre, Yvon	Dieppe	\$ 1,200.00	\$	-	\$	1,200.00
Léger, Serge	Cap-Pelé	\$ 1,500.00	\$	87.00	\$	1,587.00
Russell, Heather	Local Service District	\$ 1,500.00	\$	46.00	\$	1,546.00
Scott, Judy	Port Elgin	\$ 1,950.00	\$	143.06	\$	2,093.06
Seamans, Ann	Riverview	\$ 3,900.00	\$	-	\$	3,900.00
Shortt, Kirstin	Alma (retired May 2020)	\$ 600.00	\$	84.64	\$	684.64
Snider, Barry	Hillsborough	\$ 1,050.00	\$	23.00	\$	1,073.00
Steeves, Charles	Local Service District	\$ 974.50	\$	27.60	\$	1,002.35
Titus, Ronald	Local Service District	\$ 900.00	\$	-	\$	900.00
TOTAL		\$ 33,274.25	\$	881.11	\$	34,155.36

ALTERNATIVES		PE	TOTAL ER DIEMS EAR 2020	EXPENSES REIMBURSED YEAR 2020		PER DIEMS & EXPENSES YEAR 2020	
Bourque-Chevarie, Patricia	Shediac	\$	400.00	\$	_	\$	400.00
Brown, Lisa	Local Service District	\$	150.00	\$	18.40	\$	168.40
Chapman, Gerry	Local Service District	\$	150.00	\$	87.40	\$	237.30
Cormier, Susan	Beaubassin East	\$	700.00	\$	41.40	\$	741.40
Coughlan, John	Riverview	\$	200.00	\$	-	\$	200.00
Cullen, Mariane	Memramcook	\$	200.00	\$	19.32	\$	219.32
Gaudet Ted	Dieppe	\$	100.00	\$	-	\$	100.00
Hickman, Robert	Dorchester	\$	650.00	\$	42.32	\$	692.32
LeBlanc, Andrew	Riverview	\$	400.00	\$	-	\$	400.00
LeBlanc, Yvonne	Cap-Pelé	\$	500.00	\$	-	\$	500.00
Morrissey, Arnold	Riverside-Albert	\$	100.00	\$	-	\$	100.00
Nowlan, Gilberte	Memramcook	\$	150.00	\$	-	\$	150.00
Saunders, Peter	Petitcodiac	\$	700.00	\$	-	\$	700.00
Stokes, Jason	Port Elgin	\$	800.00	\$	63.55	\$	863.55
Thibodeau, Ernest	Dieppe	\$	500.00	\$	-	\$	500.00
TOTAL		\$	5,700.00	\$	272.39	\$	5,972.39

TOTAL - MEMBERS & ALTERNATIVES \$ 38,974.25 \$ 1,153.50 \$ 40,127.75

NON-ELECTED MEMBERS - COMMITTEES	 TOTAL ER DIEMS EAR 2020	REI	KPENSES MBURSED EAR 2020	I	TOTAL ER DIEMS & EXPENSES 'EAR 2020
Clermont, Alexandre	\$ 800.00	\$	_	\$	800.00
Dixon, Stanley	\$ 800.00	\$	128.80	\$	928.80
Estabrooks, Linda	\$ 800.00	\$	55.20	\$	855.20
Goguen, Valmont	\$ 1,000.00	\$	96.60	\$	1,096.60
Keith, Heather	\$ 1,000.00	\$	73.60	\$	1,073.60
LeBlanc, Edgar	\$ 1,150.00	\$	77.65	\$	1,227.65
McInroy, Harold J	\$ 1,500.00	\$	40.94	\$	1,540.94
Rossiter, Hilyard G	\$ 1,000.00	\$	147.20	\$	1,147.20
Trenholm, Ralph	\$ 1,100.00	\$	141.68	\$	1,241.68
TOTAL	\$ 9,150.00	\$	761.67	\$	9,911.67

\$48,124.25 \$ 1,915.17 \$ 50,039.42 **TOTAL - ELECTED & NON-ELECTED**

2020 LOCAL PLANNING REVENUES

Municipality										October		December	TOTAL
Alma	415.43	341.93	•	24.58	1,462.36	24.58	308.91	•	1,127.89	931.84	•	•	4,637.51
Cap-Pelé	393.16	487.39	343.51	2,117.84	73.44	3,259.71	2,343.12	12,099.79	3,018.83	(3,052.58)	1,600.05	1,983.02	24,667.30
Beaubassin East Rural Community	4,837.47	7,749.91	8,105.33	8,859.69	11,787.40	16,766.34	5,170.81	17,621.08	14,048.59	15,332.24	6,461.59	3,731.63	120,472.06
Dorchester	1	24.59	58.73	1	217.52	24.64	24.51	330.76	101.21	73.10	24.28	531.13	1,410.48
Hillsborough	ı	ı	48.92	ı	92.42	270.28	249.44	156.19	2,291.68	537.44	153.55	157.58	3,957.48
Memramcook	714.54	2,218.10	4,608.75	6,806.48	4,866.20	11,579.06	8,979.80	6,872.80	11,243.28	3,084.81	4,376.33	3,913.66	69,263.82
Petitcodiac	632.20	1	265.17	ı	1,053.11	3,369.29	230.82	258.82	3,917.54	1,463.68	1	2,095.39	13,286.02
Port Elgin	24.48	1	ı	ı	10,922.13	24.64	355.09	,	114.97	35.78	239.94	ı	11,717.03
Riverside-Albert	25.00	24.42	25.00	122.43	1	ı	48.88	139.23	'	195.71	1	71.49	652.15
Riverview	2,189.72	25,379.65	5,954.84	18,418.87	6,448.01	7,461.59	30,807.89	110,549.87	59,145.12	6,673.97	8,781.42	1,070.57	282,881.52
Sackville	1,879.45	560.16	277.02	355.75	860.00	1,847.50	1,106.48	4,903.98	5,297.19	545.11	984.69	269.47	18,886.79
Salisbury	24.43	1,249.66	ı	ı	1,209.78	554.17	591.08	1,118.31	93.35	1,721.47	157.15	314.51	7,033.91
Shediac	3,223.61	3,433.66	34,145.14	10,163.55	12,372.80	11,307.40	9,471.40	9,476.92	21,529.49	27,740.77	9,862.74	3,816.43	156,543.89
Local Service Districts	9,596.07	7,788.89	8,928.72	26,551.68	42,318.61	43,355.90	40,781.18	29,772.55	39,115.07	21,851.67	17,687.44	6,696.15	294,443.91
TOTAL	23,955.56 49,258.37	49,258.37	62,761.14	73,420.86	93,683.78	99,845.08	100,469.40	100,469.40 193,300.31 161,044.21	161,044.21	77,134.98	50,329.18	24,651.01	1,009,853.88

Base rate	Education/Transport	Total residential unit rate
	SOLID WASTE - REVENUES	MEMBERS RESIDENTIAL UNITS 2020

\$2. per household

Member	NO LOUGH	ה ק+ב ה	Total Revenue		Base Fee	Transportation		Transportation		_	tal M	Total Members'
		5		∽	23.00	Subsic		Revenue		Revenue	~ /	evenue
Alma	187	\$ 12.43	\$ 2,324	₩.	9,911	\$ (8,335)	5) \$	374	∨	374	↔	2,324
Beaubassin-East	3,109	\$ 45.10	\$ 140,216	₩	164,777	(36,997)	7) \$	6,218	↔	6,218	\$	140,216
Cap-Pelé	1,143	\$ 41.81	\$ 47,789	∨	60,579	\$ (17,362)	2) \$	2,286	↔	2,286	↔	47,789
Dieppe Education/Transport Total	8,574	\$ 57.00	\$ 488,718 \$ 12,784 \$ 501,502	∨	454,422	∽	⇔	23,540	↔	23,540	↔	501,502
Dorchester	218	\$ 45.85	\$ 9,995	₩.	11,554	\$ (2,431)	1) \$	436	↔	436	↔	6,995
Hillsborough	655	\$ 41.81	\$ 27,386	₩.	34,715	(6,949)	\$ (6	1,310	↔	1,310	₩	27,386
Memramcook Education/Transport Total	2,037 125	\$ 51.94 \$ 4.00	\$ 105,802 \$ 500 \$ 106,302	↔	107,961	\$ (10,307)	2) \$	4,324	↔	4,324	∨	106,302
Moncton Education/Transport Total	24,745 11,559	\$ 57.00	\$1,410,465 \$ 46,236 \$1,456,701	⊗	\$ 1,311,485	∨	⇔	72,608	↔	72,608	\$ 1, 4,	\$1,456,701
Petitcodiac Education/Transport Total	559 78	\$ 51.94 \$ 4.00	\$ 29,034 \$ 312 \$ 29,346	∨	29,627	\$ (2,829)	\$ (6	1,274	↔	1,274	∽	29,346
Port Elgin	196	\$ 33.70	\$ 6,605	₩.	10,388	\$ (4,567)	7) \$	392	↔	392	↔	6,605
Riverside-Albert	214	\$ 33.70	\$ 7,212	₩.	11,342	\$ (4,986)	\$ (9	428	↔	428	↔	7,212
Riverview Education/Transport Total	6,537 2,064	\$ 57.00	\$ 372,609 \$ 8,256 \$ 380,865	₩	346,461	₩	⇔	17,202	↔	17,202	€ ₩	380,865
Sackville Education/Transport Total	2,290 855	\$ 45.86 \$ 4.00	\$ 105,019 \$ 3,420 \$ 108,439	↔	121,370	\$ (25,511)	1) \$	6,290	↔	6,290	∽	108,439
Salisbury Education/Transport Total	921 76	\$ 57.00	\$ 52,497 \$ 304 \$ 52,801	∨	48,813	∽	♥	1,994	↔	1,994	↔	52,801
Shediac Education/Transport Total	2,375 950	\$ 52.95 \$ 4.00	\$ 125,756 \$ 3,800 \$ 129,556	⇔	125,875	\$ (9,619)	\$ (6	6,650	↔	6,650	↔	129,556
Local Service Districts	13,726	\$ 57.00	\$ 782,382	₩.	727,478	↔	()	27,452	↔	27,452	\$	782,382
	86,389 F	TOTAL REVENUE FROM MEMBERS	\$3,789,422	ς Σ	\$ 3,576,758	\$ (132,892)	2) \$	172,778	s.	172,778	\$3,7	\$3,789,422

CONTACT Information



HEAD OFFICE

70 Bill Slater Drive Berry Mills, NB., E1G 5X5 Tel: 506-382-3483

SOLID WASTE

100 Bill Slater Drive Berry Mills, NB., E1G 4K6 Tel: 506-877-1050

BEAUBASSIN LAND PLANNING OFFICE

815A Bombardier Street Route 14, Exit 37 Shediac, NB., E4P 1H9 Tel: 506-533-3637

RIVERVIEW LAND PLANNING OFFICE

Operations Centre 300 Robertson Street Riverview, NB., E1B 0T8 Tel: 506-382-5386

TANTRAMAR LAND PLANNING OFFICE

112 Main Street, Unit C Sackville, NB., E4L 0C3 Tel: 506-364-4701

WESTMORLAND-ALBERT LAND PLANNING OFFICE

1234 Main Street, 2nd floor, Unit 200, Moncton, NB., E1C 1H7 Tel: 506-382-5386