

SOUTHEAST
REGIONAL
SERVICE
COMMISSION

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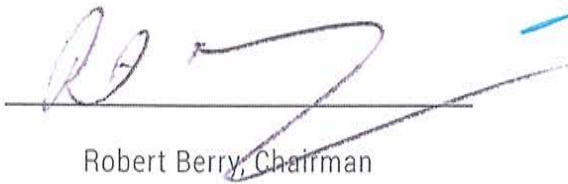
2015 Annual Report

Presented to

The Honourable Brian Kenny
Minister of Environment and Local Government

Mayors and Local Service District Representatives of
Southeast Regional Service Commission

The Southeast Regional Service Commission
hereby respectfully submits its
3rd Annual Report of activities for the year 2015



Robert Berry, Chairman



Gérard Belliveau, Executive Director



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MESSAGE FROM THE CHAIRMAN

There is no doubt that 2015 was a banner year for the Southeast Regional Service Commission. Continued collaboration between municipalities and local service districts has contributed to ongoing growth and confidence in the region. Notwithstanding the economic and social upheaval in varying parts of the country and elsewhere in New Brunswick, our region's diversified economy and workforce enabled us to weather the storm and continue on a path of prosperity.

Our Strategic Plan Initiative enabled all board members to express their views and opinions relative to the future direction of our region. Our mission '**Working Together: Facilitating regional cooperation and collaboration for growth, prosperity and quality of life**' says it all. We are striving to make our region better in every facet of

community life while being cognizant of required resources from a financial and social standpoint.

While delivering various services, our vision is to ensure that the SERSC is **'Distinguished as a model of collaboration, innovative practices and progressive development.'** To attain this vision, we require the collaboration and cooperation of all Board members and ensuing alignment with staff. I can say that pending results will show that we have succeeded in both sectors.

I would be remiss if I did not thank my fellow Board members, whose interest in making Southeast NB the place to be. Its support of the Moncton Events Center, the willingness to assume leadership of the Provincial Solid Waste Management Study, as well as undertaking a Recreation Master Plan Study aimed at linking all of the region and communities through an integrated trail

system are just a few examples. All of these initiatives would not have seen the light of day without the cooperation of my colleagues and staff.

I must also thank the members of the Executive Committee, Dieppe Mayor Yvon Lapierre (Vice Chair) and Shediac Mayor Jacques LeBlanc, who have ensured the continued operation of our Commission. I am also grateful to all committee members who have assumed responsibilities beyond the call of duty.

In closing, I believe that 2016 will be a significant year for SERSC. Signals coming from the NB Government seem to indicate that RSCs might be deemed to be a significant forum when considering regional plan initiatives as well as community sustainability. Let's hope that the message we receive is clear and we can continue to make our region a better place to live, work and play.

Robert Berry
Chairman



MESSAGE FROM THE EXECUTIVE DIRECTOR

As outlined by our Chairman, 2015 was indeed a busy year. Highlighted by the development of the 2016-2019 Strategic Plan Initiative, the SERSC has prioritized its next steps. Here are the objectives and thus the foundation of this plan: (1) Effective Governance, (2) Regional Collaboration and Service Delivery, (3) Regional Economic Development and Tourism Strategy, (4) Regional Sports, Leisure and Culture Infrastructure, (5) Initiate Regional Plan and (6) Regional Communications and Branding. These objectives are far reaching and are accompanied by specific activities slated for the upcoming three years.

The past year was also a significant year for charting the future of solid waste management in the Province and our region. With the arrival of a new Director of Solid Waste Services, thinking has been directed towards the

future. Leading the Provincial Solid Waste Management Study, the SERSC is seeking new ways to reduce waste to landfill and enhance recycling processes. A full efficiency review of our operations is underway and will conclude in early 2016. New activities are underway, such as; carbon production for composting as well as forestry practices for use in our biomass boiler, providing heat to our recycling plant. The proposed Landfill Gas Electrical Generation Study is almost complete and pending Requests for Proposals are under review. The potential for a three stream waste collection is also under study and could potentially increase recyclables by 50% of waste, thus reducing waste destined for landfill by the same amount.

Local planning activities included Rural and Municipal Plan preparation, numerous amending processes and accompanying by-laws & regulations. A major Constraint Analysis Study including bio-diversity is well underway and will further our understanding of communities in our region. The Recreational Master Plan Study is under the leadership of the Local Planning Department and Phase 1 should be completed in early 2016.

A Regional Service Commission based four-person Regional Plan Development Committee was struck. Having been asked to participate on this committee, our mandate was to draft a proposal for consideration by government, RSCs and communities. Being a mandated service under the *Regional Service Delivery Act*, it was time to put to paper what might be considered an appropriate regional planning tool. Consultations with affected organizations are slated for the winter of 2016.

I wish to thank all Board members, especially the Executive Committee for their patience and understanding in dealing with complex issues. Their ability to discern between the short and long term needs of the region is a testament to their willingness to collaborate and cooperate. As for getting the job done, kudos must be given to staff from every department and sector. Their continued commitment to serve and innovate, on behalf of the people of Southeast NB, in keeping with the guidance offered by the SERSC Board, ensures that a prosperous and vibrant region will continue for years to come.

G rard Belliveau
Executive Director



SOUTHEAST REGION COMMUNITY PROFILE

In January 2013, twelve Regional Service Commissions were created in New Brunswick. The mandate of the Regional Service Commissions (RSCs) is to deliver services to communities for land use planning and solid waste management, to facilitate voluntary service arrangements among interested communities, and to act as a forum for collaboration among communities on regional issues.

The Southeast Regional Service Commission includes the counties of Westmorland and Albert, located in the Southeastern region of New Brunswick bordering the Bay of Fundy, the Northumberland Strait and the Province of Nova Scotia. Encompassing two cities, three towns, nine villages, one rural community and 27 local service districts, this newly appointed Regional Service District (herein referred to as “the region”) is the most populated in New Brunswick.



The two counties are home to the highest bilingual population in the Province with 42.9% of residents speaking both French and English. In more recent years, this bilingual workforce has helped the region become an economic driver for New Brunswick. Both Atlantic and Canadian businesses have begun to invest in the region and the Moncton Census Metropolitan Area has quickly expanded as the center of this economic activity. Combined, the City of Moncton and the City of Dieppe hold 64% of Westmorland County's population while Riverview is home to 66% of Albert County's population. The remainder of the population is scattered throughout the region in a number of smaller communities and rural unincorporated areas. The Southeast

Regional Service Commission now provides planning services to communities outside the Moncton CMA. Three former land-use Planning Commissions now serve the region, as offices of the Southeast Regional Service Commission. These offices include: the Beaubassin office in Shediac, the Tantramar office in Sackville and the Westmorland-Albert office in Moncton.

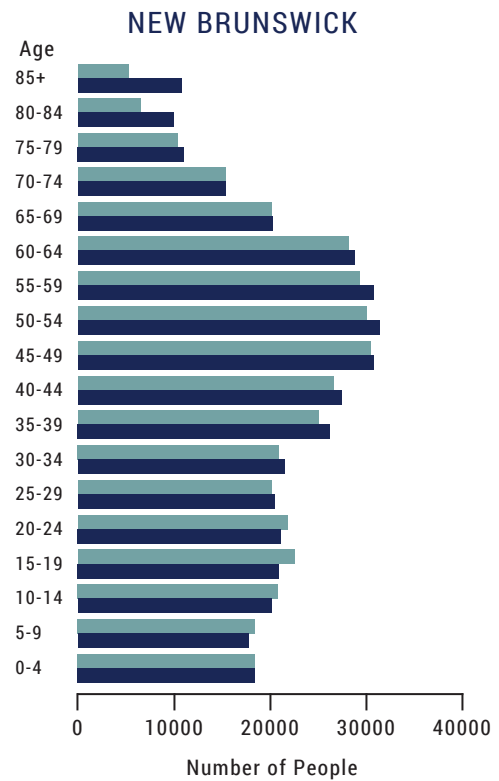
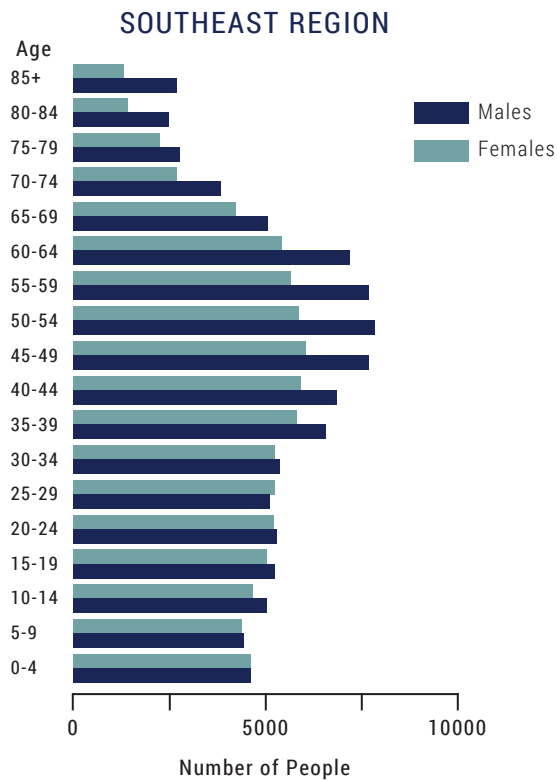
The following communities are served by rural and municipal plans in the Southeast Region area: Beaubassin-East, Beaubassin West, Cap-Pelé, Memramcook, Shediac, Alma, Hillsborough, Pettitcodiac, Riverside-Albert, Salisbury, Westmorland-Albert Parish, Dorchester, Port Elgin, Sackville and Tantramar Unincorporated.

POPULATION

As of 2011, there were 173,003 people living in the Southeast Region. In general, the age distribution for this population is comparable to Province-wide data. Roughly 43% of the Southeast Region's population is of core-working age (between the ages of 30-59), while another 23% of the population falls within the senior demographic (over the age of 60). The age distribution greatly varies by community. The Moncton CMA has a higher percentage of working age people while many of the more rural communities have much older populations.



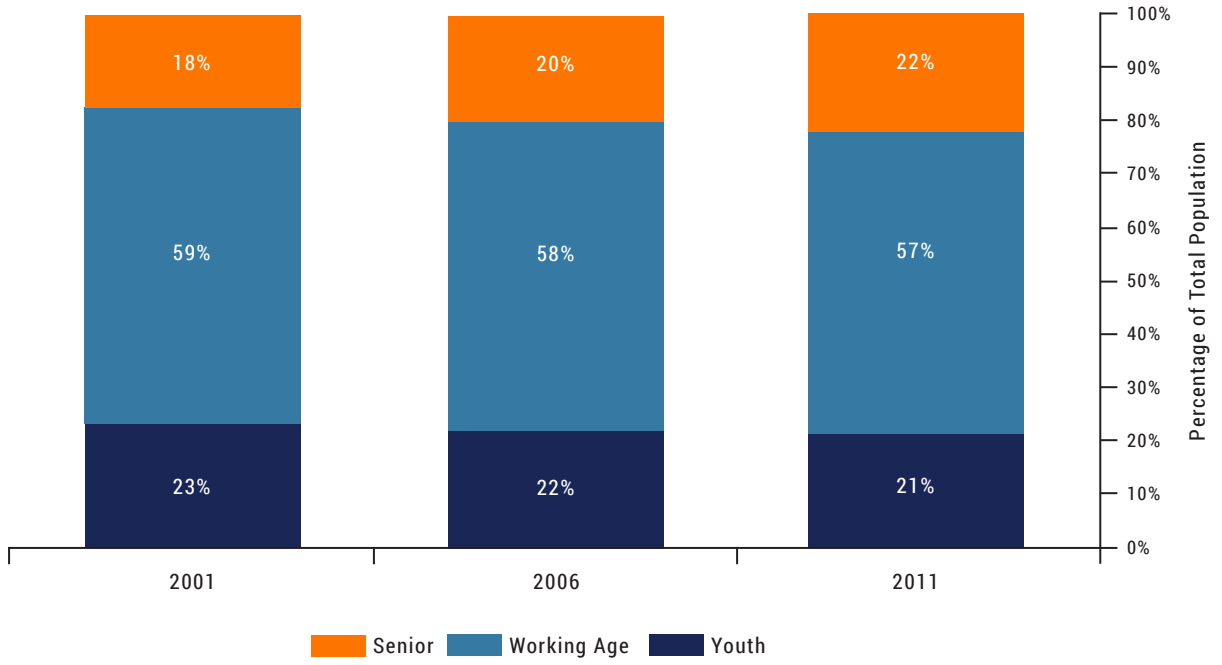
	SOUTHEAST REGION		NEW BRUNSWICK	
AGE	POPULATION (#)	POPULATION (%)	POPULATION (#)	POPULATION (%)
0-9	17,380	10.05 %	73,190	9.74 %
10-19	18,770	10.85 %	86,240	11.48 %
20-29	22,585	13.05 %	86,310	11.49 %
30-39	23,650	13.67 %	91,820	12.22 %
40-49	25,950	14.99 %	113,175	15.07 %
50-59	26,025	15.04 %	122,130	16.26 %
60-69	20,080	11.61 %	93,770	12.48 %
70-79	10,990	6.35 %	51,730	6.89 %
80+	7,565	4.37 %	32,795	4.36 %



Since 2001, the Southeast Region’s population has risen by 14.24%, compared to New Brunswick’s growth rate of 2.97%. While this increase is significant, it has not been evenly distributed throughout the region. Many of Southeast Region’s urban areas, such as Dieppe, Moncton and Riverview, are swelling while rural communities in the surrounding areas are experiencing declining and aging populations. Between 2006 and 2011 for

instance, the Greater Moncton Census Metropolitan Area’s population increased by 9.7% while the small eastern community of Port Elgin experienced a population decline of 7.3%. Between 2001 and 2011, the age distribution of the population has remained relatively constant; however, while the senior population is steadily rising, the youth demographic is in decline.

SOUTHEAST REGION BY AGE DISTRIBUTION OVER TIME

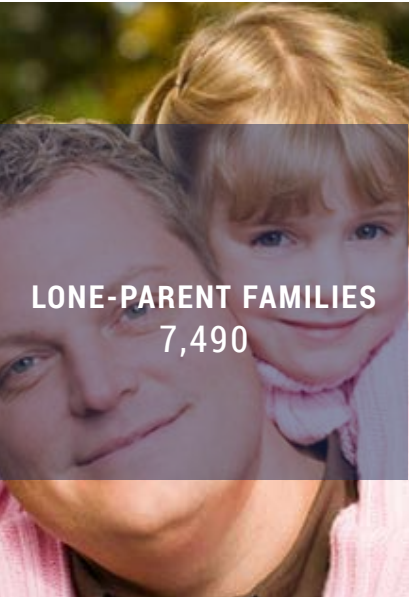


2001, 2006, 2011 CENSUS DATA

HOUSEHOLD STRUCTURE

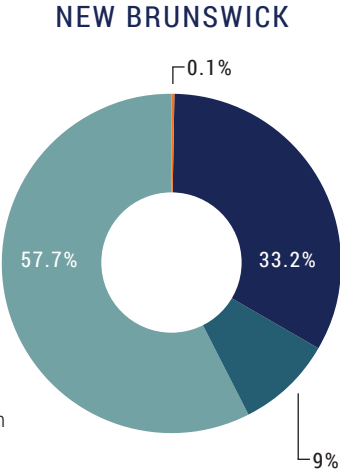
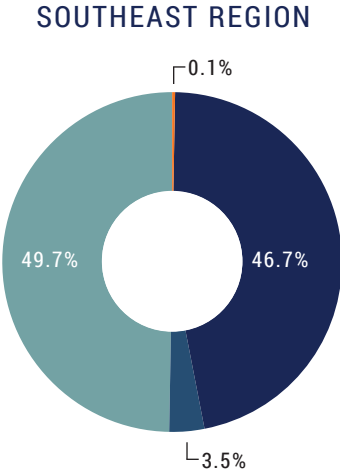
As of 2011, there were 59,910 families living in the Southeast Region. Of these families, 12.5% were classified as lone-parent, a percentage that falls below that of the Province at 16.1%. The average family living in the Southeast Region consists of 2.7 people, with an average of 0.9 children per household. The southeastern region is also home to 24,610 people who are over the age of 65, equivalent to 17% of the total population. This percentage

of senior citizens exceeds the provincial percentage of 16%. This demographic is particularly significant, as an aging population will place unique pressures on services in the region. Planning policies will have to meet seniors' needs in areas such as housing, health, leisure and recreation services, special care facilities, and both shared and public transportation options.



LANGUAGE

Forty-seven percent of the population of the Southeast Region is bilingual where its population is able to speak both French and English. Provincially, 33% of the population speak both official languages. This regional bilingualism tends to be concentrated in certain cities and municipalities in the region. The Cities of Moncton and Dieppe, as well as the Town of Shediac, are notable bilingual communities that, under the *Official Languages Act*, are required to provide certain services in both official languages. Another 50% of the Southeast Region's population can solely speak English, compared to 58% provincially.



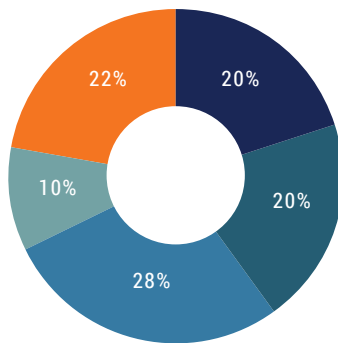
2011 CENSUS DATA
 English
 French
 English & French
 Neither English nor French

EDUCATION

The Southeast Region's level of education generally mirrors that of the Province. The region's percentage of people without a high school certificate is slightly lower than the Province's, with 20% having no high school certificate compared to 25% in New Brunswick. At the post-secondary level, a slightly larger portion of the Southeast Region's population has received a university or college certificate (42% regionally and 37% provincially). New Brunswick does, however, have a larger portion of people certified in a trade with 11.21% holding a trades certificate compared to 9.85% in the Southeast region.



SOUTHEAST REGION BY LEVEL OF EDUCATION

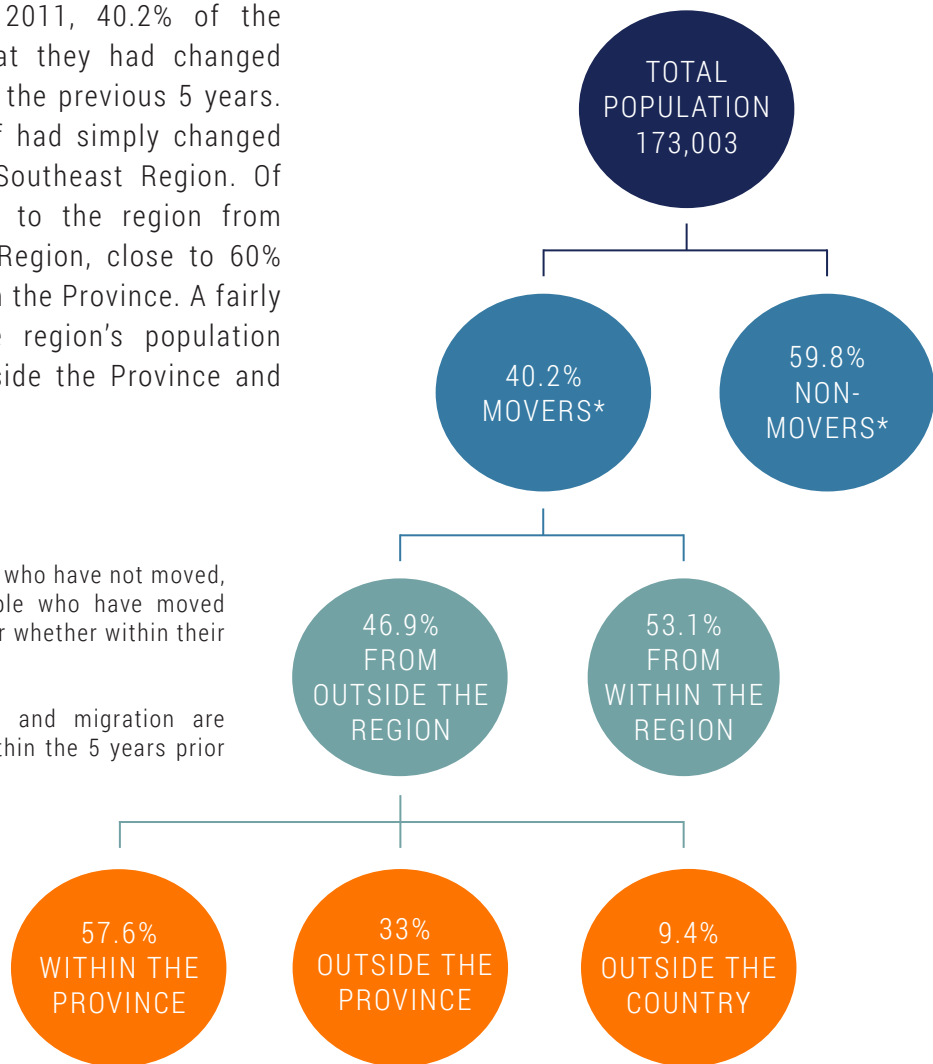


2011 CENSUS DATA

- % of the population with less than a high school certificate
- % of the population with a high school certificate or equivalent
- % of the population with a trades certificate or diploma
- % of the population with a college certificate or diploma
- % of the population with a university certificate, diploma or degree

MOBILITY & MIGRATION

The Southeast Region has a relatively mobile population. In 2011, 40.2% of the population reported that they had changed residences sometime in the previous 5 years. Of this 40.2%, over half had simply changed residences within the Southeast Region. Of those who had moved to the region from outside the Southeast Region, close to 60% were moving from within the Province. A fairly low percentage of the region's population has migrated from outside the Province and outside Canada.



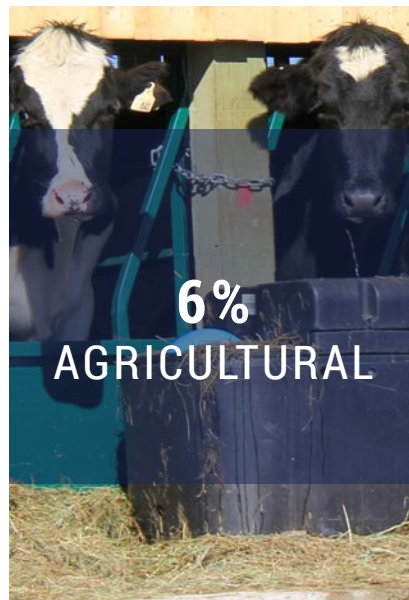
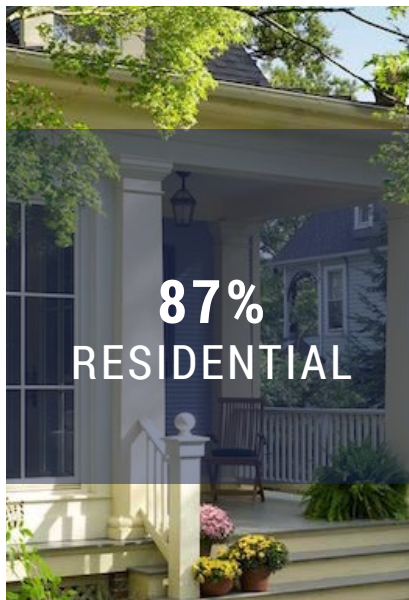
*Non-movers refers to people who have not moved, while movers refers to people who have moved from one residence to another whether within their region or from outside.

All percentages of mobility and migration are people who had moved in within the 5 years prior to 2011.

USE OF THE BUILT ENVIRONMENT

Combined, the Counties of Westmorland and Albert cover an area of 6,075 km². Westmorland County is the most densely populated of the two with 39 people living per square kilometre, compared to Albert County which has a population density of 16 people per square kilometre. Combined, the two Counties have a population density of 30.9 people per square kilometre. In total,

the region has 3,642 kilometres of roads of which 792 are provincial, 308 are regional, and the remaining 2,542 are local. The region also holds 88,824 properties. 77,605 (or 87%) are designated residential, 5,053 (6%) agricultural and 6,166 (7%) are institutional, commercial or industrial.



DWELLINGS

The majority of dwellings in the Province and in the Southeast Region were built post-1960. In the fifty years following this time, residential construction in the region paralleled the construction that was occurring in the rest of the Province. Since 1996, however, the construction of dwellings in the Southeast Region has outpaced construction in the Province. The Moncton Census Metropolitan Area has experienced a rapid increase in its population since the late 1990s and, as a result, new residential construction has followed in areas such as Dieppe and Riverview. 73% of private dwellings in the Southeast Region are owned with another 27% being rented, a rental percentage that is slightly above the Province's. When compared to the Province, a smaller percentage of private dwellings are in need of major repairs in the region.



CONDITION OF PRIVATE DWELLINGS

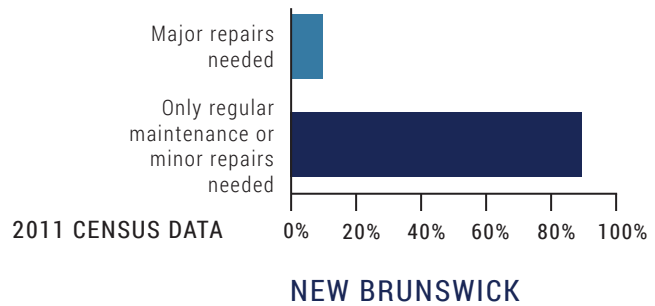
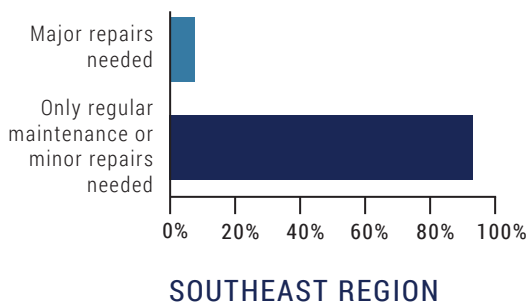
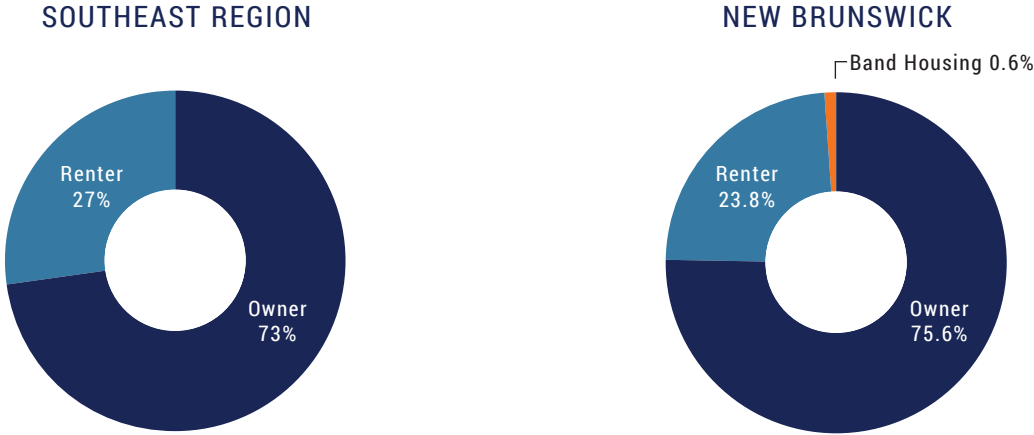


TABLE A: DWELLINGS BY PERIOD OF CONSTRUCTION

PERIOD OF CONSTRUCTION	SOUTHEAST REGION		NEW BRUNSWICK	
	DWELLINGS(#)	DWELLINGS (as % of total)	DWELLINGS(#)	DWELLINGS (as % of total)
1960 or before	16,545	22.8 %	83,775	26.7 %
1961 to 1980	20,125	27.7 %	98,750	31.4 %
1981 to 1990	10,460	14.4 %	49,900	15.9 %
1991 to 2000	9,875	13.6 %	38,280	12.2 %
2001 to 2005	7,615	10.5 %	21,175	6.7 %
2006 to 2011	8,000	11.0 %	22,150	7.1 %

2011 NATIONAL HOUSING SURVEY DATA

STATUS OF PRIVATE DWELLINGS 2011 CENSUS DATA



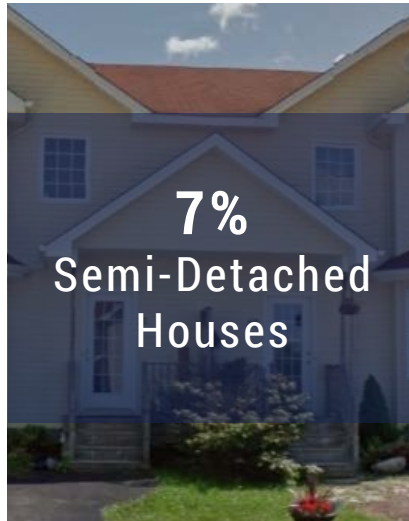
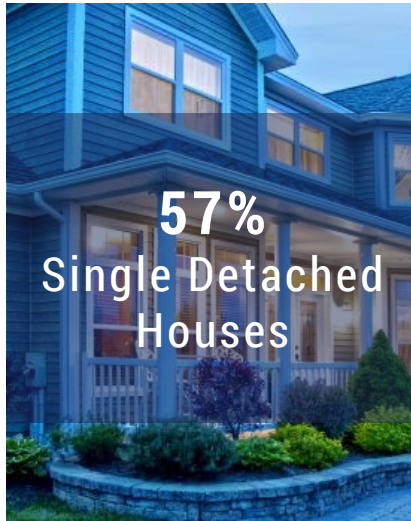


TABLE B: DWELLINGS BY STRUCTURAL TYPE

STRUCTURAL TYPE OF DWELLING	SOUTHEAST REGION		NEW BRUNSWICK	
	DWELLINGS(#)	DWELLINGS (as % of total)	DWELLINGS(#)	DWELLINGS (as % of total)
Single detached house	45,085	56.7 %	220,180	70.1 %
Semi-detached house	5,150	6.5 %	10,815	3.4 %
Row House	1,950	2.5 %	7,835	2.5 %
Apartment, duplex	3,570	4.5 %	14,110	4.5 %
Apartment w/ 5+ storeys	1,385	1.7 %	3,990	1.3 %
Apartment w/ -5 storeys	12,065	15.2 %	42,040	13.4 %
Other single-attached house	195	0.2 %	1,050	0.3 %
Movable dwelling	3,225	4.1 %	14,000	4.5 %

2011 CENSUS DATA

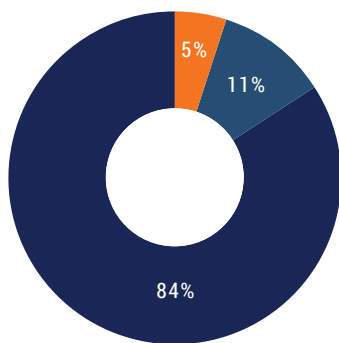
PLACES OF WORK & TRANSPORTATION

The majority of citizens in both New Brunswick and the Southeast Region have a regular place of employment with over 80% of workers travelling to the same place to work. Another 11% of Southeast Region's workforce is mobile having no fixed workplace address, while the remaining 5% work from home.

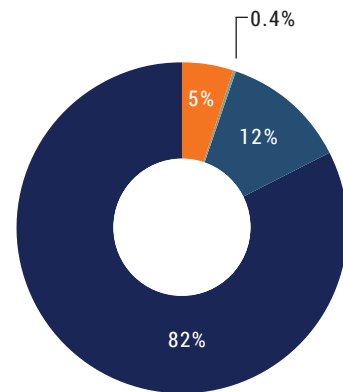


PLACE OF WORK

SOUTHEAST REGION



NEW BRUNSWICK

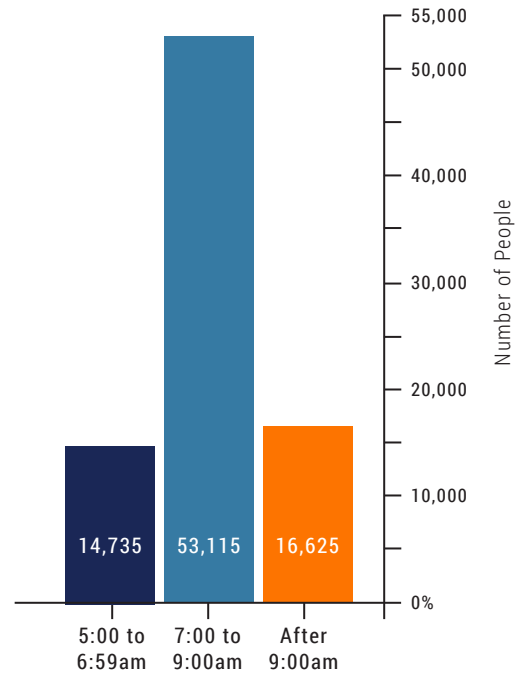


- Usual place of work
- No fixed workplace address
- Outside Canada
- At home

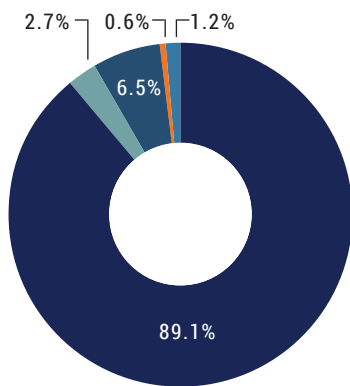
2011 CENSUS DATA

Driving is the most common way that people commute to work in the Province and in the region. In total, 89% of residents in the Southeast Region travel to work by car either as a driver or a passenger. Walking is the second most common form of transportation with a much smaller 6.5% of the population choosing to walk to their usual place of work. This percentage stands slightly above that of the Province, which has 5.3% of the total labour force walking to their place of employment. In the Southeast Region, a further 2.7% of the population takes public transit to work, leaving very few people who bike to work (0.6%) or take taxicabs, motorcycles and other methods of transportation (1.2%). 63% of commuters leave for work between the hours of 7:00am and 9:00am with the median commute time being 15.4 minutes.

SOUTHEAST REGION BY TIME LEAVING FOR WORK



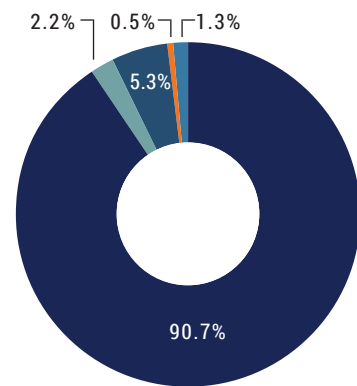
MODE OF TRANSPORTATION TO WORK



SOUTHEAST REGION

2011 CENSUS DATA

- Car, truck, van (as driver or passenger)
- Public Transit
- Walked
- Bicycled
- Taxicab, motorcycle or other method



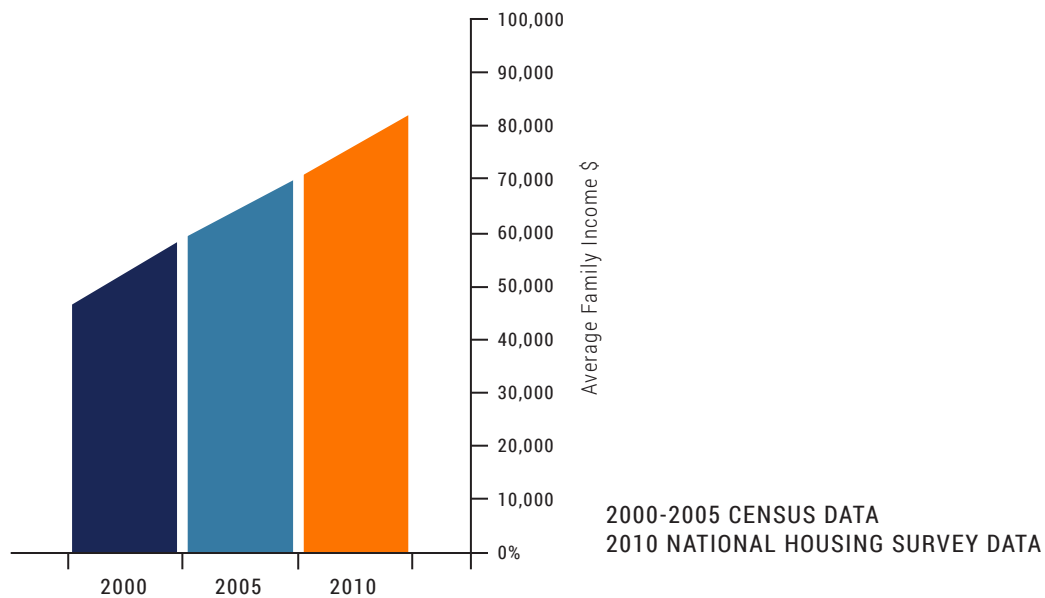
NEW BRUNSWICK

INCOME

Average family income, overall, has increased dramatically between 2000 and 2010 in the region. Between 2000 and 2005, the average family income increased by more than 20%, and between 2005 and 2010, it increased a further 17% to an average family income of \$81,161.

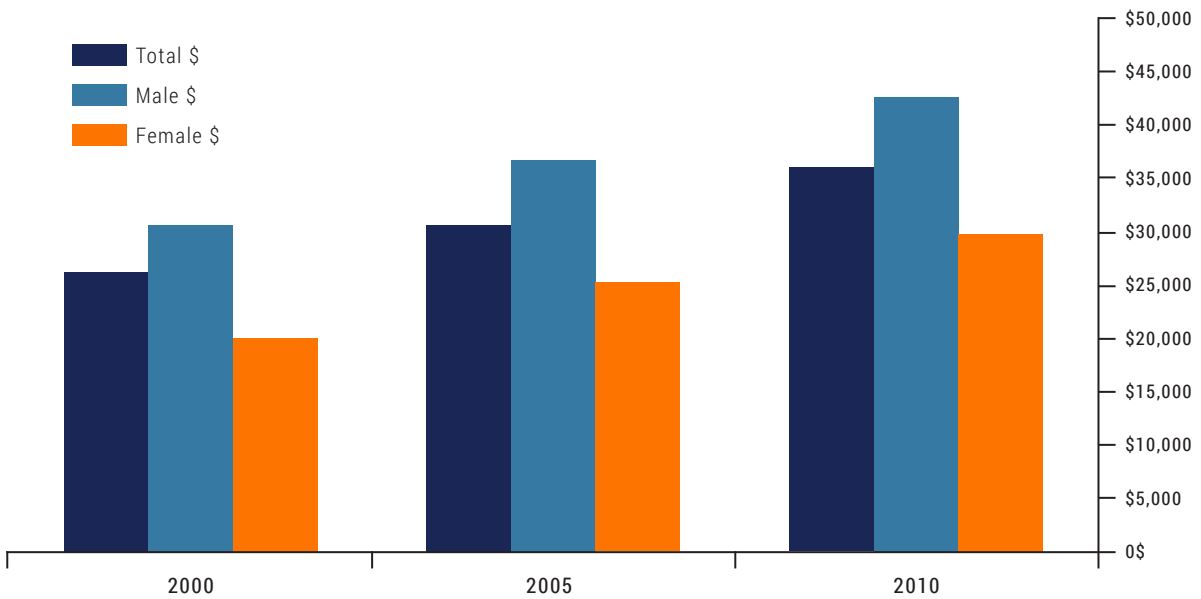


AVERAGE FAMILY INCOME \$



Employment income for families in the Region have increased at a constant rate since 2000. While females generally earn less than males for employment income, the disparity has gone from 32% to 29% from 2000 to 2010.

COMPARISON OF AVERAGE EMPLOYMENT INCOME (\$) IN WESTMORLAND AND ALBERT COUNTIES



2000-2005 CENSUS DATA, 2010 NATIONAL HOUSING SURVEY DATA

LABOUR FORCE ACTIVITY

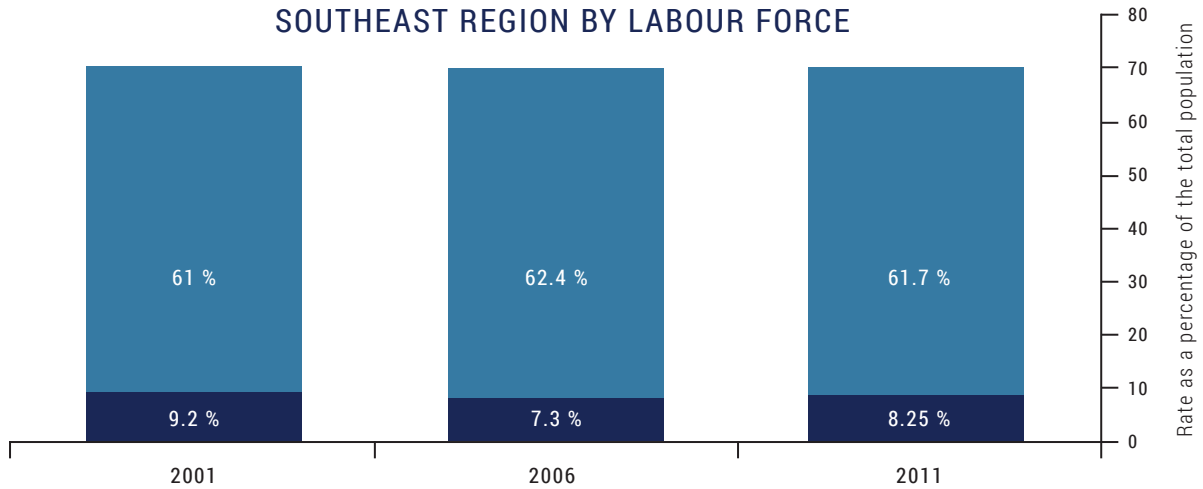
Southeast Region has a higher employment rate than other regions in the Province. From 2001 to 2011, the unemployment rate of the region has consistently been about 3% below the provincial unemployment rate. In 2011, 8.25% of Southeast Region's labour force was unemployed, a percentage 2.75% below the Province's unemployment rate. Overall, Southeast Region has fared better than other regions in the province in terms of

labour market activity. This is likely a result of its strong urban influence, which brings economic diversification and demand for goods and services that are not possible in a more rural setting. A majority of workers in the Province and in the region are employed by a business, organization or other employer while only a small percentage of roughly 7% are self-employed in New Brunswick and the Southeast Region.

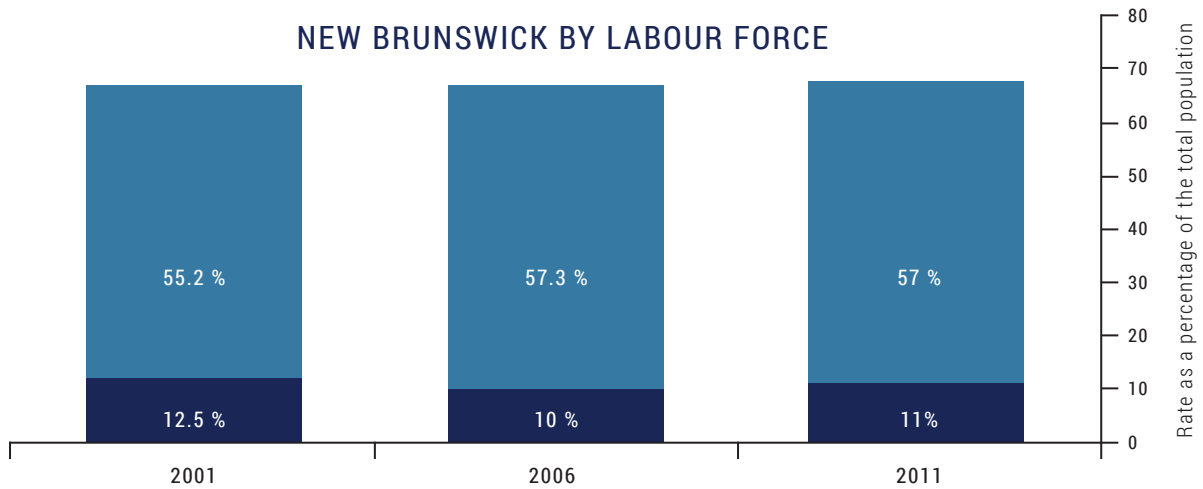
EMPLOYMENT BY CLASS OF WORKER



SOUTHEAST REGION BY LABOUR FORCE



NEW BRUNSWICK BY LABOUR FORCE



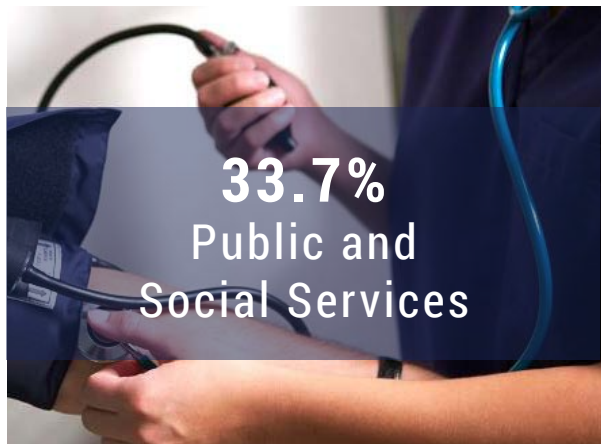
■ Employment Rate* ■ Unemployment Rate**

* The employment rate refers to people who were employed (whether as employees or self-employed); who did unpaid family work; who were employed but absent from work due to an illness, disability, family responsibility, etc.; who were not working due to their work schedule; or who were not working because they were self-employed and had no work available at the time.

**The unemployment rate refers to the percentage of the population who were without work during the time of the survey but who were actively seeking work in the 4 weeks leading up to the Census; who were on temporary lay-off and available for work; or those who were without work but starting work within 4 weeks after the reference period but available to work.



Employment by occupation in Southeast Region is fairly similar to provincial averages, with both the Region and the Province having relatively balanced economies. Southeast Region's economy is reliant on the services-producing industry with over a quarter of its workforce employed in both public and social services.



INDUSTRY	SOUTHEAST REGION		NEW BRUNSWICK	
	TOTAL(#)	TOTAL (%)	TOTAL(#)	TOTAL(%)
Agriculture & other resource-based industries ¹	2,165	2.25 %	20,340	5.23 %
Construction & Manufacturing	13,410	13.94 %	62,665	16.11 %
Trade, transportation & Warehousing ²	22,660	23.55 %	77,755	19.98 %
Finance, Insurance & Real Estate	6,305	6.55 %	17,265	4.44 %
Public & Social Services ³	32,420	33.7 %	139,250	35.79 %
Business Services ⁴	10,735	11.16 %	40,260	10.35 %
Culture, Entertainment & Information Industries ⁵	4,565	4.74 %	13,645	3.51 %
Other Services	3,945	4.1 %	17,895	4.6 %

¹ Includes agriculture, forestry, fishing, hunting, mining and oil and gas extraction.

² Trade includes both wholesale and retail trade.

³ Public and social services includes utilities, administrative and support services, waste management, remediation services, education, healthcare, social assistance and public administration.

⁴ Business services include professional, scientific and technical services, management of companies and enterprises, and accommodation and food services.

⁵ Also includes arts and recreation



GOVERNANCE AND ADMINISTRATION

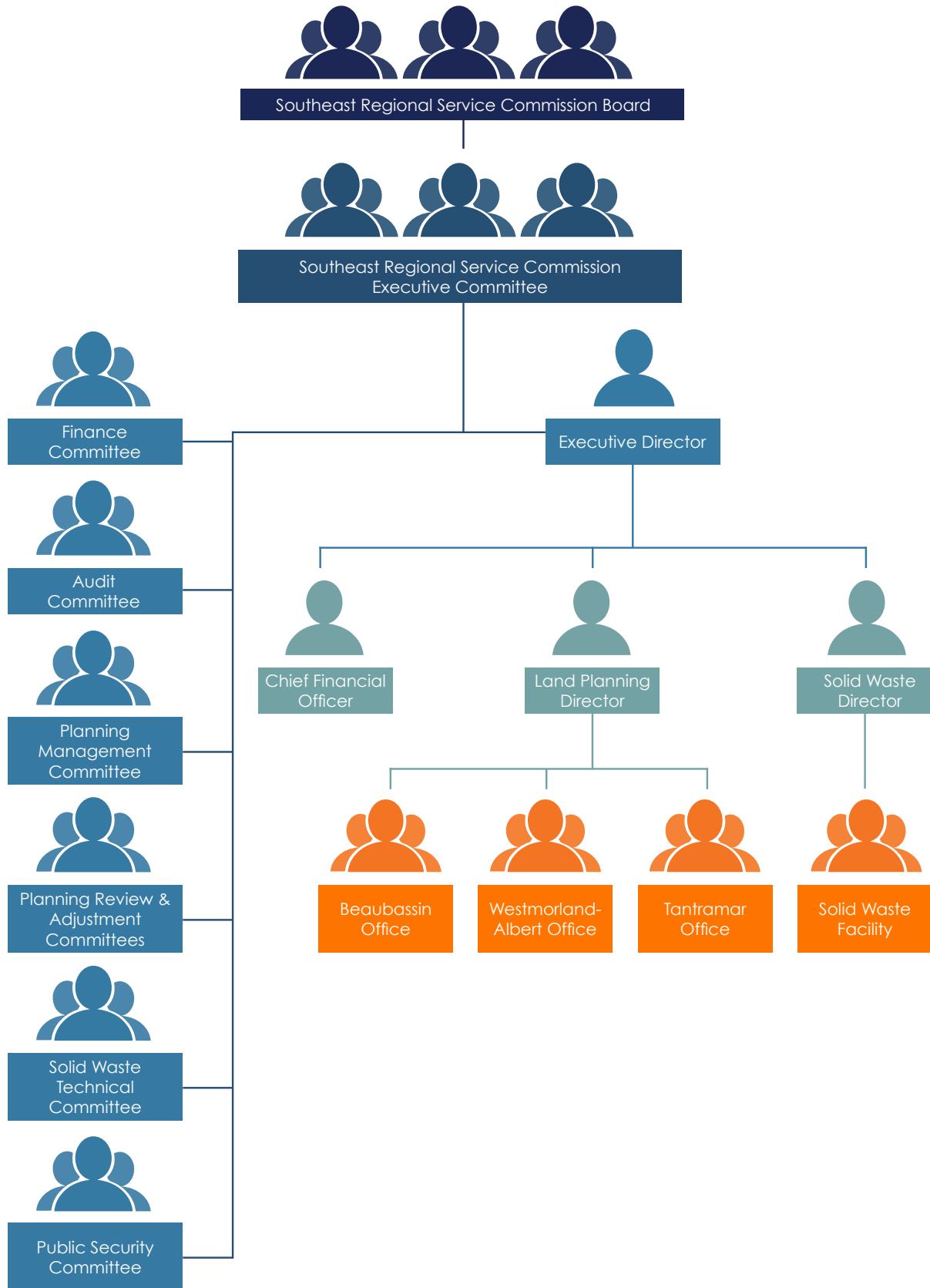
The Regional Service Commissions are governed by communities through a board of community representation which sets the direction and makes decisions for the overall Commission. This Board is responsible for establishing by-laws which govern the activities of the Board, and the operations of the Commission, including any administrative requirements.

The Southeast Regional Service Commission plays an important role in land planning use and solid waste removal in these areas. We help facilitate communities working together, sharing services and meeting common needs.

Communities receiving services from Southeast Regional Service Commission are:

Village of Alma	LSD of Coverdale
Beaubassin East Rural Community	LSD of Dorchester
Village of Cap-Pelé	LSD of Elgin Center
City of Dieppe*	LSD of Harvey
Village of Dorchester	LSD of Hillsborough
Village of Hillsborough	LSD of Hopewell
Village of Memramcook	LSD of Moncton
City of Moncton*	LSD of Murray Corner
Village of Petitcodiac	LSD of Parish of Elgin
Village of Port Elgin	LSD of Pointe-de-Bute
Village of Riverside-Albert	LSD of Pointe-du-Chêne
Town of Riverview*	LSD of Sackville
Town of Sackville	LSD of Salisbury
Village of Salisbury	LSD of Scoudouc
Town of Shediac	LSD of Scoudouc Road
LSD of Bayfield	LSD of Shediac
LSD of Baie Verte	LSD of Shediac Bridge-Shediac River
LSD of Botsford	LSD of Shediac Cape
LSD of Cape Tormentine	LSD of Westmorland

* excluded from Southeast Regional Service Commission local land use services



BOARD OF DIRECTORS

BOARD MEMBERS	COMMUNITY	ATTENDANCE
President C.F. (Chuck) Steeves	LSD Representative	11 of 11
Mayor Terry Keating	Salisbury	10 of 11
Mayor Jacques LeBlanc	Shediac	8 of 11
Mayor Yvon Lapierre	Dieppe	1 of 11
Mayor George LeBlanc	Moncton (Jan-May 9 2016)	5 of 5
Mayor Dawn Arnold	Moncton (Jun-Dec 2016)	3 of 6
Mayor Ann Seamans	Riverview	10 of 11
Mayor Robert Berry	Sackville (Jan-May 9 2016)	4 of 5
Mayor John Higham	Sackville (Jun-Dec 2016)	3 of 6
Mayor Kristin Shortt	Alma	9 of 11
Mayor Jean-Albert Cormier	CRBE (Jan-May 9 2016)	3 of 5
Mayor Ronnie Duguay	CRBE (Jun-Dec 2016)	6 of 6
Mayor Jerome Bear	Dorchester	10 of 11
Mayor Patrick Armstrong	Hillsborough (Jan-May 9 2016)	3 of 5
Mayor Barry Snider	Hillsborough (Jun-Dec 2016)	6 of 6
Mayor Donald LeBlanc	Memramcook (Jan-May 9 2016)	2 of 5
Mayor Michel Gaudet	Memramcook (Jun-Dec 2016)	4 of 6
Mayor Gerald Gogan	Petitcodiac	11 of 11
Mayor C. Dale Elliott	Riverside-Albert (Jan-May 9 2016)	5 of 5
Mayor Jim Campbell	Riverside-Albert (Jun-Dec 2016)	5 of 6
Mayor Judy Scott	Port Elgin	11 of 11
Mayor Debbie Dodier	Cap-Pelé (Jan-May 9 2016)	2 of 5
Mayor Serge Léger	Cap-Pelé (Jun-Dec 2016)	6 of 6
President Ronald Boudreau	LSD Representative	11 of 11
President Audbur Bishop	LSD Representative (Jan-July 1 2016)	6 of 6
President Ronald Titus	LSD Representative (July 1-Dec 2016)	5 of 5
President Heather Russell	LSD Representative	11 of 11

ALTERNATE BOARD MEMBERS	COMMUNITY	ATTENDANCE
Deputy Mayor Robert Kitchen	Salisbury	-
Deputy Mayor Laura Gallant	Shediac	1
Deputy Mayor Shawn Crossman	Moncton	5
Deputy Mayor Ian MacDonald	Riverview	1
Deputy Mayor Barry Snider	Hillsborough	-
Deputy Mayor Brian Cormier	Memramcook	-
Deputy Mayor Joe Breau	Memramcook	-
Deputy Mayor Laurie McGraw	CRBE	-
Deputy Mayor Grant MacDonald	Dorchester	-
Deputy Mayor Dan Pollock	Petitcodiac	1
Deputy Mayor John Lefrancois	Riverside-Albert	-
Deputy Mayor Joyce O'Neill	Sackville	-
Deputy Mayor Tanya Trenholm	Port Elgin	-
Deputy Mayor Eliza LeBlanc	Cap-Pelé	1
Deputy Mayor Andrew Casey	Alma	1
Deputy Mayor Ernest Thibodeau	Dieppe	3
President Fred MacLaren	LSD Alternative	2
President Audbur Bishop	LSD Alternative (Alt. Jan-Mar Member Apr 2015)	1

ADMINISTRATION COMMITTEES

EXECUTIVE COMMITTEE

Mayor Robert Berry, Chair (May 2015)	Sackville
Mayor Yvon Lapierre, Vice-Chair (May 2015)	Dieppe
Mayor Jacques LeBlanc, Committee Member (May 2015)	Shediac
G�rard Belliveau, Executive Director	

FINANCE COMMITTEE

C.F. (Chuck) Steeves, Chair	LSD Representative
President Ronald Boudreau	LSD Representative
Mayor Jerry Gogan	Petitcodiac
Mayor Jean-Albert Cormier	BERC
Deputy Mayor Shawn Crossman	Moncton

AUDIT COMMITTEE

Mayor Ann Seamans, Chair	Riverview
President Heather Russell	LSD Representative
Mayor Judy Scott	Port Elgin
Mayor Debbie Dodier	Cap Pel�
Mayor Yvon Lapierre	Dieppe

PLANNING MANAGEMENT COMMITTEE

President Ronald Boudreau, Chair	LSD Representative
Mayor Donald LeBlanc	Memramcook
Mayor Kristin Shortt	Alma
Mayor Robert Berry	Sackville
Mayor Patrick Armstrong	Hillsborough

PUBLIC SECURITY COMMITTEE

Mayor Donald LeBlanc, Chair	Memramcook
President Ronald Boudreau	LSD Representative
Mayor Jerome Bear	Dorchester
Mayor Robert Berry	Sackville
Deputy Mayor Dan Pollock	Petitcodiac
Mayor Debbie Dodier	Cap Pelé
Mayor Judy Scott	Port Elgin
Conrad Landry	Fire Chief's Assn.
Mike LeBlanc	EMO
Raymond LeBlanc	EMO
Denise Vautour	RCMP-S/E
Dale Morgan	RCMP-S/E
Yvon Bourque	Ambulance NB

STRATEGIC PLAN COMMITTEE COMMITTEE

President C.F. (Chuck) Steeves, Chair	LSD Representative
Mayor Jacques LeBlanc	Shediac
Mayor Yvon Lapierre	Dieppe
Mayor Jerry Gogan	Petitcodiac
Mayor Debbie Dodier	Cap Pelé
Mayor Jean-Albert Cormier	BERC
Mayor Robert Berry	Sackville

STRATEGIC PLAN - GOALS TEAMS

Mayor Yvon Lapierre	Goal #1	Mayor Terry Keatin	Goal #4
Mayor Jacques LeBlanc	Goal #1	Mayor Donald LeBlanc	Goal #4
		Deputy Mayor Dan Pollock	Goal #4
Mayor Jerry Gogan	Goal #2	Mayor Ronald Boudreau	Goal #5
Mayor Robert Berry	Goal #2	Mayor Kristin Shortt	Goal #5
Mayor Jean-Albert Cormier	Goal #3	Mayor Jerome Bear	Goal #6
Mayor Jacques LeBlanc	Goal #3	Mayor Debbie Dodier	Goal #6
Deputy Mayor Andrew Casey	Goal #3	Mayor Ann Seamans	Goal #6



HIGHLIGHTS & SERVICES

SOLID WASTE

SERVICES PROVIDED

The Solid Waste Division of SERSC provides residential, institutional, commercial, and industrial waste management services to the region. These services are provided through the Blue/Green Residential Waste Separation Program and a Material Recovery Facility (MRF), operation of an engineered Sanitary Landfill, Household Hazardous Waste (HHW) on-site Depot and Mobile Unit Collection, and operation of a Construction and Demolition (C&D) site. SERSC also provides these services to the Kent Regional Service Commission and RSC 8 (Kings County and a portion of Queen's County).

The Solid Waste Division of the SERSC obtains advice and guidance from the Solid Waste Technical Committee which meets bi-monthly. The Committee is comprised of the following members:

SOLID WASTE TECHNICAL COMMITTEE

Jerry Gogan – Chairman	Village of Petitcodiac
Patrick Armstrong	Village of Hillsborough
David Knowles	City of Dieppe
Dwayne Acton	Town of Sackville
Jack MacDonald	City of Moncton
Margot Allain-Belanger	Town of Shediac
Michel Ouellet	Town of Riverview
Pierre Landry	Encorp Atlantic Inc.
Richard Gallant	Former Chair of WASWC

2015 REVENUES & RECYCLING

In 2015, the total weight of waste received on the site was 166,181 metric tonnes, essentially on par with the 2014 tonnage of 166,711 tonnes. SERSC received 46,249 tonnes of residential waste (from Westmorland and Albert) in 2015, a 4% decrease from 2014 (47,952 tonnes). Total revenue from disposal for Solid Waste in

2015 was \$12,948,691, down \$682,175 (or 5%) from 2014. This is derived from \$5,346,735 from ICI, \$370,188 from C&D, and \$934,429 from Recycling and the remainder from Kent, RSC8 Municipalities and other.

TONNAGE OF WASTE RECEIVED	2015	2014	2013
Area	Metric Tonnes	Metric Tonnes	Metric Tonnes
Blue Plant	29,911	31,148	32,688
Green Plant	23,151	23,632	24,809
ICI	80,676	74,644	69,652
RSC 8 (Kings)	8,883	9,588	9,236
Kent RSC	14,472	16,276	15,373
Metal	712	457	622
Tires	280	221	208
Wood	1,225	1,035	633
Landfill	88,638	91,903	89,321
C&D	15,900	18,261	29,696
Blue Plant (in)	29,911	31,148	32,688
Blue Plant Rejected (out)	22,202	20,623	21,510
Green Plant (in)	23,151	23,632	24,809
Green Plant Rejected (out)	14,575	14,870	16,726

RESIDENTIAL SORTING PROGRAM & COMMERCIAL WASTE SEPARATION

At the request of the Board, staff continued to research the possibility of adding a third bag to the recycling system in order to allow apartments and the institutional, commercial and industrial (ICI) sectors to participate in the region's recycling system. A number of stakeholders were consulted, programs in other regions were reviewed, pilot projects were completed, and estimates of volumes and tonnages were calculated. A large scale public consultation program is planned for early 2016 after which, if accepted by the stakeholders, would be a large-scale public education program and a potential start of the new system in the fall of 2016.

The proposed recycling system would include a blue bag for recyclables, a green bag for compost and a clear bag for waste. Whereas the blue bags would continue to be sent to the

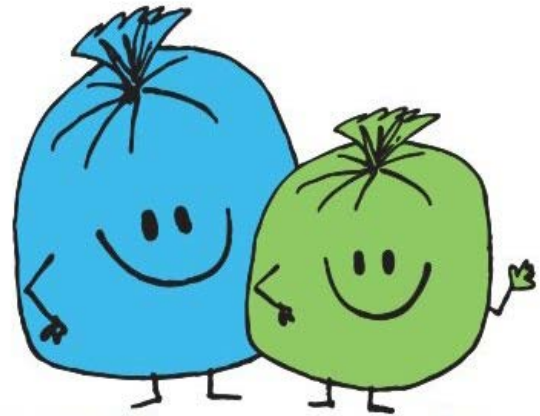
Recycling Facility and the green bags would be sent to the Compost Facility, the clear bags would be sent directly to the landfill. This will reduce the amount of material going through both recycling and composting facilities, and will allow additional material from apartments and the ICI sectors to be processed through the plants. The benefits of this system would be not only to produce higher quality recyclables and compost, but a more intuitive sorting system in the home.

Other benefits include:

- A higher quality of recyclables and compost because there will be less contaminants in the blue and green bags;
- A higher diversion rate because more material will be recycled and composted;
- A system which is less complicated and more flexible.

THE GREEN & BLUE PLANTS

In 2015, the Blue Bag Sorting Plant diverted 26% of blue bag waste from the landfill to recycling markets. The Green Plant diverted 37% of green bag waste from the landfill to compost.



RECYCLING

Market values for a number of materials dropped dramatically in 2015. Prices for plastics bottomed out near the end of the year and the newsprint market also saw a significant drop in prices.

	2015	2014	2013
Material	Metric Tonnes	Metric Tonnes	Metric Tonnes
Mixed Paper	-	-	19
Newspaper	3,991	5,107	4,401
Cardboard (OCC)	2,309	2,347	2,764
Tin Cans	353	392	495
Plastic Film	354	435	351
Hard Plastic	445	443	493
Milk Cartons	174	168	182
Electronic Waste	169	194	240
Redeemables	-	11	47
Styrofoam	20	63	-
Aluminum	64	80	70
Paint (HHW)	113	118	106
Tires 280	221	207	
Mixed Metals	713	458	622
Wood	1,224	1,035	633
TOTAL Tonnage	10,209	11,072	9,168

We can see from the table above that total tonnage of materials recycled has dropped 8% from 2014 to 2015. The lower diversion amount is mainly due to a reduction in the amount of paper in the waste stream and an increase in the use of materials which cannot be recycled. Lower market prices in 2015 and this drop in material resulted in a 12% decrease in recycling revenues; from \$1,064,637 in 2014 to \$934,429 in 2015.

A significant reduction in the amount of redeemables recycled was anticipated due to the agreement with ENCORP Atlantic Inc. made in 2013. The redeemables are now incorporated into the hard plastics and aluminum streams.

The decrease in Styrofoam recycled is due to extra material shipped in 2014 (two loads

consisted of material stored from 2013) and a drop in the market for the material that resulted in difficulty moving the product. The Commission anticipates at least one load of Styrofoam produced in 2015 to go out in early 2016.

The increase in both film and newsprint production observed in 2014 was a result of operational changes to the plant. Although these changes produced more bales of these materials, the quality of the newsprint dropped significantly, making it difficult to market. The contamination in the newsprint bales (mainly plastics) contributed to the additional weight for 2014. Although less newsprint was produced in 2015, the quality was much higher and the Commission was able to easily market the material.

E-WASTE

SERSC continued to accept residential and commercial Electronic Waste (E-Waste) for processing and recycling in 2015. This waste is collected through a drop-off on-site, the residential blue bag waste stream and our HHW Mobile Unit. Drop-off of residential E-Waste is free of charge while commercial

E-Waste is charged at the regular tipping fee of \$75.00 per metric tonne, plus \$10 per television or computer monitor. The volume of E-Waste sent for recycling in 2015 dropped by 13% over 2014 with a total of 169 metric tonnes recycled over 11 shipments.

YEAR	COMMERCIAL IN (metric tonnes)	TOTAL RECYCLED (metric tonnes)
2015	34	169
2014	46	194
2013	49	240
2012	35	200

CONSTRUCTION PROJECTS & EQUIPMENT

Among a number of small scale improvements to the site, the Commission screened material for landfill Cell 15 using its own equipment and employees. The use of Commission's employees, expertise, and equipment reduces the overall construction costs of a landfill cell. Additionally, an area of 2.35 hectares was cleared for future construction of cell 16 and an area of about an acre was cleared with a view to small scale straw cultivation for use

with the Commission's compost production.

The Commission purchased a number of new vehicles and equipment for the site in 2015. Notably, a new Brandt Sanitary Landfill Compactor was purchased through a tender process at a cost of \$637,800 and a 25-year scale was replaced in the outbound lane at the scale house.

LEACHATE TREATMENT SYSTEM UPGRADE

The leachate treatment upgrade continued in 2015 with Phase 3. Two tenders were issued for Process Equipment Supply and Construction & Installation of Treatment Technology. Both tenders were awarded in April and construction began in May, which consisted of a new building with blowers, control panels and chemical dosing skids to treat the leachate. Flow meters, pumps, manholes and piping

were also installed. Another large part of the construction project was the concrete reactor treatment tanks, which contain special media to optimize microbial growth and enhance treatment. The construction project wrapped up in late October, when the tanks were seeded with sludge to obtain the required microbes and the treatment process started. Commissioning was ongoing at the end of 2015.

LANDFILL GAS-TO-ENERGY

The landfill gas flare continues to draw Methane gas from the 24 on-site wells that are drilled into the landfill. The system seems to be performing well and an RFP for a turn-key Landfill Gas to Energy Project was issued in July. The RFP is expected to be awarded in early 2016.

CONSTRUCTION & DEMOLITION

The amount of Construction & Demolition wastes decreased again in 2015 with a drop of 13% from 2014 (from 18,261 to 15,900 tonnes). This drop in volume is mirrored by a 10% decrease in revenues from \$412,837 in 2014 to \$370,188 in 2015. In total, the Commission has seen a drop in C&D material of 45% in the last two years (from 29,696 tonnes in 2013). The SERSC believes this drop in volumes is likely due to an increase in the use of private C&D dumpsites in the region. The private sites in our region have lower tipping fees than the Commission's site.



KENT RSC & RSC 8

In 2015, the Commission extended the single-year contracts with Kent RSC and RSC8 to allow for a complete re-evaluation of the contracts for 2017 in order to include possible modifications to the tipping fee and the recycling system.

The Kent RSC began direct hauling waste from their region to SERSC's site in 2015. C&D material received from Kent RSC dropped significantly with direct hauling. Once again, the Commission believes contractors from Kent County are bringing their C&D material to the private sites in our region; taking advantage of lower tipping fees.



HHW

SERSC provides free collection and safe disposal of Household Hazardous Waste for residents of the region. This service is provided through a permanent On-Site HHW Depot located at the Solid Waste Facility and open during regular business hours, and a Mobile HHW Unit, which visits all communities in the region twice annually. The permanent depot received waste from 8404 vehicles in

2015, while the Mobile Unit visited 19 locations across the region in May and October of 2015 and was visited by 10,234 vehicles.

The following is a list of materials received as part of SERSC's 2015 HHW Program (Mobile Unit and Permanent Depot).

MATERIAL	2015	2014	2013
Acids	960 L	720 L	1280 L
Aerosols (Non-Paint)	17,850 L	10,400 L	21,600 L
Aerosols (Paint)	11,390 cans	9,350 cans	5,270 cans
Aerosols (Shaving Cream)	320 L	400 L	1280 L
Batteries (Household)	900,000	960,000	996,000
Caustics	5,920 L	5,040 L	7,040 L
Fertilizer	3,360 L	2,800 L	3,200 L
Gas	8,713 L	6,560 L	13,325 L
Oil	43,563 L	47,765 L	70,520 L
Oil Filters	3,280 L	3,075 L	2,870 L
Paint	50,628 L	37,994 L	23,275 L
Paint Thinner, Adhesives, Mastics	30,720 L	27,200 L	40,880 L
Pesticides	3,200 L	2,340 L	3,920 L
Waste Paint Related Material	52,400 L	51,860 L	68,400 L

The table above shows that despite a decrease in the number of visits to the permanent and mobile HHW Depot (from 19,005 to 18,638 vehicles) the amount of HHW material increased in almost every category. The Commission saw an increase in all HHW products except oil and shaving cream aerosols.

The 38% drop in volume for oil since 2013 is likely due to Recycle NB's new Oil and Glycol Recycling Program, which started in January 2014.

Through the Call2Recycle program, the SERSC collected and shipped over 27,000 kg of household batteries for recycling in 2015 which amounts to approximately 900,000 batteries.

In the fall of 2015, SERSC shipped 60,952 linear feet of light tubes and 13,100 small CFL bulbs to Dan-X Recycling Ltd. in Dartmouth N.S. for recycling.



ENVIRONMENTAL MONITORING

LEACHATE TREATMENT

Leachate was sampled monthly at the Leachate Treatment Facility to ensure proper treatment levels were achieved. Raw leachate and treated leachate are sent for analysis and results are analyzed and compared to understand the efficiency of the treatment. Also, the leak detection manholes of the leachate ponds are sampled monthly to ensure that the integrity of the liners has not been

compromised. Results are compared to the guidelines provided for discharge limits.

Two new locations have been added to the monthly leachate sampling, LPS1, the influent to the reactors and TMH6, the reactor effluent. By sampling and analyzing these two locations, we are able to understand the efficiency of the treatment taking place in the reactors.

MONITORING WELLS

In January 2015, new wells were drilled to establish baseline concentrations of groundwater parameters for future landfill expansion. Groundwater monitoring wells were sampled quarterly on the 51 wells. Each well nest contains monitoring wells that are drilled to varying depths in the till and bedrock to allow for testing at different levels of the groundwater. Wells are strategically placed down gradient of the landfill and in possible

zones of fracturing. Results are compared to the baseline parameters measured when the wells were first established to ensure that parameter concentration have remained consistent. Monitoring reports are generated internally and sent our engineering consultants for review. Once they are reviewed, they are then forwarded to the Department of the Environment as per our C of A.

SEDIMENTATION PONDS & SOMERS CREEK

All surface water runoff from the site is currently directed to one of three sedimentation ponds. Ponds are sampled quarterly for total suspended solids (TSS).

Somers Creek flows through the SERSC's property in several places as this creek has many tributaries. Somers Creek is sampled in two locations on a quarterly basis to ensure that there is no contamination present from the operation of the landfill site. Sampling locations are located within the SERSC's property and one sampling location is located off site on DeLong Drive.



FINANCIAL INFORMATION

In 2015, the tipping fee for landfill waste was \$75.00 per metric tonne; an increase of 4% from the previous year. The following table shows the various tipping fees on-site (prices are per metric tonne unless otherwise indicated).

SERVICE	2015 FEES	2014 FEES	2013 FEES
Tipping Fee	\$75.00	\$72.00	\$67.03
C&D Tipping Fee	\$25.00	\$25.00	\$25.00
Grubbing	\$10.00	\$10.00	\$10.00
E-Waste	\$75.00	\$72.00	\$67.03
	+ \$10.00/monitor	+ \$10.00/monitor	+ \$10.00/monitor
Source Separated Organics	\$30.00	\$30.00	\$30.00

GRANTS

In 2015, SERSC received funding from the NB Environmental Trust Fund for development of a Provincial Solid Waste Action Plan in cooperation with all 12 Regional Service Commissions and the Province. The SERSC is leading the project in conjunction with a Committee comprised of Executive Directors and Solid Waste Directors from various

RSC's, and staff from the Department of the Environment and Local Government. The Commission anticipates a draft of the action plan in early 2016 and a final document for March 2016 which will be presented to the Committee and the 12 RSC Directors of Solid Waste.



HIGHLIGHTS & SERVICES

LAND PLANNING

In 2015, the three Planning Offices of Shediac, Sackville and Moncton continued to manage the development of land, approving and administrating development and construction within the territory. This process includes, but is not limited to, the issuance of building permits, processing variance applications, providing recommendations on municipal plans and zoning by-law amendment requests and providing the public with information on zoning and permitted land uses and requirements within these zones.

The Land Planning group's third year was a busy one with significant staff changes and increased development values which climbed to approximately \$95 million in 2015. The group continues to strive to reach its full staff composition. In 2015, Land Planning saw a "baby boom" of sorts, inspiring a few staff members to request paternal leaves. 2015 saw



the recruitment and the in-house training of a new development officer.

The priorities for 2015 were to continue the integration of the three planning offices into a strong regional team, and to coordinate our file management and approval processes among the three offices. Land Planning staff successfully completed the challenging process of automating the building permitting system (FileMaker); resulting in our partners receiving simultaneous notices of building permit being released, keeping them abreast of all development activities occurring in their respective communities. We have shared this

FileMaker database with four other Regional Service Commissions who were looking to adopt a new database for all their permitting requirements.

In April of 2015, Land Planning staff welcomed and assisted two Masters students from France perform research on rural development patterns throughout the region. This research offered an outside perspective on our region's planning history and provided valuable insight on different approaches to development. The resulting report will prove to be very useful in future planning background studies.

PLANNING REVIEW & ADJUSTMENT COMMITTEES

The members of the Planning Review and Advisory Committee are appointed by the Regional Service Commission Board. The role of this Committee is to carry out advisory and decision making functions, related only to land use planning, as specified under the provincial *Community Planning Act*. These decisions and recommendations made by the PRAC, with the counsel and examinations of the professional staff of the Southeast Regional Service Commission, are directed by the by-laws and regulations which govern the Committee.

During the formation of the Service Commission in 2013, the Board created three Planning Review and Adjustment Committees to carry out the planning and development functions of the geographic areas of the former Beaubassin, Tantramar and Westmorland and Albert District Planning Commissions. In the Spring of 2015, a review was undertaken regarding the overall functioning, efficiencies and effectiveness of operating three subcommittees. The review concluded that the creation of a single

committee for the Region would ensure a greater volume of requests were processed per meeting, quorum issues arising from small committees could be rectified and operational inconsistencies could be rectified. It was also determined that bi-weekly meetings during the construction season could improve processing delays as it provided additional opportunities for applications to be heard. As well, it was determined that a municipality could operate their own Planning Review and Adjustment Committee provided they were able to meet all the requirements of the Planning Review and Adjustment Committee By-law adopted by the Board. As a result, the Board approved the conversion to one Planning Review and Adjustment Committee midway through the year, and permitted the Town of Shediac to operate the Shediac Planning Review and Adjustment Committee. The first meeting of the Southeast Planning Review and Adjustment Committee took place on September 23, 2015.

BEAUBASSIN PLANNING REVIEW & ADJUSTMENT COMMITTEE

Mark Fougère, Chairperson	7 of 7 attended
Joe Breau	7 of 7 attended
Claude Frenette	7 of 7 attended
Hugo Vautour	5 of 7 attended

TANTRAMAR PLANNING REVIEW & ADJUSTMENT COMMITTEE

Randy Trenholm, Chairperson	2 of 2 attended
Mark Istvanffy, Vice-Chairperson	2 of 2 attended
Stanley Dixon	1 of 2 attended
Heather Gilbert-Patterson	2 of 2 attended
Greg Partridge	1 of 2 attended
Mike Tower	2 of 2 attended

WESTMORLAND-ALBERT PLANNING REVIEW & ADJUSTMENT COMMITTEE

Pascal Ferron, Chairperson, resigned	1 of 6 attended
Ricci Archibald	5 of 6 attended
Audbur Bishop	6 of 6 attended
Heather Keith	6 of 6 attended
Andy St-Amand	3 of 6 attended

SOUTHEAST PLANNING REVIEW AND ADJUSTMENT COMMITTEE

Harry McInroy, Chairperson	4 of 4 attended
Edgar LeBlanc, Vice Chairperson	4 of 4 attended
Stanley Dixon	4 of 4 attended
Linda Estabrooks	4 of 4 attended
Valmont Goguen	4 of 4 attended
Heather Keith	4 of 4 attended
Louis LeBlanc	4 of 4 attended
Hilyard Rossiter	3 of 4 attended
Randy Trenholm	4 of 4 attended

SHEDIAC PLANNING REVIEW AND ADJUSTMENT COMMITTEE

Mark Fougère, Chairperson	3 of 3 attended
Andrew Bell	3 of 3 attended
Denis Arsenault	3 of 3 attended
Julien Boudreau	3 of 3 attended
Tina Mazerolle	3 of 3 attended
Kim Murphy	3 of 3 attended
Paul Poirier	3 of 3 attended

REGIONAL INITIATIVES

REGIONAL RECREATION STUDY

SERSC received provincial funding in March 2015 to undertake Phase 1 of a Regional Recreation Plan. Planning Staff have been working with a team of consultants led by Upland and Viridis, as well as the Recreational Managers from the region. The project included three main steps: 1) identifying all recreational facilities and spaces in the region, including public space (municipal, provincial, federal), private facilities (e.g., golf courses), and non-profit spaces (parks, trails, etc.). The results of this process are a recreational atlas and GIS-based “asset map” for the region; 2)

determining how our recreational spaces are connected by trails within communities, and between communities. The deliverable for this is a GIS-based trail connectivity assessment map; and 3) gathering information from the public (both in person and on-line) on recreation issues and trail usage. The results of Phase 1 will feed directly into Phase 2, which will be to create the Regional Recreation Master Plan for the Southeast beginning in the Spring of 2016. Work to date can be found on the project website: www.recreationnbse.ca

REGIONAL FOOD CHARTER PROJECT

SERSC, along with the City of Moncton, the United Way of Greater Moncton and Southeast NB, the NB Inclusion Network, and the Our Food Southeast NB have been working with food security partners in the region to build the business case for developing a regional Food Charter. In 2015, the partners collected data, best practices, and undertook a survey

to determine where people shopped for food in the region. An Environmental Trust Fund grant for 2016-17 is being sought to assist the partners in compiling the business case, draft the food charter and tool kit, and undertake community mobilization around the food charter.

PLANNING FOR CLIMATE CHANGE

Integration of Ecosystem Functions and Services into Land Use Planning and Decision Making

In 2015, the SERSC received funding through the Environmental Trust Fund (ETF) grant program. A partnership was created with l'Université de Moncton's Engineering Department, which was also awarded funds for research on this same initiative. Two well-attended round tables discussion sessions took place on October 26, 2015 at l'Université de Moncton's Engineering Faculty. Dignitaries attending this event included the President of l'Université de Moncton and the Provincial Minister of the Department of Transportation and Infrastructure and Finance, among others. The informative round table sessions resulted in a growing interest in moving forward with this very important matter which affects the entire region and Province.

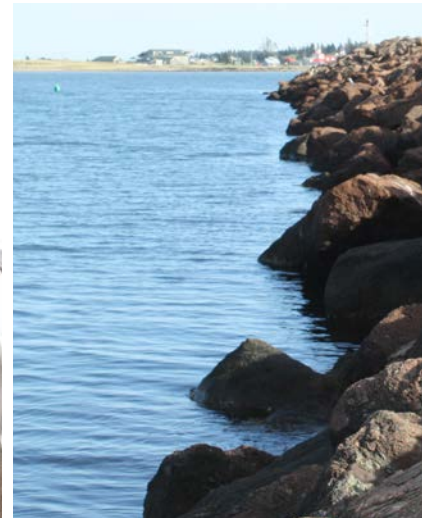
Following this successful year, a request for a second Environmental Trust Fund grant has been submitted, which is earmarked for the second year of a three-year project. The second year's project will focus on the following:

This project will develop a methodology and communication tools for the integration of ecosystem services into land use planning and climate change adaptation decision-making. The methodology will be developed and tested, and results will be shared and promoted with organizations, planners, municipal and provincial government.

In addition to developing a methodology, we will raise awareness about using ecosystem services in climate change adaptation, especially flood risk reduction. We will develop zoning and by-law samples as well as best management practices on how to incorporate ecosystem services into adaptation decision-making. The long-term benefit will be an increased resiliency of communities and environments, reduced costs for the implementation of adaptation measures (using ecosystem-based adaptation where appropriate and feasible), an appreciation for and maintenance and restoration of ecosystem services (water quality, biodiversity, habitats), and a reduction in stressors on ecosystems.

LAND PLANNING GOALS FOR 2016

Our three major long-term regional planning projects will continue throughout 2016, and will contribute directly to the formulation of a Regional Plan. We will continue to improve upon the efficiency of our processes and operating systems in order to offer the highest level of service to our partners and clients.



COMMUNITY	Subdivisions	Waivers	Zoning Confirmations
Village of Alma	1	3	2
Beaubassin-East Rural Community	12	32	3
Village of Cap-Pelé	5	10	3
Village of Dorchester	-	5	-
Village of Hillsborough	1	6	-
Village of Memramcook	10	15	5
Village of Petitcodiac	1	7	2
Village of Port Elgin	1	3	-
Village of Riverside-Albert	-	2	-
Town of Sackville	6	36	13
Village of Salisbury	-	12	5
Town of Shediac	6	33	27
LSD Alma	-	-	-
LSD Baie Verte	-	4	-
LSD Bayfield	-	1	-
LSD Botsford	1	9	1
LSD Cape Tormentine	-	-	-
LSD Coverdale	10	18	7
LSD Dorchester	2	5	1
LSD Elgin	3	11	1
LSD Harvey	-	6	-
LSD Hillsborough	3	7	1
LSD Hopewell	2	2	1
LSD Moncton	31	46	9
LSD Murray Corner	5	10	2
LSD Parish of Elgin	2	3	-
LSD Pointe de Bute	2	4	-
LSD Pointe-du-Chêne	1	8	-
LSD Sackville	1	7	1
LSD Salisbury	5	20	7
LSD Scoudouc	2	9	4
LSD Scoudouc Road	-	-	-
LSD Shediac	-	-	-
LSD Shediac Bridge-Shediac River	-	7	1
LSD Shediac Cape	6	7	-
LSD Westmorland	1	1	-
TOTAL	120	349	97

COMMUNITY	Conditional Use	Non Conforming Use	Rulings of Compatibility	Temporary Use Approval	Variance Request
Village of Alma	-	-	-	1	-
Beaubassin-East Rural Community	-	-	1	2	3
Village of Cap-Pelé	-	-	-	-	4
Village of Dorchester	-	-	-	1	-
Village of Hillsborough	-	-	-	1	1
Village of Memramcook	-	-	-	1	5
Village of Petitcodiac	-	-	-	-	-
Village of Port Elgin	-	-	-	-	-
Village of Riverside-Albert	-	-	-	-	1
Town of Sackville	-	-	1	-	-
Village of Salisbury	-	-	-	1	2
Town of Shediac	-	1	2	1	11
LSD Alma	-	-	-	-	-
LSD Baie Verte	-	-	-	-	-
LSD Bayfield	-	-	-	-	-
LSD Botsford	-	-	-	-	-
LSD Cape Tormentine	-	-	-	-	1
LSD Coverdale	-	-	-	-	2
LSD Dorchester	-	-	-	-	1
LSD Elgin	-	-	-	-	-
LSD Harvey	-	-	-	-	-
LSD Hillsborough	-	-	-	-	-
LSD Hopewell	-	-	-	-	-
LSD Moncton	-	-	-	1	9
LSD Murray Corner	-	-	-	-	1
LSD Parish of Elgin	-	-	-	-	-
LSD Pointe de Bute	-	-	-	-	-
LSD Pointe-du-Chêne	-	-	-	-	6
LSD Sackville	-	-	-	-	-
LSD Salisbury	-	-	-	-	-
LSD Scoudouc	1	-	-	1	-
LSD Scoudouc Road	-	-	-	-	-
LSD Shediac	-	-	-	-	-
LSD Shediac Bridge-Shediac River	-	-	-	-	3
LSD Shediac Cape	-	-	1	-	5
LSD Westmorland	-	-	-	-	-
TOTAL	1	1	5	10	55

COMMUNITY	Policy Amendment	Regulation Amendment	Rezoning
Village of Alma	-	-	-
Beaubassin-East Rural Community	-	-	3
Village of Cap-Pelé	-	1	5
Village of Dorchester	-	-	-
Village of Hillsborough	-	-	1
Village of Memramcook	-	2	2
Village of Petitcodiac	-	-	-
Village of Port Elgin	-	-	-
Village of Riverside-Albert	-	-	-
Town of Sackville	1	-	-
Village of Salisbury	-	-	-
Town of Shediac	-	1	1
Beaubassin West Rural Plan	-	-	-
LSD Pointe-du-Chêne	-	-	-
LSD Scoudouc	-	-	-
LSD Scoudouc Road	-	-	1
LSD Shediac	-	-	-
LSD Shediac Bridge-Shediac River	-	-	-
LSD Shediac Cape	-	-	-
Tantramar Rural Plan	-	-	-
LSD Baie Verte	-	-	-
LSD Bayfield	-	-	-
LSD Botsford	-	-	-
LSD Cape Tormentine	-	-	-
LSD Dorchester	-	-	-
LSD Murray Corner	-	-	-
LSD Pointe de Bute	-	-	-
LSD Sackville	-	-	-
LSD Westmorland	-	-	-
Greater Moncton Rural Plan	-	-	-
LSD Alma**	-	-	-
LSD Coverdale	-	-	1
LSD Elgin**	-	-	-
LSD Harvey**	-	-	-
LSD Hillsborough*	-	-	-
LSD Hopewell**	-	-	-
LSD Moncton	-	-	2
LSD Parish of Elgin**	-	-	-
LSD Salisbury*	-	-	-
TOTAL	1	4	16

* PARTIAL ZONING COVERAGE ** AREAS NOT ZONED

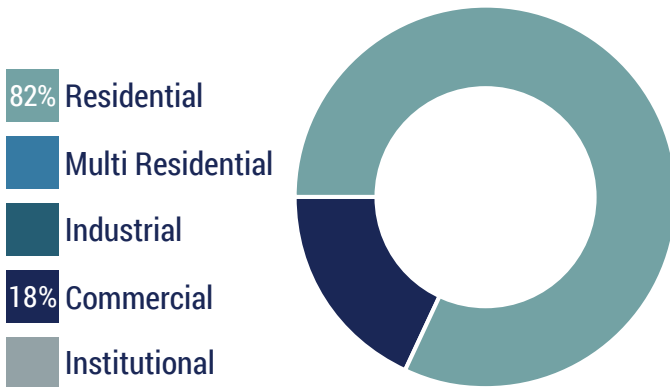
Village of Alma

11 PERMITS ISSUED

\$ 644,652 CONSTRUCTION VALUE



Permits Issued by Type



Value of Permit by Type

Category	No.	Value
Residential	9	\$466,102
Multi Residential		
Industrial		
Commercial	2	\$178,550
Institutional		

PERMIT HIGHLIGHTS

2
FENCE permits

1
DECK permit



2 NEW Homes constructed
\$156,959
average construction value

1 permit issued for **Addition**

3 permits issued for **Alterations**



1 Commercial **Alteration** permit issued

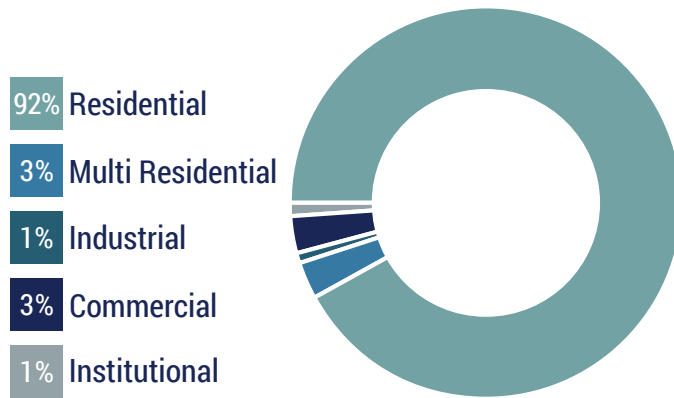
1 Commercial **Addition** permit issued

Beaubassin East Rural Community

107 PERMITS ISSUED
\$ 7,151,462 CONSTRUCTION VALUE








Permits Issued by Type



Value of Permit by Type

Category	No.	Value
Residential	99	\$6,281,762
Multi Residential	3	\$49,500
Industrial	1	\$98,000
Commercial	3	\$472,200
Institutional	1	\$250,000

PERMIT HIGHLIGHTS	 4 NEW Mini/Mobile Homes	 1 NEW Tower	 19 NEW Homes constructed \$204,764 average construction value 8 permits issued for Additions 10 permits issued for Alterations
	 2 NEW Commercial permits issued	 35 NEW Garages and Accessory Buildings	

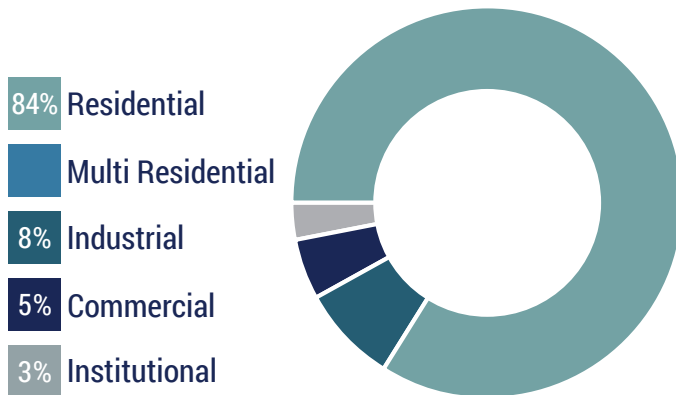
Village of Cap-Pelé

37 PERMITS ISSUED

\$ 2,788,414 CONSTRUCTION VALUE



Permits Issued by Type



Value of Permit by Type

Category	No.	Value
Residential	31	\$1,053,769
Multi Residential		
Industrial	3	\$421,691
Commercial	2	\$1,212,954
Institutional	1	\$100,000

PERMIT HIGHLIGHTS

1 permit issued for **Alterations**



1 Commercial **Alteration** permit issued

1 Commercial **Addition** permit issued



3 NEW Homes constructed



1 NEW Industrial permit issued

2 permits issued for **Additions**



17 NEW Garages and Accessory Buildings

\$89,831 average construction value

4 permits issued for **Additions**

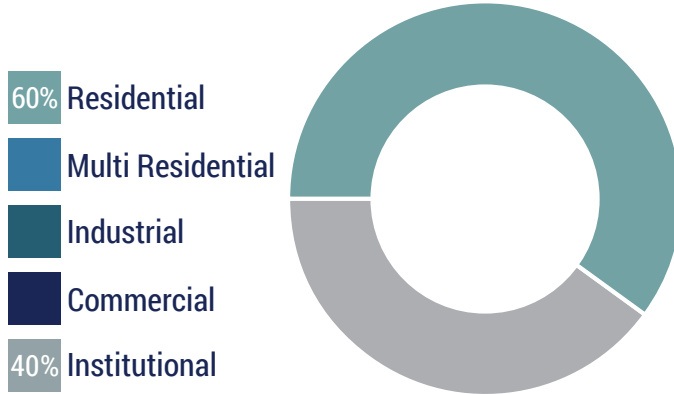
Village of Dorchester

5 PERMITS ISSUED

\$ 590,480 CONSTRUCTION VALUE



Permits Issued by Type



Value of Permit by Type

Category	No.	Value
Residential	3	\$138,480
Multi Residential	-	-
Industrial	-	-
Commercial	-	-
Institutional	2	\$452,000

PERMIT HIGHLIGHTS



1 NEW
Garage and
Accessory Building

1 permit issued
for Garage and
Accessory Building
Additions



1 permit issued
for Single Dwelling
Unit **Additions**



1 NEW Institutional
permit issued
1 Institutional **Addition**
permit issued

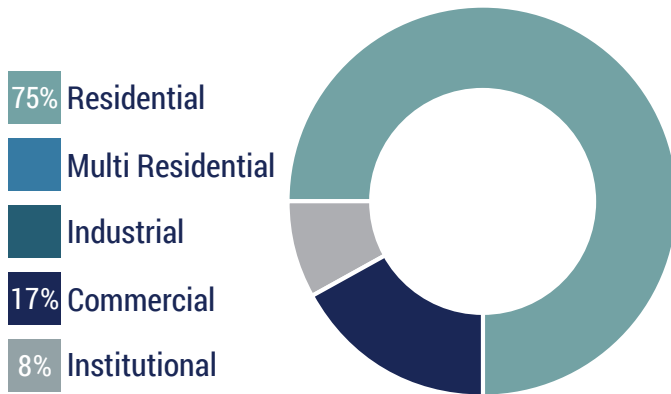
Village of Hillsborough

12 PERMITS ISSUED

\$ 945,741 CONSTRUCTION VALUE



Permits Issued by Type



Value of Permit by Type

Category	No.	Value
Residential	9	\$475,741
Multi Residential		
Industrial		
Commercial	2	\$170,000
Institutional	1	\$300,000

PERMIT HIGHLIGHTS

1 NEW
Institutional
permit issued



1 NEW Home
constructed

\$301,400
average
construction value

1 permit issued
for **Additions**

2 Commercial
Alteration
permits issued



5 NEW
Garages and
Accessory Buildings

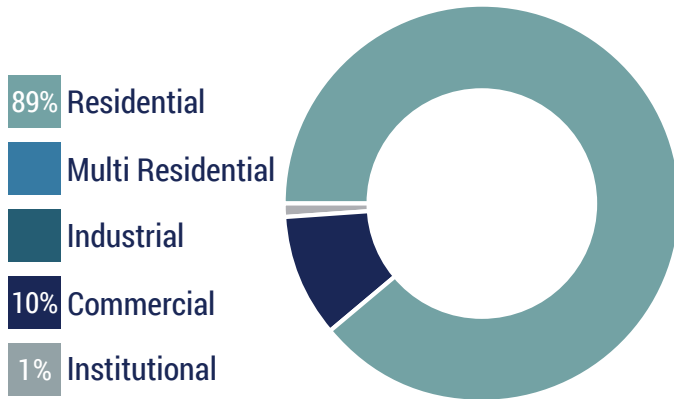
Village of Memramcook

85 PERMITS ISSUED

\$ 4,913,408 CONSTRUCTION VALUE



Permits Issued by Type



Value of Permit by Type

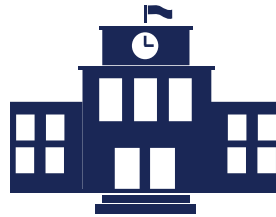
Category	No.	Value
Residential	76	\$4,038,304
Multi Residential		
Industrial		
Commercial	8	\$375,103
Institutional	1	\$500,000

PERMIT HIGHLIGHTS



1 NEW
Mini/Mobile Home

1 permit issued
for **Alterations**



11 NEW Homes
constructed

\$222,143
average

construction value

7 permits issued
for **Additions**

13 permits issued
for **Alterations**



3 NEW
Commercial
permits issued



34 NEW
Garages and
Accessory Buildings

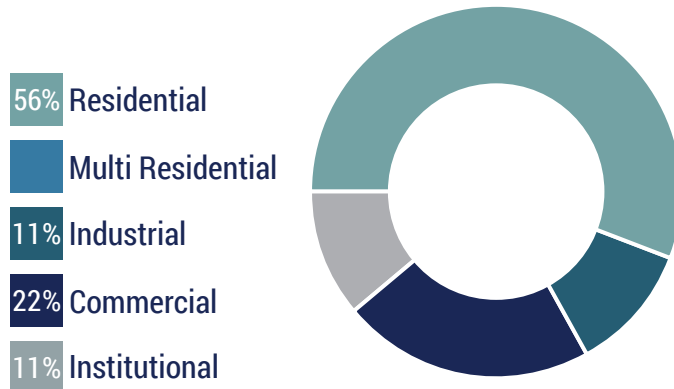
Village of Petitscodiac

9 PERMITS ISSUED

\$ 809,365 CONSTRUCTION VALUE



Permits Issued by Type



Value of Permit by Type

Category	No.	Value
Residential	5	\$68,928
Multi Residential		
Industrial	1	\$361,218
Commercial	2	\$18,001
Institutional	1	\$361,218

PERMIT HIGHLIGHTS

1 permit issued for **Alterations**



1 Commercial **Addition** permit issued



1 Industrial **Alteration** permit issued

3 NEW Garages and Accessory Buildings



1 permit issued for Single Dwelling Unit **Additions**

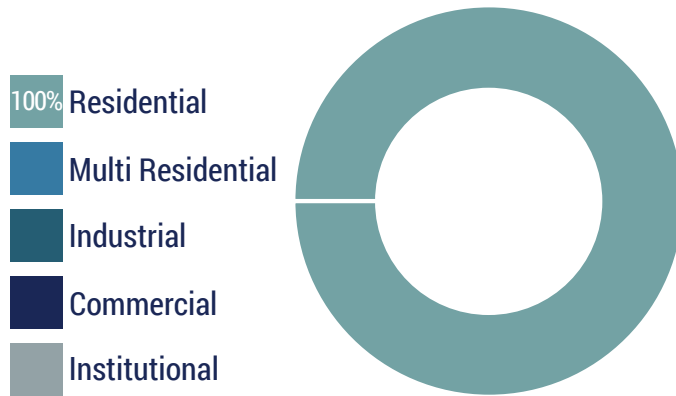
Village of Port Elgin

4 PERMITS ISSUED

\$ 51,100 CONSTRUCTION VALUE



Permits Issued by Type



Value of Permit by Type

Category	No.	Value
Residential	4	\$51,100
Multi Residential	0	0
Industrial	0	0
Commercial	0	0
Institutional	0	0

PERMIT HIGHLIGHTS

2 permits issued for Garage and Accessory Building Alterations



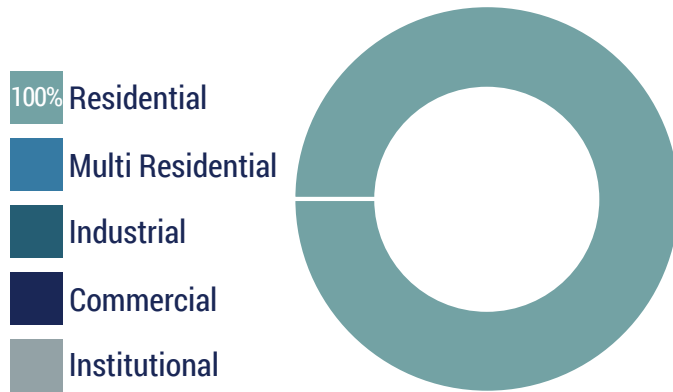
2 NEW Garages and Accessory Buildings

Village of Riverside-Albert

1 PERMITS ISSUED
\$ 2,700 CONSTRUCTION VALUE



Permits Issued by Type



Value of Permit by Type

Category	No.	Value
Residential	1	\$2,700
Multi Residential	0	\$0
Industrial	0	\$0
Commercial	0	\$0
Institutional	0	\$0

PERMIT
HIGHLIGHTS



1 NEW
Garage and
Accessory Building

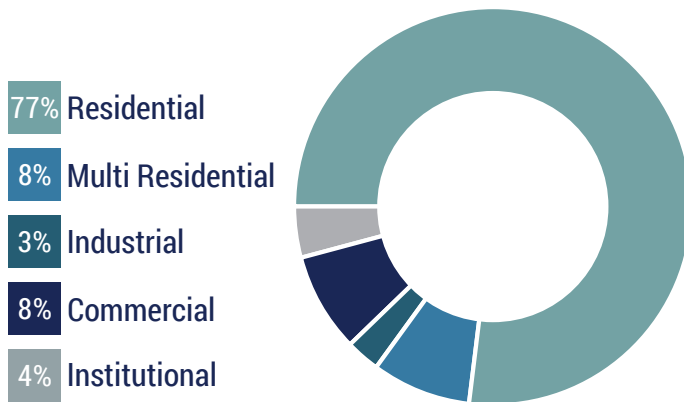
Town of Sackville

65 PERMITS ISSUED

\$ 11,867,718 CONSTRUCTION VALUE



Permits Issued by Type

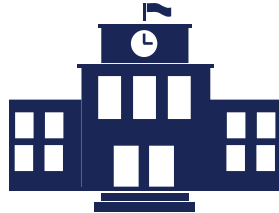


Value of Permit by Type

Category	No.	Value
Residential	50	\$2,585,749
Multi Residential	5	\$5,797,968
Industrial	2	\$50,001
Commercial	5	\$215,000
Institutional	3	\$3,219,000

PERMIT HIGHLIGHTS

3 permits issued for **Alterations**



1 Industrial **Addition** permit issued



6 NEW Homes constructed

\$255,833 average construction value

5 permits issued for **Additions**

10 permits issued for **Alterations**



5 NEW Multi Dwelling Unit permits issued



20 NEW Garages and Accessory Buildings

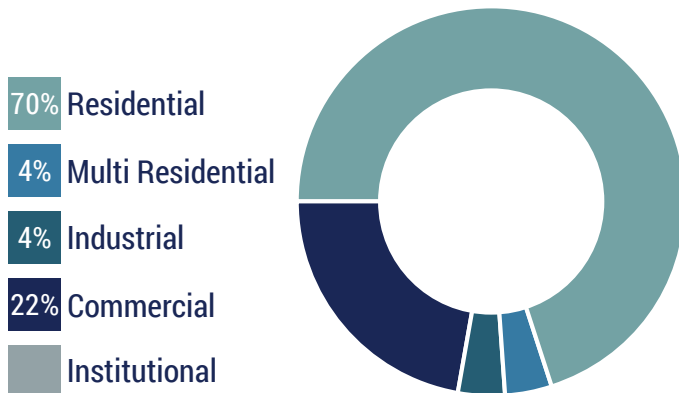
Village of Salisbury

30 PERMITS ISSUED

\$ 3,937,526 CONSTRUCTION VALUE



Permits Issued by Type



Value of Permit by Type

Category	No.	Value
Residential	21	\$322,144
Multi Residential	1	\$681,225
Industrial	1	\$2,652,950
Commercial	7	\$281,207
Institutional	-	-

PERMIT HIGHLIGHTS

3 Commercial Alteration permits issued

4 NEW Commercial Sign permits issued



1 NEW Home constructed

\$39,000 construction value

2 permits issued for **Additions**

5 permits issued for **Alterations**



1 NEW Multi Dwelling Unit permit issued



8 NEW Garages and Accessory Buildings

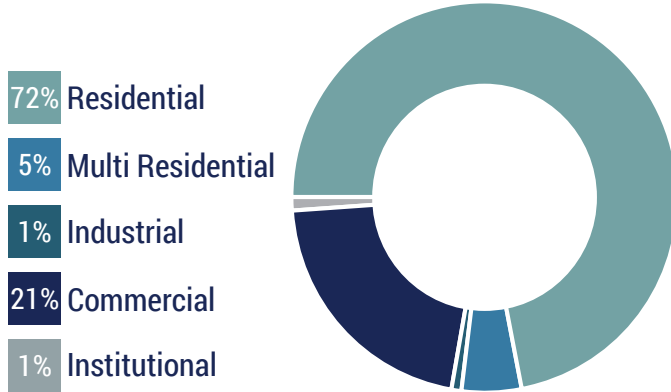
Town of Shediac

145 PERMITS ISSUED

\$ 10,984,421 CONSTRUCTION VALUE



Permits Issued by Type

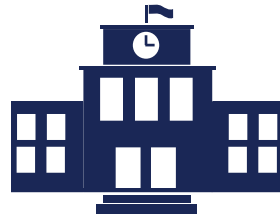


Value of Permit by Type

Category	No.	Value
Residential	105	\$6,074,886
Multi Residential	7	\$2,797,828
Industrial	1	\$23,545
Commercial	30	\$1,739,962
Institutional	2	\$348,200

PERMIT HIGHLIGHTS

1 NEW Institutional permit issued



2 NEW Multi Dwelling Unit permits issued



24 NEW Homes constructed

\$203,543

average construction value

6 permits issued for Additions

13 permits issued for Alterations

8 NEW Commercial permits issued



29 NEW Garages and Accessory Buildings



LSD of Alma

0 PERMITS ISSUED

\$ 0 CONSTRUCTION VALUE



Permits Issued by Type

- Residential
- Multi Residential
- Industrial
- Commercial
- Institutional

Value of Permit by Type

Category	No.	Value
Residential		
Multi Residential		
Industrial		
Commercial		
Institutional		

<p>PERMIT HIGHLIGHTS</p>			

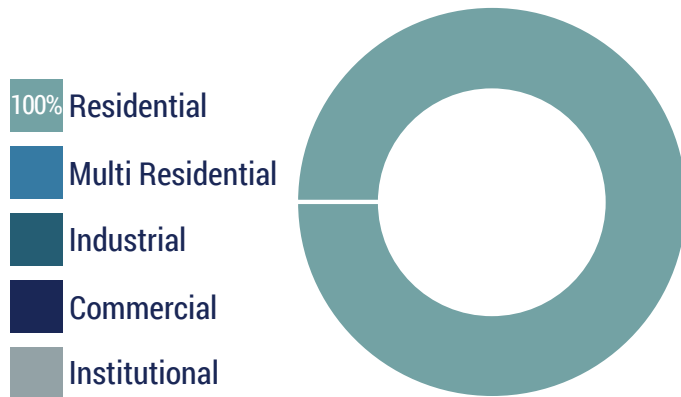
LSD of Baie-Verte

2 PERMITS ISSUED

\$ 51,600 CONSTRUCTION VALUE



Permits Issued by Type



Value of Permit by Type

Category	No.	Value
Residential	2	\$51,600
Multi Residential	0	0
Industrial	0	0
Commercial	0	0
Institutional	0	0

PERMIT HIGHLIGHTS



1 NEW
Garage and
Accessory Building



1 permit issued
for Single Dwelling
Unit **Alterations**

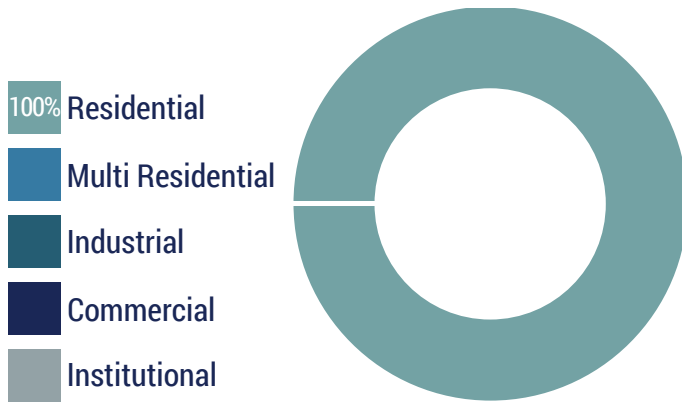
LSD of Bayfield

1 PERMIT ISSUED

\$ 12,000 CONSTRUCTION VALUE



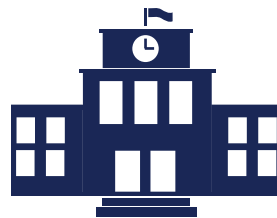
Permits Issued by Type



Value of Permit by Type

Category	No.	Value
Residential	1	\$12,000
Multi Residential	0	\$0
Industrial	0	\$0
Commercial	0	\$0
Institutional	0	\$0

PERMIT HIGHLIGHTS



1 Institutional Alteration permit issued

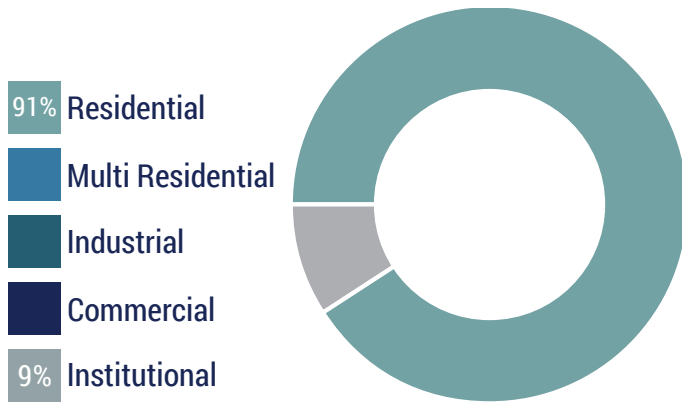
LSD of Botsford

11 PERMITS ISSUED

\$ 1,203,053 CONSTRUCTION VALUE



Permits Issued by Type



Value of Permit by Type

Category	No.	Value
Residential	10	\$978,053
Multi Residential		
Industrial		
Commercial		
Institutional	1	\$225,000

PERMIT HIGHLIGHTS



1 permit issued for Mini/Mobile Home Alterations

2 permits issued for Garage and Accessory Building Alterations



2 NEW Homes constructed



3 NEW Garages and Accessory Buildings



1 NEW Tower

\$411,566 average construction value

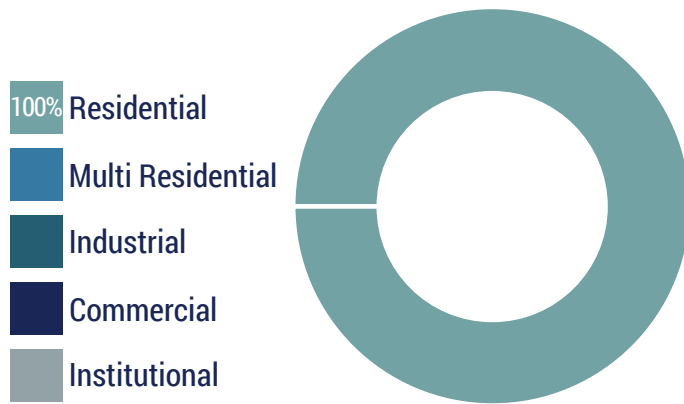
2 permits issued for Alterations

LSD of Cape Tormentine

1 PERMIT ISSUED
\$ 77,000 CONSTRUCTION VALUE




Permits Issued by Type



Value of Permit by Type

Category	No.	Value
Residential	1	\$77,000
Multi Residential	0	\$0
Industrial	0	\$0
Commercial	0	\$0
Institutional	0	\$0

PERMIT HIGHLIGHTS			 1 NEW Home constructed \$77,000 construction value

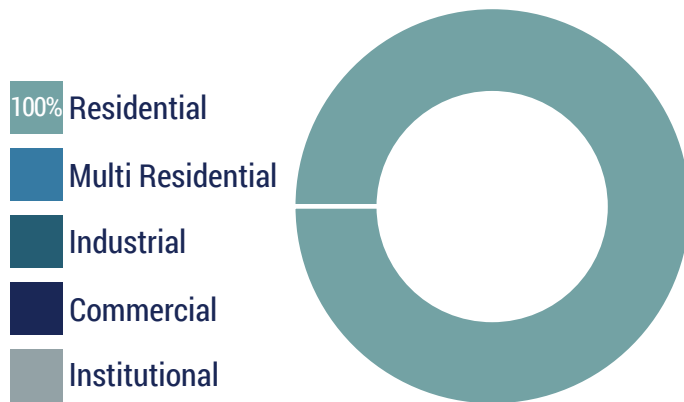
LSD of Coverdale

42 PERMITS ISSUED

\$ 4,171,985 CONSTRUCTION VALUE



Permits Issued by Type



Value of Permit by Type

Category	No.	Value
Residential	42	\$4,171,985
Multi Residential		
Industrial		
Commercial		
Institutional		

PERMIT HIGHLIGHTS



1 NEW
Mini/Mobile Home

3
DECK
permits



13 NEW Homes constructed
\$269,802
average construction value



15 NEW
Garages and
Accessory Buildings

5 permits issued
for Single Dwelling
Unit Additions

5 permits issued
for Single Dwelling
Unit Alterations

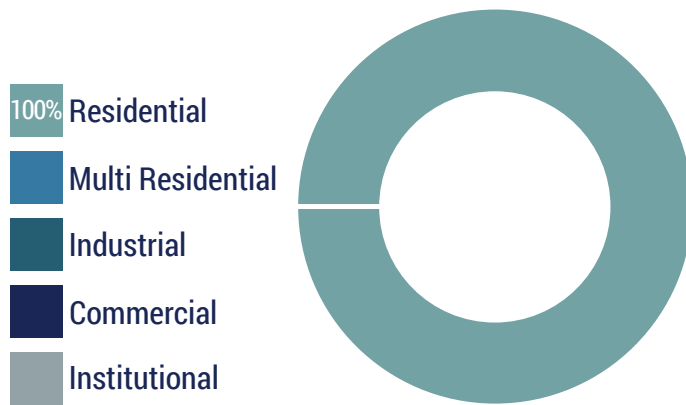
LSD of Dorchester

5 PERMITS ISSUED

\$ 133,688 CONSTRUCTION VALUE



Permits Issued by Type



Value of Permit by Type

Category	No.	Value
Residential	5	\$133,688
Multi Residential	0	0
Industrial	0	0
Commercial	0	0
Institutional	0	0

PERMIT HIGHLIGHTS



15 NEW
Garages and
Accessory Buildings



1 permit issued
for Single Dwelling
Unit Alterations

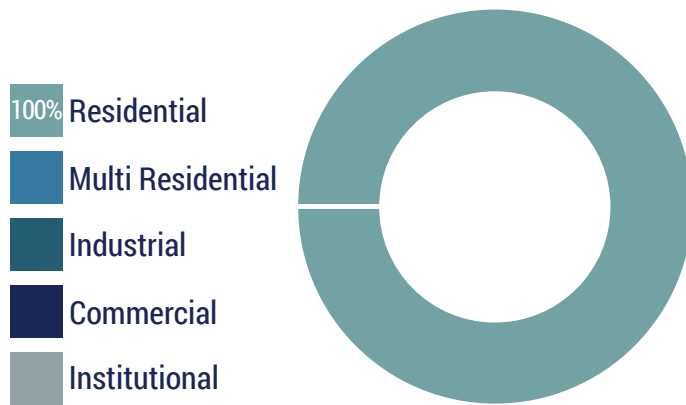
LSD of Elgin

12 PERMITS ISSUED

\$ 609,075 CONSTRUCTION VALUE



Permits Issued by Type



Value of Permit by Type

Category	No.	Value
Residential	12	\$609,075
Multi Residential	0	\$0
Industrial	0	\$0
Commercial	0	\$0
Institutional	0	\$0

PERMIT HIGHLIGHTS

1 permit issued for Single Dwelling Unit **Additions**

1 permit issued for Single Dwelling Unit **Alterations**



4 NEW Homes constructed

\$127,313 average construction value



6 NEW Garages and Accessory Buildings

LSD of Harvey

2 PERMITS ISSUED
\$ 38,400 CONSTRUCTION VALUE



Permits Issued by Type



Value of Permit by Type

Category	No.	Value
Residential	2	\$38,400
Multi Residential		
Industrial		
Commercial		
Institutional		

PERMIT HIGHLIGHTS



1 NEW
Mini/Mobile Home



1 permit issued for Single Dwelling Unit Alterations

LSD of Hillsborough

10 PERMITS ISSUED

\$ 388,231 CONSTRUCTION VALUE



Permits Issued by Type



Value of Permit by Type

Category	No.	Value
Residential	10	\$388,231
Multi Residential	0	\$0
Industrial	0	\$0
Commercial	0	\$0
Institutional	0	\$0

PERMIT HIGHLIGHTS

2
DECK
permits

1 permit issued
for Single Dwelling
Unit **Alterations**



2 NEW Homes
constructed

\$98,800
average
construction value



6 NEW
Garages and
Accessory Buildings

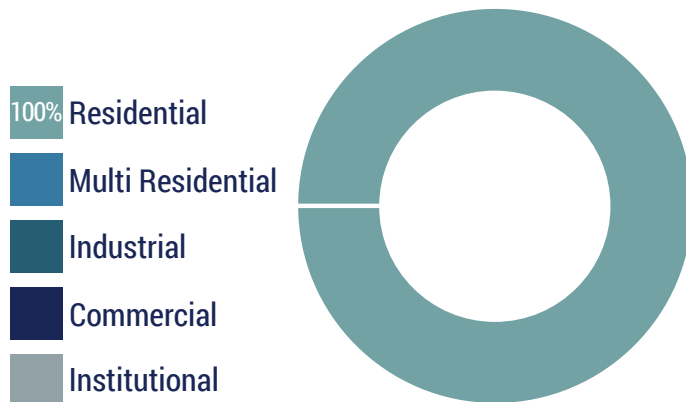
LSD of Hopewell

2 PERMITS ISSUED

\$ 200,300 CONSTRUCTION VALUE



Permits Issued by Type



Value of Permit by Type

Category	No.	Value
Residential	2	\$200,300
Multi Residential	0	0
Industrial	0	0
Commercial	0	0
Institutional	0	0

PERMIT HIGHLIGHTS



1 NEW
Garage and
Accessory Building



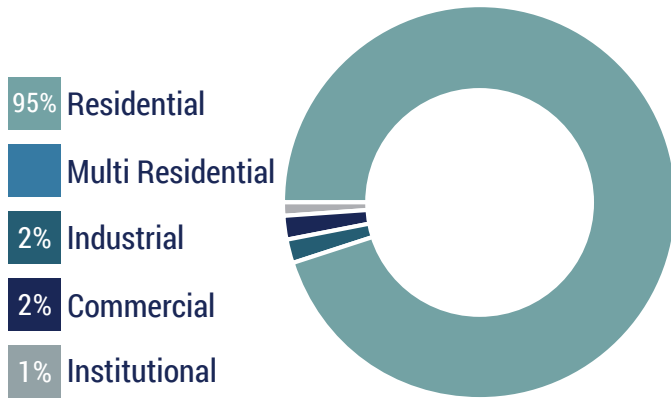
1 NEW Home
constructed
\$177,500
construction value

LSD of Moncton

165 PERMITS ISSUED
\$ 22,027,045 CONSTRUCTION VALUE







Permits Issued by Type



Value of Permit by Type

Category	No.	Value
Residential	157	\$20,466,042
Multi Residential	-	-
Industrial	3	\$611,001
Commercial	4	\$925,002
Institutional	1	\$25,000

<p>PERMIT HIGHLIGHTS</p>	 <p>1 NEW Industrial permit issued</p>	 <p>14 NEW Mini/Mobile Homes</p>	<p>69 NEW Homes constructed \$256,033 average construction value 6 permits issued for Additions 9 permits issued for Alterations</p>
	 <p>4 NEW Commercial permits issued</p>	 <p>40 NEW Garages and Accessory Buildings</p>	

LSD of Murray Corner

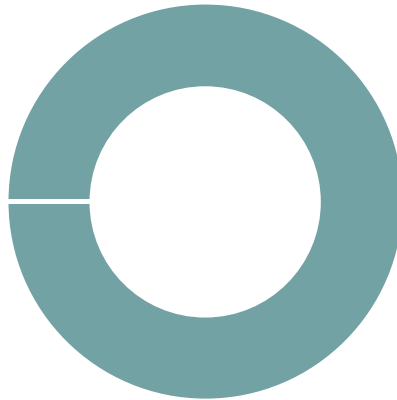
19 PERMITS ISSUED

\$ 1,321,400 CONSTRUCTION VALUE



Permits Issued by Type

- 100% Residential
- Multi Residential
- Industrial
- Commercial
- Institutional



Value of Permit by Type

Category	No.	Value
Residential	19	\$1,321,400
Multi Residential		
Industrial		
Commercial		
Institutional		

PERMIT HIGHLIGHTS



8 NEW Garages and Accessory Buildings

2 permits issued for Garages and Accessory Buildings **Alterations**



1 permit issued for Mini/Mobile Home **Alterations**

3 permits issued for Single Dwelling Unit **Alterations**



5 NEW Homes constructed
\$174,800 average construction value

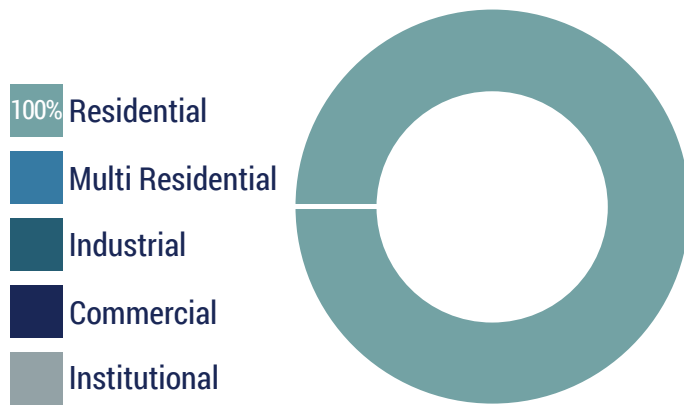
LSD of Parish of Elgin

5 PERMITS ISSUED

\$ 469,660 CONSTRUCTION VALUE



Permits Issued by Type



Value of Permit by Type

Category	No.	Value
Residential	5	\$469,660
Multi Residential	0	0
Industrial	0	0
Commercial	0	0
Institutional	0	0

PERMIT HIGHLIGHTS



1 NEW
Garage and
Accessory Building

1 permit issued
for Single Dwelling
Unit Alterations



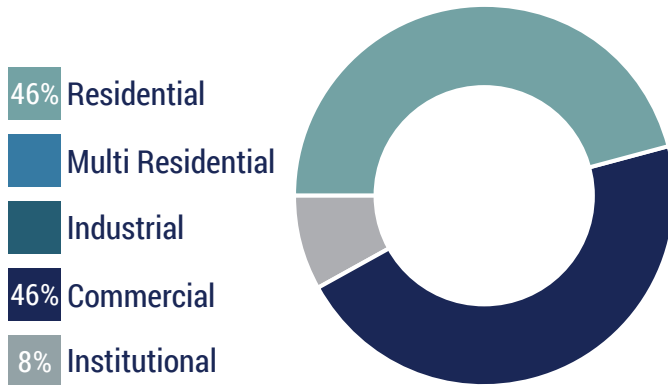
3 NEW Homes
constructed
\$151,193
average
construction value

LSD of Pointe-de-Bute

11 PERMITS ISSUED
\$ 8,275,930 CONSTRUCTION VALUE



Permits Issued by Type



Value of Permit by Type

Category	No.	Value
Residential	5	\$356,600
Multi Residential		
Industrial		
Commercial	5	\$7,886,330
Institutional	1	\$33,000

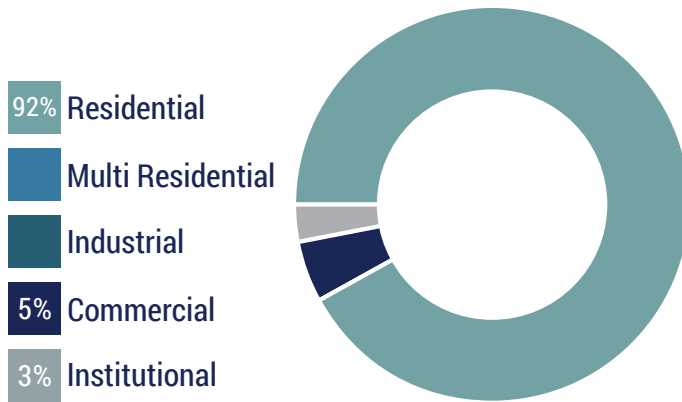
<p>PERMIT HIGHLIGHTS</p>	<p>1 permit issued for Alterations</p> 	 <p>1 permit issued for Mini/Mobile Home Alterations</p>	 <p>1 NEW Home constructed</p>
	 <p>4 NEW Commercial permits issued</p>	 <p>1 NEW Garage and Accessory Building</p>	<p>\$258,600 construction value</p> <p>1 permit issued for Alterations</p>

LSD of Pointe-du-Chêne

36 PERMITS ISSUED
\$ 1,324,634 CONSTRUCTION VALUE



Permits Issued by Type



Value of Permit by Type

Category	No.	Value
Residential	33	\$1,281,633
Multi Residential		
Industrial		
Commercial	2	\$43,000
Institutional	1	\$1

PERMIT HIGHLIGHTS

5
DECK
permits

3
FENCE
permits



5 NEW Homes constructed
\$116,353 average construction value
6 permits issued for **Additions**
6 permits issued for **Alterations**

1 NEW
Commercial
permit issued

7 NEW
Garages and
Accessory Buildings



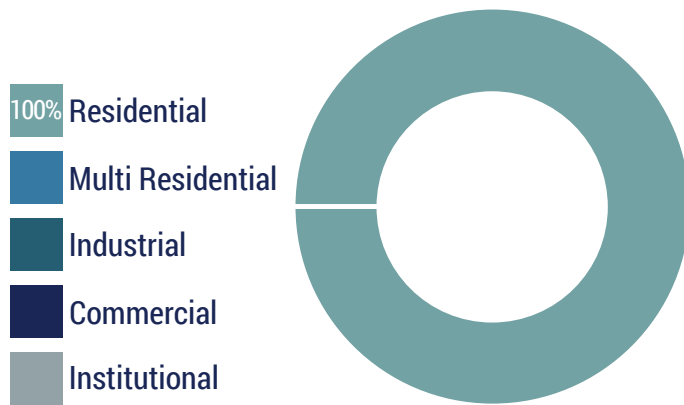
LSD of Sackville

10 PERMITS ISSUED

\$ 778,332 CONSTRUCTION VALUE



Permits Issued by Type



Value of Permit by Type

Category	No.	Value
Residential	10	\$778,332
Multi Residential		
Industrial		
Commercial		
Institutional		

PERMIT HIGHLIGHTS



5 NEW
Garages and
Accessory Buildings

1 permit issued
for Garage and
Accessory Building
Additions

1 permit issued
for Single Dwelling
Unit **Additions**

1 permit issued
for Single Dwelling
Unit **Alterations**



2 NEW Homes
constructed
\$217,000
average
construction value

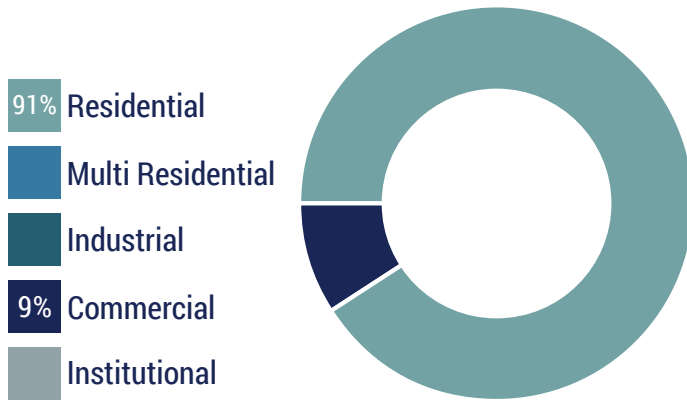
LSD of Salisbury

32 PERMITS ISSUED

\$ 2,752,437 CONSTRUCTION VALUE



Permits Issued by Type



Value of Permit by Type

Category	No.	Value
Residential	29	\$2,442,436
Multi Residential		
Industrial		
Commercial	3	\$310,001
Institutional		

PERMIT HIGHLIGHTS

1
DECK
permit


1 NEW
Mini/Mobile Home


10 NEW Homes
constructed
\$186,117
average
construction value
1 permit issued
for Additions
1 permit issued
for Alterations


1 NEW
Commercial
permit issued


11 NEW
Garages and
Accessory Buildings

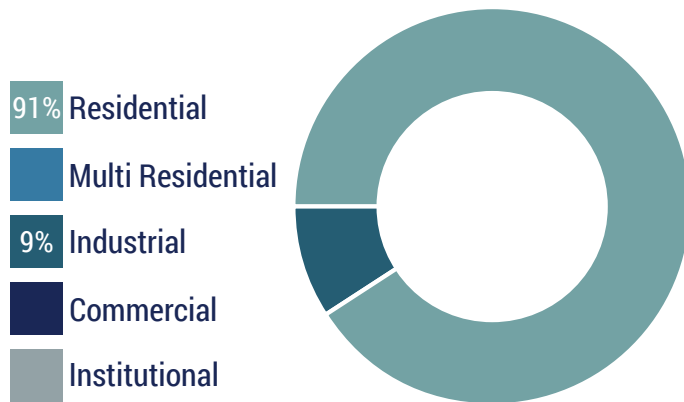
LSD of Scoudouc

11 PERMITS ISSUED

\$ 1,107,533 CONSTRUCTION VALUE



Permits Issued by Type



Value of Permit by Type

Category	No.	Value
Residential	10	\$957,533
Multi Residential		
Industrial	1	\$150,000
Commercial		
Institutional		

PERMIT HIGHLIGHTS

1
FENCE
permit

2 permits issued
for Single Dwelling
Unit **Additions**



3 NEW Homes
constructed

\$259,152
average
construction value



1 Industrial
Addition
permit issued



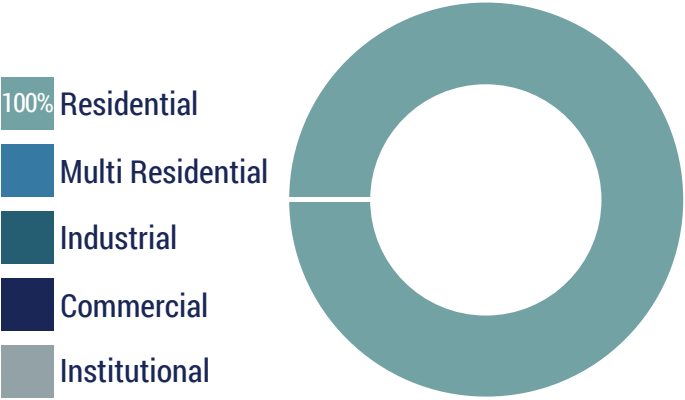
3 NEW
Garages and
Accessory Buildings

LSD of Scoudouc Road

3 PERMITS ISSUED
\$ 55,740 CONSTRUCTION VALUE



Permits Issued by Type



Value of Permit by Type

Category	No.	Value
Residential	3	\$55,740
Multi Residential		
Industrial		
Commercial		
Institutional		

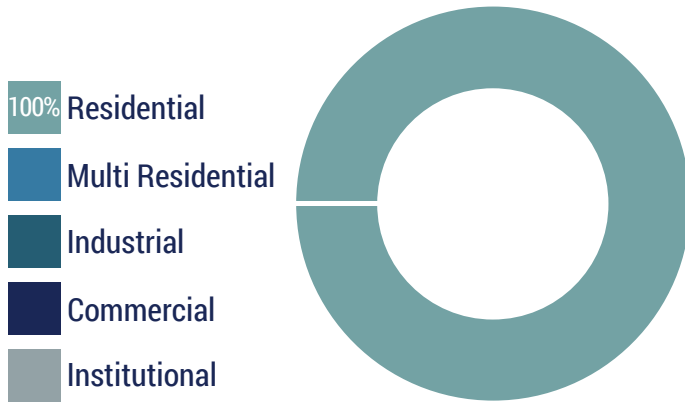
PERMIT HIGHLIGHTS		 1 NEW Mini/Mobile Home	 1 permit issued for Single Dwelling Unit Additions
	 1 NEW Garage and Accessory Building		

LSD of Shediac

2 PERMITS ISSUED
\$ 173,200 CONSTRUCTION VALUE



Permits Issued by Type



Value of Permit by Type

Category	No.	Value
Residential	2	\$173,200
Multi Residential	0	0
Industrial	0	0
Commercial	0	0
Institutional	0	0

PERMIT HIGHLIGHTS



1 NEW
Garage and
Accessory Building



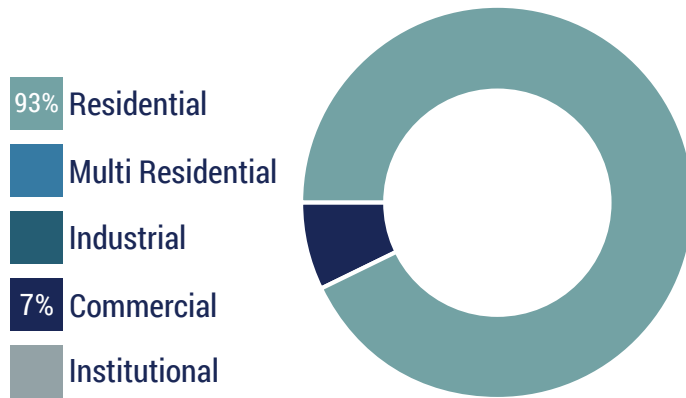
1 NEW Home
constructed
\$158,000
construction value

LSD of Shediac Bridge-Shediac River

30 PERMITS ISSUED
\$ 3,132,628 CONSTRUCTION VALUE






Permits Issued by Type



Value of Permit by Type

Category	No.	Value
Residential	28	\$3,043,508
Multi Residential		
Industrial		
Commercial	2	\$89,120
Institutional		

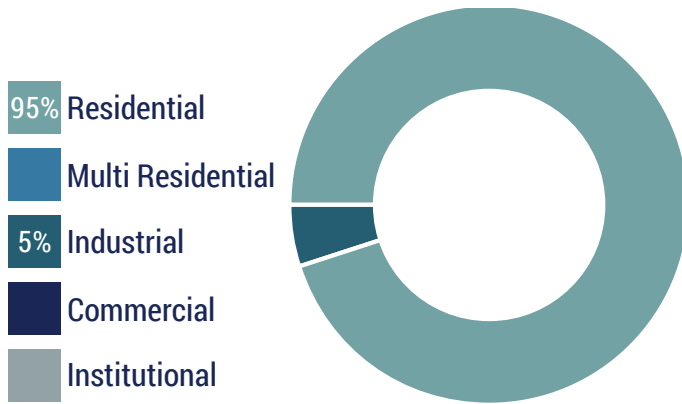
PERMIT HIGHLIGHTS	<p>2 FENCE permits</p>	<p>1 permit issued for Single Dwelling Unit Additions</p> <p>7 permits issued for Single Dwelling Unit Alterations</p>	 <p>10 NEW Homes constructed</p> <p>\$272,331 average construction value</p>
	 <p>2 Commercial Alteration permits issued</p>	 <p>8 NEW Garages and Accessory Buildings</p>	

LSD of Shediac Cape

20 PERMITS ISSUED
\$ 1,680,793 CONSTRUCTION VALUE






Permits Issued by Type



Value of Permit by Type

Category	No.	Value
Residential	19	\$1,641,805
Multi Residential	-	-
Industrial	1	\$38,988
Commercial	-	-
Institutional	-	-

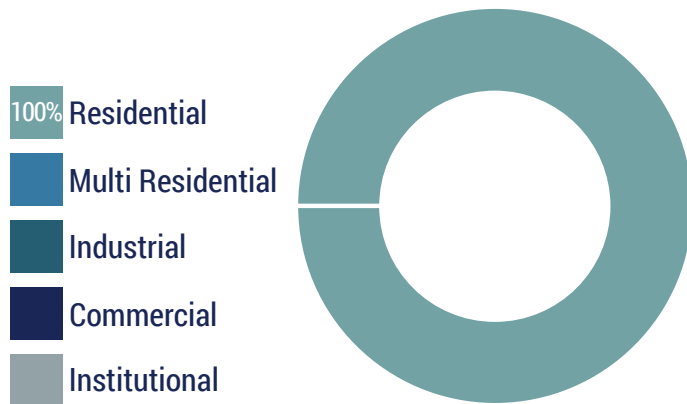
PERMIT HIGHLIGHTS	 1 NEW Mini/Mobile Home	2 DECK permits	 6 NEW Homes constructed \$211,190 average construction value 2 permits issued for Additions 1 permit issued for Alterations
	 1 NEW Industrial permit issued	 4 NEW Garages and Accessory Buildings	

LSD of Westmorland

7 PERMITS ISSUED
\$ 566,220 CONSTRUCTION VALUE



Permits Issued by Type



Value of Permit by Type

Category	No.	Value
Residential	7	\$566,220
Multi Residential		
Industrial		
Commercial		
Institutional		

PERMIT HIGHLIGHTS



4 NEW
Garages and
Accessory Buildings



1 permit issued for
Mini/Mobile Home
Alterations



2 NEW Homes
constructed
\$211,000
average
construction value



ANNUAL REPORT FINANCE SERVICES

ACHIEVEMENTS & CHALLENGES DURING 2015

The Finance Department is responsible for the proper management of the financial resources of the SERSC in accordance with the *Regional Service Delivery Act*, the *Procurement Act and Regulation*, the standards of the Canadian Institute of Chartered Accountants and other provincial and federal acts and regulations.

Our third year of operation was concentrated on continued enhancement of internal controls and of the accounting IT System. One employee came back from parental leave in August, while another one is going on parental leave in January 2016. Temporary support was arranged to assist with on-going responsibilities.

2015 FINANCIAL RESULTS

Corporate	Surplus of	\$ 58,121.	Transferred \$20,000 to the Operating Reserve and the balance of the surplus was credited to each participating services below.
Regional Planning	Surplus of	\$ 16,124.	
Local Planning	Surplus of	\$ 35,063.	
Solid Waste	Surplus of	\$301,932.	
Electricity	Deficit of	\$ 41,474.	

Numerous files were addressed – here are a few:

- Improved the monthly financial statement module.
- Request for proposal for Insurance Broker's services.
- Won the HST Audit Appeal, recuperating \$266,003.
- Implemented an Employee and Family Assistant Program to start in January 2016.
- Participated in the Employee Pension Committee created in 2015.
- Development and implementation of the following by-laws:
 - Approval of budgetary expenditures
 - Business Expenses reimbursement
 - Accounts receivable management
- Update the Human Resources Policy and Procedures manual.

PRIORITIES FOR 2016

- Implementation and training of the new automated time and attendance record keeping.
- Implementation of real time on line solid waste billing system including customer payments.
- Development and implementation of the Capital Assets by-law.
- Update the Human Resources Policy and Procedures manual.

Nicole Rioux, CPA, CA
Chief Financial Officer
February 10th 2016

Audited financial statements will be submitted separately

FINANCING SUMMARY

Corporate Section is funded by:

- 10% by the Regional Planning Services
- 10% by the Local Planning Services
- 80% by the Solid Waste Services

The Regional Planning Services is funded by:

- 79% by the members municipalities and LSD (excluding Dieppe, Moncton & Riverview)
- 21% by other revenues

The Local Planning Services is funded by:

- 95% by the members municipalities and LSD (excluding Dieppe, Moncton & Riverview)
- 5% by other revenues

Solid Waste Services is funded by:

- 29% by the members municipalities and LSD
- 61% by tipping fees for landfill and C&D
- 8% by Recycling
- 2% by Rental and Service income

GRANTS RECEIVED IN 2015

SOLID WASTE

Grant ETF - Education Program	\$ 23,070
Grant ETF - Waste Management Action Plan (partially rceivable)	\$ 66,511

REGIONAL PLANNING

Grant ETF - Climate Change (Receivable)	\$ 24,829
Grant - Regional Service Commission Recreational Planning Assistance Program	\$39,067

CORPORATE, LOCAL PLANNING & SOLID WASTE

Grant - Official Languages Funding Program	\$15,184
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LOCAL PLANNING SERVICE

MUNICIPALITY	2015 BUDGET	2015 PLANNING REVENUES	NET COST OF PLANNING SERVICE
Alma	\$ 8,771	\$ 2,849	\$ 5,922
Cap-Pelé	\$ 62,278	\$ 12,680	\$ 49,598
Beaubassin East	\$ 197,340	\$ 54,896	\$ 142,444
Dorchester	\$ 14,684	\$ 787	\$ 13,897
Hillsborough	\$ 24,893	\$ 6,336	\$ 18,557
Memramcook	\$ 96,315	\$ 32,631	\$ 63,684
Petitcodiac	\$ 30,945	\$ 3,289	\$ 27,656
Port Elgin	\$ 7,208	\$ 224	\$ 6,984
Riverside-Albert	\$ 7,336	\$ 1,495	\$ 5,841
Sackville	\$ 199,745	\$ 77,183	\$ 122,562
Salisbury	\$ 53,983	\$ 7,341	\$ 46,642
Shediac	\$ 203,282	\$ 93,371	\$ 109,911
Local Service Districts	\$ 770,795	\$ 279,561	\$ 491,234
TOTAL	\$ 1,677,575	\$ 572,643	\$ 1,104,932

MEMBERS OF THE BOARD	TOTAL PER DIEMS 2015	EXPENSES REIMBURSED 2015	TOTAL PER DIEMS & EXPENSES 2015
Armstrong, Patrick	\$ 2,550	\$ 394	\$ 2,944
Bear, Jerome	\$ 1,350	\$ 326	\$ 1,676
Berry, Robert	\$ 4,000	\$ 754	\$ 4,754
Bishop, Audbur	\$ 1,550	\$ 423	\$ 1,973
Boudreau, Ronald	\$ 2,644	\$ 477	\$ 3,121
Cormier, Jean-Albert	\$ 1,800	\$ 450	\$ 2,250
Dodier, Debbie	\$ 1,500	\$ 467	\$ 1,967
Elliott, Dale C.	\$ 1,200	\$ 394	\$ 1,594
Gogan, Jerry	\$ 2,450	\$ 831	\$ 3,281
Keating, Terry	\$ 1,500	\$ 122	\$ 1,622
Lapierre, Yvon	\$ 1,750	\$ 156	\$ 1,906
LeBlanc, Donald O.	\$ 2,100	\$ 339	\$ 2,439
LeBlanc, George	\$ 900	\$ -	\$ 900
LeBlanc, Jacques	\$ 2,155	\$ 392	\$ 2,547
	\$	\$	\$
Russell, Heather	\$ 1,350	\$ 241	\$ 1,591
Scott, Judy	\$ 1,950	\$ 835	\$ 2,785
Seamans, Ann	\$ 1,200	\$ 98	\$ 1,298
Shortt, Kristin	\$ 1,650	\$ 835	\$ 2,485
Steeves, Charles	\$ 2,137	\$ 437	\$ 2,574
TOTAL	\$ 35,736	\$ 7,971	\$ 43,707

ALTERNATES	TOTAL PER DIEMS 2015	EXPENSES REIMBURSED 2015	TOTAL PER DIEMS & EXPENSES 2015
Breau, Joe	\$ 925	\$ 295	\$ 1,220
Casey, Andrew	\$ 200	\$ 158	\$ 358
Cormier, Brian	\$ 500	\$ 90	\$ 590
Crossman, Shawn	\$ 600	\$ 10	\$ 610
Gallant, Laura	\$ 700	\$ 45	\$ 745
Kitchen, Robert	\$ 800	\$ 82	\$ 882
LeBlanc, Eliza	\$ 750	\$ 258	\$ 1,008
MacDonald, Grant	\$ 500	\$ 33	\$ 533
MacDonald, Ian	\$ 250	\$ 48	\$ 298
MacLaren, Fred	\$ 1,000	\$ 310	\$ 1,310
McGraw, Laurie	\$ 700	\$ 264	\$ 964
O'Neil, Joyce	\$ 700	\$ 129	\$ 829
Pollock, Daniel	\$ 1,100	\$ 332	\$ 1,432
Snider, Berry	\$ 600	\$ 123	\$ 723
Thibodeau, Ernest	\$ 550	\$ -	\$ 550
Titus, Ronald	\$ 450	\$ 60	\$ 510
Trenholm, Tanya	\$ 500	\$ 121	\$ 621
TOTAL	\$ 10,825	\$ 2,358	\$ 13,183
TOTAL- MEMBERS & ALTERNATES	\$ 46,561	10,329	56,890

NON-ELECTED MEMBERS - COMMITTEES	TOTAL PER DIEMS 2015	EXPENSES REIMBURSED 2015	TOTAL PER DIEMS & EXPENSES 2015
Arsenault, Denis	\$ 300	\$ -	\$ 300
Bell, Andrew	\$ 225	\$ -	\$ 225
Boudreau, Julien	\$ 300	\$ -	\$ 300
Dixon, Stanley	\$ 300	\$ 209	\$ 509
Estabrooks, Linda	\$ 300	\$ 197	\$ 497
Ferron, Pascal	\$ 100	\$ 13	\$ 113
Fougère, Marc	\$ 1,075	\$ 116	\$ 1,191
Frenette, Claude	\$ 525	\$ 119	\$ 644
Gilbert-Patterson, Heather	\$ 150	\$ -	\$ 150
Goguen, Valmont	\$ 300	\$ 172	\$ 472
Istvanffy, Mark	\$ 150	\$ 25	\$ 175
Keith, Heather	\$ 800	\$ 302	\$ 1,102
LeBlanc, Edgar	\$ 300	\$ 133	\$ 433
LeBlanc, Louis	\$ 225	\$ 123	\$ 348
Mazerolle, Tina	\$ 300	\$ -	\$ 300
McInroy, Harold J	\$ 350	\$ 140	\$ 490
Murphy, Kim	\$ 300	\$ -	\$ 300
Poirier, Paul	\$ 300	\$ -	\$ 300
Rossiter, Hilyard G	\$ 150	\$ 131	\$ 281
St-Amand, Andy	\$ 225	\$ 34	\$ 259
Tower, Michael	\$ 150	\$ -	\$ 150
Trenholm, Ralph	\$ 425	\$ 224	\$ 649
Vautour, Hugo	\$ 375	\$ 106	\$ 481
	\$ 7,625	\$ 2,044	\$ 9,669
TOTAL - Elected & Non-Elected	\$ 54,186	\$ 12,373	\$ 66,559

BEAUBASSIN OFFICE PLANNING REVENUE

Municipality	Total	January	February	March	April	May	June	July	August	September	October	November	December
Beaubassin East (BERC)	54,896	941	1,466	1,701	3,359	11,410	9,215	4,201	3,770	5,785	8,135	3,169	1,745
Shediac	93,371	3,400	3,581	1,264	17,793	5,842	11,263	8,663	8,829	6,307	13,790	4,993	7,665
Cap-Pelé	12,680	105	1,100	400	44	493	963	1,176	2,188	2,019	1,792	24	2,375
Memramcook	32,631	686	99	2,228	4,569	7,936	4,550	2,637	3,069	2,422	2,069	1,700	667
Beaubassin - Unincorporated	38,034	649	300	295	3,663	8,376	2,810	6,053	4,589	5,515	4,743	991	49
Total	231,612	5,781	6,545	5,887	29,429	34,057	28,801	22,720	22,444	22,047	30,529	10,878	12,491

TANTRAMAR OFFICE PLANNING REVENUE

Municipality	Total	January	February	March	April	May	June	July	August	September	October	November	December
Sackville	77,183	444	200	275	9,500	9,915	4,956	5,811	484	761	18,742	25,819	275
Dorchester	787	-	250	25	25	24	92	174	49	-	123	25	-
Port Elgin	224	60	-	-	-	25	-	32	58	49	-	(0)	-
Tantramar - Unincorporated	62,727	1,205	250	1,770	4,025	4,398	2,027	477	2,681	4,234	40,359	1,027	273
Total	140,921	1,709	700	2,070	13,550	14,363	7,076	6,494	3,272	5,044	59,224	26,872	548

WESTMORLAND-ALBERT OFFICE PLANNING REVENUE

Municipality	Total	January	February	March	April	May	June	July	August	September	October	November	December
Alma	2,849	149	-	-	943	544	234	124	140	22	49	-	644
Petitcodiac	3,289	124	-	-	388	22	1,549	767	133	252	-	54	-
Salisbury	7,341	130	23	361	499	925	2,483	690	422	854	295	633	25
Riverside-Albert	1,495	-	-	-	50	896	-	-	-	-	-	549	-
Moncton/Dieppe/Riverview	-	-	-	-	-	-	-	-	-	-	-	-	-
Hillsborough	6,336	-	115	100	140	250	947	2,025	389	240	2,048	25	57
Greater Moncton - Unincorporated	178,800	3,492	3,079	10,066	15,067	32,358	30,801	11,261	23,478	21,044	15,963	10,090	2,101
Total	200,110	3,896	3,216	10,527	17,087	34,995	36,014	14,868	24,564	22,411	18,356	11,350	2,828

TOTAL	572,643	11,386	10,462	18,484	60,066	83,415	71,892	44,082	50,280	49,502	108,109	49,100	15,867
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**SOLID WASTE - REVENUES
MEMBERS RESIDENTIAL UNITS 2015**

Base rate	\$ 56.00
Education/Transport	\$ 4.00
Total residential unit rate	\$ 60.00

\$2. per household

Member	Households	Rate	Total	\$	56.00	Transportation Subsidy	Transportation Revenue	Education Revenue	Total Member Revenue
Alma	169	\$ 15.43	\$ 2,608	\$	9,464	\$ 7,532	\$ 338	\$ 338	\$ 2,608
Beaubassin-East	2,944	\$ 48.10	\$ 141,606	\$	164,864	\$ 35,034	\$ 5,888	\$ 5,888	\$ 141,606
Cap-Pelé	1,71	\$ 44.81	\$ 47,992	\$	59,976	\$ 16,268	\$ 2,142	\$ 2,142	\$ 47,992
Dieppe Education/Transport Total	8,197 2,738	\$ 60.00 \$ 4.00	\$ 491,820 \$ 10,952 \$ 502,772	\$	459,032	\$ -	\$ 21,870	\$ 21,870	\$ 502,772
Dorchester	215	\$ 48.85	\$ 10,503	\$	12,040	\$ 2,397	\$ 430	\$ 430	\$ 10,503
Hillsborough	653	\$ 44.81	\$ 29,261	\$	36,568	\$ 9,919	\$ 1,306	\$ 1,306	\$ 29,261
Memramcook Education/Transport Total	1,995 134	\$ 54.94 \$ 4.00	\$ 109,605 \$ 536 \$ 110,141	\$	111,720	\$ 10,095	\$ 4,258	\$ 4,258	\$ 110,141
Moncton Education/Transport Total	24,036 10,565	\$ 60.00 \$ 4.00	\$ 1,442,160 \$ 42,260 \$ 1,484,420	\$	1,346,016	\$ -	\$ 69,202	\$ 69,202	\$ 1,484,420
Petitcodiac Education/Transport Total	556 78	\$ 54.94 \$ 4.00	\$ 30,547 \$ 312 \$ 30,859	\$	31,136	\$ 2,813	\$ 1,268	\$ 1,268	\$ 30,859
Port Elgin	194	\$ 36.70	\$ 7,120	\$	10,864	\$ 4,520	\$ 388	\$ 388	\$ 7,120
Riverside-Albert	218	\$ 36.70	\$ 8,001	\$	12,208	\$ 5,079	\$ 436	\$ 436	\$ 8,001
Riverview Education/Transport Total	6,316 1,985	\$ 60.00 \$ 4.00	\$ 378,960 \$ 7,940 \$ 386,900	\$	353,696	\$ -	\$ 16,602	\$ 16,602	\$ 386,900
Sackville Education/Transport Total	2,264 686	\$ 48.86 \$ 4.00	\$ 110,619 \$ 2,744 \$ 113,363	\$	126,784	\$ 25,221	\$ 5,900	\$ 5,900	\$ 113,363
Salisbury Education/Transport Total	892 67	\$ 60.00 \$ 4.00	\$ 53,520 \$ 268 \$ 53,788	\$	49,952	\$ -	\$ 1,918	\$ 1,918	\$ 53,788
Shediac Education/Transport Total	2,254 740	\$ 55.95 \$ 4.00	\$ 126,111 \$ 2,960 \$ 129,071	\$	126,224	\$ 9,129	\$ 5,988	\$ 5,988	\$ 129,071
Local Service Districts	13,056	\$ 60.00	\$ 783,360	\$	731,136	\$ -	\$ 26,112	\$ 26,112	\$ 783,360
	82,023		TOTAL REVENUE FROM MEMBERS \$ 3,841,764		\$ 3,641,680	\$ 128,008	\$ 164,046	\$ 164,046	\$ 3,841,764



CONTACT INFORMATION

HEAD OFFICE

1234 Main Street, 2nd floor, Unit 200, Moncton, NB., E1C 1H7
Tel: 506-382-5386

SOLID WASTE

100 Bill Slater Drive, Berry Mills, NB., E1G 4K6
Tel: 506-877-1050

BEAUBASSIN LAND PLANNING OFFICE

815A Bombardier Street, Route 14, Exit 37, Shediac, NB., E4P 1H9
Tel: 506-533-3637

TANTRAMAR LAND PLANNING OFFICE

131H Main Street, Sackville, NB., E4L 4B2
Tel: 506-364-4701

WESTMORLAND-ALBERT LAND PLANNING OFFICE

1234 Main Street, 2nd floor, Unit 200, Moncton, NB., E1C 1H7
Tel: 506-382-5386