



16

ANNUAL REPORT

SOUTHEAST

Regional Service Commission

Presented to

The Honourable Serge Rousselle
Minister of Environment and Local Government
and
Mayors and Local Service District Representatives of
Southeast Regional Service Commission



The Southeast Regional Service Commission
hereby respectfully submits its
4th Annual Report of activities for the year 2016

C.F. (Chuck) Steeves, Chairman

Gérard Belliveau, Executive Director



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The fourth full year of the Southeast Regional Service Commission was one of continued oversight by good governance on behalf of our region and forward looking value for the people and businesses calling this special corner of New Brunswick home. From the Fundy tides to the Shediac seascape, with the Petitcodiac chocolate river running through it, we are at once a destination to visit and place of opportunity for people and business. Success is rising from a growing diversity of economy, education and skills, and of people.

The Southeast Regional Service Commission is all about *'Working Together: Facilitating regional co-operation and collaboration for growth, prosperity and quality of life'*. This is our mission, fulfilled by the quality of shared services provided. Building on decades of collaboration, looking for

opportunities to grow together, recognizing that prosperity is also quality of life, your board and staff work hard to ensure service for value.

A Board of Directors, comprised of the mayors of our fifteen municipalities and four president of local service districts representing the unincorporated areas in our region, govern the SERSC. This provides a level of mutual benefit and accountability not achievable in previous governing and delivery models. Reporting to the Board, the leading regional services management team by both credentials and results, along with their competent and hardworking staff, ensure best practices are in place for the best possible value.

Our original mandated shared services of solid waste and community planning are contributing to the vision of our region: *'Distinguished as a model of regional collaboration, innovative practices and progressive development'*. With the launch of Eco 360, the three-stream sorting system is decreasing our environmental footprint, lowering costs, and moving closer to commercial, restaurant and large apartment solid waste sorting. And the new Landfill Gas to Energy initiative will earn revenues, contributing to savings to taxpayers. Likewise,

Local Planning is mapping and working with stakeholders to enhance our trails network; and taking a leadership role with expertise in coastal planning and flood risk management, along with 21st century land use planning outside the larger municipalities.

Shared services are now expanding to include Dangerous and Unightly Premises, an area of significant concern to many. Strategically, and with unanimous support of the Board, collaborations have begun to move toward a regional tourism marketing shared service. The potential is large and realistically a 'game-changer' for our region which already boasts two or three of New Brunswick's most popular destinations. As well, some smaller municipalities are exploring more collaborative management of water and sewerage services.

It is an honour to work with my fellow Board members, each of whom has passion for their own communities and an abiding commitment to our mutual benefit. My gratitude goes to their support, the responsibilities assumed by the chairs of our committees, and the counsel of the Board's Executive Committee members, Salisbury Mayor Terry Keating, Riverview Mayor Ann Seamans, and Executive Director Gérard Belliveau.

The Southeast Region (Albert and Westmorland Counties) is home to a quarter of the people of New Brunswick with a population of 180,000+, and attributable for a 17.5 billion dollar property tax base, a third of the province. With minimal natural resources to exploit, we have built on a rich heritage and in the circumstances of

our location. We have believed, in the far and near past, and continue to believe in the value of working together, dreaming of the possible, and making life better. We have every reason to believe this will be the same next year, and for the years thereafter.

C.F. (Chuck) Steeves
Chairman



2016 what a busy and fruitful year. Every department of our commission embarked on major projects aimed at enhancing productivity, effective service delivery and cost containment. On the corporate side, information technology applications were moved to a cloud based platform which ensures that accounting, human resources data, etc. is available throughout the organization without limitations on location. Municipal elections in May brought forth new members to the board as well as an important complement of returning victors. The presence of new personalities coupled with the acquired knowledge of returning board members ensures continued debate surrounding our projects.

Implementation of the SERSC Strategic Plan is on-going with a Regional Tourism Initiative being identified as the

number one priority for 2017. The first phase of the Regional Recreation and Trails Plan was completed in 2016. Phase two is underway and expected to be completed in early 2017. The Regional Planning process is also continuing with significant research on the 'Blue Zone Project' aimed at identifying in-land flooding and bio-diversity sectors in our region.

Numerous municipal and rural plans are also under development or under review. Building permit data outline that 2016 was in line with previous growth yearsan indicator of continued regional economic health. New local planning initiatives include the development of on-line data bases and the first phase of a building permit tracking system destined for applicants.

Solid waste management undertook the development of a three bags collection service. The SERSC board adopted a resolution directing staff to explore the possibility of including apartments, industrial, commercial and institutional clients to the already existing residential recycling program. The result was the introduction of a three bag system. This new approach will increase recycling plant capacity by 30% to 40%, enabling existing staff and equipment to receive a significant portion

of newly sorted materials without incurring major short term capital investments. The program also reduces the amount of material going to landfill and extends the life cycle of existing landfill cells thus generating additional savings. We expect to use these savings to stabilize tonnage fees for residents, enhance service to the public through increased hours of operations and establishing eco-depots in various outlying areas and communities. Let's not forget our landfill gas electrical generation project which is going ahead. We expect to produce electricity for sale to New Brunswick Power in the fall of 2017.

All of the projects and initiatives could not have seen the light of day without the support of the SERSC board and the intellectual and operational involvement of staff throughout the organization. Collaboration between governance and service delivery is a signature feature of our region, which seeks to enhance the lives of our citizens. Kudos to the management team.

Special thanks must be directed to our Chair, the Executive Committee and various support committees that offered advice to the SERSC board and staff.

I also want to extend thanks to the management of our member municipalities and the Local Service Manager for LSD's for giving us advice and participating in the process leading to planning and project development.

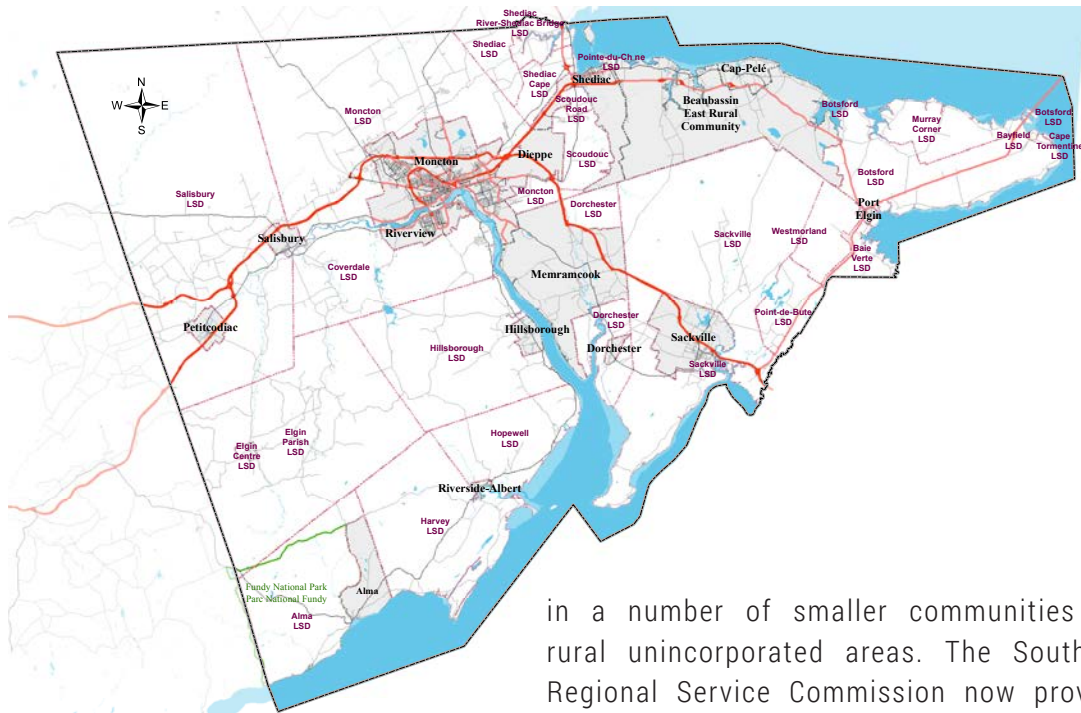
2017 is looking to be an action filled year with the coming to fruition of an impressive number of forward looking regional projects.

Gérard Belliveau
Executive Director



In January 2013, twelve Regional Service Commissions were created in New Brunswick. The mandate of the Regional Service Commissions (RSCs) is to deliver services to communities for land use planning and solid waste management, to facilitate voluntary service arrangements among interested communities, and to act as a forum for collaboration among communities on regional issues.

The Southeast Regional Service Commission includes the counties of Westmorland and Albert, located in the Southeastern region of New Brunswick bordering the Bay of Fundy, the Northumberland Strait and the Province of Nova Scotia. Encompassing two cities, three towns, nine villages, one rural community and 27 local service districts, this newly appointed Regional Service District (herein referred to as “the region”) is the most populated in New Brunswick.



The two counties are home to the highest bilingual population in the Province with 42.9% of residents speaking both French and English. In more recent years, this bilingual workforce has helped the region become an economic driver for New Brunswick. Both Atlantic and Canadian businesses have begun to invest in the region and the Moncton Census Metropolitan Area has quickly expanded as the center of this economic activity. Combined, the City of Moncton and the City of Dieppe hold 64% of Westmorland County's population while Riverview is home to 66% of Albert County's population. The remainder of the population is scattered throughout the region

in a number of smaller communities and rural unincorporated areas. The Southeast Regional Service Commission now provides planning services to communities outside the Moncton CMA. Three former land-use Planning Commissions now serve the region, as offices of the Southeast Regional Service Commission. These offices include: the Beaubassin office in Shediac, the Tantramar office in Sackville and the Westmorland-Albert office in Moncton.

The following communities are served by rural and municipal plans in the Southeast Region area: Beaubassin-East, Beaubassin West, Cap-Pelé, Memramcook, Shediac, Alma, Hillsborough, Petitcodiac, Riverside-Albert, Salisbury, Westmorland-Albert Parish, Dorchester, Port Elgin, Sackville and Tantramar Unincorporated.

POPULATION

The 2016 census showed the population of the Southeast region at 178,781, which is 23.9% of the total population of New Brunswick. This represents a 3% growth rate from 2011, when the population was 173,004 and 23% of the total population of New Brunswick. At the time of printing, detailed statistics from the 2016 census have not yet been released.

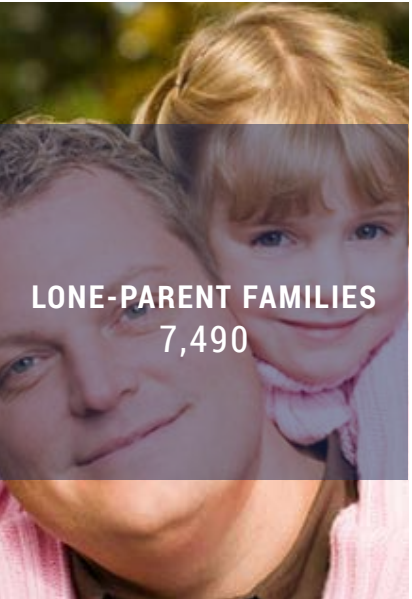
The following information corresponds to 2011 census data.



HOUSEHOLD STRUCTURE

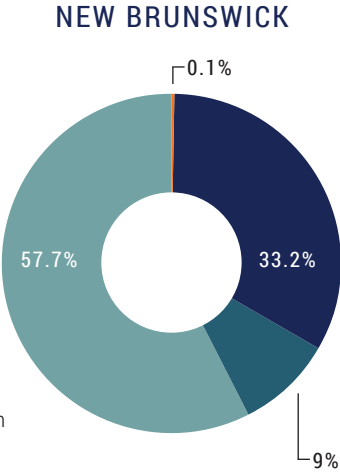
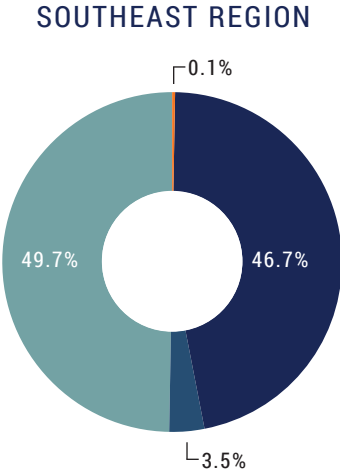
As of 2011, there were 59,910 families living in the Southeast Region. Of these families, 12.5% were classified as lone-parent, a percentage that falls below that of the Province at 16.1%. The average family living in the Southeast Region consists of 2.7 people, with an average of 0.9 children per household. The southeastern region is also home to 24,610 people who are over the age of 65, equivalent to 17% of the total population. This percentage

of senior citizens exceeds the provincial percentage of 16%. This demographic is particularly significant, as an aging population will place unique pressures on services in the region. Planning policies will have to meet seniors' needs in areas such as housing, health, leisure and recreation services, special care facilities, and both shared and public transportation options.



LANGUAGE

Forty-seven percent of the population of the Southeast Region is bilingual where its population is able to speak both French and English. Provincially, 33% of the population speak both official languages. This regional bilingualism tends to be concentrated in certain cities and municipalities in the region. The Cities of Moncton and Dieppe, as well as the Town of Shediac, are notable bilingual communities that, under the *Official Languages Act*, are required to provide certain services in both official languages. Another 50% of the Southeast Region's population can solely speak English, compared to 58% provincially.



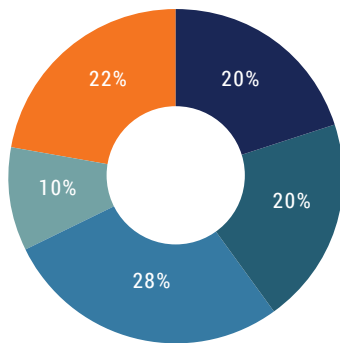
2011 CENSUS DATA
 English
 French
 English & French
 Neither English nor French

EDUCATION

The Southeast Region's level of education generally mirrors that of the Province. The region's percentage of people without a high school certificate is slightly lower than the Province's, with 20% having no high school certificate compared to 25% in New Brunswick. At the post-secondary level, a slightly larger portion of the Southeast Region's population has received a university or college certificate (42% regionally and 37% provincially). New Brunswick does, however, have a larger portion of people certified in a trade with 11.21% holding a trades certificate compared to 9.85% in the Southeast region.



SOUTHEAST REGION BY LEVEL OF EDUCATION

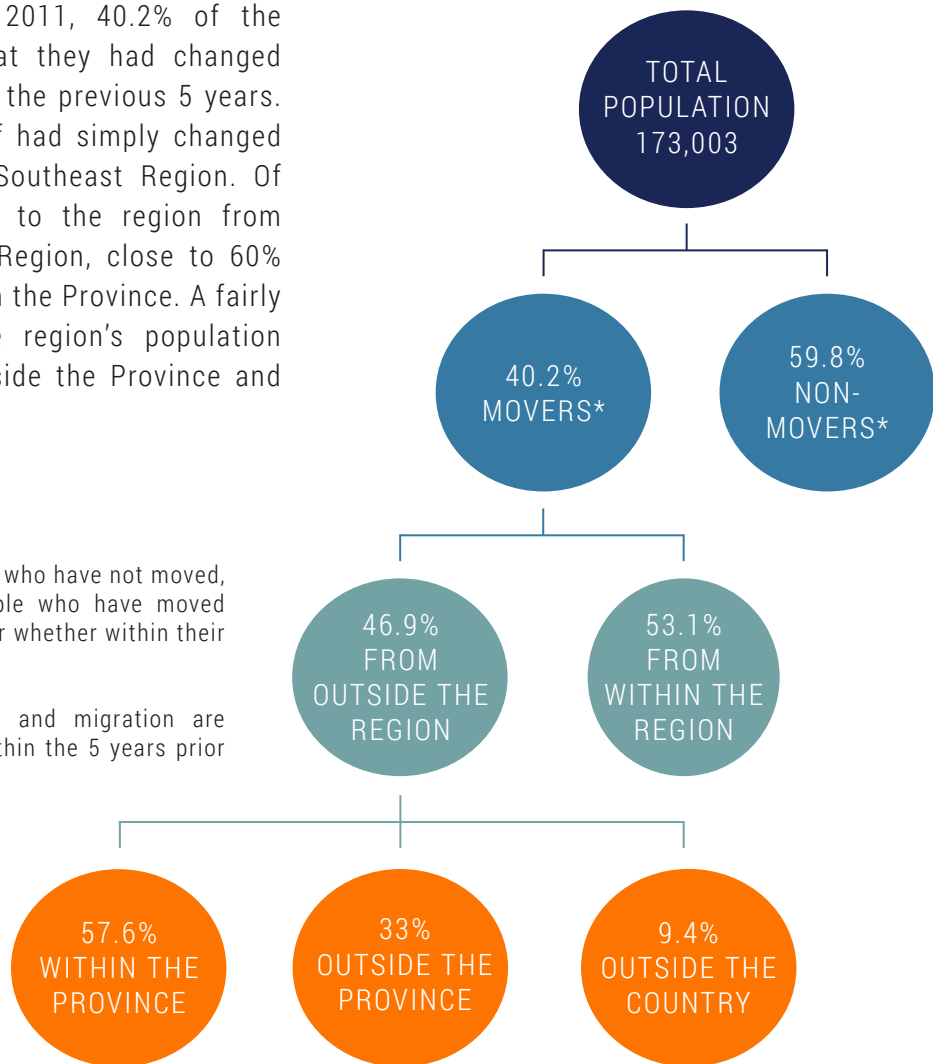


2011 CENSUS DATA

- % of the population with less than a high school certificate
- % of the population with a high school certificate or equivalent
- % of the population with a trades certificate or diploma
- % of the population with a college certificate or diploma
- % of the population with a university certificate, diploma or degree

MOBILITY & MIGRATION

The Southeast Region has a relatively mobile population. In 2011, 40.2% of the population reported that they had changed residences sometime in the previous 5 years. Of this 40.2%, over half had simply changed residences within the Southeast Region. Of those who had moved to the region from outside the Southeast Region, close to 60% were moving from within the Province. A fairly low percentage of the region's population has migrated from outside the Province and outside Canada.



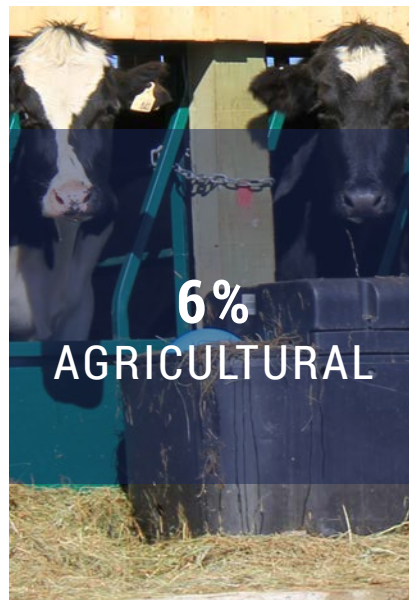
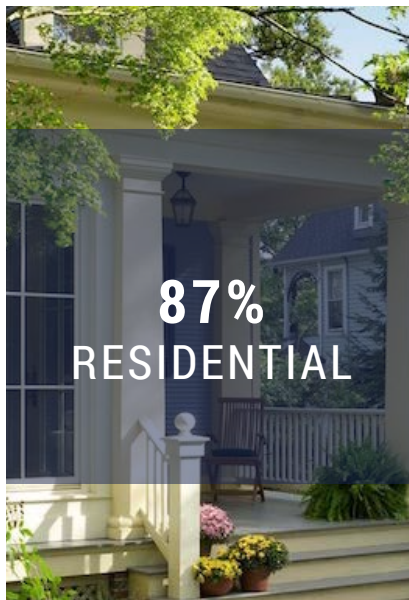
*Non-movers refers to people who have not moved, while movers refers to people who have moved from one residence to another whether within their region or from outside.

All percentages of mobility and migration are people who had moved in within the 5 years prior to 2011.

USE OF THE BUILT ENVIRONMENT

Combined, the Counties of Westmorland and Albert cover an area of 6,075 km². Westmorland County is the most densely populated of the two with 39 people living per square kilometre, compared to Albert County which has a population density of 16 people per square kilometre. Combined, the two Counties have a population density of 30.9 people per square kilometre. In total,

the region has 3,642 kilometres of roads of which 792 are provincial, 308 are regional, and the remaining 2,542 are local. The region also holds 88,824 properties. 77,605 (or 87%) are designated residential, 5,053 (6%) agricultural and 6,166 (7%) are institutional, commercial or industrial.



DWELLINGS

The majority of dwellings in the Province and in the Southeast Region were built post-1960. In the fifty years following this time, residential construction in the region paralleled the construction that was occurring in the rest of the Province. Since 1996, however, the construction of dwellings in the Southeast Region has outpaced construction in the Province. The Moncton Census Metropolitan Area has experienced a rapid increase in its population since the late 1990s and, as a result, new residential construction has followed in areas such as Dieppe and Riverview. 73% of private dwellings in the Southeast Region are owned with another 27% being rented, a rental percentage that is slightly above the Province's. When compared to the Province, a smaller percentage of private dwellings are in need of major repairs in the region.



CONDITION OF PRIVATE DWELLINGS

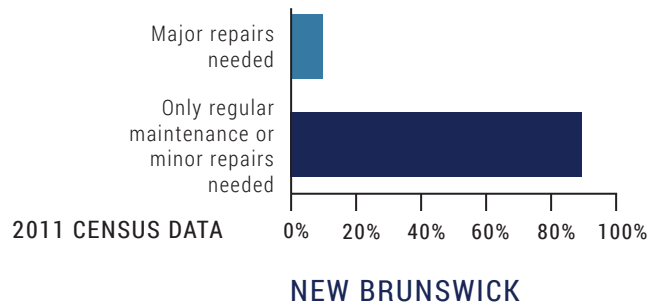
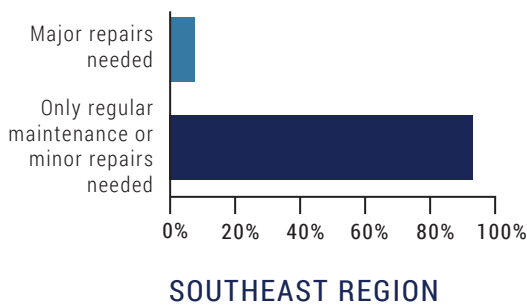
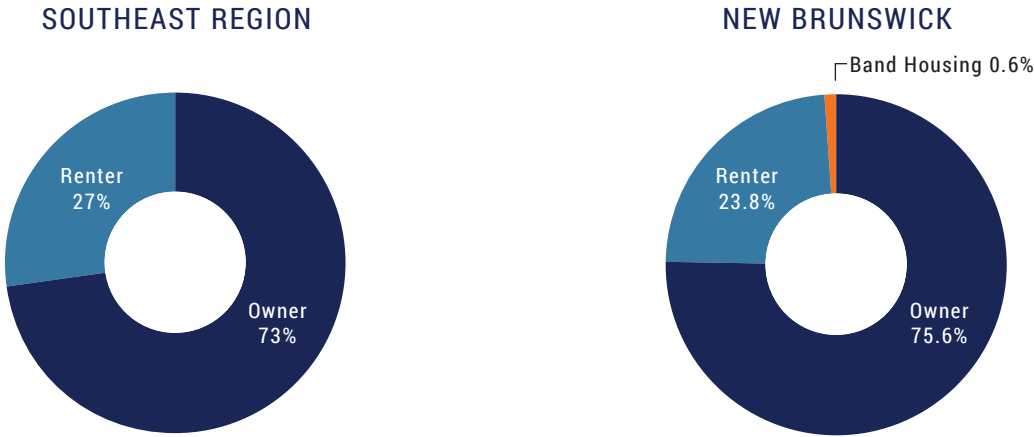


TABLE A: DWELLINGS BY PERIOD OF CONSTRUCTION

PERIOD OF CONSTRUCTION	SOUTHEAST REGION		NEW BRUNSWICK	
	DWELLINGS(#)	DWELLINGS (as % of total)	DWELLINGS(#)	DWELLINGS (as % of total)
1960 or before	16,545	22.8 %	83,775	26.7 %
1961 to 1980	20,125	27.7 %	98,750	31.4 %
1981 to 1990	10,460	14.4 %	49,900	15.9 %
1991 to 2000	9,875	13.6 %	38,280	12.2 %
2001 to 2005	7,615	10.5 %	21,175	6.7 %
2006 to 2011	8,000	11.0 %	22,150	7.1 %

2011 NATIONAL HOUSING SURVEY DATA

STATUS OF PRIVATE DWELLINGS 2011 CENSUS DATA



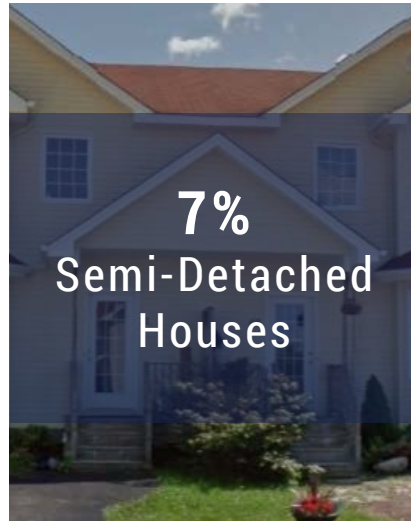


TABLE B: DWELLINGS BY STRUCTURAL TYPE

STRUCTURAL TYPE OF DWELLING	SOUTHEAST REGION		NEW BRUNSWICK	
	DWELLINGS(#)	DWELLINGS (as % of total)	DWELLINGS(#)	DWELLINGS (as % of total)
Single detached house	45,085	56.7 %	220,180	70.1 %
Semi-detached house	5,150	6.5 %	10,815	3.4 %
Row House	1,950	2.5 %	7,835	2.5 %
Apartment, duplex	3,570	4.5 %	14,110	4.5 %
Apartment w/ 5+ storeys	1,385	1.7 %	3,990	1.3 %
Apartment w/ -5 storeys	12,065	15.2 %	42,040	13.4 %
Other single-attached house	195	0.2 %	1,050	0.3 %
Movable dwelling	3,225	4.1 %	14,000	4.5 %

2011 CENSUS DATA

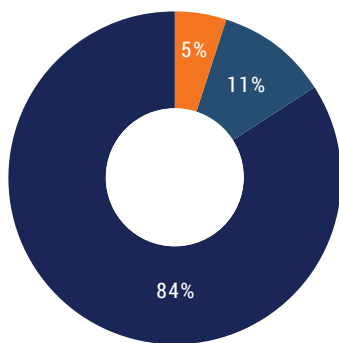
PLACES OF WORK & TRANSPORTATION

The majority of citizens in both New Brunswick and the Southeast Region have a regular place of employment with over 80% of workers travelling to the same place to work. Another 11% of Southeast Region's workforce is mobile having no fixed workplace address, while the remaining 5% work from home.

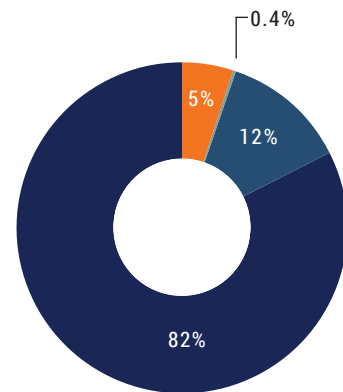


PLACE OF WORK

SOUTHEAST REGION



NEW BRUNSWICK

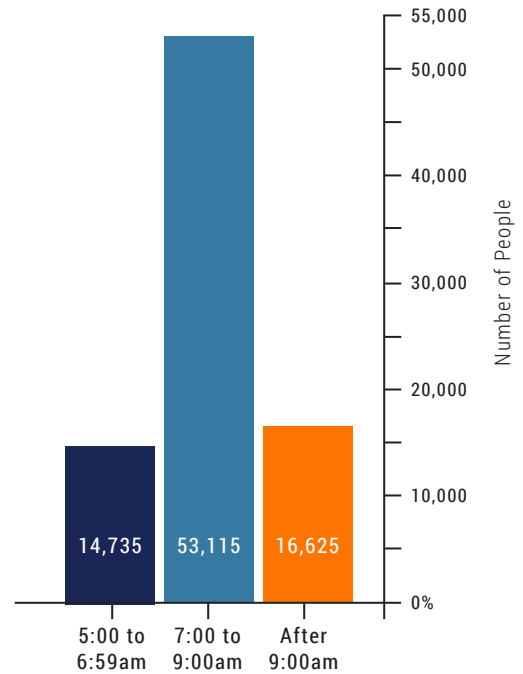


- Usual place of work
- No fixed workplace address
- Outside Canada
- At home

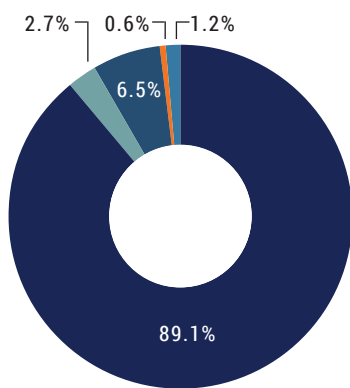
2011 CENSUS DATA

Driving is the most common way that people commute to work in the Province and in the region. In total, 89% of residents in the Southeast Region travel to work by car either as a driver or a passenger. Walking is the second most common form of transportation with a much smaller 6.5% of the population choosing to walk to their usual place of work. This percentage stands slightly above that of the Province, which has 5.3% of the total labour force walking to their place of employment. In the Southeast Region, a further 2.7% of the population takes public transit to work, leaving very few people who bike to work (0.6%) or take taxicabs, motorcycles and other methods of transportation (1.2%). 63% of commuters leave for work between the hours of 7:00am and 9:00am with the median commute time being 15.4 minutes.

SOUTHEAST REGION BY TIME LEAVING FOR WORK



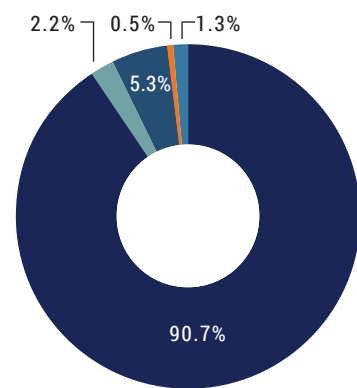
MODE OF TRANSPORTATION TO WORK



SOUTHEAST REGION

2011 CENSUS DATA

- Car, truck, van (as driver or passenger)
- Public Transit
- Walked
- Bicycled
- Taxicab, motorcycle or other method



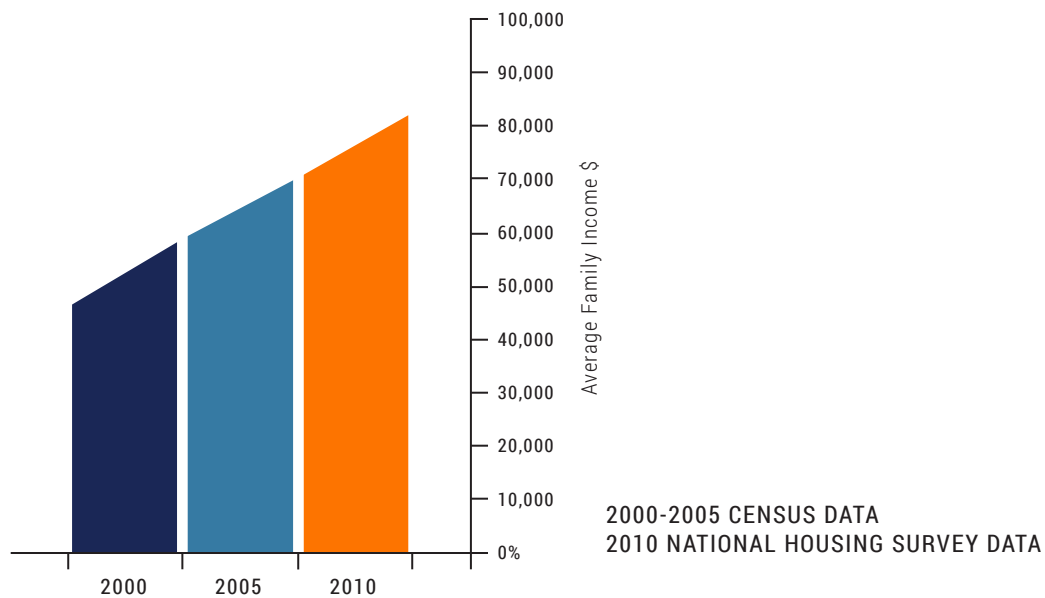
NEW BRUNSWICK

INCOME

Average family income, overall, has increased dramatically between 2000 and 2010 in the region. Between 2000 and 2005, the average family income increased by more than 20%, and between 2005 and 2010, it increased a further 17% to an average family income of \$81,161.

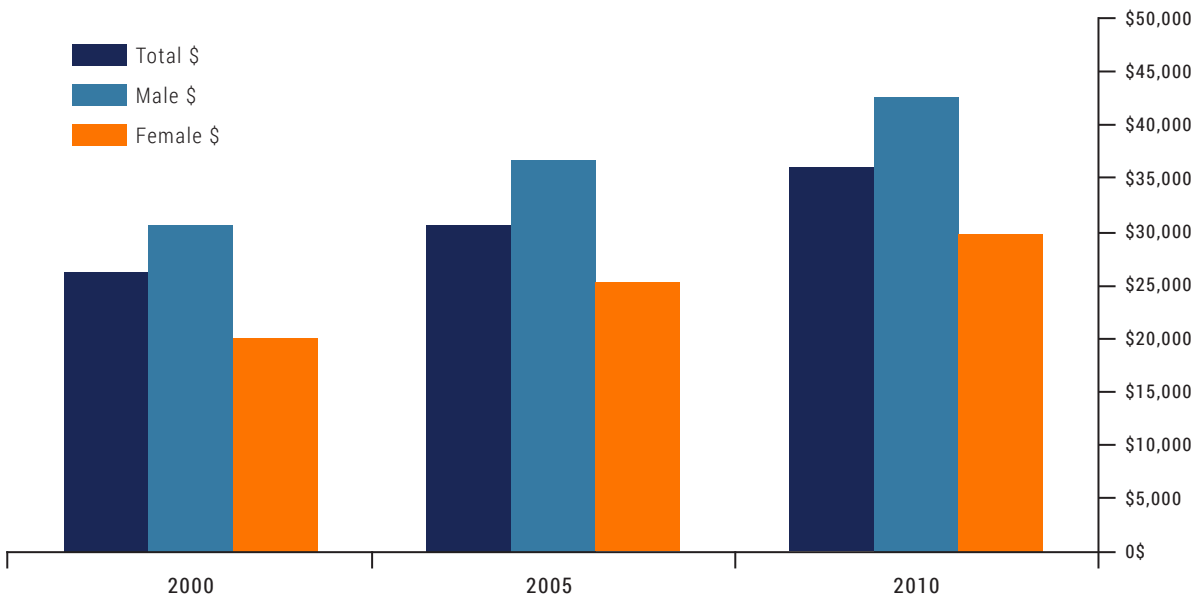


AVERAGE FAMILY INCOME \$



Employment income for families in the Region have increased at a constant rate since 2000. While females generally earn less than males for employment income, the disparity has gone from 32% to 29% from 2000 to 2010.

COMPARISON OF AVERAGE EMPLOYMENT INCOME (\$) IN WESTMORLAND AND ALBERT COUNTIES



2000-2005 CENSUS DATA, 2010 NATIONAL HOUSING SURVEY DATA

LABOUR FORCE ACTIVITY

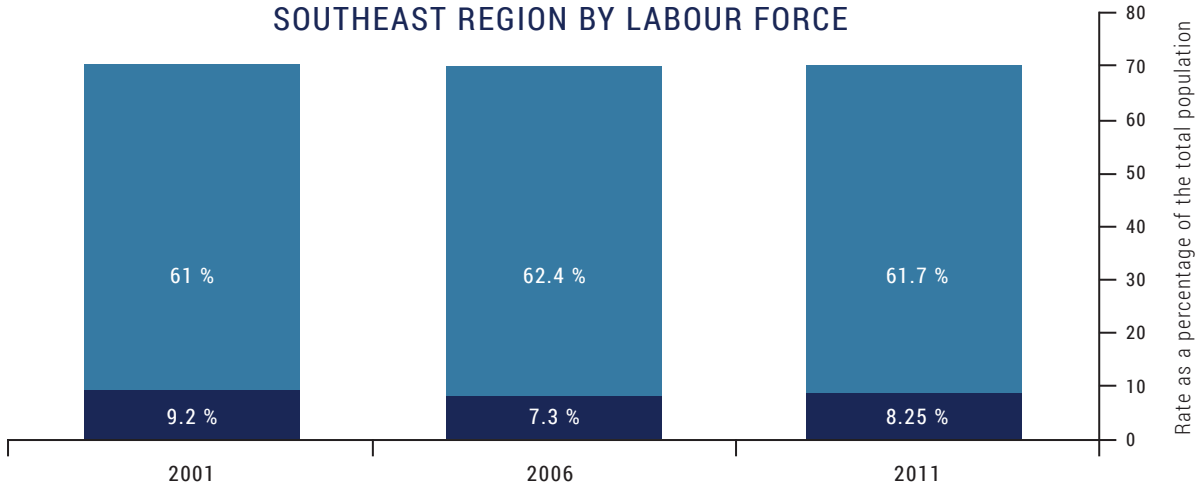
Southeast Region has a higher employment rate than other regions in the Province. From 2001 to 2011, the unemployment rate of the region has consistently been about 3% below the provincial unemployment rate. In 2011, 8.25% of Southeast Region's labour force was unemployed, a percentage 2.75% below the Province's unemployment rate. Overall, Southeast Region has fared better than other regions in the province in terms of

labour market activity. This is likely a result of its strong urban influence, which brings economic diversification and demand for goods and services that are not possible in a more rural setting. A majority of workers in the Province and in the region are employed by a business, organization or other employer while only a small percentage of roughly 7% are self-employed in New Brunswick and the Southeast Region.

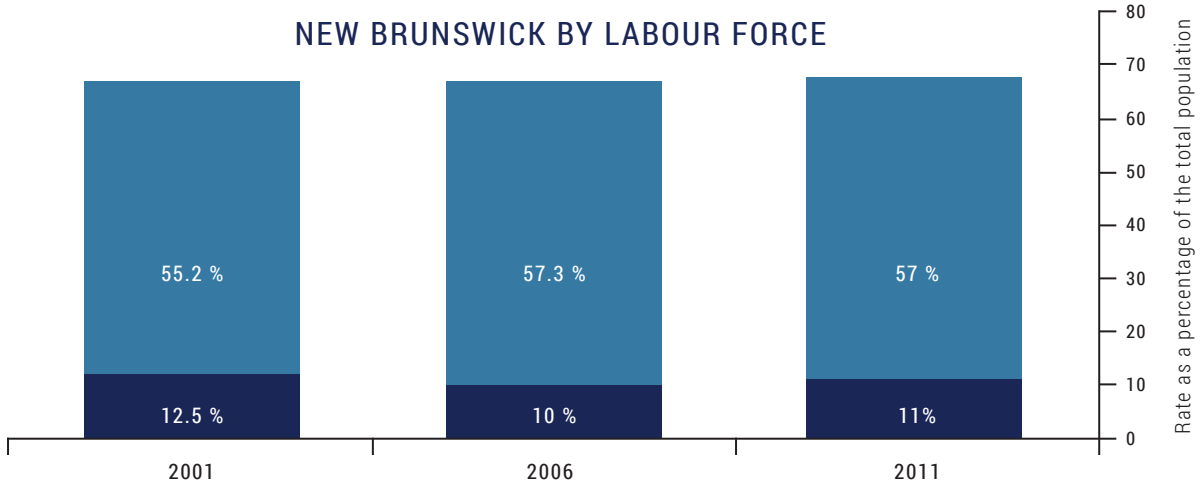
EMPLOYMENT BY CLASS OF WORKER



SOUTHEAST REGION BY LABOUR FORCE



NEW BRUNSWICK BY LABOUR FORCE



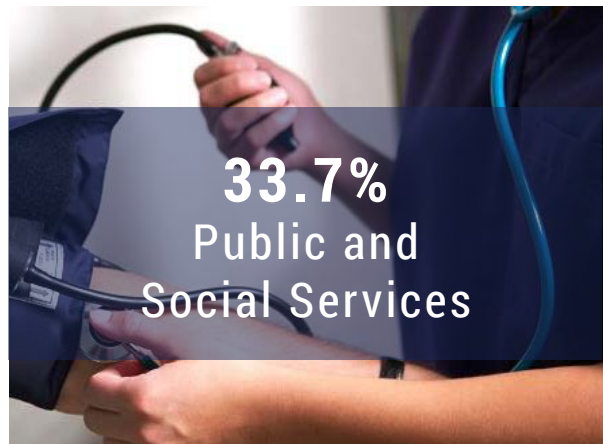
■ Employment Rate* ■ Unemployment Rate**

* The employment rate refers to people who were employed (whether as employees or self-employed); who did unpaid family work; who were employed but absent from work due to an illness, disability, family responsibility, etc.; who were not working due to their work schedule; or who were not working because they were self-employed and had no work available at the time.

**The unemployment rate refers to the percentage of the population who were without work during the time of the survey but who were actively seeking work in the 4 weeks leading up to the Census; who were on temporary lay-off and available for work; or those who were without work but starting work within 4 weeks after the reference period but available to work.



Employment by occupation in Southeast Region is fairly similar to provincial averages, with both the Region and the Province having relatively balanced economies. Southeast Region's economy is reliant on the services-producing industry with over a quarter of its workforce employed in both public and social services.



INDUSTRY	SOUTHEAST REGION		NEW BRUNSWICK	
	TOTAL(#)	TOTAL (%)	TOTAL(#)	TOTAL(%)
Agriculture & other resource-based industries ¹	2,165	2.25 %	20,340	5.23 %
Construction & Manufacturing	13,410	13.94 %	62,665	16.11 %
Trade, transportation & Warehousing ²	22,660	23.55 %	77,755	19.98 %
Finance, Insurance & Real Estate	6,305	6.55 %	17,265	4.44 %
Public & Social Services ³	32,420	33.7 %	139,250	35.79 %
Business Services ⁴	10,735	11.16 %	40,260	10.35 %
Culture, Entertainment & Information Industries ⁵	4,565	4.74 %	13,645	3.51 %
Other Services	3,945	4.1 %	17,895	4.6 %

¹ Includes agriculture, forestry, fishing, hunting, mining and oil and gas extraction.

² Trade includes both wholesale and retail trade.

³ Public and social services includes utilities, administrative and support services, waste management, remediation services, education, healthcare, social assistance and public administration.

⁴ Business services include professional, scientific and technical services, management of companies and enterprises, and accommodation and food services.

⁵ Also includes arts and recreation



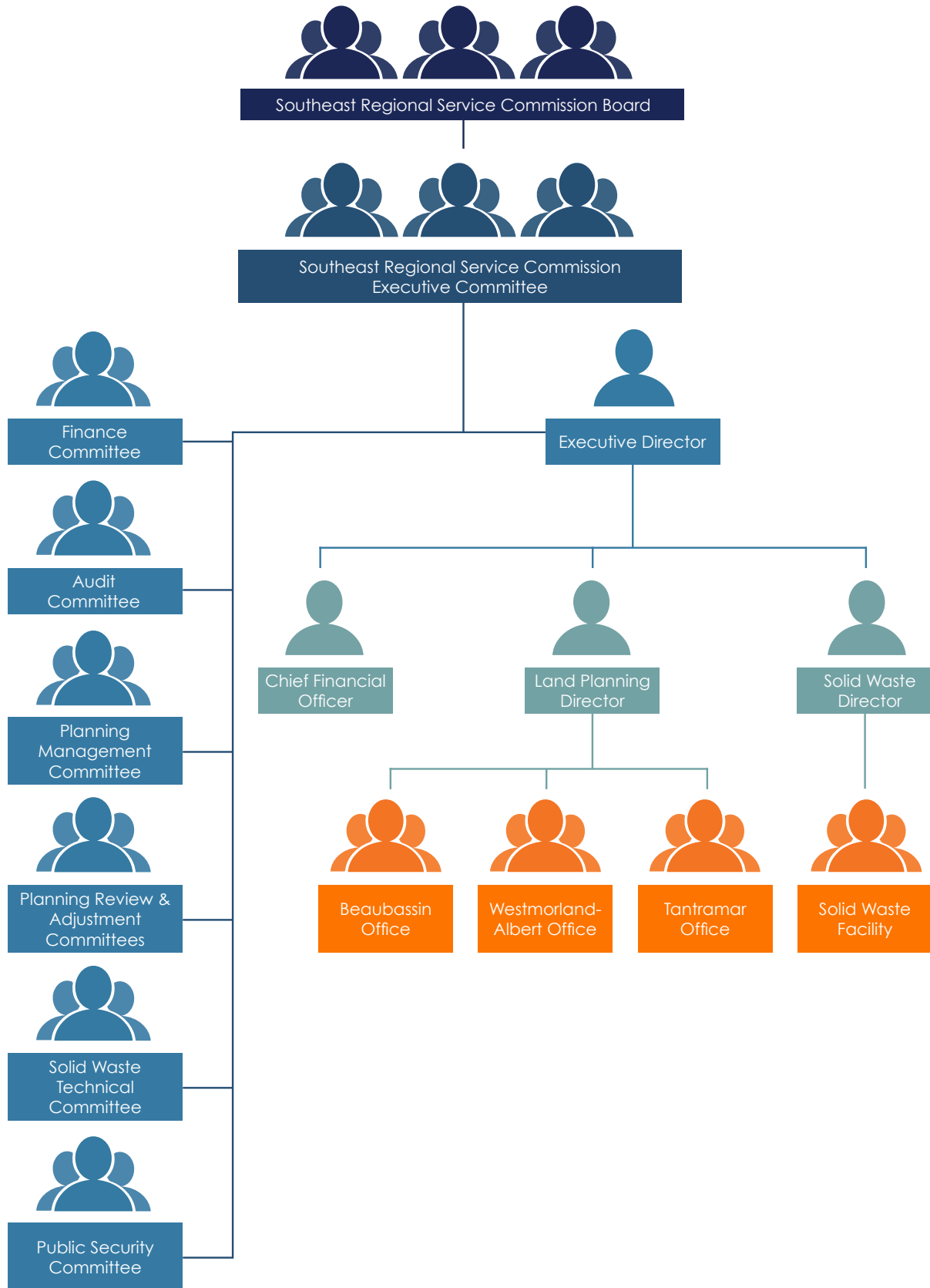
The Regional Service Commissions are governed by communities through a board of community representation which sets the direction and makes decisions for the overall Commission. This Board is responsible for establishing by-laws which govern the activities of the Board, and the operations of the Commission, including any administrative requirements.

The Southeast Regional Service Commission plays an important role in land planning use and solid waste removal in these areas. We help facilitate communities working together, sharing services and meeting common needs.

Communities receiving services from Southeast Regional Service Commission are:

Village of Alma	LSD of Coverdale
Beaubassin East Rural Community	LSD of Dorchester
Village of Cap-Pelé	LSD of Elgin Center
City of Dieppe*	LSD of Harvey
Village of Dorchester	LSD of Hillsborough
Village of Hillsborough	LSD of Hopewell
Village of Memramcook	LSD of Moncton
City of Moncton*	LSD of Murray Corner
Village of Petitcodiac	LSD of Parish of Elgin
Village of Port Elgin	LSD of Pointe-de-Bute
Village of Riverside-Albert	LSD of Pointe-du-Chêne
Town of Riverview*	LSD of Sackville
Town of Sackville	LSD of Salisbury
Village of Salisbury	LSD of Scoudouc
Town of Shediac	LSD of Scoudouc Road
LSD of Bayfield	LSD of Shediac
LSD of Baie Verte	LSD of Shediac Bridge-Shediac River
LSD of Botsford	LSD of Shediac Cape
LSD of Cape Tormentine	LSD of Westmorland

* excluded from Southeast Regional Service Commission local land use services



BOARD OF DIRECTORS

BOARD MEMBERS	COMMUNITY	ATTENDANCE
President C.F. (Chuck) Steeves	LSD Representative	11 of 11
Mayor Terry Keating	Salisbury	10 of 11
Mayor Jacques LeBlanc	Shediac	8 of 11
Mayor Yvon Lapierre	Dieppe	1 of 11
Mayor George LeBlanc	Moncton (Jan.-May 9 2016)	5 of 5
Mayor Dawn Arnold	Moncton (June-Dec. 2016)	3 of 6
Mayor Ann Seamans	Riverview	10 of 11
Mayor Robert Berry	Sackville (Jan.-May 9 2016)	4 of 5
Mayor John Higham	Sackville (June-Dec. 2016)	3 of 6
Mayor Kristin Shortt	Alma	9 of 11
Mayor Jean-Albert Cormier	CRBE (Jan.-May 9 2016)	3 of 5
Mayor Ronnie Duguay	CRBE (June-Dec. 2016)	6 of 6
Mayor Jerome Bear	Dorchester	10 of 11
Mayor Patrick Armstrong	Hillsborough (Jan.-May 9 2016)	3 of 5
Mayor Barry Snider	Hillsborough (June-Dec. 2016)	6 of 6
Mayor Donald LeBlanc	Memramcook (Jan.-May 9 2016)	2 of 5
Mayor Michel Gaudet	Memramcook (June-Dec. 2016)	4 of 6
Mayor Gerald Gogan	Petitcodiac	11 of 11
Mayor C. Dale Elliott	Riverside-Albert (Jan.-May 9 2016)	5 of 5
Mayor Jim Campbell	Riverside-Albert (June-Dec. 2016)	5 of 6
Mayor Judy Scott	Port Elgin	11 of 11
Mayor Debbie Dodier	Cap-Pelé (Jan.-May 9 2016)	2 of 5
Mayor Serge Léger	Cap-Pelé (June-Dec. 2016)	6 of 6
President Ronald Boudreau	LSD Representative	11 of 11
President Audbur Bishop	LSD Representative (Jan.-July 1 2016)	6 of 6
President Ronald Titus	LSD Representative (July 1-Dec. 2016)	5 of 5
President Heather Russell	LSD Representative	11 of 11

ALTERNATE BOARD MEMBERS	COMMUNITY	ATTENDANCE
Deputy Mayor Robert Kitchen	Salisbury (Jan.-May 9 2016)	-
Deputy Mayor Shawn McNeil	Salisbury (June-Dec. 2016)	1
Deputy Mayor Laura Gallant	Shediac (Jan.-May 9 2016)	1
Deputy Mayor Roger Caissie	Shediac (June-Dec. 2016)	1
Deputy Mayor Shawn Crossman	Moncton (Jan.-May 9 2016)	-
Deputy Mayor Blair Lawrence	Moncton (June-Dec. 2016)	3
Deputy Mayor Ian MacDonald	Riverview (Jan.-May 9 2016)	-
Deputy Mayor Cecile Cassista	Riverview (June-Dec. 2016)	-
Deputy Mayor Barry Snider	Hillsborough (Jan.-May 9 2016)	-
Deputy Mayor Jeff Jonah	Hillsborough (June-Dec. 2016)	-
Deputy Mayor Joe Breau	Memramcook (Jan.-May 9 2016)	3
Deputy Mayor Brian Cormier	Memramcook (June-Dec. 2016)	2
Deputy Mayor Richard Ratelle	CRBE (Jan. 2016)	-
Deputy Mayor Jean Charles Dugas	CRBE (Feb.-May 9 2016)	1
Deputy Mayor Susan Cormier	CRBE (June-Dec. 2016)	-
Deputy Mayor Grant MacDonald	Dorchester (Jan.-May 9 2016)	-
Deputy Mayor Bob Hickman	Dorchester (June-Dec. 2016)	2
Deputy Mayor Dan Pollock	Petitcodiac (Jan.-May 9 2016)	-
Deputy Mayor Peter Saunders	Petitcodiac (June-Dec. 2016)	-
Deputy Mayor John Lefrancois	Riverside-Albert (Jan.-May 9 2016)	-
Deputy Mayor Arnold Morrissey	Riverside-Albert (June-Dec. 2016)	1
Deputy Mayor Joyce O'Neill	Sackville	1
Deputy Mayor Tanya Trenholm	Port Elgin (Jan.-May 9 2016)	-
Deputy Mayor Jason Stokes	Port Elgin (June-Dec. 2016)	-
Deputy Mayor Eliza LeBlanc	Cap-Pelé	3
Deputy Mayor Andrew Casey	Alma	-
Deputy Mayor Ernest Thibodeau	Dieppe	8
President Fred MacLaren	LSD Representative (Alt. Jan.-June 2016)	-
President Audbur Bishop	LSD Representative (Alt. July 1-Oct. 2016)	-

ADMINISTRATION COMMITTEES

EXECUTIVE COMMITTEE

January - May 9, 2016

Mayor Robert Berry, Chair	Sackville
Mayor Yvon Lapierre	Dieppe
Mayor Jacques LeBlanc	Shediac
Gérard Belliveau, Executive Director	

June - December 2016

President C.F. (Chuck) Steeves, Chair	LSD Representative
Mayor Terry Keating	Salisbury
Mayor Ann Seamans	Riverview
Gérard Belliveau, Executive Director	

FINANCE COMMITTEE

January - May 9, 2016

President C.F. (Chuck) Steeves, Chair	LSD Representative
Deputy Mayor Shawn Crossman	Moncton
President Ronald Boudreau	LSD Representative
Mayor Gerald Gogan	Petitcodiac
Mayor Jean-Albert Cormier	BERC

June - December 2016

President Ronald Boudreau, Chair	LSD Representative
Mayor Gerald Gogan	Petitcodiac
Mayor Judy Scott	Alma
Mayor Serge Léger	Cap Pelé
Mayor Jacques LeBlanc	Shediac
President C.F. (Chuck) Steeves, Board Chair	LSD Representative

AUDIT COMMITTEE

Mayor Ann Seamans, Chair	Riverview
President Heather Russell	LSD Representative
Mayor Judy Scott	Port Elgin
Mayor Debbie Dodier	Cap Pelé
Mayor Yvon Lapierre	Dieppe

PLANNING MANAGEMENT COMMITTEE

Mayor Jim Campbell, Chair	Riverside-Albert
President Ronald Boudreau	LSD Representative
Mayor Kristin Shortt	Alma
Mayor Ronnie Duguay	CRBE
Mayor Jacques LeBlanc	Shediac

STRATEGIC PLAN COMMITTEE COMMITTEE

President C.F. (Chuck) Steeves, Chair	LSD Representative
Mayor Jacques LeBlanc	Shediac
Mayor Terry Keating	Salisbury
Mayor Dawn Arnold	Moncton
Mayor Michel Gaudet	Memramcook
Mayor John Higham	Sackville
Mayor Jerome (J.J.) Bear	Dorchester

PUBLIC SECURITY COMMITTEE

January - May 9, 2016

Mayor Donald LeBlanc, Chair	Memramcook
President Ronald Boudreau	LSD Representative
Mayor Judy Scott	Port Elgin
Mayor Jerome Bear	Dorchester
Mayor Robert Berry	Sackville
Deputy Mayor Dan Pollock	Petitcodiac
Mayor Debbie Dodier	Cap Pelé
Mike LeBlanc	Emergency Measures Organisation
Raymond LeBlanc	Office of the Fire Marshal
Conrad Landry	NB Fire Chiefs Association
S/Sgt. Dale Morgan	Southeast District of the RCMP
S/Sgt. Jeff Johnston	Southeast District of the RCMP
Yvon Bourque	NB Ambulance

June - December 2016

Mayor Jerome Bear, Chair	Dorchester
Mayor Ronnie Duguay	CRBE
President Heather Russell	LSD Representative
Mayor Judy Scott	Port Elgin
Mayor Kirstin Shortt	Alma
President Ronald Titus	LSD Representative
President Ronald Boudreau	LSD Representative
Mike LeBlanc	Emergency Measures Organisation
Raymond LeBlanc	Office of the Fire Marshal
Dave Gallant	NB Fire Chiefs Association
S/Sgt. Dale Morgan	Southeast District of the RCMP
S/Sgt. Jeff Johnston	Southeast District of the RCMP
Yvon Bourque	NB Ambulance



SERVICES PROVIDED

The Solid Waste Division of SERSC provides residential, institutional, commercial, and industrial waste management services to the region. These services are provided through the 3-Bag Residential Waste Separation Program and a Material Recovery Facility (MRF), operation of an engineered sanitary landfill, Household Hazardous Waste (HHW) on-site Depot and Mobile Unit Collection, and operation of a Construction and Demolition (C&D) site. SERSC also provides these services to the Kent Regional Service Commission and Regional Service Commission 8.

The Solid Waste Division of the SERSC obtains advice and guidance from the Solid Waste Technical Committee which meets monthly. The Committee is comprised of the following members:

SOLID WASTE TECHNICAL COMMITTEE

Jerry Gogan – Chairman	Village of Petitcodiac
Ronald Boudreau	LSD Representative - Scoudouc
David Knowles	City of Dieppe
Dwayne Acton	Town of Sackville
Jack MacDonald	City of Moncton
Margot Allain-Belanger	Town of Shediac
Michel Ouellet	Town of Riverview
Eric Mallet	Village of Memramcook
Heather Cail	Village of Riverside-Albert
Pierre Landry	Encorp Atlantic Inc.
Richard Gallant	Former Chair of WASWC
Eric Demers	Director of Solid Waste, Kent RSC
Andrea Davis-Hourihan	Solid Waste Manager, RSC8

2016 REVENUES & TONNAGE

In 2016, the total weight of waste received on the site was 161,405 metric tonnes, down 3% from 2015 (166,181 metric tonnes). SERSC received 46,328 metric tonnes of residential waste (from Westmorland and Albert Counties) in 2016, essentially on par with 2015 (46,249 metric tonnes). Total revenue from disposal

for the Solid Waste Division in 2016 was \$16,482,501, which was an increase of 27% from 2015 (\$12,948,691). This is derived from \$5,436,804 from ICI, \$335,018 from C&D, and \$1,226,575 from Recycling and the remainder from Kent, RSC8, Municipalities and other.

TONNAGE OF WASTE RECEIVED	2016	2015	2014	2013
AREA	Metric Tonnes	Metric Tonnes	Metric Tonnes	Metric Tonnes
Recycling Plant	29,657	29,911	31,148	32,688
Composting Plant	23,986	23,151	23,632	24,809
ICI	75,727	80,676	74,644	69,652
RSC 8	9,470	8,883	9,588	9,236
Kent RSC	14,668	14,472	16,276	15,373
Metal	720	712	457	622
Tires	214	280	221	208
Wood	1,819	1,225	1,035	633
Landfill	85,993	88,638	91,903	89,321
C&D	15,212	15,900	18,261	29,696
Recycling Plant (in)	29,657	29,911	31,148	32,688
Recycling Plant Rejected (out)	20,378	22,202	20,623	21,510
Composting Plant (in)	23,986	23,151	23,632	24,809
Composting Plant Rejected (out)	14,855	14,575	14,870	16,726

RESIDENTIAL SORTING PROGRAM

The SERSC Board of Directors voted to transition the Southeastern NB Region (Westmorland and Albert Counties) to a 3-Stream solid waste separation system June 28, 2016. The region made the switch residentially from two-stream Blue and Green waste to 3-stream Recyclables, Organics, and Garbage. Along with the addition of the Garbage stream, the collection schedule has also changed for residential waste. Organics are collected weekly while the Recyclables and Garbage are collected every second week on an alternating schedule.

There are several objectives for the new program, the first is to increase the capacity of the recycling and composting facilities, which will allow apartments and businesses to participate. The second objective is to increase recycling and composting activities so that less material will be landfilled.

Finally, the new program will reduce expenses and increase revenues so that the Commission can offer better services to our residents such as:

- longer hours of operation at our facility off Berry Mills Road,
- mobile eco-depots, like the Household Hazardous Waste Mobile Depot, except that they will be in every region of the service area each month for residents to drop off their bulky waste, household hazardous waste, ashes, leaves, cardboard, paper, residential construction-demolition waste and other products,
- support of charitable organizations working to cleanup public spaces, watersheds, highways and illegal dumpsites,
- increased promotion of the other two R's of waste management, i.e. "Reduce" and "Re-use".

Along with the change to the sorting system, the Solid Waste Division of the SERSC also re-branded itself as Southeast Eco360 to better reflect the vision and goals of the Commission and the new program.



Leading up to the Board's decision to implement the new 3-Bag program, the SERSC's Solid Waste Services conducted an extensive public consultation phase between January and May of 2016. This included Municipal Council presentations, public consultation sessions, focus groups, stakeholder meetings, and media interviews. The feedback and input received as part of this public consultation and the new 3-bag program was modified considerably to accommodate requests from the public.

The 3-Bag Program was launched the week of October 17, 2016 with a transition period of 3 months to allow residents to make the changes in their homes and get used to the new system. As part of the launch, almost 80,000 information packets were mailed to each household in Westmorland and Albert Counties. These packets contained a full 3-Bag sorting guide and collection schedule (per the correct collection Area of the resident), a sample pack of blue, clear and compostable bags, and a short letter explaining the program and change. The launch also included an extensive media campaign with newspaper, radio, and digital advertisement as well as social media and media interviews.

In the last few months of 2016, the Commission saw a marked improvement in quality of residential material coming into the Recycling and Composting Plants. With the planned enforcement of the alternating collection schedule in early 2017, and continued education, it is anticipated that the amount of material diverted to recycling and composting will increase dramatically over the next year.

RECYCLING

Market values for several materials dropped dramatically in 2015 but in 2016 many of these prices increased slowly back to previous rates. This coupled with the increased recovery of recyclables led to an increase in revenues for 2016.

	2016	2015	2014	2013
MATERIAL	Metric Tonnes	Metric Tonnes	Metric Tonnes	Metric Tonnes
Mixed Paper	-	-	-	19
Newspaper	4,296	3,991	5,107	4,401
Cardboard (OCC)	2,678	2,309	2,347	2,764
Tin Cans	417	353	392	495
Plastic Film	429	354	435	351
Hard Plastic	544	445	443	493
Milk Cartons	194	174	168	182
Electronic Waste	181	169	194	240
Redeemables	-	-	11	47
Styrofoam	18	20	63	-
Aluminum	75	64	80	70
Paint (HHW)	112	113	118	106
Tires	214	280	221	207
Mixed Metals	720	713	458	622
Wood	1,819	1,224	1,035	633
TOTAL Tonnage	11,697	10,209	11,072	9,168

We can see from the table above that total tonnage of materials recycled has increased 14% from 2015 to 2016. The increased diversion amount is due to increased efficiency and recovery of materials in the Recycling Plant and the implementation of the new 3-stream program. Higher market prices in 2016 and this increase in material resulted in a 29% increase in recycling revenues; from \$934,429 in 2015 to \$1,226,575 in 2016.

The increase in both cardboard and newsprint production observed in 2016 is a result of operational changes to the plant. With these changes, SERSC is recovering 7% more newsprint and 16% more cardboard while maintaining a high quality for sale. The market price of these two materials doubled in the last two months of 2016 which is promising for revenues in 2017.



E-WASTE

SERSC continued to accept residential and commercial Electronic Waste (E-Waste) for processing and recycling in 2016. This waste is collected through a drop-off on-site, the residential blue bag waste stream and our HHW Mobile Unit. Drop-off of residential E-Waste is free of charge while commercial E-Waste is

charged at the regular tipping fee of \$80.00 per metric tonne, plus \$10 per television or computer monitor. The volume of E-Waste sent for recycling in 2016 went up 12% over 2015 with a total of 181 metric tonnes recycled over 12 shipments.

YEAR	COMMERCIAL IN (metric tonnes)	TOTAL RECYCLED (metric tonnes)
2016	47	181
2015	34	169
2014	46	194
2013	49	240
2012	35	200

THE COMPOSTING AND RECYCLING PLANTS

In 2016, the Recycling Plant diverted 32% of blue bag waste from the landfill to recycling markets. This was a significant improvement over 2015 when the diversion rate was 26% on average. The Composting Plant diverted 39% of green bag waste from the landfill to

Several studies and analyses were completed in 2016 for both facilities including:

- A roof condition analysis study was performed by a consultant to evaluate the integrity of the plants' roofs.
- A structural evaluation study was performed by a consultant to evaluate the integrity of the Composting Plant structural members.
- Staff visit to City of Guelph's MRF and Compost Facility aimed at improving operation of our own facilities and adapting to the new waste streams brought about with the 3-Bag program.



THE RECYCLING PLANT

2016 saw the start of a major HVAC upgrade to our Recycling Plant aimed at improving the indoor air quality for sorting staff. The new HVAC system includes an industrial type dust collector to purify the air, a new building automation system, as well as improved heating and cooling systems. All combined, this project will greatly improve the working environment for the sorting staff and a happy workforce yields better results in both quality and productivity. The new HVAC project is progressing well and is scheduled to be operational in late April, 2017.

Other Recycling Plant upgrades include:

- The baler infeed conveyor was completely replaced in to ensure reliable operation.
- The fine screen disks were changed to steel-type disks for better longevity as well as improved screening capabilities.
- Bucket scales were installed on the loader feeding the plant to better track daily throughput.

THE COMPOSTING PLANT

In 2016, feedstock was for the first time composted differently based on levels of contamination. Good quality feedstock was composted in a separate silo and given additional resources. This material will be screened in the spring of 2017, after which samples will be sent for analysis. We are hopeful that this process started in 2016 will yield a Class A type compost in early fall of 2017.

CONSTRUCTION PROJECTS & EQUIPMENT

Among several small-scale improvements to the site, the Commission began construction of landfill cell 15 on May 30, 2016 using its own equipment and employees. The use of Commission's employees, expertise, and equipment reduced the overall construction costs of a landfill cell and represents an estimated savings of \$150,000. The first loads of material landfilled in cell 15 began November 14, 2016.

The Commission purchased a new 2016 Morbark 3200 Horizontal Wood Grinder to replace a 2004 Morbark tub grinder at a cost of \$465,000. The new grinder greatly increases the efficiency of pallet and other wood grinding to create wood chips for the Facility's biomass boiler. The Commission also replaced the boiler refractory which has also made heating significantly more efficient.

LEACHATE TREATMENT

Landfill leachate was sampled monthly at numerous locations at the new treatment facility to ensure proper treatment levels were achieved. Raw leachate and treated leachate are sent for analysis and results are compared to understand the efficiency of the treatment. Results are also compared to the City of Moncton guidelines for discharge limits. Additionally, the leak detection manholes of

the leachate holding and settling ponds are sampled monthly to ensure that the integrity of the liners have not been compromised.

The new leachate treatment system was commissioned in 2016.

LANDFILL GAS-TO-ENERGY

The landfill gas flare continues to draw methane gas from the 24 on-site wells that are drilled into about 50% of the landfill. The RFP for a turnkey landfill gas-to-energy facility was awarded in April 2016, to GHD Contractors Limited out of Waterloo, Ontario for \$3,595,536.47. This new facility will consist of a 1.0 MW generator, gas conditioning module, switchgear, transformers, and controls to convert the landfill gas to energy, which will then be purchased by NBPower. Phase 1 of construction began on November 21, 2016 and wrapped up on

December 23, 2016. This phase included all site works consisting of the concrete pads and conduit for the generator and gas conditioning modules, as well as an extra concrete pad for a future 1.0 MW generator. Phase 2 of construction will begin in April 2017, with a project completion date of July 31, 2017. It is to be noted that the generator arrived at a local metal fabrication facility on December 9, 2016, where the enclosure is being fabricated, along with all the electrical and other work necessary for the generator module.

CONSTRUCTION & DEMOLITION

The amount of Construction & Demolition wastes decreased again in 2016 with a drop of 4% from 2015 (from 15,900 to 15,211 tonnes). This drop in volume is mirrored by a 10% decrease in revenues from \$370,188 in 2015 to \$335,018 in 2016. In total, the Commission has seen a reduction in C&D material of 49% in the last three years (from 29,696 tonnes in 2013). The SERSC believes this drop in volumes is likely due to an increase in the use of private C&D dumpsites in the region. The private sites in our region have lower tipping fees than the Commission's site.



KENT RSC & RSC 8

In 2016, the Commission extended the single-year contracts with Kent RSC and RSC8 to allow for a complete re-evaluation of the contracts for 2017 in order to include possible modifications to the tipping fee and the recycling system.

The Kent RSC launched the 3-Bag residential waste sorting system at the same time as SERSC in the Fall of 2016. SERSC has worked closely with both Commissions during the transition to ensure consistent messaging and to provide all necessary information and assistance.



HHW

SERSC provides free collection and recycling or safe disposal of household hazardous waste for residents of the region. This service is provided through a permanent On-Site HHW Depot located at the Solid Waste Facility and open during regular business hours, and a Mobile HHW Unit, which visits all communities in the region twice annually. The permanent depot received waste from 9,977 vehicles in

2016 while the Mobile Unit held a total of 40 events across the region in May and October of 2016 and was visited by 10,225 vehicles.

The following is a list of materials received as part of SERSC's 2016 HHW Program (Mobile Unit and Permanent Depot).

MATERIAL	2016	2015	2014	2013
Acids	1,120 L	960 L	720 L	1280 L
Aerosols (Non-Paint)	11,400 L	17,850 L	10,400 L	21,600 L
Aerosols (Paint)	12,070 cans	11,390 cans	9,350 cans	5,270 cans
Aerosols (Shaving Cream)	800 L	320 L	400 L	1280 L
Batteries (Household)	1,032,000	900,000	960,000	996,000
Batteries (Car)	3,090 Kg	-	-	996,000
Caustics	6,800 L	5,920 L	5,040 L	7,040 L
Fertilizer	2,880 L	3,360 L	2,800 L	3,200 L
Oxidizers	3,440 L	-	-	996,000
Gas	7,995 L	8,713 L	6,560 L	13,325 L
Oil	52,480 L	43,563 L	47,765 L	70,520 L
Oil Filters	2,870 L	3,280 L	3,075 L	2,870 L
Paint	56,850 L	50,628 L	37,994 L	23,275 L
Paint Thinner, Adhesives, Mastics	29,360 L	30,720 L	27,200 L	40,880 L
Pesticides	2,880 L	3,200 L	2,340 L	3,920 L
Waste Paint Related Material	47,200 L	52,400 L	51,860 L	68,400 L

The table above shows an increase in oil by approximately 9,000 liters, batteries by 100,000 units, and paint by 6,000 liters. Overall, it is beneficial to see an increase in quantities as more residents become environmentally responsible with their household hazardous waste.

On average, each vehicle that visits the HHW Depot or Mobile Unit will drop a total of 12.5 kg's of hazardous waste.

Through the Call2Recycle program, the SERSC collected and shipped over 29,000 kg of household batteries for recycling in 2016 which amounts to approximately 1,000,000 batteries.

In July, we began to track the amount of HHW that was recovered from the blue bags in the sorting plant. In 6 months, there was 6,804 kg's of HHW that was removed from the sorting line, which consisted of mostly batteries, propane tanks (small), paint and aerosol cans.



ENVIRONMENTAL MONITORING

MONITORING WELLS

The Solid Waste Commission currently has 51 groundwater monitoring wells in place that are sampled on a quarterly basis. Each well nest contains monitoring wells that are drilled to varying depths in the till and bedrock to allow for testing at different levels of the groundwater. Wells are strategically placed down gradient of the landfill and in possible zones of fracturing. Results are compared

to the baseline parameters measured when the wells were first established to ensure that parameter concentration has remained consistent. Monitoring reports are generated internally and sent to our engineering consultants for review. Once they are reviewed, they are then forwarded to the Department of the Environment as per our C of A.

SEDIMENTATION PONDS & SOMERS CREEK

All surface water runoff from the site is currently directed to one of three sedimentation ponds. Ponds are sampled quarterly for total suspended solids (TSS).

Somers Creek flows through the SERSC's property in several places as this creek has

many tributaries. Somers Creek is sampled in two locations on a quarterly basis to ensure that there is no contamination present from the operation of the landfill site. Sampling locations are located within the SERSC's property and one sampling location is located off site on Delong Drive.

FINANCIAL INFORMATION

In 2016, the tipping fee for landfill waste was \$80.00 per metric tonne; an increase of 6% from the previous year. The following table shows the various tipping fees on-site (prices are per metric tonne unless otherwise indicated).

SERVICE	2016 FEES	2015 FEES	2014 FEES	2013 FEES
Tipping Fee	\$80.00	\$75.00	\$72.00	\$67.03
C&D Tipping Fee	\$25.00	\$25.00	\$25.00	\$25.00
Grubbing	\$10.00	\$10.00	\$10.00	\$10.00
E-Waste	\$80.00	\$75.00	\$72.00	\$67.03
	+ \$10.00/monitor	+ \$10.00/monitor	+ \$10.00/monitor	+ \$10.00/monitor
Source Separated Organics	\$30.00	\$30.00	\$30.00	\$30.00

GRANTS

In 2016, SERSC received funding from the NB Environmental Trust Fund for development and implementation of a new regional strategy. The \$80,000 received was used fund the design, printing and distribution of the new 3-Bag residential sorting guides

and collection schedules. In total, 78,814 information packets were mailed in September 2016 to each household, farm and apartment in Westmorland and Albert Counties. The funding provided through the ETF was integral in the successful launch of the program.



In 2016, the three Planning Offices of Shediac, Sackville and Moncton continued to manage the development of land, approving and administrating development and construction within the region. This process includes, but is not limited to, the issuance of building permits, processing variance applications, providing recommendations on municipal plans and zoning by-law amendment requests and providing the public with information on zoning and permitted land uses and requirements within these zones.

The Land Planning group's fourth year was a busy one with staff changes and development values that held steady at approximately \$95 million in 2016. The group continues to strive to reach its full staff composition. 2016 saw a planner and a development officer/inspector leave the team

for other endeavours, but also the recruitment and in-house training of a new planner.

The Planning team has been working hard on developing strategies to deal with regional issues, such as urban and rural sprawl. This work aligns with provincial efforts to create provincial policy statements that will serve as guidelines to new modernised legislation coming into effect in 2018. As part of the Planning team's efforts, a consultant was invited to

share insight on the approach taken in Halifax. Research on best practices for solutions to sprawl at a regional level is ongoing.

In May of 2016, Land Planning staff welcomed and assisted a Masters student from McGill University in order to conduct background studies on two communities for the planning review process. The student also conducted research for the Blue Zone and is currently writing her major research project on this topic.

Please take note that local land use statistics for the City of Moncton and the Town of Riverview were provided by the City of Moncton Urban Planning Department. The City of Dieppe Planning and Development Department provided their statistics for inclusion in this report.



PLANNING REVIEW & ADJUSTMENT COMMITTEES

2016 was the first full year of operation for the Southeast Planning Review and Adjustment Committee (PRAC), which oversees the entire southeastern region (excluding Dieppe, Moncton, Riverview and Shediac, who operates their own municipal PRAC).

During the months of November to April, the Southeast PRAC meets once a month, while the committee meets twice a month during the months of May to October. The Dieppe, Moncton, Riverview and Shediac committees meet monthly. All committees have the ability to hold special meetings, if there are time sensitive matters.

Committee member attendance is strong, with most members missing two or fewer meetings over the calendar year.

Southeast and Shediac Committee members' terms of office are staggered to ensure that there are always experienced members on the PRAC. Initial terms of office are set to expire for four Southeast PRAC members and three Shediac PRAC members. Members are eligible, under the PRAC By-law, to be reappointed for

two additional four-year terms following their initial appointments.

Southeast Committee members are appointed as at-large members and therefore do not represent the specific community in which they reside. The criteria for being a member consist of: the member must reside within a community receiving local planning services, and have a basic knowledge of planning, local government functions and/or volunteer committees. All attempts are made to seek a diversity of skills.

Staff will continue to monitor and compile statistics on the Southeast and Shediac Planning Review and Adjustment Committees. A full review will be conducted at the end of 2017 and a report will be compiled on the efficiencies and costing associated with the PRACs operations.

The Moncton and Riverview Committees are monitored by the City of Moncton Urban Planning Department. The Dieppe Committee is monitored by the City of Dieppe Planning and Development Department.

SOUTHEAST PLANNING REVIEW AND ADJUSTMENT COMMITTEE

Harry McInroy, Chairperson	15 of 16 attended
Edgar LeBlanc, Vice Chairperson	16 of 16 attended
Stanley Dixon	12 of 16 attended
Linda Estabrooks	14 of 16 attended
Valmont Goguen	15 of 16 attended
Heather Keith	14 of 16 attended
Louis LeBlanc (Resigned Dec. 2016)	13 of 15 attended
Hilyard Rossiter	15 of 16 attended
Randy Trenholm	16 of 16 attended

SHEDIAC PLANNING REVIEW AND ADJUSTMENT COMMITTEE

Mark Fougère, Chairperson (Jan.-May 9, 2016)	4 of 4 attended
Laura Gallant, Chairperson (June-Dec. 2016)	4 of 4 attended
Denis Arsenault	6 of 8 attended
Andrew Bell	6 of 8 attended
Julien Boudreau	6 of 8 attended
Tina Mazerolle	7 of 8 attended
Kim Murphy	8 of 8 attended
Paul Poirier	7 of 8 attended

DIEPPE PLANNING REVIEW & ADJUSTMENT COMMITTEE

Robert Arsenault	7 of 10 attended
Corinne Godbout	7 of 10 attended
Claudette LeBlanc	9 of 10 attended
Léonard LeBlanc	10 of 10 attended
Louis LeBlanc	10 of 10 attended
Paul LeBreton	9 of 10 attended
Dianne VanDommelen	7 of 10 attended

MONCTON PLANNING REVIEW & ADJUSTMENT COMMITTEE

Kelsey Bingham	12 of 14 attended
Dale Briggs	11 of 14 attended
Boyd Carson	8 of 14 attended
Carole Chan	11 of 14 attended
Andrew Graham	11 of 14 attended
Julian Howatt	10 of 14 attended
Charles Leger (Sept-Dec. 2016)	4 of 14 attended
Andrew McGillvary	11 of 14 attended
Steve Mitton	14 of 14 attended
Daniel St-Louis (Mar-Dec. 2016)	11 of 14 attended

RIVERVIEW PLANNING REVIEW & ADJUSTMENT COMMITTEE

Art Ball	6 of 7 attended
Rob Bateman	3 of 7 attended
Tina Beers	6 of 7 attended
David Campbell	6 of 7 attended
Shawn Dempsey	2 of 7 attended
Kelvin Martin	6 of 7 attended
Bob Riley	6 of 7 attended
Gary Steeves	6 of 7 attended
Keith Whalen	6 of 7 attended

REGIONAL INITIATIVES

REGIONAL RECREATION STUDY

SERSC has participated in the RSC Recreation Planning Assistance Program which includes funding through the Department of Tourism, Heritage and Culture. SERSC staff worked with consultants (Upland and Viridis) to complete Phase 1 in March 2016. One of the final products included a complete recreation asset inventory, mapped through GIS for the entire region. The inventory included public assets (municipal, provincial and federal spaces and facilities), private assets (e.g., golf courses), as well as non-profit spaces (e.g., parks and trails). The second product of Phase 1 was a connectivity

analysis of our communities with trail networks. Fourteen trail gaps were identified between the communities, which highlighted future recreation development opportunities, particularly in the unincorporated areas of the region.

The goal of Phase 2 was to use the asset inventory to develop a Regional Recreation Plan by determining where gaps exist between assets, identify the barriers to recreation, and assess the recreation opportunities in Southeast using the National Framework for



Recreation: Pathways to Wellbeing. This framework, which has been adopted by many of our partner communities includes 5 basic goals: 1) Fostering active living through physical recreation; 2) increase inclusion and access to recreation for populations that face constraints to participation; 3) help people connect to nature through recreation; 4) ensure the provision of supportive physical and social environments that encourage participation in recreation and build strong, caring communities; and 5) grow and sustain the capacity of the recreation field. Led by Trace Planning and Design, Phase 2 has included consultation with each community and the

identification of sub-regions for recreation, including Fundy (Riverview to Alma, including Petitcodiac and Salisbury), Beaubassin (Dieppe, Memramcook, and Shediac to Cap-Pelé), Moncton (City of Moncton, as well as the Moncton LSD), Tantramar (Sackville, Dorchester, Port Elgin), and Botsford. A set of recommendations, reflecting the five Pathways to Wellbeing goals, will be presented to the Board in the spring 2017.

More information can be found at the project website: www.recreationnbse.ca

SOUTHEAST REGIONAL FOOD PLEDGE

SERSC staff has been working with *OurFood Southeast* and its many food security partners for the past three years on a Regional Food Pledge and Action Guide. The Southeast New Brunswick Regional Food Pledge is a commitment to promote a healthy and sustainable local food system, one that provides access to nutritious food for all while contributing to the economic, cultural, social and environmental well-being of our communities. The action guide will contain specific action steps and resource materials

for all individuals and groups – including policy makers, producers, businesses, and consumers - who seek to improve our local food system. The Food Pledge was presented to the Board in late 2016. Staff from *OurFood Southeast* will be looking to present the pledge and action plan to communities throughout the region following the official launch in the spring of 2017, seeking signatories on this important local health and sustainability initiative.

PLANNING FOR CLIMATE CHANGE

Integration of Ecosystem Services and Flood Risk Reduction into Land Use Planning and Decision Making

Starting in 2015, the SERSC through funding from the NB Environmental Trust Fund (ETF) grant program, began a project to consider ecosystem services in land use planning and decision making. The focus of the project is to plan development in such a way that it is adapted to flood risk considering climate change, and to utilize ecosystem services that provides benefits local communities, especially those that reduce flood risk.

Partnerships have been formed with Université de Moncton's Engineering faculty, Nature NB and the Natural Capital Lab (think tank that includes Chartered Professional Accountants of Canada and Smart Prosperity Institute at University of Ottawa). These partnerships are allowing for the development of inland flood mapping for the region, as well as being part

of a networks that are advancing methods to incorporate natural capital into decision making across Canada. Our partner, Nature NB, has received federal funding which has permitted us to expand our test sites across the Maritimes, and has included researchers from Dalhousie University and PEI's Nature Trust.

In 2016, with continued funding from ETF, the SERSC developed a strategy to incorporate natural capital into regional flood risk reduction planning as well as methods for measuring the extent and value of ecosystem services. Meanwhile, flood mapping methods have been tested for select watersheds in the region by Université de Moncton. A request for a third ETF grant has been submitted for 2017 that would allow for continued collaboration with Université de Moncton to map flood risk for the entire region and to begin to incorporate the strategy into official plans.



LAND PLANNING GOALS FOR 2017

Our three-major long-term regional planning projects will continue throughout 2017, and will contribute directly to the formulation of a Regional Plan. Following an in-depth review of the award-winning one stop development shop

model in Saint John, a new innovative website will contribute to the increased efficiency of our processes and will offer new services to our clients such as an online permit tracker.



COMMUNITY	Subdivisions	Waivers	Zoning Confirmations	Complaints	Resource Extraction
Village of Alma	-	4	-	2	-
Beaubassin-East Rural Community	24	32	5	12	17
Village of Cap-Pelé	10	18	4	12	-
City of Dieppe	38	44	44	1	-
Village of Dorchester	-	6	-	1	-
Village of Hillsborough	1	6	1	3	-
Village of Memramcook	12	16	2	1	-
City of Moncton	51	192	238	-	-
Village of Petitcodiac	-	6	1	-	-
Village of Port Elgin	-	6	5	-	-
Village of Riverside-Albert	1	2	-	-	-
Town of Riverview	14	52	20	-	-
Town of Sackville	11	30	13	7	-
Village of Salisbury	3	8	5	1	-
Town of Shediac	21	13	16	13	-
LSD Alma	-	-	-	-	-
LSD Baie Verte	-	8	-	1	-
LSD Bayfield	-	2	-	-	-
LSD Botsford	2	7	1	1	-
LSD Cape Tormentine	1	4	1	-	-
LSD Coverdale	10	23	4	-	-
LSD Dorchester	1	4	1	-	-
LSD Elgin	2	11	1	-	-
LSD Harvey	3	5	-	-	-
LSD Hillsborough	1	4	1	-	-
LSD Hopewell	-	6	-	-	-
LSD Moncton	37	29	15	5	-
LSD Murray Corner	1	6	-	-	-
LSD Parish of Elgin	2	-	-	-	-
LSD Pointe de Bute	2	2	2	-	-
LSD Pointe-du-Chêne	2	10	2	2	-
LSD Sackville	3	6	2	-	-
LSD Salisbury	4	13	3	-	-
LSD Scoudouc	5	3	4	-	-
LSD Scoudouc Road	1	2	-	-	-
LSD Shediac	1	2	-	1	-
LSD Shediac Bridge-Shediac River	1	8	2	1	-
LSD Shediac Cape	4	2	2	-	1
LSD Westmorland	1	2	1	-	-
TOTAL	270	594	396	63	18

COMMUNITY	Conditional Use	Non Conforming Use	Rulings of Compatibility	Temporary Use Approval	Variance Request
Village of Alma	-	-	-	-	-
Beaubassin-East Rural Community	-	1	-	1	5
Village of Cap-Pelé	-	-	-	-	1
City of Dieppe	2	-	-	1	26
Village of Dorchester	-	-	-	-	-
Village of Hillsborough	1	-	-	-	-
Village of Memramcook	1	-	-	-	-
City of Moncton	18	1	-	2	65
Village of Petitcodiac	-	-	-	-	-
Village of Port Elgin	-	-	-	-	-
Village of Riverside-Albert	-	-	-	-	-
Town of Riverview	2	-	-	-	8
Town of Sackville	1	-	-	1	-
Village of Salisbury	1	-	-	2	2
Town of Shediac	1	-	-	1	9
LSD Alma	-	-	-	-	-
LSD Baie Verte	-	-	-	-	-
LSD Bayfield	-	-	-	-	-
LSD Botsford	-	-	-	-	-
LSD Cape Tormentine	-	-	-	-	-
LSD Coverdale	-	-	-	-	1
LSD Dorchester	-	-	-	-	-
LSD Elgin	-	-	-	-	-
LSD Harvey	-	-	-	-	-
LSD Hillsborough	-	-	-	-	-
LSD Hopewell	-	-	-	-	-
LSD Moncton	1	-	1	-	8
LSD Murray Corner	-	-	-	-	-
LSD Parish of Elgin	-	-	-	-	1
LSD Pointe de Bute	-	-	-	-	-
LSD Pointe-du-Chêne	-	-	-	1	-
LSD Sackville	-	-	-	1	-
LSD Salisbury	-	-	-	-	3
LSD Scoudouc	1	-	-	-	1
LSD Scoudouc Road	-	-	-	-	-
LSD Shediac	-	-	-	-	-
LSD Shediac Bridge-Shediac River	-	-	-	-	1
LSD Shediac Cape	1	-	-	-	2
LSD Westmorland	-	-	-	-	-
TOTAL	30	2	1	10	133

COMMUNITY	Policy Amendment	Regulation Amendment	Rezoning
Village of Alma	-	-	-
Beaubassin-East Rural Community	-	-	6
Village of Cap-Pelé	-	1	1
City of Dieppe	3	-	4
Village of Dorchester	-	-	-
Village of Hillsborough	-	-	-
Village of Memramcook	-	1	-
City of Moncton	8	-	18
Village of Petitcodiac	-	-	-
Village of Port Elgin	-	1	-
Village of Riverside-Albert	-	-	-
Town of Riverview	-	-	1
Town of Sackville	1	1	1
Village of Salisbury	1	1	-
Town of Shediac	-	1	3
Beaubassin West Rural Plan	-	-	-
LSD Pointe-du-Chêne	1	-	-
LSD Scoudouc	-	-	1
LSD Scoudouc Road	-	-	-
LSD Shediac	-	-	-
LSD Shediac Bridge-Shediac River	-	1	-
LSD Shediac Cape	-	-	-
Tantramar Rural Plan	-	-	-
LSD Baie Verte	-	-	-
LSD Bayfield	-	-	-
LSD Botsford	-	-	-
LSD Cape Tormentine	-	-	-
LSD Dorchester	-	-	-
LSD Murray Corner	-	-	-
LSD Pointe de Bute	-	-	-
LSD Sackville	-	-	-
LSD Westmorland	-	-	-
Greater Moncton Rural Plan	-	-	-
LSD Alma**	-	-	-
LSD Coverdale	-	-	-
LSD Elgin**	-	-	-
LSD Harvey**	-	-	-
LSD Hillsborough*	-	-	1
LSD Hopewell**	-	-	-
LSD Moncton	-	-	2
LSD Parish of Elgin**	-	-	-
LSD Salisbury*	-	-	-
TOTAL	14	7	38

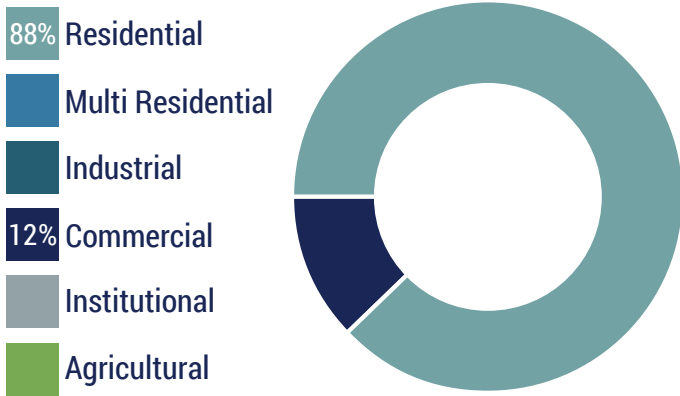
* PARTIAL ZONING COVERAGE ** AREAS NOT ZONED

Village of Alma

17 PERMITS ISSUED
\$ 962,562 CONSTRUCTION VALUE



Permits Issued by Type



Value of Permit by Type

Residential	15	\$910,561
Multi Residential		
Industrial		
Commercial	2	\$52,001
Institutional		
Agricultural		

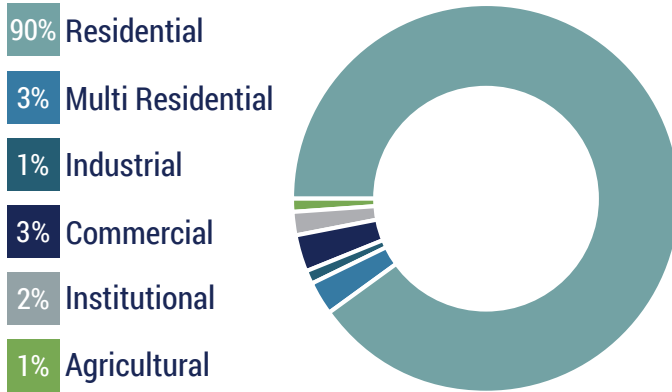
PERMIT HIGHLIGHTS	<p>1 FENCE permit</p>	<p>5 DECK permits</p>	 <p>2 NEW Homes constructed average construction value \$211,592 2 permits issued for Additions 2 permits issued for Alterations</p>
	 <p>2 Commercial permits issued</p>	 <p>3 NEW Garages and Accessory Buildings</p>	

Beaubassin East Rural Community

138 PERMITS ISSUED
\$ 9,452,184 CONSTRUCTION VALUE








Permits Issued by Type



Value of Permit by Type

Residential	124	\$8,511,648
Multi Residential	4	\$121,533
Industrial	1	\$87,000
Commercial	5	\$42,002
Institutional	3	\$603,001
Agricultural	1	\$87,000

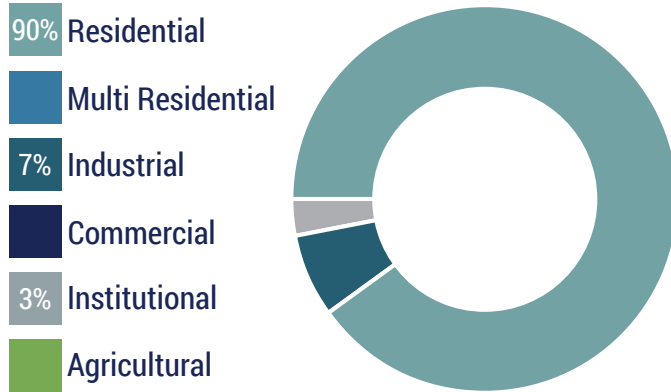
<p>PERMIT HIGHLIGHTS</p>	 <p>1 NEW Industrial permit issued</p>	 <p>1 NEW Institutional permit issued</p>	 <p>23 NEW Homes constructed \$257,105 average construction value</p>
	 <p>3 Multi Dwelling Unit Alteration permits issued</p>	 <p>37 NEW Garages and Accessory Buildings</p>	<p>16 permits issued for Additions 17 permits issued for Alterations</p>

Village of Cap-Pelé

40 PERMITS ISSUED
\$ 4,474,230 CONSTRUCTION VALUE







Permits Issued by Type



Value of Permit by Type

Residential	36	\$1,947,839
Multi Residential		
Industrial	3	\$551,001
Commercial		
Institutional	1	\$1,975,390
Agricultural		

PERMIT HIGHLIGHTS	<p>1 NEW Institutional permit issued</p> 	<p>1 DECK permit</p> <p>1 FENCE permit</p>	 <p>5 NEW Homes constructed</p>
	 <p>1 NEW Industrial permit issued</p> <p>2 permits issued for Alterations</p>	 <p>11 NEW Garages and Accessory Buildings</p>	<p>\$243,347 average construction value</p> <p>8 permits issued for Additions</p>

City of Dieppe

514 PERMITS ISSUED
\$ 90,631,494 CONSTRUCTION VALUE



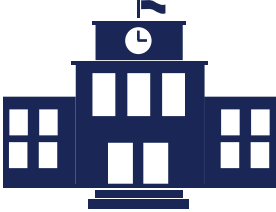




Permits Issued by Type

- 75% Residential
- 5% Multi Residential
- 1% Industrial
- 19% Commercial
- 1% Institutional
- Agricultural



Value of Permit by Type

Residential	383	\$10,323,579
Multi Residential	23	\$33,251,390
Industrial	7	\$2,349,281
Commercial	96	\$23,325,030
Institutional	5	\$21,382,214
Agricultural		

<p>PERMIT HIGHLIGHTS</p>	<p>1 NEW Institutional permit issued</p> 	<p>17 NEW Multi Dwelling Unit permits issued</p> 	 <p>30 NEW Homes constructed</p>
	<p>1 NEW Industrial permit issued</p> 	<p>7 NEW Commercial permits issued</p> <p>37 NEW Commercial Sign permits issued</p>	 <p>121 NEW Garages and Accessory Buildings</p>

Village of Dorchester

2 PERMITS ISSUED
\$ 1,207,000 CONSTRUCTION VALUE



Permits Issued by Type

- 50% Residential
- Multi Residential
- Industrial
- Commercial
- 50% Institutional
- Agricultural



Value of Permit by Type

Residential	1	\$2,000
Multi Residential		
Industrial		
Commercial		
Institutional	1	\$1,205,000
Agricultural		

<p>PERMIT HIGHLIGHTS</p>		<p>1 DECK permit</p>
	<p>1 Institutional Alteration permit issued</p>	

Village of Hillsborough

9 PERMITS ISSUED

\$ 330,503 CONSTRUCTION VALUE



Permits Issued by Type

- 78% Residential
- 11% Multi Residential
- Industrial
- 11% Commercial
- Institutional
- Agricultural



Value of Permit by Type

Residential	7	\$329,502
Multi Residential	1	\$1,000
Industrial		
Commercial	1	\$1
Institutional		
Agricultural		

PERMIT HIGHLIGHTS



1 Commercial permit issued



1 NEW Home constructed



1 Multi Dwelling Unit Alteration permit issued



4 NEW Garages and Accessory Buildings

\$255,730 construction value

1 permit issued for Additions

Village of Memramcook

82 PERMITS ISSUED

\$ 4,624,727 CONSTRUCTION VALUE



Permits Issued by Type

- 89% Residential
- Multi Residential
- Industrial
- 10% Commercial
- 1% Institutional
- Agricultural



Value of Permit by Type

Residential	73	\$4,100,075
Multi Residential		
Industrial		
Commercial	8	\$524,651
Institutional	1	\$1
Agricultural		

PERMIT HIGHLIGHTS



1 NEW
Mini/Mobile Home



1 permit issued
for **Alterations**



14 NEW Homes
constructed

\$220,611
average

construction value

6 permits issued
for **Additions**

14 permits issued
for **Alterations**



3 NEW
Commercial
permits issued



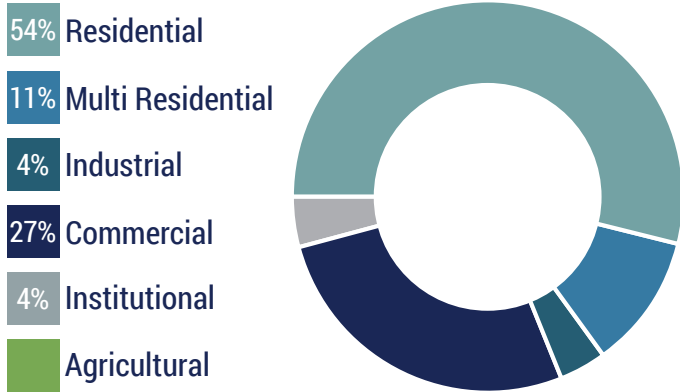
23 NEW
Garages and
Accessory Buildings

City of Moncton

1,163 PERMITS ISSUED
\$ 233,607,372 CONSTRUCTION VALUE

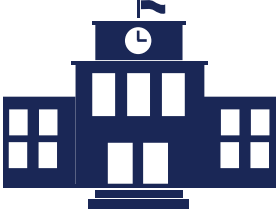






Permits Issued by Type



Value of Permit by Type

Residential	624	\$19,765,114
Multi Residential	129	\$33,499,904
Industrial	51	\$21,434,533
Commercial	318	\$141,348,877
Institutional	41	\$17,558,944
Agricultural		

PERMIT HIGHLIGHTS	<p>3 NEW Institutional permits issued</p> 	<p>45 NEW Multi Dwelling Unit permits issued</p> 	 <p>62 NEW Homes constructed</p>
	<p>15 NEW Industrial permits issued</p> 	<p>30 NEW Commercial permits issued</p> <p>86 NEW Commercial Sign permits issued</p>	 <p>166 NEW Garages and Accessory Buildings</p>

Village of Petitcodiac

4 PERMITS ISSUED

\$ 296,632 CONSTRUCTION VALUE



Permits Issued by Type

- 50% Residential
- Multi Residential
- Industrial
- 25% Commercial
- 25% Institutional
- Agricultural



Value of Permit by Type

Residential	2	\$296,630
Multi Residential		
Industrial		
Commercial	1	\$1
Institutional	1	\$1
Agricultural		

PERMIT HIGHLIGHTS

1 Institutional Alteration permit issued



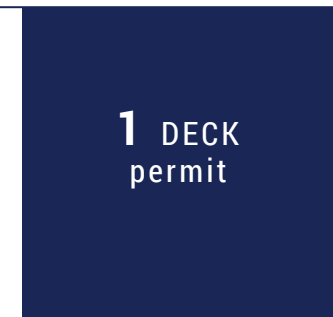
1 NEW Home constructed

\$293,130 construction value

1 Commercial permit issued



1 DECK permit



Village of Port Elgin

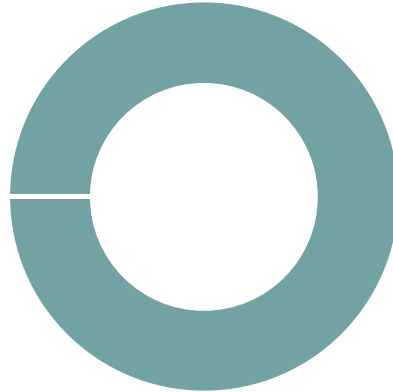
2 PERMITS ISSUED

\$ 282,688 CONSTRUCTION VALUE



Permits Issued by Type

- 100% Residential
- Multi Residential
- Industrial
- Commercial
- Institutional
- Agricultural



Value of Permit by Type

Residential	2	\$282,688
Multi Residential		
Industrial		
Commercial		
Institutional		
Agricultural		

PERMIT HIGHLIGHTS

1 permit issued for Single Dwelling Unit Additions



1 NEW Home constructed

\$280,000 construction value

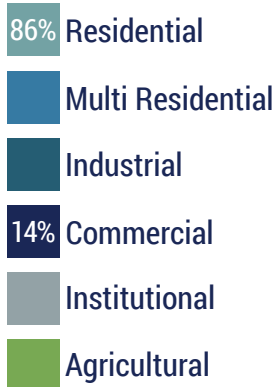
Village of Riverside-Albert

7 PERMITS ISSUED

\$ 169,412 CONSTRUCTION VALUE



Permits Issued by Type



Value of Permit by Type

Residential	6	\$68,256
Multi Residential		
Industrial		
Commercial	1	\$101,156
Institutional		
Agricultural		

PERMIT HIGHLIGHTS

2 FENCE permits



1 permit issued for Single Dwelling Unit Alterations



1 Commercial permit issued



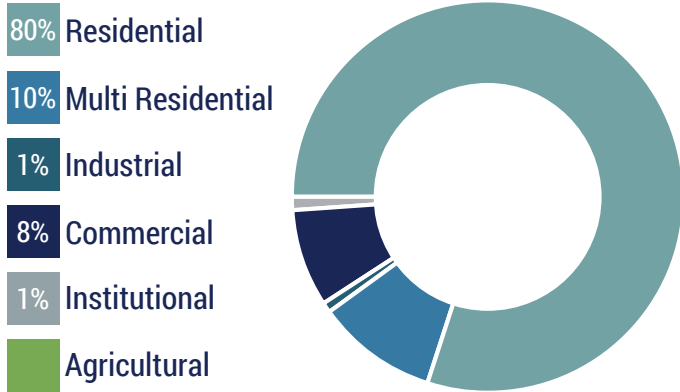
3 NEW Garages and Accessory Buildings

Town of Riverview

180 PERMITS ISSUED
\$ 14,315,443 CONSTRUCTION VALUE



Permits Issued by Type



Value of Permit by Type

Residential	145	\$6,859,402
Multi Residential	18	\$5,481,217
Industrial	2	\$400,000
Commercial	14	\$824,824
Institutional	1	\$750,000
Agricultural		

PERMIT HIGHLIGHTS	<p>1 NEW Institutional permit issued</p> 	<p>9 NEW Multi Dwelling Unit permits issued</p> 	 <p>17 NEW Homes constructed \$245,363 average construction value 5 permits issued for Additions 25 permits issued for Alterations</p>
	 <p>2 NEW Industrial permits issued</p>	<p>7 NEW Commercial Sign permits issued</p>	 <p>47 NEW Garages and Accessory Buildings</p>

Town of Sackville

62 PERMITS ISSUED

\$ 3,421,939 CONSTRUCTION VALUE



Permits Issued by Type

- 67% Residential
- 5% Multi Residential
- 1% Industrial
- 8% Commercial
- 18% Institutional
- 1% Agricultural

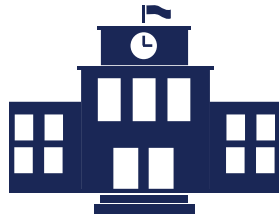


Value of Permit by Type

Residential	41	\$1,571,248
Multi Residential	3	\$132,000
Industrial	1	\$1
Commercial	5	\$220,200
Institutional	11	\$1,423,490
Agricultural	1	\$75,000

PERMIT HIGHLIGHTS

1 NEW Institutional permit issued



3 Multi Dwelling Unit Alteration permits issued



2 NEW Homes constructed

\$360,500
average

construction value

5 permits issued for Additions

12 permits issued for Alterations

1 Commercial Addition permit issued



10 NEW Garages and Accessory Buildings



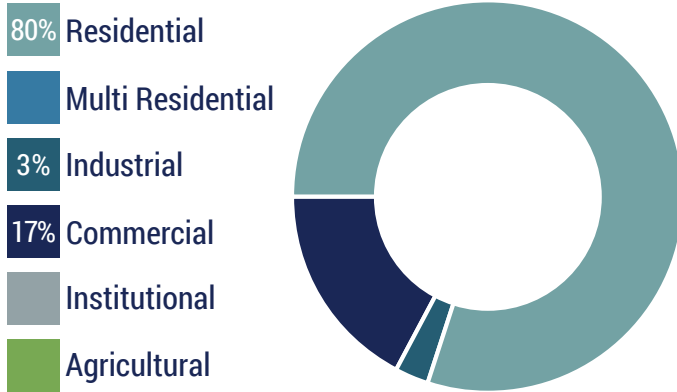
Village of Salisbury

30 PERMITS ISSUED

\$ 3,616,719 CONSTRUCTION VALUE



Permits Issued by Type



Value of Permit by Type

Residential	24	\$2,109,318
Multi Residential		
Industrial	1	\$125,000
Commercial	5	\$1,382,401
Institutional		
Agricultural		

PERMIT HIGHLIGHTS

2 NEW
Commercial Sign
permits issued



\$225,230
average
construction value



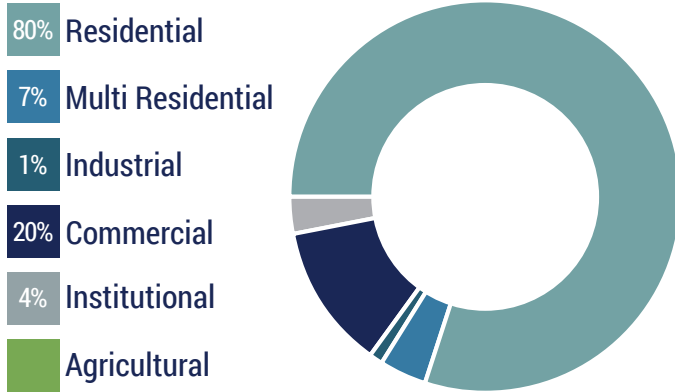
1 permit issued
for **Additions**
2 permits issued
for **Alterations**

Town of Shediac

163 PERMITS ISSUED
\$ 15,846,620 CONSTRUCTION VALUE








Permits Issued by Type



Value of Permit by Type

Residential	131	\$6,173,913
Multi Residential	7	\$5,233,160
Industrial	1	\$1,179,500
Commercial	20	\$698,117
Institutional	4	\$2,561,930
Agricultural		

<p>PERMIT HIGHLIGHTS</p> 	<p>1 NEW Institutional permit issued</p> 	<p>1 NEW Industrial permit issued</p> 	 <p>19 NEW Homes constructed \$220,509 average construction value 14 permits issued for Additions 13 permits issued for Alterations</p>
	<p>6 NEW Multi Dwelling Unit permits issued</p> 	<p>36 NEW Garages and Accessory Buildings</p> 	

LSD of Alma

0 PERMITS ISSUED

\$0 CONSTRUCTION VALUE



Permits Issued by Type

- Residential
- Multi Residential
- Industrial
- Commercial
- Institutional
- Agricultural

Value of Permit by Type

- Residential
- Multi Residential
- Industrial
- Commercial
- Institutional
- Agricultural

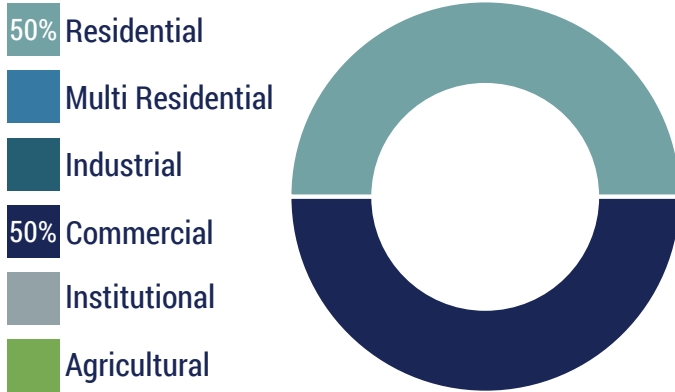
PERMIT HIGHLIGHTS			

LSD of Baie-Verte

2 PERMITS ISSUED
\$ 24,000 CONSTRUCTION VALUE



Permits Issued by Type



Value of Permit by Type

Residential	1	\$2,000
Multi Residential		
Industrial		
Commercial	1	\$22,000
Institutional		
Agricultural		

PERMIT HIGHLIGHTS



1 NEW
Garage and
Accessory Building



1 Commercial Addition
permit issued

LSD of Bayfield

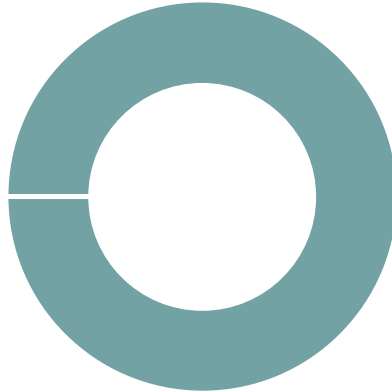
2 PERMIT ISSUED

\$ 165,550 CONSTRUCTION VALUE



Permits Issued by Type

- 100% Residential
- Multi Residential
- Industrial
- Commercial
- Institutional
- Agricultural



Value of Permit by Type

Residential	2	\$165,550
Multi Residential		
Industrial		
Commercial		
Institutional		
Agricultural		

PERMIT HIGHLIGHTS

1 permit issued for Single Dwelling Unit **Additions**



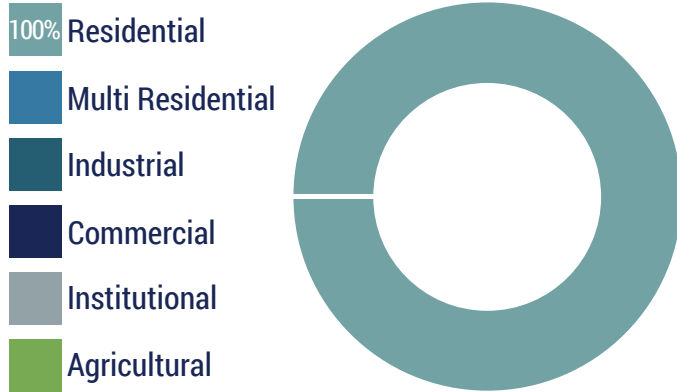
1 NEW Home constructed
\$143,550 construction value

LSD of Botsford

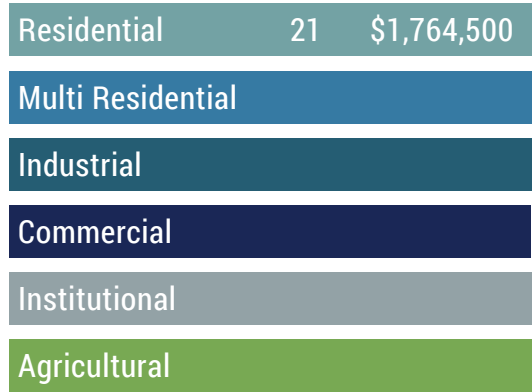
21 PERMITS ISSUED
\$ 1,764,500 CONSTRUCTION VALUE



Permits Issued by Type



Value of Permit by Type



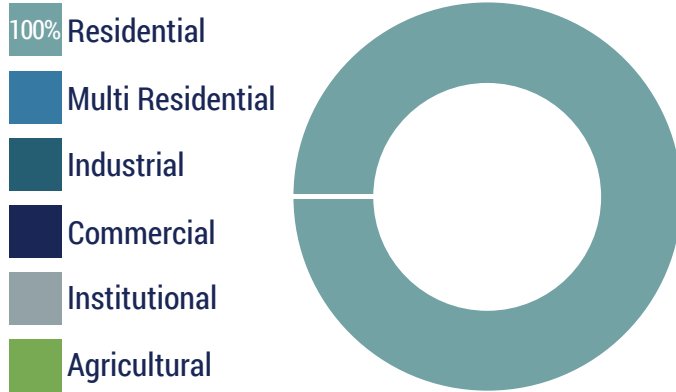
PERMIT HIGHLIGHTS	<p>4 permits issued for Single Dwelling Unit Additions</p>	<p>1 permit issued for Mini/Mobile Home Alterations</p>	<p>6 NEW Homes constructed \$210,500 average construction value</p>
	<p>7 NEW Garages and Accessory Buildings</p>	<p>3 permits issued for Single Dwelling Unit Alterations</p>	

LSD of Cape Tormentine

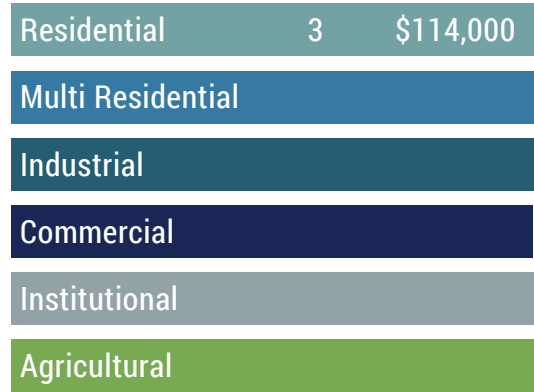
3 PERMIT ISSUED
\$ 114,000 CONSTRUCTION VALUE





Permits Issued by Type



Value of Permit by Type



PERMIT HIGHLIGHTS		1 permit issued for Single Dwelling Unit Alteration	
		1 NEW Garage and Accessory Building	1 NEW Home constructed \$70,000 construction value

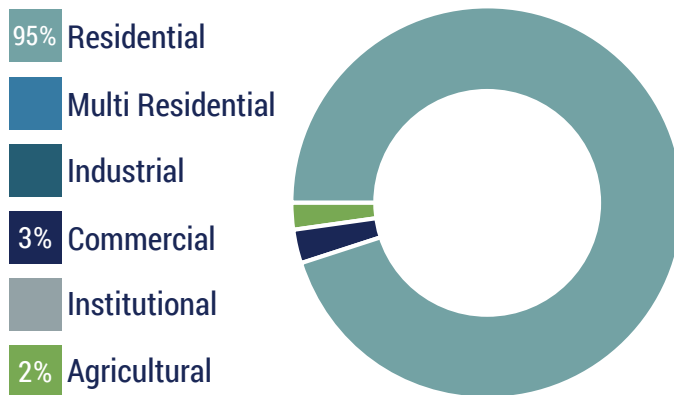
LSD of Coverdale

61 PERMITS ISSUED

\$ 7,002,296 CONSTRUCTION VALUE



Permits Issued by Type



Value of Permit by Type

Residential	58	\$6,891,791
Multi Residential		
Industrial		
Commercial	2	\$15,505
Institutional		
Agricultural	1	\$95,000

PERMIT HIGHLIGHTS



6 NEW
Mini/Mobile Homes



1 NEW Agricultural permit issued



22 NEW Homes constructed
\$254,638 average construction value



1 Commercial Addition permit issued



17 NEW Garages and Accessory Buildings

3 permits issued for Additions
2 permits issued for Alterations

LSD of Dorchester

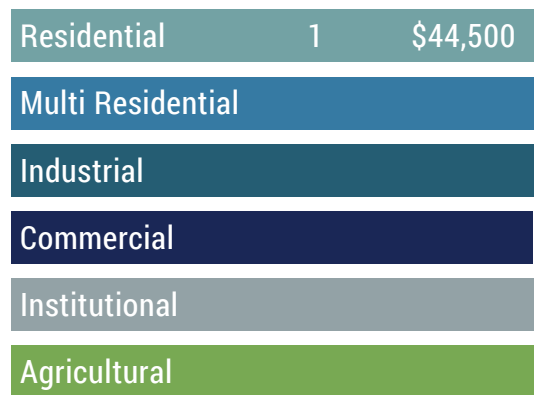
1 PERMITS ISSUED
\$ 44,500 CONSTRUCTION VALUE



Permits Issued by Type



Value of Permit by Type



PERMIT
HIGHLIGHTS



1 permit issued
for Mini/Mobile Home
Alterations

LSD of Elgin

3 PERMITS ISSUED

\$ 989,048 CONSTRUCTION VALUE



Permits Issued by Type

- 67% Residential
- Multi Residential
- Industrial
- Commercial
- Institutional
- 33% Agricultural



Value of Permit by Type

Residential	2	\$74,200
Multi Residential		
Industrial		
Commercial		
Institutional		
Agricultural	1	\$914,848

PERMIT HIGHLIGHTS



1 NEW Agricultural permit issued



1 NEW Garage and Accessory Building



1 NEW Mini/Mobile Home

LSD of Harvey

1 PERMITS ISSUED
\$ 18,400 CONSTRUCTION VALUE



Permits Issued by Type

- 100% Residential
- Multi Residential
- Industrial
- Commercial
- Institutional
- Agricultural



Value of Permit by Type

Residential	1	\$18,400
Multi Residential		
Industrial		
Commercial		
Institutional		
Agricultural		

PERMIT HIGHLIGHTS



1 NEW
Garage and
Accessory Building

LSD of Hillsborough

5 PERMITS ISSUED

\$ 134,462 CONSTRUCTION VALUE



Permits Issued by Type

- 100% Residential
- Multi Residential
- Industrial
- Commercial
- Institutional
- Agricultural



Value of Permit by Type

Residential	5	\$134,462
Multi Residential		
Industrial		
Commercial		
Institutional		
Agricultural		

PERMIT HIGHLIGHTS



4 NEW
Garages and
Accessory Buildings



1 NEW
Mini/Mobile Home

LSD of Hopewell

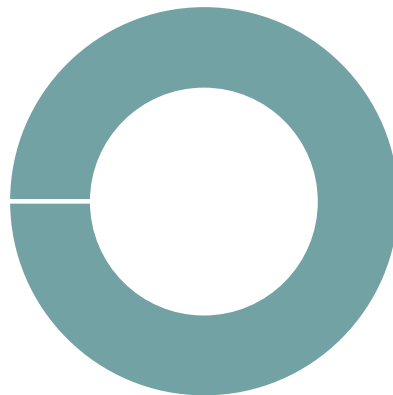
9 PERMITS ISSUED

\$ 371,626 CONSTRUCTION VALUE



Permits Issued by Type

- 100% Residential
- Multi Residential
- Industrial
- Commercial
- Institutional
- Agricultural



Value of Permit by Type

Residential	9	\$371,626
Multi Residential		
Industrial		
Commercial		
Institutional		
Agricultural		

PERMIT HIGHLIGHTS



6 NEW
Garages and
Accessory Buildings



1 NEW Home
constructed
\$200,075
construction value

1 permit issued
for Single Dwelling
Unit Additions

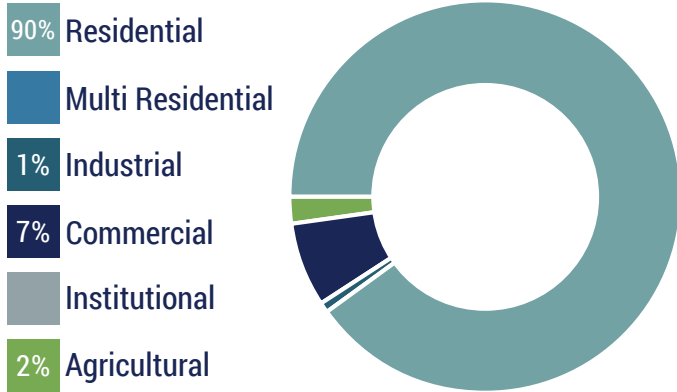
1 DECK
permit

LSD of Moncton

177 PERMITS ISSUED
\$ 22,131,922 CONSTRUCTION VALUE








Permits Issued by Type



Value of Permit by Type

Residential	159	\$20,893,571
Multi Residential		
Industrial	1	\$150,000
Commercial	13	\$1,014,910
Institutional		
Agricultural	4	\$73,441

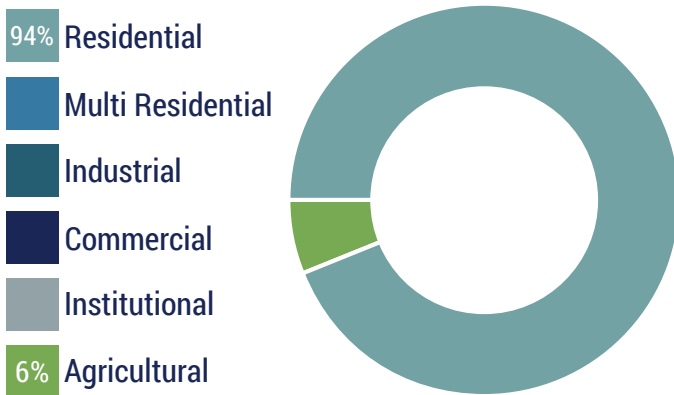
PERMIT HIGHLIGHTS	 <p>1 NEW Industrial permit issued</p>	 <p>10 NEW Mini/Mobile Homes</p>	 <p>66 NEW Homes constructed \$286,586 average construction value 4 permits issued for Additions 11 permits issued for Alterations</p>
	 <p>4 NEW Commercial permits issued</p>	 <p>40 NEW Garages and Accessory Buildings</p>	

LSD of Murray Corner

16 PERMITS ISSUED
\$ 853,520 CONSTRUCTION VALUE



Permits Issued by Type



Value of Permit by Type

Residential	15	\$828,520
Multi Residential		
Industrial		
Commercial		
Institutional		
Agricultural	1	\$25,000

PERMIT HIGHLIGHTS



1 NEW Agricultural permit issued



2 NEW Homes constructed

\$170,000

average

construction value

1 permits issued for **Additions**

2 permits issued for **Alterations**



7 NEW Garage and Accessory Building



1 NEW Mini/Mobile Home

LSD of Parish of Elgin

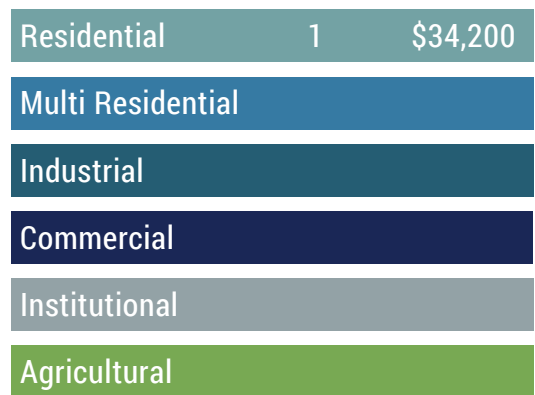
1 PERMITS ISSUED
\$ 34,200 CONSTRUCTION VALUE



Permits Issued by Type



Value of Permit by Type



PERMIT HIGHLIGHTS



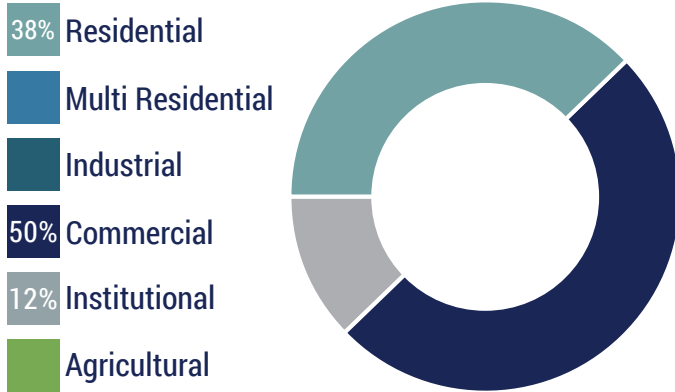
1 NEW
Garage and
Accessory Building

LSD of Pointe-de-Bute

8 PERMITS ISSUED
\$ 1,253,600 CONSTRUCTION VALUE



Permits Issued by Type



Value of Permit by Type

Residential	3	\$172,600
Multi Residential		
Industrial		
Commercial	4	\$1,055,000
Institutional	1	\$26,000
Agricultural		

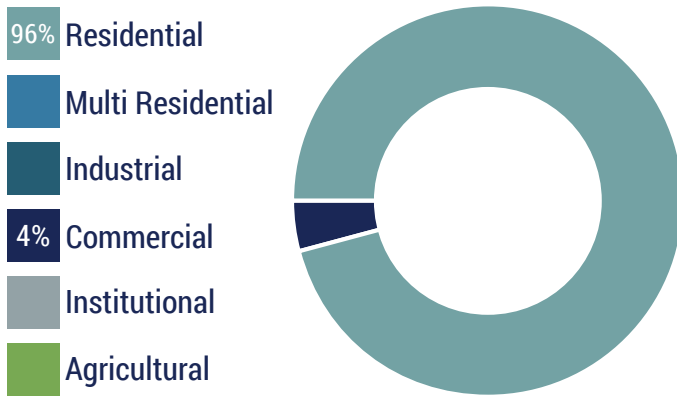
PERMIT HIGHLIGHTS	<p>1 NEW Institutional permit issued</p> 	<p>1 NEW Commercial Sign permit issued</p>	
	 <p>2 NEW Commercial permits issued</p>	 <p>2 NEW Garages and Accessory Buildings</p>	<p>1 NEW Home constructed</p> <p>\$90,000 construction value</p>

LSD of Pointe-du-Chêne

25 PERMITS ISSUED
\$ 1,403,486 CONSTRUCTION VALUE



Permits Issued by Type



Value of Permit by Type

Residential	24	\$1,398,786
Multi Residential		
Industrial		
Commercial	1	\$4,700
Institutional		
Agricultural		

PERMIT HIGHLIGHTS	<p>2 DECK permits</p>	<p>3 FENCE permits</p>	 <p>5 NEW Homes constructed \$193,263 average construction value 4 permits issued for Additions 8 permits issued for Alterations</p>
	 <p>1 Commercial permit issued</p>	 <p>2 NEW Garages and Accessory Buildings</p>	

LSD of Sackville

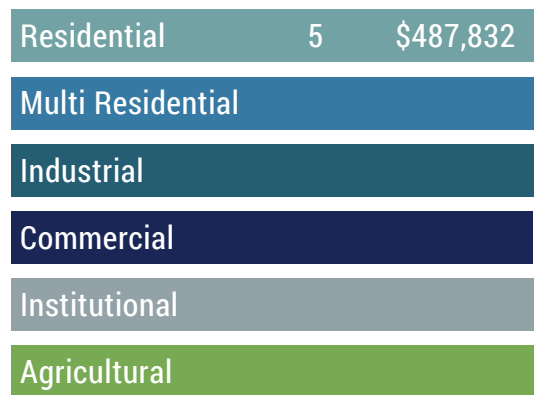
5 PERMITS ISSUED
\$ 487,832 CONSTRUCTION VALUE



Permits Issued by Type



Value of Permit by Type



<p>PERMIT HIGHLIGHTS</p>	 <p>3 NEW Garages and Accessory Buildings</p>	 <p>2 NEW Homes constructed \$221,500 average construction value</p>

LSD of Salisbury

33 PERMITS ISSUED

\$ 1,386,663 CONSTRUCTION VALUE



Permits Issued by Type

- 91% Residential
- Multi Residential
- Industrial
- 6% Commercial
- 3% Institutional
- Agricultural

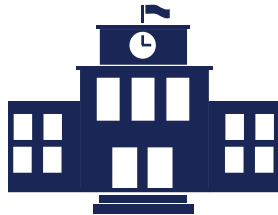


Value of Permit by Type

Residential	30	\$1,385,419
Multi Residential		
Industrial		
Commercial	2	\$1,243
Institutional	1	\$1
Agricultural		

PERMIT HIGHLIGHTS

1 Institutional permit issued



1 NEW Mini/Mobile Home



4 NEW Homes constructed
\$199,098 average construction value
2 permits issued for Additions
3 permits issued for Alterations



1 NEW Commercial permit issued



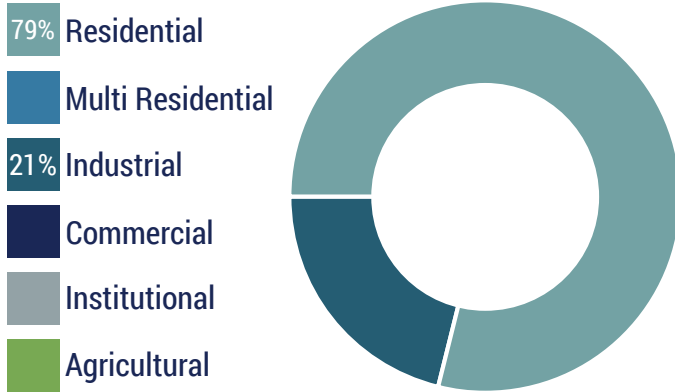
13 NEW Garages and Accessory Buildings

LSD of Scoudouc

19 PERMITS ISSUED
\$ 7,916,540 CONSTRUCTION VALUE



Permits Issued by Type



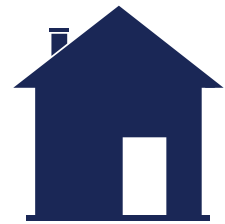
Value of Permit by Type

Residential	15	\$1,005,280
Multi Residential		
Industrial	4	\$6,911,260
Commercial		
Institutional		
Agricultural		

PERMIT HIGHLIGHTS

4 permits issued for Single Dwelling Unit **Alterations**

1 permit issued for Single Dwelling Unit **Additions**



3 NEW Homes constructed

\$232,196 average construction value



4 Industrial permits issued



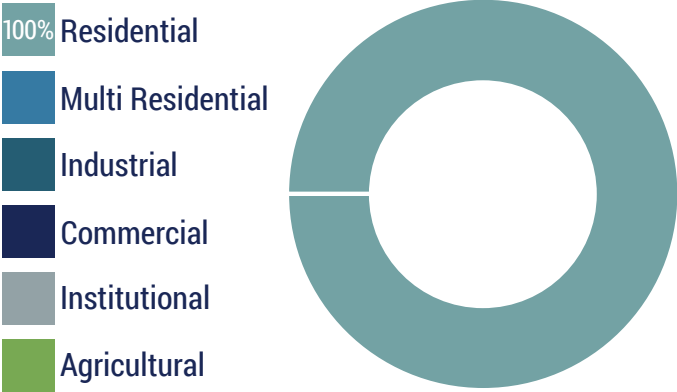
5 NEW Garages and Accessory Buildings

LSD of Scoudouc Road

9 PERMITS ISSUED
\$ 608,317 CONSTRUCTION VALUE



Permits Issued by Type



Value of Permit by Type



PERMIT HIGHLIGHTS	<p>1 permit issued for Single Dwelling Unit Foundation</p>  <p>1 NEW Mini/Mobile Home</p>	
	 <p>2 NEW Garages and Accessory Buildings</p>	<p>1 DECK permit</p>

LSD of Shediac

1 PERMITS ISSUED
\$ 7,440 CONSTRUCTION VALUE



Permits Issued by Type

- 100% Residential
- Multi Residential
- Industrial
- Commercial
- Institutional
- Agricultural



Value of Permit by Type

Residential	1	\$7,440
Multi Residential		
Industrial		
Commercial		
Institutional		
Agricultural		

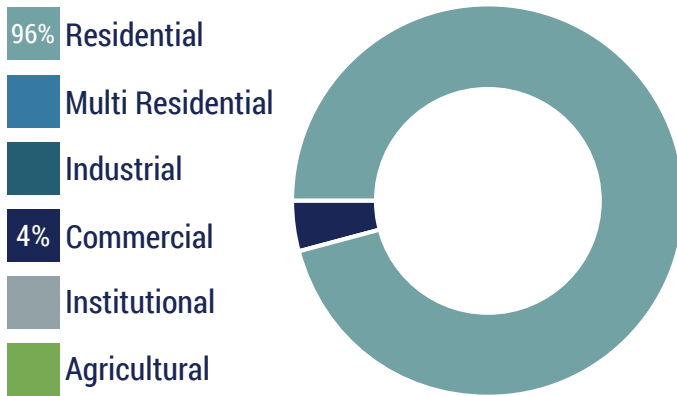
<p>PERMIT HIGHLIGHTS</p>	
	<p>1 DECK permit</p>

LSD of Shediac Bridge-Shediac River

25 PERMITS ISSUED
\$ 2,184,135 CONSTRUCTION VALUE



Permits Issued by Type



Value of Permit by Type

Residential	24	\$2,184,134
Multi Residential		
Industrial		
Commercial	1	\$1
Institutional		
Agricultural		

PERMIT HIGHLIGHTS	 1 NEW Mini/Mobile Home	1 DECK permits	 7 NEW Homes constructed \$229,134 average construction value 1 permit issued for Additions 5 permits issued for Alterations
	 1 Commercial Alteration permit issued	 7 NEW Garages and Accessory Buildings	

LSD of Shediac Cape

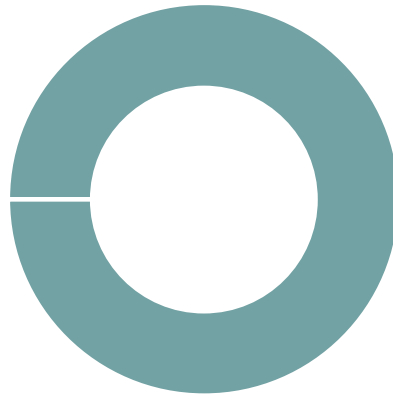
13 PERMITS ISSUED

\$ 1,136,667 CONSTRUCTION VALUE



Permits Issued by Type

- 100% Residential
- Multi Residential
- Industrial
- Commercial
- Institutional
- Agricultural



Value of Permit by Type

Residential	13	\$1,136,667
Multi Residential		
Industrial		
Commercial		
Institutional		
Agricultural		

PERMIT HIGHLIGHTS



3 NEW
Garages and
Accessory Buildings

1 permit issued
for Garage and
Accessory Building
alterations

3 permits issued
for Single Dwelling
Unit Additions



4 NEW Homes
constructed
\$217,702
average
construction value

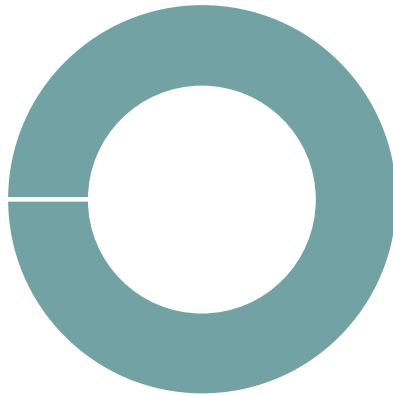
LSD of Westmorland

4 PERMITS ISSUED
\$ 275,424 CONSTRUCTION VALUE



Permits Issued by Type

- Residential
- Multi Residential
- Industrial
- Commercial
- Institutional
- Agricultural



Value of Permit by Type

Residential	4	\$275,424
Multi Residential		
Industrial		
Commercial		
Institutional		
Agricultural		

PERMIT HIGHLIGHTS



1 NEW
Garage and
Accessory Building

1 permit issued
for Garage and
Accessory Building
alterations

1 permit issued
for Garage and
Accessory Building
additions



1 NEW Home
constructed
\$250,424
construction value



ACHIEVEMENTS & CHALLENGES DURING 2016

The Finance Department is responsible for the proper management of the financial resources of the SERSC in accordance with the *Regional Service Delivery Act*, the *Procurement Act and Regulation*, the standards of CPA Canada and other provincial and federal acts and regulations.

2016 FINANCIAL RESULTS

Corporate	Surplus of	\$ 27,744.	This surplus was credited to each of the participating services below.
Regional Planning	Surplus of	\$ 14,638.	
Local Planning	Surplus of	\$ 43,917	after a transfer to the Operating Reserve in the amount of \$45,000.
Solid Waste	Surplus of	\$139,773	after a transfer to the Operating Reserve in the amount of \$200,000.
Electricity	Deficit of	\$ 65,027.	

ACHIEVEMENTS & CHALLENGES DURING 2016

- Evaluation and Implementation of a Unified Communication System for all departments of the Commission.
- Implementation of virtual servers for all departments of the Commission enabling staff access from anywhere without compromising data integrity and security.
- Payroll management required much planning and resources to achieve a ratio of 83%/17% permanent employees/contracted staff versus former ratio of 29%/71% permanent employees/contracted staffing
- Ongoing HST Audit by Revenue Canada for 2014 to March 31st 2016.
- Development and implementation of the Capital Assets by-law.
- Established and updated various Human Resources Policy and Procedures.

PRIORITIES FOR 2017

- Implement a new web-based Timesheet System including Time & Attendance activities and controls.
- Implement an Automated Accounts Payable tracking & approval system.
- Implement an online billing and payment system for Solid Waste customers.

Nicole Rioux, CPA, CA
Chief Financial Officer
March 14th 2017

Audited financial statements will be submitted separately

FINANCING SUMMARY

Corporate Section is funded by:

- 10% by the Regional Planning Services
- 10% by the Local Planning Services
- 80% by the Solid Waste Services

The Regional Planning Services is funded by:

- 40% by the members municipalities and LSD
- 60% by other revenues

The Local Planning Services is funded by:

- 97% by the members municipalities and LSD (excluding Dieppe, Moncton & Riverview)
- 3% by other revenues

Solid Waste Services is funded by:

- 24% by the members municipalities and LSD
- 47% by tipping fees for landfill and C&D
- 8% by Recycling
- 21% by Rental and Service income

GRANTS RECEIVED IN 2016

SOLID WASTE

Grant ETF - Education Program	\$ 80,000
Grant ETF - Waste Management Action Plan	\$ 33,489

REGIONAL PLANNING

Grant ETF - Climate Change	\$ 58,395
Grant - Regional Service Commission Recreational Planning Assistance Program	\$64,319

CORPORATE, LOCAL PLANNING & SOLID WASTE

Grant - Official Languages Funding Program	\$28,265
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LOCAL PLANNING SERVICE

MUNICIPALITY	2016 BUDGET	2016 PLANNING REVENUES	NET COST OF PLANNING SERVICE
Alma	\$ 8,808	\$ 3,652	\$ 5,156
Cap-Pelé	\$ 64,247	\$ 28,273	\$ 35,974
Beaubassin East	\$ 200,891	\$ 80,523	\$ 120,368
Dorchester	\$ 17,506	\$ 6,196	\$ 11,310
Hillsborough	\$ 27,766	\$ 2,220	\$ 25,546
Memramcook	\$ 96,285	\$ 31,199	\$ 65,086
Petitcodiac	\$ 31,104	\$ 1,962	\$ 29,142
Port Elgin	\$ 7,677	\$ 2,599	\$ 5,078
Riverside-Albert	\$ 7,390	\$ 378	\$ 7,012
Sackville	\$ 203,417	\$ 30,802	\$ 172,615
Salisbury	\$ 55,660	\$ 15,053	\$ 40,607
Shediac	\$ 204,244	\$ 112,689	\$ 91,555
Local Service Districts	\$ 807,210	\$ 316,964	\$ 490,246
TOTAL	\$ 1,732,205	\$ 632,509	\$ 1,099,696

MEMBERS OF THE BOARD	TOTAL PER DIEMS 2016	EXPENSES REIMBURSED 2016	TOTAL PER DIEMS & EXPENSES 2016
Armstrong, Patrick	\$ 900	\$ 153	\$ 1,053
Arnold, Dawn	\$ 650	\$ -	\$ 650
Bear, Jerome	\$ 1,500	\$ 309	\$ 1,809
Berry, Robert	\$ 800	\$ 172	\$ 972
Bishop, Audbur	\$ 1,250	\$ 241	\$ 1,491
Boudreau, Ronald	\$ 3,050	\$ 483	\$ 3,533
Campbell, Jim	\$ 1,100	\$ 336	\$ 1,436
Cormier, Jean-Albert	\$ 450	\$ 139	\$ 589
Dodier, Debbie	\$ 150	\$ 49	\$ 199
Duguay, Ronnie	\$ 1,400	\$ 429	\$ 1,829
Elliott, Dale C.	\$ 600	\$ 197	\$ 797
Gaudet, Michel	\$ 900	\$ 158	\$ 1,058
Gogan Gerald	\$ 3,500	\$ 771	\$ 4,271
Higham, John	\$ 800	\$ 250	\$ 1,050
Keating, Terry	\$ 2,400	\$ 223	\$ 2,623
Lapierre, Yvon	\$ 150	\$ -	\$ 150
LeBlanc Donald O.	\$ 450	\$ 77	\$ 527
LeBlanc, George	\$ 600	\$ -	\$ 600
LeBlanc, Jacques	\$ 1,950	\$ 295	\$ 2,245
Léger, Serge	\$ 1,400	\$ 377	\$ 1,777
Maclaren, Fred	\$ 650	\$ 199	\$ 849
Russell, Heather	\$ 2,150	\$ 305	\$ 2,455
Scott, Judy	\$ 2,400	\$ 953	\$ 3,353
Seamans, Ann	\$ 1,950	\$ 123	\$ 2,073
Shortt, Kirstin	\$ 2,000	\$ 1,013	\$ 3,013
Steeves, Charles	\$ 4,461	\$ 827	\$ 5,288
Titus, Ronald	\$ 1,700	\$ 200	\$ 1,900
TOTAL	\$ 39,311	\$ 8,279	\$ 47,590

ALTERNATES	TOTAL PER DIEMS 2016	EXPENSES REIMBURSED 2016	TOTAL PER DIEMS & EXPENSES 2016
Breau, Joe	\$ 500	\$ 66	\$ 566
Caissie, Roger	\$ 900	\$ 98	\$ 998
Cassista, Cecile	\$ 600	\$ 7	\$ 607
Cormier, Brian	\$ 600	\$ 90	\$ 690
Cormier, Susan	\$ 750	\$ 185	\$ 935
Crossman, Shawn	\$ 100	\$ 2	\$ 102
Dugas, Jean Charles	\$ 350	\$ 30	\$ 380
Gallant, Laura	\$ 250	\$ 43	\$ 293
Hickman, Robert	\$ 850	\$ 144	\$ 994
Jonah, Jeff	\$ 600	\$ 103	\$ 703
Kitchen, Robert	\$ 300	\$ 21	\$ 321
Lawrence, Blair	\$ 600	\$ 2	\$ 602
LeBlanc, Eliza	\$ 1,400	\$ 168	\$ 1,568
MacDonald, Grant	\$ 400	\$ 66	\$ 466
McNeil, Shawn	\$ 700	\$ 39	\$ 739
Morrissey, Arnold	\$ 800	\$ 52	\$ 852
O'Neil, Joyce	\$ 350	\$ 43	\$ 393
Pollock, Daniel	\$ 200	\$ 74	\$ 274
Saunders, Peter	\$ 750	\$ 37	\$ 787
Snider, Barry	\$ 1,650	\$ 244	\$ 1,894
Stokes, Jason	\$ 900	\$ 232	\$ 1,132
Thibodeau, Ernest	\$ 1,200	\$ -	\$ 1,200
Trenholm, Tanya	\$ 300	\$ 123	\$ 423
TOTAL	\$ 15,050	\$ 1,867	\$ 16,917
TOTAL- MEMBERS & ALTERNATES	\$ 54,361	\$ 10,147	\$ 64,508

NON-ELECTED MEMBERS - COMMITTEES	TOTAL PER DIEMS 2016	EXPENSES REIMBURSED 2016	TOTAL PER DIEMS & EXPENSES 2016
Dixon, Stanley	\$ 975	\$ 746	\$ 1,721
Estabrooks, Linda	\$ 1,125	\$ 697	\$ 1,822
Goguen, Valmont	\$ 1,200	\$ 689	\$ 1,889
Keith, Heather	\$ 1,125	\$ 492	\$ 1,617
LeBlanc, Edgar	\$ 1,300	\$ 576	\$ 1,876
LeBlanc, Louis	\$ 1,050	\$ 574	\$ 1,624
McInroy, Harold J	\$ 1,600	\$ 584	\$ 2,184
Rossiter, Hilyard G	\$ 1,200	\$ 1,050	\$ 2,250
Trenholm, Ralph	\$ 1,275	\$ 1,073	\$ 2,348
	\$ 10,850	\$ 6,481	\$ 17,331
TOTAL - Elected & Non-Elected	\$ 65,211	\$ 16,627	\$ 81,838

BEAUBASSIN OFFICE PLANNING REVENUE

Municipality	January	February	March	April	May	June	July	August	September	October	November	December
Total	80,523	4,706	5,871	8,715	3,751	5,029	12,499	5,539	6,928	7,352	11,165	1,920
Beaubassin East (BERC)	7,048	4,706	5,871	8,715	3,751	5,029	12,499	5,539	6,928	7,352	11,165	1,920
Shediac	6,969	4,768	5,435	7,550	24,380	10,509	3,387	14,750	20,054	6,706	5,393	2,787
Cap-Pelé	1,349	150	10,443	192	824	1,827	2,240	2,138	1,503	4,885	1,143	1,579
Memramcook	105	2,889	3,077	5,974	688	2,183	2,544	2,928	3,719	4,566	2,098	427
Beaubassin - Unincorporated	98	269	5,109	7,067	1,584	35,059	5,819	26,072	2,831	5,743	3,112	392
Total	15,570	12,781	29,935	29,499	31,227	54,607	26,490	51,428	35,034	29,252	22,910	7,104

TANTRAMAR OFFICE PLANNING REVENUE

Municipality	January	February	March	April	May	June	July	August	September	October	November	December
Total	30,802	2,737	2,099	4,713	4,507	2,859	2,265	2,974	1,425	3,846	1,477	1,800
Sackville	99	2,737	2,099	4,713	4,507	2,859	2,265	2,974	1,425	3,846	1,477	1,800
Dorchester	-	-	-	25	-	6,084	62	-	-	-	24	-
Port Elgin	24	-	-	100	1,466	-	283	51	-	24	194	457
Tantramar - Unincorporated	623	181	222	1,562	4,318	3,675	5,818	2,525	1,175	5,000	399	74
Total	747	2,918	2,321	6,400	10,291	12,618	8,428	5,550	2,600	8,871	2,095	2,331

WESTMORLAND-ALBERT OFFICE PLANNING REVENUE

Municipality	January	February	March	April	May	June	July	August	September	October	November	December
Total	3,652	-	310	138	131	285	24	1,183	39	1,325	217	-
Alma	-	-	310	138	131	285	24	1,183	39	1,325	217	-
Petitcodiac	1,962	-	43	-	24	34	49	224	1,457	106	24	-
Salisbury	15,053	714	-	2,070	1,319	1,243	1,961	1,765	2,081	540	1,496	1,437
Riverside-Albert	-	-	-	-	-	58	27	-	24	97	147	-
Moncton/Dieppe/Riverview	-	-	-	-	-	-	-	-	-	-	-	-
Hillsborough	2,220	-	-	1,529	-	137	53	109	74	-	74	24
Greater Moncton - Unincorporated	1,635	11,305	10,940	28,658	28,725	31,229	16,653	18,830	23,205	16,321	8,983	1,754
Total	2,284	12,020	11,292	32,395	30,224	32,985	18,768	22,110	26,881	18,389	10,941	3,215

TOTAL	632,509	18,600	27,718	43,548	71,743	100,210	53,686	79,088	64,515	56,512	35,946	12,651
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**SOLID WASTE - REVENUES
MEMBERS RESIDENTIAL UNITS 2016**

Base rate	\$ 56.00
Education/Transport	\$ 4.00
Total residential unit rate	\$ 60.00

\$2. per household

Member	Households	Rate	Total	\$	56.00	Transportation Subsidy	Transportation Revenue	Education Revenue	Total Member Revenue
Alma	170	\$ 15.43	\$ 2,623	\$	9,520	\$ 7,577	\$ 340	\$ 340	\$ 2,623
Beaubassin-East	2,985	\$ 48.10	\$ 143,579	\$	167,160	\$ 35,522	\$ 5,970	\$ 5,970	\$ 143,579
Cap-Pelé	1,080	\$ 44.81	\$ 48,395	\$	60,480	\$ 16,405	\$ 2,160	\$ 2,160	\$ 48,395
Dieppe Education/Transport Total	8,319 2,697	\$ 60.00 \$ 4.00	\$ 499,140 <u>\$ 10,788</u> \$ 509,928	\$	465,864	\$ -	\$ 22,032	\$ 22,032	\$ 509,928
Dorchester	215	\$ 48.85	\$ 10,503	\$	12,040	\$ 2,397	\$ 430	\$ 430	\$ 10,503
Hillsborough	653	\$ 44.81	\$ 29,261	\$	36,568	\$ 9,919	\$ 1,306	\$ 1,306	\$ 29,261
Memramcook Education/Transport Total	2,009 134	\$ 54.94 \$ 4.00	\$ 110,374 <u>\$ 536</u> \$ 110,910	\$	112,504	\$ 10,166	\$ 4,286	\$ 4,286	\$ 110,910
Moncton Education/Transport Total	24,242 10,919	\$ 60.00 \$ 4.00	\$ 1,454,520 <u>\$ 43,676</u> \$ 1,498,196	\$	1,357,552	\$ -	\$ 70,322	\$ 70,322	\$ 1,498,196
Petitcodiac Education/Transport Total	558 78	\$ 54.94 \$ 4.00	\$ 30,657 <u>\$ 312</u> \$ 30,969	\$	31,248	\$ 2,823	\$ 1,272	\$ 1,272	\$ 30,969
Port Elgin	193	\$ 36.70	\$ 7,083	\$	10,808	\$ 4,497	\$ 386	\$ 386	\$ 7,083
Riverside-Albert	217	\$ 36.70	\$ 7,964	\$	12,152	\$ 5,056	\$ 434	\$ 434	\$ 7,964
Riverview Education/Transport Total	6,378 1,968	\$ 60.00 \$ 4.00	\$ 382,680 <u>\$ 7,872</u> \$ 390,552	\$	357,168	\$ -	\$ 16,692	\$ 16,692	\$ 390,552
Sackville Education/Transport Total	2,272 690	\$ 48.86 \$ 4.00	\$ 111,010 <u>\$ 2,760</u> \$ 113,770	\$	127,232	\$ 25,310	\$ 5,924	\$ 5,924	\$ 113,770
Salisbury Education/Transport Total	901 71	\$ 60.00 \$ 4.00	\$ 54,060 <u>\$ 284</u> \$ 54,344	\$	50,456	\$ -	\$ 1,944	\$ 1,944	\$ 54,344
Shediac Education/Transport Total	2,290 739	\$ 55.95 \$ 4.00	\$ 128,126 <u>\$ 2,956</u> \$ 131,082	\$	128,240	\$ 9,275	\$ 6,058	\$ 6,058	\$ 131,082
Local Service Districts	13,211	\$ 60.00	\$ 792,660	\$	739,816	\$ -	\$ 26,422	\$ 26,422	\$ 792,660
	82,989		TOTAL REVENUE FROM MEMBERS \$ 3,881,817	\$	\$ 3,678,808	\$ 128,947	\$ 165,978	\$ 165,978	\$ 3,881,817



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