

SOUTHEAST
Regional Service Commission

Presented to

The Honourable Andrew Harvey

Minister of Environment and Local Government

and

Mayors and Local Service District Representatives of

Southeast Regional Service Commission

The Southeast Regional Service Commission
hereby respectfully submits its

5th Annual Report of activities for the year 2017

Mayor Yvon Lapierre, Chair	Gérard Belliveau. Executive Director



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MESSAGE FROM THE EXECUTIVE DIRECTOR

It is always a challenge to outline past year accomplishments since they span multiple years. Notwithstanding, I believe it is important to highlight significant milestones:

- On the corporate front, new technological infrastructure enabling cloud computing for financial transactions is contributing to advancement of numerous operational initiatives.
 All departments are able to pursue new operational processes without having to deal with site specific technological infrastructure, etc.
- New scale software and accompanying technologies will enable superior product management and financial reporting of solid waste.
- Phase one of a Mobility Simulator Development Application in the Town of Sackville has been completed. The results demonstrate the potential for increased citizen engagement in local decision-making processes. Phase two of the school location initiative will commence shortly, pending required funding.
- Climate change is also high on the Board's agenda. An Asset Management Geographic
 Information System pilot project is presently underway and will seek to help communities
 centralize their data for analysis and daily infrastructure management purposes.
- Our electrical generating plant started operations last October. Methane gas is captured from decaying solid waste material in our landfill cells and transformed into electricity for sale to NB Power. We expect annual green energy sales of approximately \$900,000.
- The SERSC Board reviewed its Strategic Plan and agreed unanimously that the region's
 priority was the development of a regional tourism development agency or structure.
 Discussions are presently underway with various stakeholder groups and recommendations
 are to be forwarded to the SERSC Board in the fall of 2018. This initiative could become a
 major economic development contributor to our region's quest to increase employment
 and investment.

In closing, I would like to thank the SERSC Board of Directors for their support and willingness to collaborate on regional issues. Senior management and staff have also demonstrated considerable energy and passion in meeting the expectations of the Board of Directors. I am truly indebted to all of you.

Gérard Belliveau, Executive Director



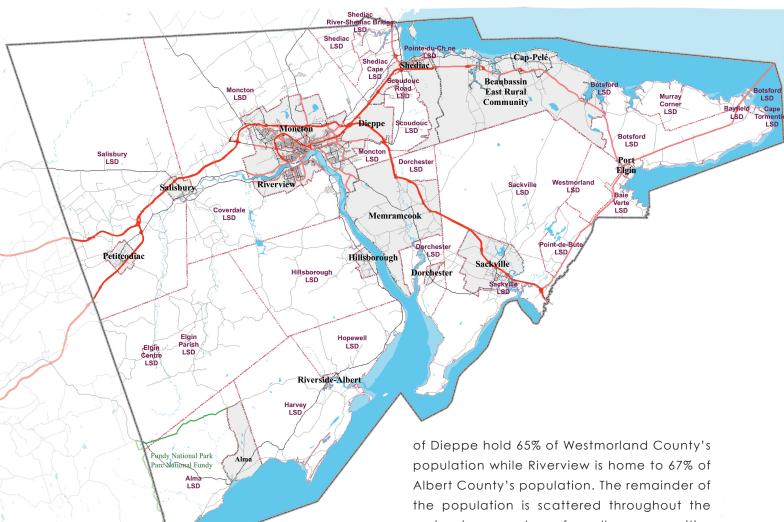


SOUTHEAST REGION COMMUNITY PROFILE

In January 2013, twelve Regional Service Commissions were created in New Brunswick. The mandate of the Regional Service Commissions (RSCs) is to deliver services to communities for land use planning and solid waste management, to facilitate voluntary service arrangements among interested communities, and to act as a forum for collaboration among communities on regional issues.

The Southeast Regional Service Commission includes the counties of Westmorland and Albert, located in the Southeastern region of New Brunswick bordering the Bay of Fundy, the Northumberland Strait and the Province of Nova Scotia. Encompassing two cities, three





towns, nine villages, one rural community and 24 local service districts, this newly appointed Regional Service District (herein referred to as "the region") is the most populated in New Brunswick.

The two counties are home to the highest bilingual population in the Province with 47.3% of residents speaking both French and English. In more recent years, this bilingual workforce has helped the region become an economic driver for New Brunswick. Both Atlantic and Canadian businesses have begun to invest in the region and the Moncton Census Metropolitan Area has quickly expanded as the center of this economic activity. Combined, the City of Moncton and the City

of Dieppe hold 65% of Westmorland County's population while Riverview is home to 67% of Albert County's population. The remainder of the population is scattered throughout the region in a number of smaller communities and rural unincorporated areas. The Southeast Regional Service Commission now provides planning services to communities outside the Moncton CMA. Three former land-use Planning Commissions now serve the region, as offices of the Southeast Regional Service Commission. These offices include: the Beaubassin office in Shediac, the Tantramar office in Sackville and the Westmorland-Albert office in Moncton.

The following communities are served by rural and municipal plans in the Southeast Region area: Beaubassin-East, Beaubassin West, Cap-Pelé, Memramcook, Shediac, Alma, Hillsborough, Petitcodiac, Riverside-Albert, Salisbury, Westmorland-Albert Parish, Dorchester, Port Elgin, Sackville and Tantramar Unincorporated.

POPULATION

The 2016 census showed the population of the Southeast region at 178,781, which is 24% of the total population of New Brunswick. This represents a 3% growth rate from 2011, when the population was 173,004 and 23% of the total population of New Brunswick. Roughly 42% of the Southeast Region's population is of core-working age (between the ages of 30-59), while another 25.6% fall within the senior demographic (over the age of 60). The Moncton CMA has a higher percentage of working age people while many of the more rural communities have much older populations.



HOUSEHOLD STRUCTURE

As of 2016, there were 52,300 families living in the Southeast Region. Of these families, 15.4% were classified as lone-parent, a percentage that falls below that of the Province at 16.2%. The average family living in the Southeast Region consists of 2.7 people. The southeastern region is also home to 45,755 people who are over the age of 65, equivalent to 25.6% of the total population. This percentage of senior citizens is not as high as the rest of the

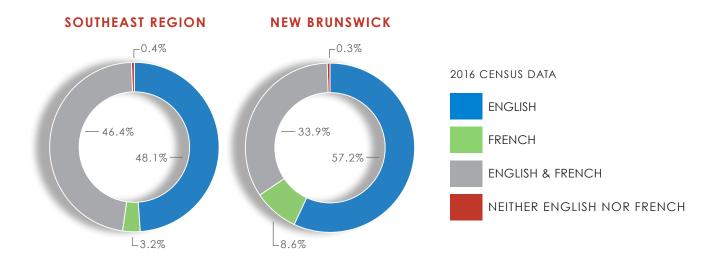
province, where 27.7% of the population is 60 or older. This demographic is particularly significant, as an aging population will place unique pressures on services in the region. Planning policies will have to meet seniors' needs in areas such as housing, health, leisure and recreation services, special care facilities, and both shared and public transportation options.

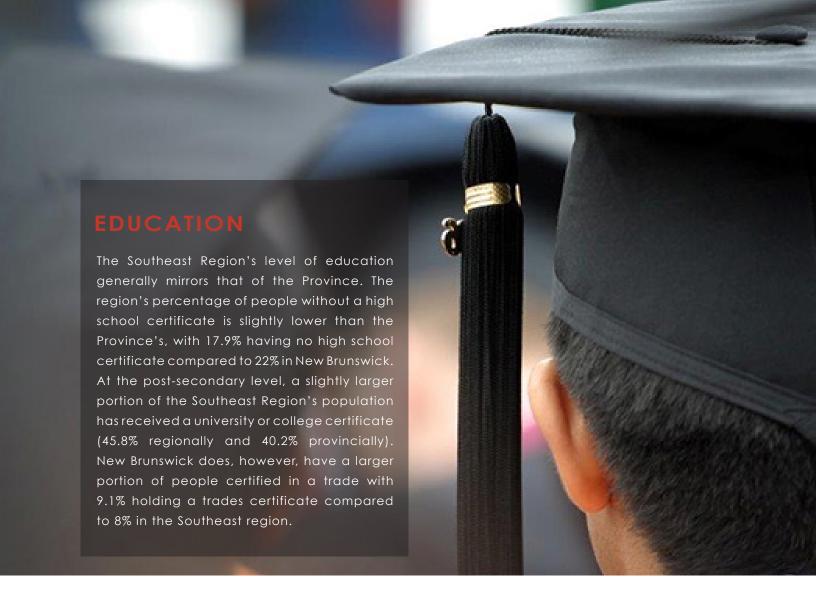


LANGUAGE

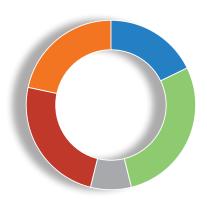
47.3% percent of the population of the Southeast Region is bilingual where its population is able to speak both French and English. Provincially, 34% of the population speak both official languages. This regional bilingualism tends to be concentrated in certain cities and municipalities in the region. The Cities of Moncton and Dieppe, as well as the Town of Shediac, are notable bilingual communities that, under the Official Languages Act, are required to provide certain services in both official languages. Another 50% of the Southeast Region's population can solely speak English, compared to 58% provincially.







SOUTHEAST REGION BY LEVEL OF EDUCATION



2016 CENSUS DATA

17.9% LESS THAN HIGH SCHOOL

28.2% HIGH SCHOOL OR EQUIVALENT

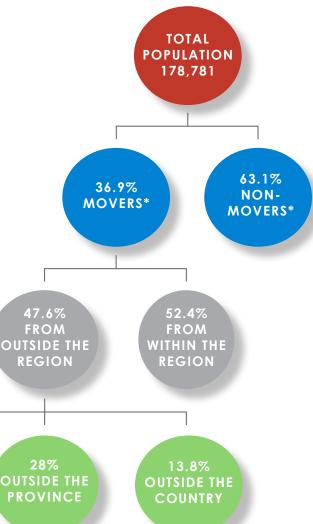
8.0% APPRENTICESHIP OR TRADES

24.3% COLLEGE

21.5% UNIVERSITY

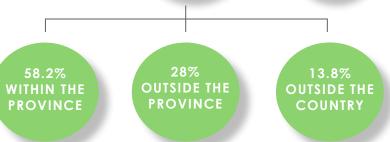
MOBILITY & MIGRATION

The Southeast Region has a relatively mobile population. In 2016, 36.9% of the population reported that they had changed residences sometime in the previous 5 years. Of this, over half had simply changed residences within the Southeast Region. Of those who had moved to the region from outside the Southeast Region, close to 58.2% were moving from within the Province. A fairly low percentage of the region's population has migrated from outside the Province and outside Canada.



*Non-movers refers to people who have not moved, while movers refers to people who have moved from one residence to another whether within their region or from outside.

All percentages of mobility and migration are people who had moved in within the 5 years prior to 2016.





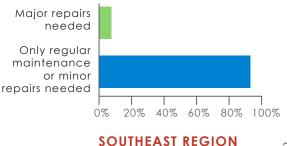
DWELLINGS

The majority of dwellings in the Province and in the Southeast Region were built post-1960. In the fifty years following this time, residential construction in the region paralleled the construction that was occurring in the rest of the Province. Since 1996, however, the construction of dwellings in the Southeast Region has outpaced construction in the Province. The Moncton Census Metropolitan Area has experienced a rapid increase in its population since the late 1990s and, as a result, new residential construction has followed in areas such as Dieppe and Riverview. 71.1% of private

dwellings in the Southeast Region are owned with another 28.9% being rented, a rental percentage that is above the Province's average of 25%. When compared to the Province, a smaller percentage of private dwellings are in need of major repairs in the region.



CONDITION OF PRIVATE DWELLINGS



Major repairs needed

Only regular maintenance or minor repairs needed

0% 20% 40% 60% 60% 100%

2016 CENSUS DATA

NEW BRUNSWICK

TABLE A: DWELLINGS BY PERIOD OF CONSTRUCTION

	SOUTHEAST REGION		NEW BRUNSWICK	
PERIOD OF CONSTRUCTION	DWELLINGS (#)	DWELLINGS (as % of total)	DWELLINGS (#)	DWELLINGS (as % of total)
1960 or before	15,640	20.5 %	76,690	24.0 %
1961 - 1980	20,855	27.3 %	98,720	30.9 %
1981 - 1990	8,810	11.6 %	45,630	14.3 %
1991 - 2000	9,735	12.8 %	39 825	12.5 %
2001 - 2010	14,695	19.3 %	41 620	13.0 %
2011 - 2016	6,520	8.6 %	17,290	5.4 %
TOTAL	76,255	100 %	319,775	100 %

2016 NATIONAL HOUSING SURVEY DATA

STATUS OF PRIVATE DWELLINGS

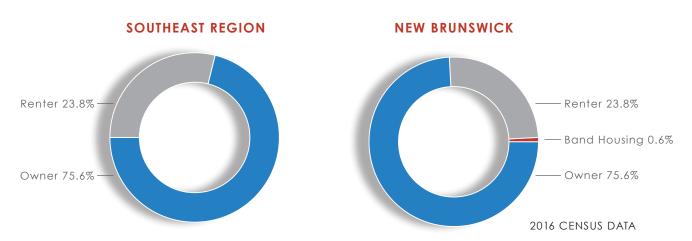


TABLE B: DWELLINGS BY STRUCTURAL TYPE

STRUCTURAL	SOUTHEAST REGION		NEW BRUNSWICK	
TYPE OF DWELLING	DWELLINGS (#)	DWELLINGS (as % of total)	DWELLINGS (#)	DWELLINGS (as % of total)
Single detached house	45,905	60.2 %	221,515	69.3 %
Semi-detached house	6,500	8.5 %	12,470	4.0 %
Row House	2,260	3.0 %	9,015	2.8 %
Apartment, duplex	3,435	4.5 %	13,545	4.2 %
Apartment w/ 5+ storeys	1,515	2.0 %	3,945	1.2 %
Apartment w/ -5 storeys	13,420	17.6 %	44,260	13.8 %
Other single-attached house	e 185	0.2 %	1,230	0.4 %
Movable dwelling	3,040	4.0 %	13,795	4.3 %

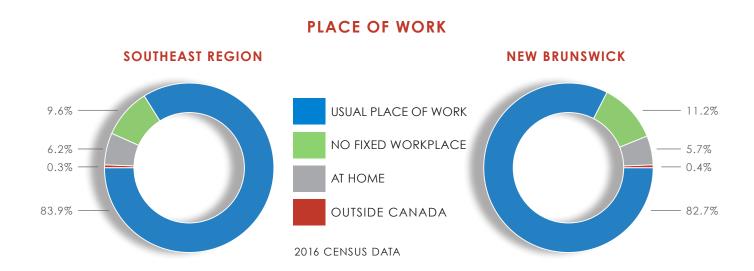


PLACES OF WORK & TRANSPORTATION

The majority of citizens in both New Brunswick and the Southeast Region have a regular place of employment with over 84% of workers travelling to the same place to work. Another 9.6% of Southeast Region's workforce is mobile having no fixed workplace address, while the remaining 6.2% work from home.

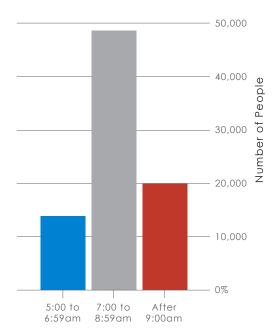
Driving is the most common way that people commute to work in the Province and in the region. In total, 90% of residents in the Southeast Region travel to work by car either as a driver or a passenger, which is about a .8% increase from the 2011 census. Walking is the second most common form of transportation

with a much smaller 5.4% of the population choosing to walk to their usual place of work, again much lower than the 6.5% that reported walking in 2011. This percentage stands slightly above that of the Province, which has 4.6% of the total labour force walking to their place employment. In the Southeast Region, a further 2.9% of the population takes public transit to work, leaving very few people who bike to work (0.5%) or take taxicabs, motorcycles and other methods of transportation (1.2%). 58% of commuters leave for work between the hours of 7:00am and 9:00am, and over 83% of commutes take less than 30 minutes.

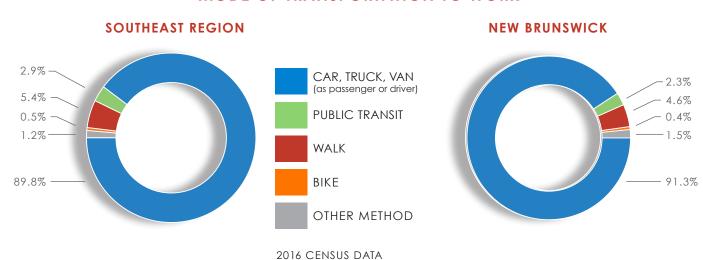




SOUTHEAST REGION BY TIME LEAVING FOR WORK



MODE OF TRANSPORTATION TO WORK



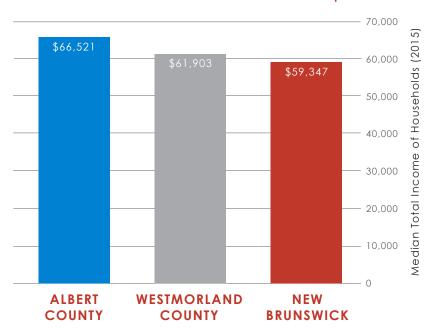
INCOME

In general, people in the region earn more than the provincial average. The median total income (before tax) of households in 2015 was higher in both Westmorland (\$61,903) and Albert (\$66,521) counties than it was for the province (\$59,347).

The median employment income of individuals over 15 helps to quantify the pay disparity

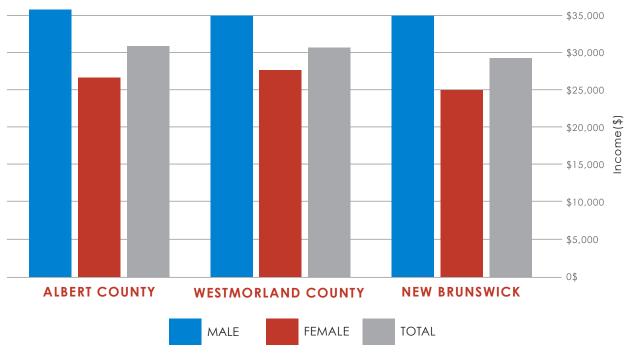
between genders in the region. The pay disparity is greatest in Albert County at 25.5%, meaning that for every dollar that is made by a man, a woman only makes 74.5 cents. The pay disparity in the region is less than the provincial pay disparity rate of 28.8%.

AVERAGE FAMILY INCOME \$



2016 CENSUS DATA, 2010 NATIONAL HOUSING SURVEY DATA

MEDIAN EMPLOYMENT INCOME OF INDIVIDUALS 15+, 2015



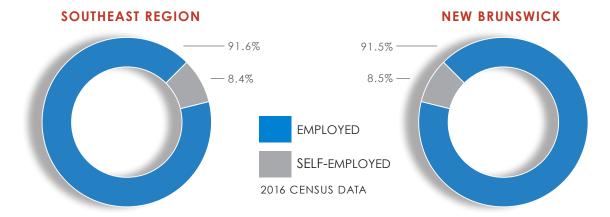
2016 CENSUS DATA, 2010 NATIONAL HOUSING SURVEY DATA

LABOUR FORCE ACTIVITY

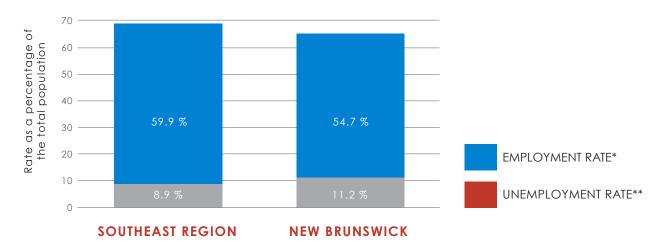
Southeast Region has a higher employment rate than other regions in the Province. In 2016, 8.9% of Southeast Region's labour force was unemployed, a percentage 11.2% below the Province's unemployment rate. Overall, Southeast Region has fared better than other regions in the province in terms of labour market activity. This is likely a result of its strong urban influence, which brings

economic diversification and demand for goods and services that are not possible in a more rural setting. A majority of workers in the Province and in the region are employed by a business, organization or other employer while only a small percentage of roughly 8.5% are self-employed in New Brunswick and the Southeast Region.

EMPLOYMENT BY CLASS OF WORKER



LABOUR FORCE 2016



- * The employment rate refers to people who were employed (whether as employees or self-employed); who did unpaid family work; who were employed but absent from work due to an illness, disability, family responsibility, etc.; who were not working due to their work schedule; or who were not working because they were self-employed and had no work available at the time.
- ** The unemployment rate refers to the percentage of the population who were without work during the time of the survey but who were actively seeking work in the 4 weeks leading up to the Census; who were on temporary lay-off and available for work; or those who were without work but starting work within 4 weeks after the reference period but available to work.

Employment by occupation in Southeast Region is fairly similar to provincial averages, with both the Region and the Province having relatively balanced economies. Southeast Region's economy is reliant on the services and service industry, which employs over a quarter of its workforce.



SOUTHEAST REGION NEW BRUNSWICK OCCUPATION TOTAL (%) TOTAL (#) TOTAL (%) TOTAL (#) Management 9,485 10.0 % 34,015 9.1 % Business, finance, administration 14,995 15.7 % 52,695 14.1 % Natural & applied sciences 5,485 5.8 % 20,705 5.5 % Health 7,610 8.0 % 30,730 8.2 % Education, law, community & government services 11.4 % 12.2 % 10,870 45,640 Art, culture, recreation & sport 2,095 2.2 % 1.8 % 6,610 Sales & service 26,165 27.5 % 91,035 24.3 % Trades, transport & equipment operators 13,305 14.0 % 59,925 16.0 % 1.9 % Natural resources & agriculture 1,835 14,485 3.9 % Manufacturing & utilities 3,475 3.6 % 5.0 % 18,620



GOVERNANCE AND ADMINISTRATION

The Regional Service Commissions are governed by communities through a board of community representation which sets the direction and makes decisions for the overall Commission. This Board is responsible for establishing by-laws which govern the activities of the Board, and the operations of the Commission, including any administrative requirements.

The Southeast Regional Service Commission plays an important role in land planning use and solid waste removal in these areas. We help facilitate communities working together, sharing services and meeting common needs.



Communities receiving services from Southeast Regional Service Commission are:

Village of Alma

Beaubassin East Rural Community

Village of Cap-Pelé

LSD of Coverdale

LSD of Dorchester

LSD of Elgin Center

City of Dieppe* LSD of Harvey

Village of Dorchester LSD of Hillsborough
Village of Hillsborough
Village of Memramcook LSD of Moncton

City of Moncton*

Village of Petitcodiac

Village of Port Elgin

Village of Riverside-Albert

LSD of Murray Corner

LSD of Parish of Elgin

LSD of Pointe-de-Bute

LSD of Pointe-du-Chêne

Town of Riverview* LSD of Sackville
Town of Sackville LSD of Salisbury
Village of Salisbury LSD of Scoudouc

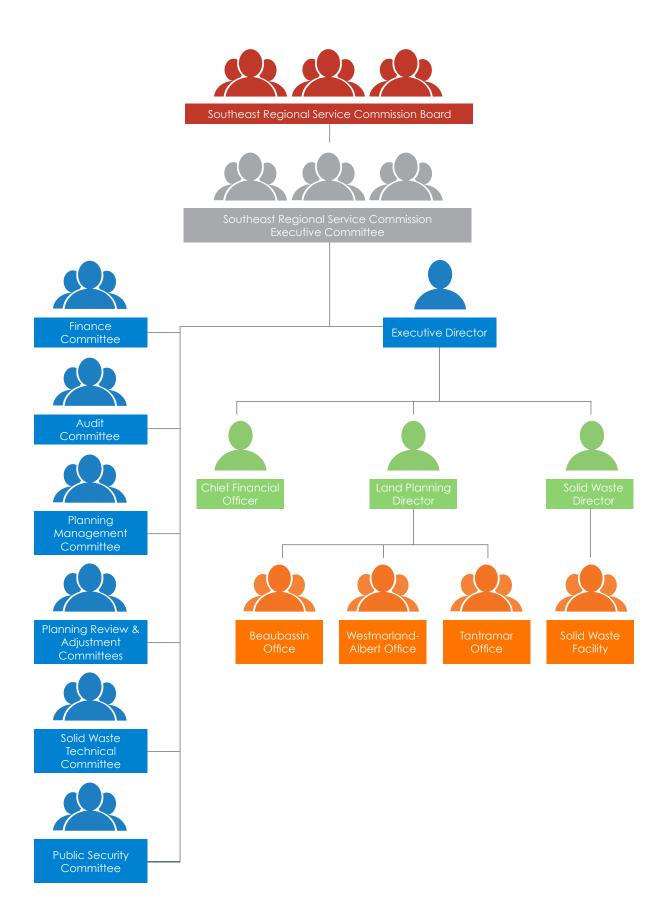
Town of Shediac LSD of Scoudouc Road

LSD of Bayfield LSD of Shediac

LSD of Baie Verte LSD of Shediac Bridge-Shediac River

LSD of Botsford LSD of Shediac Cape
LSD of Cape Tormentine LSD of Westmorland

^{*} excluded from Southeast Regional Service Commission local land use services



BOARD OF DIRECTORS

BOARD MEMBERS	COMMUNITY	ATTENDANCE
President C.F. (Chuck) Steeves	LSD Representative	8 of 11
Mayor Terry Keating	Salisbury	11 of 11
Mayor Jacques LeBlanc	Shediac	9 of 11
Mayor Yvon Lapierre	Dieppe	9 of 11
Mayor Dawn Arnold	Moncton	8 of 11
Mayor Ann Seamans	Riverview	7 of 11
Mayor John Higham	Sackville	7 of 11
Mayor Kristin Shortt	Alma	8 of 11
Mayor Ronnie Duguay	CRBE	10 of 11
Mayor Jerome Bear	Dorchester	10 of 11
Mayor Barry Snider	Hillsborough	9 of 11
Mayor Michel Gaudet	Memramcook	6 of 11
Mayor Gerald Gogan	Petitcodiac	11 of 11
Mayor Jim Campbell	Riverside-Albert	10 of 11
Mayor Judy Scott	Port Elgin	11 of 11
Mayor Serge Léger	Cap-Pelé	11 of 11
President Ronald Boudreau	LSD Representative	11 of 11
President Ronnald Titus	LSD Representative	11 of 11
President Heather Russell	LSD Representative	10 of 11



ALTERNATE BOARD MEMBERS	COMMUNITY	ATTENDANCE
Deputy Mayor Shawn McNeil Salisbo	ury	-
Deputy Mayor Ernest Thibodeau	Dieppe (Jan June 2017)	-
Deputy Mayor Ted Gaudet	Dieppe (June - Dec. 2017)	1
Deputy Mayor Roger Caissie	Shediac	2
Deputy Mayor Blair Lawrence	Moncton (Jan April 2017)	-
Deputy Mayor Charles Léger	Moncton (May - Dec. 2017)	2
Deputy Mayor Cecile Cassista	Riverview (Jan May 2017)	3
Deputy Mayor Wayne Bennett	Riverview (May - Dec. 2017)	1
Deputy Mayor Jeff Jonah	Hillsborough (Jan May 201	7) 2
Deputy Mayor Jeff Land	Hillsborough (June - Dec. 20	17) -
Deputy Mayor Brian Cormier	Memramcook	4
Deputy Mayor Susan Cormier	CRBE	1
Deputy Mayor Bob Hickman	Dorchester	-
Deputy Mayor Peter Saunders	Petitcodiac	-
Deputy Mayor Arnold Morrissey	Riverside-Albert	1
Deputy Mayor Joyce O'Neill	Sackville (Jan May 2017)	-
Deputy Mayor Ron Aiken	Sackville (May - Dec. 2017)	1
Deputy Mayor Jason Stokes	Port Elgin	-
Deputy Mayor Eliza LeBlanc	Cap-Pelé	-
Deputy Mayor Andrew Casey	Alma	1



ADMINISTRATION COMMITTEES

EXECUTIVE COMMITTEE

President C.F. (Chuck) Steeves, Chair(Jan.- May 2017)

Mayor Yvon Lapierre, Chair (June - Dec. 2017)

Mayor Terry Keating (Jan.- May 2017)

Mayor Ann Seamans Gérard Belliveau, Executive Director LSD Representative

Dieppe

Salisbury

Riverview

FINANCE AND BUDGET COMMITTEE

President Ronald Boudreau, Chair

Mayor Judy Scott

Mayor Serge Léger

Mayor Gerald Gogan

Mayor Jacques LeBlanc

LSD Representative

Alma

Cap Pelé

Petitcodiac

Shediac

AUDIT COMMITTEE

Mayor Ann Seamans, Chair

President Heather Russell

Mayor Dawn Arnold

Mayor Michel Gaudet

Mayor Jerome (J.J.) Bear

Riverview

LSD Representative

Moncton

Memramcook

Dorchester

PLANNING MANAGEMENT COMMITTEE

Mayor Jim Campbell, Chair

Riverside-Albert

President Ronald Boudreau

LSD Representative

Mayor Kristin Shortt

Alma

Mayor Ronnie Duguay

CRBE

Mayor Jacques LeBlanc

Shediac

Deputy Mayor Arnold Morrissey

Riverside-Albert

STRATEGIC PLAN COMMITTEE COMMITTEE

President C.F. (Chuck) Steeves, Chair LSD Representative Mayor John Higham Sackville Mayor Terry Keating Salisbury Mayor Kristin Shortt Alma Mayor Michel Gaudet Memramcook Mayor Dawn Arnold Moncton Mayor Jerome (J.J.) Bear Dorchester Mayor Jacques LeBlanc Shediac

PUBLIC SECURITY COMMITTEE

Mayor Jerome Bear, Chair Dorchester President Ronald Boudreau LSD Representative Mayor Judy Scott Port Elgin President Heather Russell LSD Representative President Ronald Titus LSD Representative Mayor Ronnie Duguay CRBE Mike LeBlanc **Emergency Measures Organisation** Raymond LeBlanc Office of the Fire Marshal NB Fire Chiefs Association Dave Gallant Southeast District of the RCMP S/Sgt. Dale Morgan S/Sgt. Jeff Johnston Southeast District of the RCMP Yvon Bourque NB Ambulance



SOLID WASTE HIGHLIGHTS AND SERVICES

Eco360

Eco360, the Solid Waste Division of SERSC, provides residential, institutional, commercial, and industrial waste management services to the Westmorland and Albert Regions. These services are provided through the 3-Bag Residential Waste Separation Program, a Material Recovery Facility (MRF), a Composting facility, an engineered sanitary landfill, Household Hazardous Waste (HHW) on-site Depot and mobile collection, a Mobile Eco-Depot, and a Construction and Demolition (C&D) site. ECO360 also provides these services to the Kent Regional Service Commission and Regional Service Commission 8.



Eco360 obtains advice and guidance from the Solid Waste Technical Committee which meets monthly. The Committee is comprised of the following members:

SOLID WASTE TECHNICAL COMMITTEE

Jerry Gogan – Chairman Village of Petitcodiac Ronald Boudreau LSD Representative - Scoudouc David Knowles City of Dieppe Dwayne Acton Town of Sackville Jack MacDonald City of Moncton Margot Allain-Belanger Town of Shediac Michel Ouellet Town of Riverview Eric Mallet Village of Memramcook Heather Cail Village of Riverside-Albert Pierre Landry Encorp Atlantic Inc. Richard Gallant Former Chair of WASWC Director of Solid Waste, Kent RSC Eric Demers Andrea Davis-Hourihan Solid Waste Manager, RSC8

NEW IN 2017

2017 was a particularly busy year for Eco360 which saw a number of milestones and firsts for the Region.



Salisbury Mobile Eco-Depot event

Mobile Eco-Depot

The Eco360 Mobile Eco-Depot program officially launched its first event in Salisbury, NB on August 31st, 2017. This program is the first of its kind in Atlantic Canada! In the first stage of this project, Eco360 divided its service area into 4 regions (listed below) and coordinated with our 15 Municipalities to finalize event locations and dates for one year. Each Municipality provided a location and the dates were arranged on a 4-week rotation. Each municipality receives at least Each municipality receives at least three events per year and each event runs from

noon to 8:00pm for two days (Wednesday and Thursday). Residents are welcome to use any event, not just the ones in their community.

- Dieppe, Petitcodiac, Riverview, and Salisbury
- Beaubassin-est, Cap-Pelé, Port Elgin, and Shediac
- 3. Dorchester, Memramcook, and Sackville
- 4. Alma, Hillsborough, and Riverside-Albert

The Mobile Eco-Depot will be in each region once a month, visiting a different community every week for a period of two days

(Wednesdays and Thursdays noon – 8 pm). Residents can visit any Mobile Eco-Depot event to dispose of the following at no cost (up to a ½ tonne truck and utility trailer load):

- Appliances
 (limit of 1 of each type per client)
- Electronic Waste
- Furniture (including mattresses)
- Small Household Machinery
- Construction, Demolition and Renovation Waste
- Household Hazardous Waste
- Car and Truck Tires (maximum of 20" diameter)
- Brush/Branches and Yard Waste
- Ashes
- Glass
- Cardboard

Along with this innovative new service, Eco360 was able to offer opportunities for glass recycling to the region in 2017. Eco360 has not been able to recycle glass for several years because of the logistics and high costs of recovering broken glass from the residential waste stream and sorting and cleaning the material. With the Mobile Eco-Depot, Eco360 can recover glass before it is mixed with other waste and contaminated, and even before it is broken. This clean, sorted glass is much easier to market. Residents of Southeastern NB now have the option to bring it to a Mobile Eco-Depot if they want to have their non-redeemable glass recycled.

Feedback from the public has been nothing but positive and participation has been

impressive for the first 4 months of the program. Eco360 has received several comments that the new service is convenient, easy to use, and that staff are friendly and helpful. Since the launch, the Eco360 Mobile Eco-Depot has received 2850 vehicles at its events. This is a significant success as before this service, those vehicles would have either driven all the way to the waste management facility or some may have dumped their waste illegally.



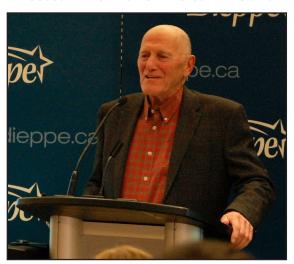
The Mobile Eco-Depot has collected over 140 tonnes of material in the first four months of the service, including 35 tonnes of household hazardous waste (HHW). Most of these materials are difficult to dispose of and not collected curbside like ashes, tires, HHW, appliances, construction material, etc. Eco360 will continue to promote the Mobile Eco-Depot and as residents become more aware of this service, we expect to see greater participation at events.



Eco360 Environmental Awards Winners 2017

Eco360 Environmental Awards

In 2017 Eco360 held the first annual Eco360 Environmental Awards which acknowledges outstanding environmental contributions by individuals, groups, organizations, institutions, businesses and municipalities for the positive impact they have had on the Southeast Region of New Brunswick. Each award recipient was carefully selected based on their outstanding commitment to environmental initiatives in southeastern New Brunswick.



Armand Bannister - Eco360 Champion of the Environment

WINNERS OF THE FIRST ENVIRONMENTAL AWARDS

CHARITABLE ORGANIZATION GRAND PRIZE

EOS Eco-Energy Inc.

CHARITABLE ORGANIZATIONS

Green Eye Cooperative Ltd.

Petitcodiac Watershed Alliance

Festival Inspire

Pedvac Foundation

Vision H2O

L'Atelier l'Artisan

Habitat for Humanity

ECO360 CHAMPION OF THE ENVIRONMENT AWARD

Armand Bannister

INDIVIDUAL

Michel Desjardins

BUSINESS

CF Champlain – Cadillac Fairview

INSTITUTION

École Abbey-Landry

MUNICIPALITY

Town of Riverview

Landfill Gas-to-Energy

2017 saw the completion of the landfill gas to energy facility, a huge milestone for Eco360 and the Region. Eco360 is now generating more energy on the Solid Waste site than they are consuming – making them a net energy

producer! The 1.0-Megawatt power plant was commissioned and handed over to Eco360 in September, ahead of schedule and within the construction budget of \$3.7 million.

Landfill Gas-to-Energy generator and flare





Landfill Gas-to-Energy generator outside view

Scalehouse Software Upgrade

Eco360 is in the process of upgrading the scalehouse software. With the existing program, which is DOS based, there have been many issues with data accuracy and reporting which have been escalating over the past few years. The new program, along

By burning the methane gas produced by decomposing waste in the landfill, Eco360:

- Generates electricity that is sold to NB Power (a total revenue of \$224,147 in 2017),
- Reduced the greenhouse gas emissions of the site by 12,109 tonnes of CO2 equivalents in 2017, and
- Helps NB Power provide green energy to New Brunswickers.

Eco360 is now evaluating options for how to utilize the heat generated in the combustion process of the generator to heat other buildings on site; further improving Eco360's energy sustainability.

with additional infrastructure, is expected to decrease wait times at the scalehouse and increase accuracy in data entry and reporting. The project is expected to be completed by Summer 2018.

2017 REVENUES AND TONNAGE

In 2017, the total weight of waste received at the Eco360 site was 159,889 metric tonnes, which is essentially on-par with 2016 (161,405 metric tonnes). Eco360 received 43,702 metric tonnes of residential waste (from Westmorland and Albert Counties) in 2017, which is a 6% drop from 2016 (46,328 metric

tonnes). Total revenue from disposal for Solid Waste in 2017 was \$14,010,648, which was a decrease of 15% from 2016 (\$16,482,501). This is derived from \$5,750,412 from ICI, \$225,684 from C&D, and \$1,460,991 from Recycling and the remainder from Kent, RSC8, Municipalities and other.



RESIDENTIAL PROGRAM

After the launch of the 3-Bag Program in the Fall of 2016, Eco360 began fully enforcing the alternating collection schedule in the Region in January 2017. With this, if residents put their blue bags out on a clear week (or vice-versa) they would not be collected, and the resident would be asked to bring them in from the curb until the next week. This enforcement went well, and residents quickly learned to put out the right bags according to their schedules.

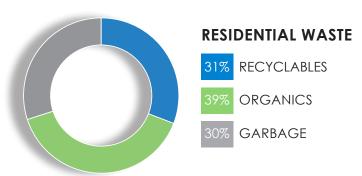


Figure 2: 2017 residential waste breakdown

Eco360's goal for public education and awareness for the 2017 season was to build on the launch of the 3- Bag system to sustain a high level of engagement with the public and increase the quality of residential waste sorting. This campaign included advertisements across several medial types like YouTube, social media, radio, the Eco360 website, festivals, public events, etc. With the help of a marketing firm, Eco360 developed a number of messages with the goal of reducing contamination in the residential recyclables (blue) and organics (green) streams. These messages included:



- No Goo in Blue
- Keep Blue Clean,
 Food Goes in Green
- The Answer is Clear

Additionally, Eco360 participated in several festivals in the Summer of 2017 and gave numerous presentations and tours educating the public about the residential sorting program, solid waste services, and results. Eco360 gave 46 presentations, 51 facility tours, and attended 27 festivals and tradeshows in 2017. At all these events, residents engage directly with the Commission and have access to resources like residential waste sorting guides, collection schedules, and sample packs of garbage bags. Across the 124 events, Eco360 engaged with almost 7000 residents.



Along with the advertising, Eco360 conducted regular audits of residential waste, both curbside and post-collection. These audits were completed to monitor residential participation in the program and sorting quality to ultimately gauge success. Curbside audits show that 80% of residents are actively participating in the 3-Bag program and making a concerted effort to sort properly.



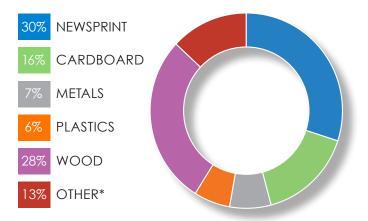
RECYCLING

In 2017, recycling and scrap markets globally were affected by China's decision to ban importation of certain scrap materials for recycling. Eco360 has always had a goal of producing high quality material to allow diversification of recycling markets. This, and the even better quality of material produced with the 3-Bag program, has meant the region was not significantly affected by the ban. However, prices dropped across the globe due to markets being flooded with material which had previously gone to China. Because of this, pricing in the last quarter of 2017 was significantly lower for plastics and fibers than they were in the first quarter. Despite this difficulty, the higher prices at the beginning of the year and increased recovery of recyclables because of cleaner material far out-weighed these price reductions.

The total tonnage of recyclable materials produced has increased 28% from 13,109 tonnes in 2016 to 16,716 tonnes in 2017. The is due to increased efficiency and recovery of materials in the Recycling

Plant and throughout the Eco360 site, and the implementation of the new 3-stream program. Higher market prices in early 2017 and this increase in material recovered resulted in a 45% increase in anticipated production revenues; from \$1,183,138 in 2016 to \$1,710,884 in 2017.

RECYCLABLES BREAKDOWN



* Other includes glass, electronics, hhw, milk cartons, tires, and shingles

Figure 3: Breakdown of recyclable materials produced in 2017

The increase in newsprint production observed in 2017 is a result of operational changes to the plant and cleaner material coming in from the 3-Bag Program. With these changes, Eco360 is recovering 13% more newsprint while maintaining a high quality for sale. The market price of newsprint increased dramatically in the first quarter of 2017 but was decreasing the remainder of the year. The volume of electronic waste sent for

recycling in 2017 decreased 20% over 2016 with a total of 145 metric tonnes recycled over 10 shipments. Eco360 attributes the reduction in E-Waste to the launch, in March 2017, of a Provincial Electronic Waste Stewardship program. With the new program, residents of the Region now have several other drop-off locations for acceptable electronics and not just Eco360's programs.

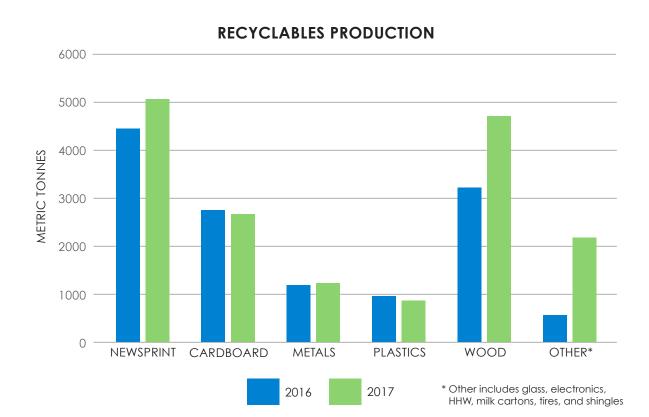


Figure 4: Comparison of recyclable materials produced in 2016 and 2017









Bales of recyclable materials ready for shipment to recycling markets

The Recycling Plant

2017 saw the start-up of a major upgrade to the ventilation and dust collection systems of our Recycling Plant. This is a major improvement for sorting staff as the new system improves air quality as well as provides improved temperature control for all seasons. Other Recycling Plant upgrades included replacing the roof over the tipping floor section of the plant.

2017 was the first full year of the new 3-Bag residential waste sorting system in the region and resulted in significant changes in Eco360's facilities. In the last two years, the diversion rate of the Recycling Plant has risen by 18 percentage points overall. As a result of the 3-Bag program, 38% more material was recovered per blue bag compared to the previous year. In addition to less contamination, the 3-Bag program resulted in a 27% reduction in waste received at the plant. This was anticipated as the addition of the third bag was to remove the true waste from the blue bags and send it directly to landfill. Reduced volumes and cleaner material received also contributed to 45% more production revenue compared to previous years. This was also a result of higher market prices for materials in the first half of 2017.



HHW

Eco360 provides free collection and recycling or safe disposal of household hazardous waste for residents of the region. This service is provided through a permanent On-Site HHW Depot located at the Solid Waste Facility open during regular business hours, a number of battery depots throughout the region, and a Mobile HHW Unit as part of the Mobile

Eco-Depot program. The permanent depot received waste from 11,132 vehicles in 2017 while the Mobile Unit was visited by 11,429 vehicles (both were up 12% from the previous year). In 2017, Eco360 collected 684,000 batteries from the 20 depots throughout the area.



Figure 5: 2017 Household hazardous waste breakdown

The following table is a list of other materials received as part of Eco360's 2017 HHW Program (Mobile Unit and On-Site Depot).

MATERIAL	2017	2016
Aerosols	30,770 cans	29,920 cans
Batteries (Household)	1,272,000 batteries	1,032,000 batteries
Batteries (Car)	13,390 Kg	3,090 Kg
Propane Tanks	13,372 tanks	9,342 tanks
CFL Bulbs	12,275 bulbs	-
Fluorescent Light Tubes	23,840 bulbs	-
Sharps/Pharmaceutical Waste	550 Kg	-
Total Diverted from Landfill	258,584 Kg	245,215 Kg

The figure and table show an increase in hazardous material diverted from landfill of 12% from 2016. This is likely a result of increased awareness and use of both the HHW Depot and the Mobile Unit. On average, each vehicle that visited either location in 2017 dropped off 11.46 Kg of material. This

is down from 2016 and Eco360 believes it is another sign that residents are using the HHW services more frequently; they're making more trips with less material so residents are no longer saving up large amounts as they have in the past.

FINANCIAL INFORMATION

The following table shows the various tipping fees on-site (prices are per metric tonne unless otherwise indicated).

SERVICE	2017 FEES	2016 FEES	2015 FEES	2014 FEES
Landfill	\$85.00	\$80.00	\$75.00	\$72.00
Mixed C&D	\$50.00	\$25.00	\$25.00	\$25.00
Separated C&D	\$15.00	-	-	-
Grubbing	\$10.00	\$10.00	\$10.00	\$10.00
E-Waste	\$85.00	\$80.00	\$75.00	\$72.00
	+ \$10.00/monitor	+ \$10.00/monitor	+ \$10.00/monitor	+ \$10.00/monitor
Sorted Recyclables				
& Organics	\$75.00	-	-	-
Source Separated Organics	\$30.00	\$30.00	\$30.00	\$30.00
Residential Waste	\$80.00	\$80.00	\$80.00	\$80.00

In 2017, the tipping fee for landfill waste was \$85.00 per metric tonne; an increase of 6% from the previous year. 2017 was also the 4th consecutive year that the disposal fee for residential waste was not increased. This year, Eco360 instituted a differential tipping fee for commercial waste in an effort to increase and encourage commercial waste sorting. With this differential, properly sorted

(<20% contamination in the load) recyclable and organics were charged \$75.00 per tonne while unsorted waste (or contaminated loads) to the landfill was charged \$85.00 per tonne. Eco360 plans to increase the differential over the next few years to gradually drive participation form the commercial sectors in recycling and composting.



LAND PLANNING HIGHLIGHTS AND SERVICES

In 2017, the three Planning offices of Shediac, Sackville, and Moncton continued to manage land development and construction throughout the Southeast. Day-to-day operations entail issuing building permits and inspecting construction projects, processing variance requests, providing recommendations on municipal plan and zoning by-law amendment requests, and providing information to clients to help them complete their development projects.



The Planning department's fifth year was the busiest to date, with a record \$110 million in development value. A summer student from the University of Moncton was brought on board to help process the large number of development and construction applications we received this year.

Planning staff has been focused on modernising municipal and rural plans. In total, seven plans were targeted in 2017 and are at various stages in the review and adoption process. Perhaps the largest is the new plan for the Westmorland-Albert unincorporated

Moncton/Riverview/ area surrounding Dieppe. Staff is currently undertaking SERSC's most comprehensive public consultation process to date, speaking with various stakeholders throughout the region. This plan will address key regional issues including sprawl, agriculture, and recreation/tourism. Please take note that local land use statistics for the City of Moncton and the Town of Riverview were provided by the City of Moncton Urban Planning Department. The City of Dieppe Planning and Development Department provided their statistics for inclusion in this report.



PLANNING REVIEW & ADJUSTMENT COMMITTEES

The Community Planning Act provides several planning and development tools which require approvals by a planning advisory committee. As well, before enacting amendments to planning and development by-laws and regulations, the Act requires the views of the committee to be sought before implementing changes. Within the southeast region, the board has created the Southeast Planning Review and Adjustment Committee to oversee the entire southeast region (excluding Dieppe, Moncton, Riverview and Shediac, who operate their own municipal PRAC).

During the months of November to April, the Southeast PRAC meets once a month, while the committee meets twice a month during the months of May to October. The Dieppe, Moncton, Riverview and Shediac committees meet monthly. All committees have the ability to hold special meetings, if there are time sensitive matters.

Committee member attendance is strong, with members averaging two or fewer missed meetings over the calendar year. The Southeast PRAC had one member resign at the end of 2016, Louis LeBlanc. Thanks is extended to Louis for his involvement in the Committee. This position was vacant until June 2017, when Jennifer Jarvis was welcomed to join the Committee.

Southeast and Shediac Committee members' terms of office are staggered to ensure that there are always experienced members on the PRAC. In the fall of 2017, Stanley Dixon, Linda Estabrooks, Heather Keith and Randy Trenholm, were reappointed for an additional 4 four year term with the Southeast PRAC and Tina Mazerolle, Denis Arsenault and Paul Poirer, were appointed for an additional 4 year term to the Shediac PRAC. Members are eligible, under the PRAC By-law, to be reappointed for two additional four-year terms following their initial appointments.

Southeast Committee members are appointed as at-large members and therefore do not represent the specific community in which they reside. The criteria for being a member consist of: the member must reside within a community receiving local planning services, and have a basic knowledge of planning, local government functions and/or volunteer committees. All attempts are made to seek a diversity of skills.

Staff continue to monitor and compile statistics on the Southeast and Shediac Planning Review and Adjustment Committees and look towards improving efficiencies and costing associated with the PRACs operations. This year Staff prepared a manual on the Roles and Responsibilities for the Planning Review and Adjustment Committee. The purpose of



this manual is to provide Committee members with a reference tool and best practices.

The Moncton and Riverview Committees are monitored by the City of Moncton Urban Planning Department. The Dieppe Committee is monitored by the City of Dieppe Planning and Development Department.

SOUTHEAST PLANNING REVIEW AND ADJUSTMENT COMMITTEE

Harry McInroy, Chairperson	16 of 18 attended
Edgar LeBlanc	18 of 18 attended
Stanley Dixon	14 of 18 attended
Linda Estabrooks	18 of 18 attended
Valmont Goguen	17 of 18 attended
Jennifer Jarvis (June-Dec. 2017)	11 of 12 attended
Heather Keith	14 of 18 attended
Hilyard Rossiter	14 of 18 attended
Randy Trenholm	18 of 18 attended

SHEDIAC PLANNING REVIEW AND ADJUSTMENT COMMITTEE

Laura Gallant, Chairperson	9 of 10 attended
Denis Arsenault	7 of 10 attended
Andrew Bell	8 of 10 attended
Julien Boudreau	9 of 10 attended
Tina Mazerolle	9 of 10 attended
Kim Murphy	8 of 10 attended
Paul Poirier	10 of 10 attended

DIEPPE PLANNING REVIEW & ADJUSTMENT COMMITTEE

Robert Arsenault	7 of 10 attended
Corinne Godbout	7 of 10 attended
Claudette LeBlanc	9 of 10 attended
Léonard LeBlanc	10 of 10 attended
Louis LeBlanc	10 of 10 attended
Paul LeBreton	9 of 10 attended
Dianne VanDommelen	7 of 10 attended

MONCTON PLANNING REVIEW & ADJUSTMENT COMMITTEE

Kelsey Bingham	12 of 12 attended
Carole Chan	6 of 12 attended
Andrew Graham	11 of 12 attended
Dale Briggs	9 of 12 attended
Steve Mitton	10 of 12 attended
Andrew Mcgillvary	10 of 12 attended
Julian Howatt	9 of 12 attended
Daniel St-Louis	8 of 12 attended
Charles Leger	10 of 12 attended

RIVERVIEW PLANNING REVIEW & ADJUSTMENT COMMITTEE

David Campbell	5 of 5 attended
Art Ball	4 of 5 attended
Keith Whalen	2 of 5 attended
Rob Bateman	3 of 5 attended
Tina Beers	4 of 5 attended
Gary Steeves	5 of 5 attended
Kelvin Martin	3 of 5 attended
Robert Riley	4 of 5 attended
Shawn Dempsey	3 of 5 attended

REGIONAL INITIATIVES

Regional Recreation Study

SERSC participated in the RSC Recreation Planning Assistance Program, funded by the Department of Tourism, Heritage and Culture (DTHC). SERSC staff worked with consultants to complete the two-phased project, with the final Regional Recreation Plan presented to the Board in April 2017. The plan includes a comprehensive list of regional recreation priorities including recreation governance, capacity building, communications, transportation, trails and natural space, and facilities. Each of these priorities was measured against the National Framework for Recreation: Pathways to Wellbeing. This framework, which has been adopted by many of our partner communities includes 5 basic goals:

- 1. Fostering active living through physical recreation;
- Increase inclusion and access to recreation for populations that face constraints to participation;
- 3. Help people connect to nature through recreation:
- 4. Ensure the provision of supportive physical and social environments that encourage participation in recreation and build strong, caring communities; and
- 5. Grow and sustain the capacity of the recreation field.



Implementation of the plan is now underway with the establishment of two committees of the Board: one being the Regional Recreation Committee, and the other being the SE Regional Trails Council. Each of these new volunteer bodies include expertise in recreation and/or trail development and will help prioritize specific activities for recreation in the southeast region. Further, a Regional Trails Coordinator is also being hired in 2018 under DTHC's funding assistance program, to lead connectivity and trail development in partnership with regional trail interest groups.



Southeast Regional Food Pledge

SERSC staff has been working with OurFood Southeast and its many food security partners for the past four years to develop a Regional Food Pledge and Action Guide. The Southeast New Brunswick Regional Food Pledge is a commitment to promote a healthy and sustainable local food system, one that provides access to nutritious food for all while contributing to the economic, cultural, social and environmental well-being of our communities. The Pledge and Action Guide were launched in 2017 and contain specific

action steps and resource materials for all individuals and groups – including policy makers, producers, businesses, and consumers - who seek to improve our local food system. Staff and volunteers from OurFood Southeast began presenting the pledge and action plan to communities throughout the region in 2017 and will continue throughout 2018, seeking municipal signatories on this important local health and sustainability initiative.

Planning for Climate Change

Integration of Ecosystem Services and Flood Risk Reduction into Land Use Planning and Decision Making

Starting in 2015, the SERSC has received funding from the NB Environmental Trust Fund (ETF) grant program, to undertake a project to consider ecosystem services in land use planning and decision making. The focus of the project is to plan development in such a way that it is adapted to inland flood risk considering climate change, and to utilize ecosystem services that provides benefits local communities, especially those that reduce flood risk.

Partnerships have been formed with Université de Moncton's Engineering faculty, Nature NB and the Natural Capital Lab (think tank that includes Chartered Professional Accountants of Canada and Smart Prosperity Institute at University of Ottawa). These partnerships are allowing for the development of inland flood mapping for the region, as well as being part of a networks that are advancing methods to incorporate natural capital into decision making across Canada. Our partner, Nature NB, has received federal funding which has permitted us to expand our test sites across the Maritimes, and has included researchers from Dalhousie University and PEI's Nature Trust.

With continued funding from ETF, the work completed in 2017 focused on developing automated tools to prepare the required input data and to conduct part of the flood mapping process. These tools will allow for the mapping of inland flooding to be produced more quickly once LiDAR data is available across the entire region in 2018. LiDAR data provides very detailed maps of elevation across the landscape, and is required for accurate flood mapping. In 2017, a new partnership was also formed with the Municipal Natural Assets Initiative (MNAI). Through this partnership, the SERSC will expand upon its work with Nature NB to realize the benefits that natural assets can provide towards lower cost and more resilient storm water related services to municipalities. Methods will be employed to value natural assets that reduce flood risk considering climate change in the same way as engineered storm water assets. Practical strategies will also be explored to manage these natural assets through both land use planning and asset management in pilot communities.

LAND PLANNING GOALS FOR 2018

The creation of two (2) new recreational committees of the SERSC Board, and the hiring of a trails coordinator will establish the foundation for further cooperation and implementation of recreation in the Southeast region.

We will continue our work on the Asset Management file with collaboration from the *Smart Prosperity Institute* of the University of Ottawa.

We will bring changes to our website mapping, making it more accessible and user-friendly for the public wishing to determine zoning of a property, as well as other pertinent information.



COMMUNITY	Subdivisions	Waivers	Zoning Confirmations	Complaints	Resource Exraction
Village of Alma	3	4	4	1	_
Beaubassin-East Rural Community	27	53	7	12	9
Village of Cap-Pelé	6	12	4	11	-
City of Dieppe	39	30	57	17	-
Village of Dorchester	2	6	1	-	-
Village of Hillsborough	3	6	-	1	-
Village of Memramcook	13	20	5	4	7
City of Moncton	59	315	171	-	-
Village of Petitcodiac	3	11	-	-	-
Village of Port Elgin	1	6	1	-	-
Village of Riverside-Albert	2	6	-	-	-
Town of Riverview	9	81	10	-	-
Town of Sackville	10	45	14	1	-
Village of Salisbury	2	9	5	2	-
Town of Shediac	16	17	23	10	-
LSD Alma	-	-	-	-	-
LSD Baie Verte	-	1	-	-	-
LSD Bayfield	1	-	-	-	-
LSD Botsford	2	11	-	-	-
LSD Cape Tormentine	-	5	-	-	_
LSD Coverdale	9	26	2	1	-
LSD Dorchester	2	3	1	-	-
LSD Elgin	4	7	-	-	-
LSD Harvey	1	1	-	-	_
LSD Hillsborough	2	10	2	-	-
LSD Hopewell	2	6	_	-	_
LSD Moncton	22	62	16	5	-
LSD Murray Corner	1	5	-	-	_
LSD Parish of Elgin	-	_	-	-	-
LSD Pointe de Bute	1	5	3	-	_
LSD Pointe-du-Chêne	1	6	-	10	-
LSD Sackville	3	7	1	-	-
LSD Salisbury	6	21	2	-	-
LSD Scoudouc	5	6	1	-	-
LSD Scoudouc Road	-	1	-	-	_
LSD Shediac	-	2	1	-	-
LSD Shediac Bridge-Shediac River	4	12	-	1	-
LSD Shediac Cape	3	6	2	-	-
LSD Westmorland	-	2	-	-	-
TOTAL	264	826	333	76	16

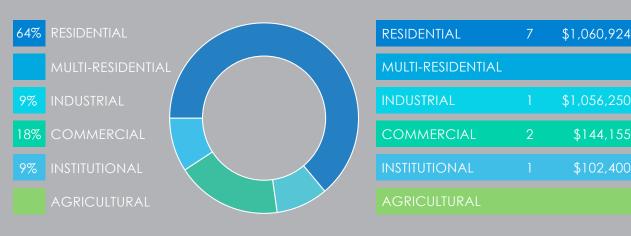
COMMUNITY	Conditional Use	Non Conforming Use	Rulings of Compatibility	Temporary Use Approval	Variance Request
Village of Alma	2	-	-	-	5
Beaubassin-East Rural Community	3	-	-	1	7
Village of Cap-Pelé	1	-	-	-	1
City of Dieppe	1	-	-	-	23
Village of Dorchester	-	-	-	-	-
Village of Hillsborough	-	-	-	-	1
Village of Memramcook	8	-	-	3	1
City of Moncton	12	-	-	3	74
Village of Petitcodiac	-	-	-	1	-
Village of Port Elgin	-	-	-	-	-
Village of Riverside-Albert	1	-	-	-	-
Town of Riverview	-	-	-	-	8
Town of Sackville	-	-	-	1	4
Village of Salisbury	1	-	-	-	3
Town of Shediac	-	-	-	3	16
LSD Alma	-	-	-	-	-
LSD Baie Verte	-	-	-	-	-
LSD Bayfield	-	-	-	-	-
LSD Botsford	-	-	-	-	1
LSD Cape Tormentine	-	-	-	-	-
LSD Coverdale	-	-	-	-	2
LSD Dorchester	-	-	-	-	_
LSD Elgin	-	-	-	_	_
LSD Harvey	-	-	-	-	_
LSD Hillsborough	-	-	-	_	-
LSD Hopewell	_	_	_	_	_
LSD Moncton	-	-	-	1	4
LSD Murray Corner	_	_	_	_	1
LSD Parish of Elgin	-	-	-	-	-
LSD Pointe de Bute	_	_	_	_	_
LSD Pointe-du-Chêne	-	-	-	-	3
LSD Sackville	_	_	-	-	-
LSD Salisbury	-	-	-	-	1
LSD Scoudouc	-	-	-	2	-
LSD Scoudouc Road	-	-	-	-	_
LSD Shediac	-	-	-	-	1
LSD Shediac Bridge-Shediac River	-	_	_	_	1
LSD Shediac Cape	-	_	_	_	3
LSD Westmorland	_	_	_	_	-
TOTAL	29	_	_	15	160

COMMUNITY	Policy Amendment	Regulation Amendment	Rezoning
Village of Alma	-	1	-
Beaubassin-East Rural Community	-	2	5
Village of Cap-Pelé	-	1	3
City of Dieppe	3	2	3
Village of Dorchester	-	-	-
Village of Hillsborough	-	-	-
Village of Memramcook	-	1	2
City of Moncton	3	1	9
Village of Petitcodiac	-	-	-
Village of Port Elgin	_	_	_
Village of Riverside-Albert	1	1	-
Town of Riverview	-	_	1
Town of Sackville	-	1	1
Village of Salisbury	1	-	-
Town of Shediac	-	3	3
Beaubassin West Rural Plan	_	1	-
LSD Pointe-du-Chêne	_	-	_
LSD Scoudouc	_	_	_
LSD Scoudouc Road	_	_	_
LSD Shediac			
LSD Shediac Bridge-Shediac River	_	_	_
LSD Shediac Cape		1	2
Tantramar Rural Plan		ı	2
LSD Baie Verte	-	<u>-</u>	-
LSD Bayfield	-	-	-
LSD Botsford		- -	-
	-	-	-
LSD Cape Tormentine	-	- -	-
LSD Dorchester	-	-	-
LSD Murray Corner	-	-	-
LSD Pointe de Bute	-	-	-
LSD Sackville	-	-	-
LSD Westmorland	-	-	-
Greater Moncton Rural Plan	-	-	-
LSD Alma**	-	-	-
LSD Coverdale	-	-	1
LSD Elgin**	-	-	-
LSD Harvey**	-	-	-
LSD Hillsborough*	-	-	-
LSD Hopewell**	-	-	-
LSD Moncton	-	-	1
LSD Parish of Elgin**	-	-	-
LSD Salisbury*	-	-	-
TOTAL	8	15	31

^{*} PARTIAL ZONING COVERAGE ** AREAS NOT ZONED



11 PERMITS ISSUED \$ 2,363,729 CONSTRUCTION VALUE















3 NEW Homes

\$298.403

for **Alterations**





Beaubassin East Rural Community

155 PERMITS ISSUED \$ 11,399,422 CONSTRUCTION VALUE

PERMITS ISSUED by Type

91% RESIDENTIAL 2% MULTI-RESIDENTIAL 4% INDUSTRIAL 2% COMMERCIAL 1% INSTITUTIONAL AGRICULTURAL

VALUE OF PERMIT by Type

RESIDENTIAL	141	\$8,887,045
MULTI-RESIDENTIAL	3	\$584,309
INDUSTRIAL	6	\$1,306,388
COMMERCIAL	3	\$440,000
INSTITUTIONAL	2	\$181,680
AGRICULTURAL		

PERMIT HIGHLIGHTS



1 NEW Institutional

1 NEW
Multi Dwelling Unit
permit issued





33 NEW Homes





1 NEW Commercial



44 NEW for Addi
Garages and 17 permits
cessory Buildings for Altere

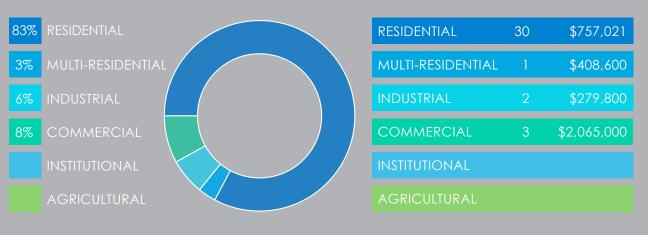
9 permits issued for Additions17 permits issued for Alterations



36 PERMITS ISSUED \$ 3,510,421 CONSTRUCTION VALUE

PERMITS ISSUED by Type

VALUE OF PERMIT by Type











1 NEW Commercial permit issued

16 NEW

\$80,000 average construction value

2 NEW Homes

permit issued

2 NEW
Sign permit issued
issued

16 NEWGarages and
Accessory Buildings

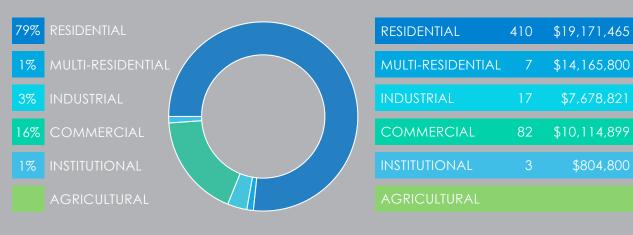
3 permits issued for Additions



519 PERMITS ISSUED \$ 51,935,785 CONSTRUCTION VALUE

PERMITS ISSUED by Type

VALUE OF PERMIT by Type



PERMIT HIGHLIGHTS



42 NEW Homes constructed \$212,473 average construction value









52 permits issued for Additions56 permits issued for Alterations



2 PERMITS ISSUED \$ 160,000 CONSTRUCTION VALUE

RESIDENTIAL RESIDENTIAL \$157,000 MULTI-RESIDENTIAL **INDUSTRIAL** COMMERCIAL INSTITUTIONAL **PERMIT HIGHLIGHTS** Alteration





Village of Hillsborough

11 PERMITS ISSUED \$ 652,036 CONSTRUCTION VALUE

PERMITS ISSUED by Type

VALUE OF PERMIT by Type



RESIDENTIAL	6	\$381,160
MULTI-RESIDENTIAL	1	\$24,000
Industrial		\$6,976
COMMERCIAL	2	\$87,900
INSTITUTIONAL		\$152,000
AGRICULTURAL		

PERMIT HIGHLIGHTS



1 permit issued for Addition





1 **NEW** Home constructed

\$236,600

construction value







1 permit issued for **Additions**

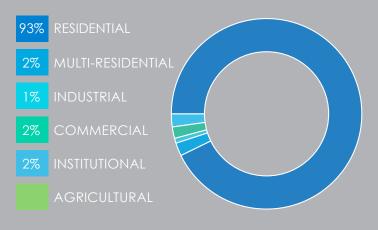


Village of Memramcook

85 PERMITS ISSUED \$ 8,927,031 CONSTRUCTION VALUE

PERMITS ISSUED by Type

VALUE OF PERMIT by Type



RESIDENTIAL	78	\$4,775,027
multi-residential	2	\$2
Industrial		\$60,000
COMMERCIAL	2	\$150,001
INSTITUTIONAL	2	\$3,942,001
AGRICULTURAL		

PERMIT HIGHLIGHTS





15 NEW Homes constructed

\$249,394 average

average construction value







23 NEW
Garages and
Accessory Buildings



8 permits issued for Additions13 permits issued for Alterations



1,062 PERMITS ISSUED \$ 223,981,461 CONSTRUCTION VALUE

PERMITS ISSUED by Type

9% MULTI-RESIDENTIAL 9% INDUSTRIAL 18% COMMERCIAL 9% INSTITUTIONAL AGRICULTURAL

VALUE OF PERMIT by Type

RESIDENTIAL	600	\$15,923,171
MULTI-RESIDENTIAL	113	\$28,375,629
INDUSTRIAL	41	\$48,454,509
COMMERCIAL	263	\$48,061,834
INSTITUTIONAL	45	\$83,166,318
AGRICULTURAL		

PERMIT HIGHLIGHTS



3 NEW Institutional

12 NEW

Commercial permits issued

58 NEWSign permits issued

57 NEW Homes constructed

\$180,516 average



17 permits issued for Additions146 permits issued for Alterations







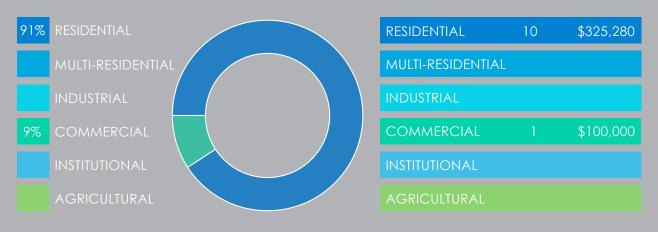
153 NEWGarages and
Accessory Buildings



11 PERMITS ISSUED \$ 425,280 CONSTRUCTION VALUE

PERMITS ISSUED by Type

VALUE OF PERMIT by Type



PERMIT HIGHLIGHTS



1 NEW Deck

1 NEW Fence



1 **NEW** Home constructed

\$195,588

1 Commercial
Alteration
permit issued

3 NEW
Garages and
Accessory Buildings

1 permit issued for **Additions**



5 PERMITS ISSUED \$ 1,161,932 CONSTRUCTION VALUE

residential RESIDENTIAL \$88,000 MULTI-RESIDENTIAL **INDUSTRIAL** COMMERCIAL INSTITUTIONAL 1 NEW **PERMIT HIGHLIGHTS** 3 permits issued 1 **NEW** Institutional Unit **Alterations**





Village of Riverside-Albert

5 PERMITS ISSUED\$ 127,853 CONSTRUCTION VALUE

RESIDENTIAL RESIDENTIAL \$80,542 MULTI-RESIDENTIAL **INDUSTRIAL** 20% COMMERCIAL COMMERCIAL \$47,311 INSTITUTIONAL **PERMIT** 1 NEW Fence **HIGHLIGHTS** 3 permits issued Alteration Unit **Alterations**

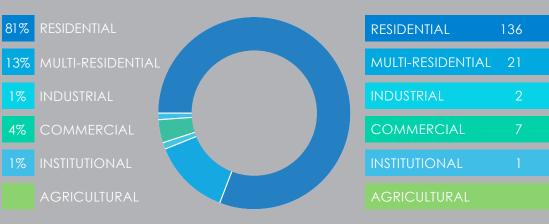




167 PERMITS ISSUED \$ 16,772,130 CONSTRUCTION VALUE

PERMITS ISSUED by Type

VALUE OF PERMIT by Type



PERMIT HIGHLIGHTS



10 NEW Mini/Mobile Home:

1 NEW Commercial

Commercial permit issued

2 NEW Sign permits



\$6,788,944

\$6,718,703

\$920,000

\$2,092,978

average



7 permits issued for Additions15 permits issued for Alterations









50 PERMITS ISSUED \$ 12,563,396 CONSTRUCTION VALUE

PERMITS ISSUED by Type

76% RESIDENTIAL MULTI-RESIDENTIAL 2% INDUSTRIAL 2% COMMERCIAL 18% INSTITUTIONAL

VALUE OF PERMIT by Type

RESIDENTIAL	38	\$2,292,201
MULTI-RESIDENTIAL		
INDUSTRIAL		\$6,000
COMMERCIAL		\$150,000
INSTITUTIONAL	9	\$10,113,195
AGRICULTURAL		\$2,000

PERMIT HIGHLIGHTS



7 NEW Institutional

1 Agricultural permit issued



7 NEW Homes constructed

\$281,529
average



12 NEWGarages and
ccessory Buildings



3 permits issued for Additions7 permits issued for Alterations



Addition

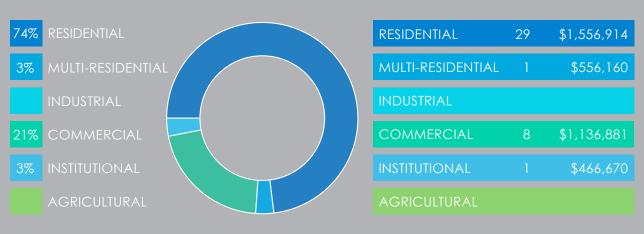




39 PERMITS ISSUED \$ 3,716,625 CONSTRUCTION VALUE

PERMITS ISSUED by Type

VALUE OF PERMIT by Type



PERMIT HIGHLIGHTS



I **NEW** Tower



3 NEW
Mini/Mobile Homes



\$183,590

average construction value



2 permits issued for Additions2 permits issued for Alterations

1 NEW

Multi Dwelling Unit permit issued



2 NEW
Commercial
permits issued







Town of Shediac

156 PERMITS ISSUED \$ 14,646,035 CONSTRUCTION VALUE

PERMITS ISSUED by Type

DENTIAL L

VALUE OF PERMIT by Type

RESIDENTIAL	92	\$4,568,686
MULTI-RESIDENTIAL	6	\$4,196,276
INDUSTRIAL	2	\$5,521
COMMERCIAL	47	\$2,539,409
INSTITUTIONAL	9	\$3,336,143
AGRICULTURAL		

PERMIT HIGHLIGHTS

30%



7 NEW Institutional

5 NEW Commercial

38 NEW
Sign permits
issued

16 NEW Homes constructed

\$203,642 average





27 NEW
Garages and



7 permits issued for Additions9 permits issued for Alterations



O PERMITS ISSUED\$ O CONSTRUCTION VALUE

RESIDENTIAL MULTI-RESIDENTIAL **INDUSTRIAL** COMMERCIAL INSTITUTIONAL **PERMIT HIGHLIGHTS**



1 PERMITS ISSUED \$ 317,000 CONSTRUCTION VALUE

100% RESIDENTIAL RESIDENTIAL \$317,000 MULTI-RESIDENTIAL **INDUSTRIAL** COMMERCIAL INSTITUTIONAL **PERMIT HIGHLIGHTS** S317.000



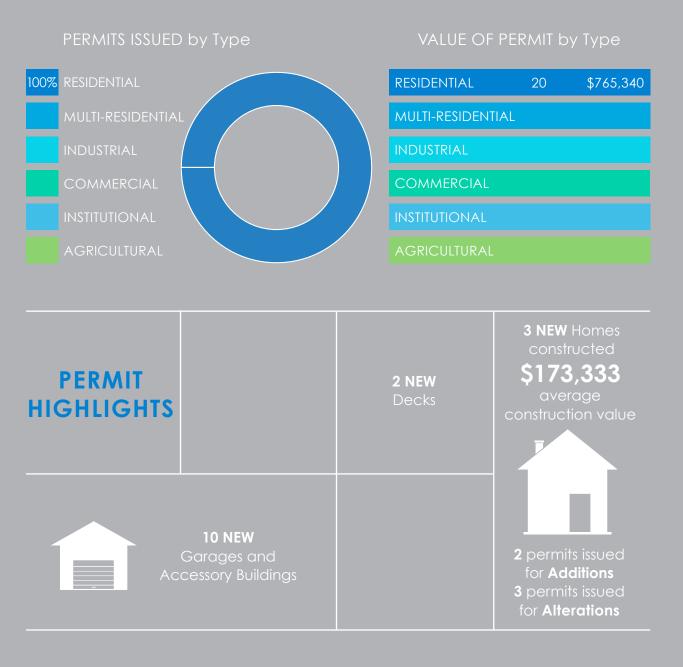
1 PERMITS ISSUED \$ 22,000 CONSTRUCTION VALUE

100% RESIDENTIAL RESIDENTIAL \$22,000 MULTI-RESIDENTIAL **INDUSTRIAL** COMMERCIAL INSTITUTIONAL **PERMIT** 1 NEW **HIGHLIGHTS**





20 PERMITS ISSUED \$ 765,340 CONSTRUCTION VALUE





LSD of Cape Tormentine

1 PERMITS ISSUED \$ 4,000 CONSTRUCTION VALUE

100% RESIDENTIAL RESIDENTIAL \$4,000 MULTI-RESIDENTIAL **INDUSTRIAL** COMMERCIAL INSTITUTIONAL 1 NEW **PERMIT HIGHLIGHTS**

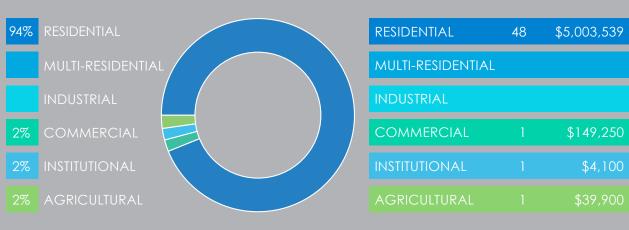




51 PERMITS ISSUED\$ 5,196,789 CONSTRUCTION VALUE

PERMITS ISSUED by Type

VALUE OF PERMIT by Type



PERMIT HIGHLIGHTS



1 NEW Agricultura permit issued





14 NEW Homes

271.916

10 NEW



20 NEW

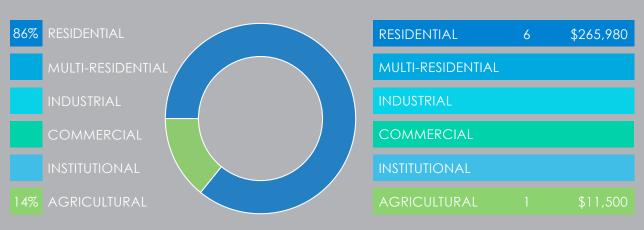
4 permits issued for Additions3 permits issued for Alterations



7 PERMITS ISSUED\$ 277,480 CONSTRUCTION VALUE

PERMITS ISSUED by Type

VALUE OF PERMIT by Type







18 PERMITS ISSUED \$ 1,076,020 CONSTRUCTION VALUE

PERMITS ISSUED by Type

78% RESIDENTIAL MULTI-RESIDENTIAL INDUSTRIAL COMMERCIAL 11% INSTITUTIONAL 11% AGRICULTURAL

VALUE OF PERMIT by Type

RESIDENTIAL	14	\$378,712
MULTI-RESIDENTIAL		
INDUSTRIAL		
COMMERCIAL		
INSTITUTIONAL	2	\$72,500
AGRICULTURAL		\$624,808

PERMIT HIGHLIGHTS







8 NEWGarages and
Accessory Buildinas

4 NEW Homes constructed

\$59,266 average



1 permit issued for Additions1 permit issued for Alterations



1 Institutional Addition permit issued

1 Institutional Alteration permit issued



5 PERMITS ISSUED \$ 1,216,960 CONSTRUCTION VALUE

80% RESIDENTIAL RESIDENTIAL \$429,960 MULTI-RESIDENTIAL **INDUSTRIAL** COMMERCIAL INSTITUTIONAL \$787,000 **PERMIT** 2 NEW **HIGHLIGHTS** 2 NEW Homes 136.548



11 PERMITS ISSUED \$ 943,794 CONSTRUCTION VALUE

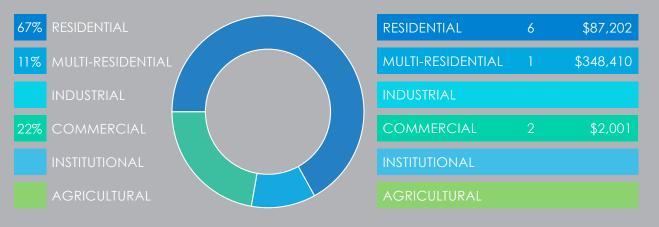
100% RESIDENTIAL RESIDENTIAL \$943,794 MULTI-RESIDENTIAL **INDUSTRIAL** COMMERCIAL INSTITUTIONAL **5 NEW** Homes 133.558 **PERMIT** 3 NEW **HIGHLIGHTS** for **Additions** 1 NEW for **Alterations**



9 PERMITS ISSUED\$ 437,613 CONSTRUCTION VALUE

PERMITS ISSUED by Type

VALUE OF PERMIT by Type



PERMIT HIGHLIGHTS

1 NEW



1 NEW
Nulti Dwelling Unit



1 NEW Commercial permit issued

1 Commercial Addition permit issued



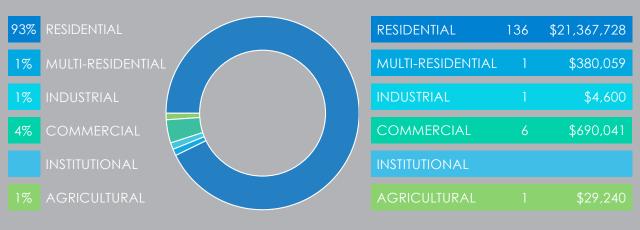
5 NEWGarages and
Accessory Buildings



145 PERMITS ISSUED \$ 22,471,668 CONSTRUCTION VALUE

PERMITS ISSUED by Type

VALUE OF PERMIT by Type



PERMIT HIGHLIGHTS



4 NEW Commercial

1 NEW Agricultura permit issued



\$279,194
average
construction value

63 NEW Homes





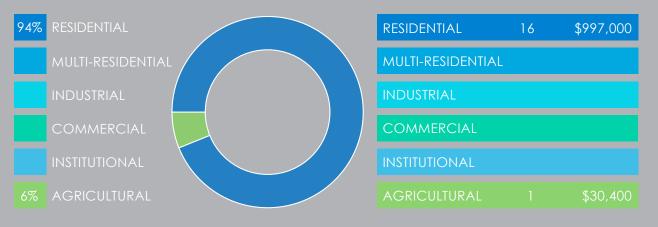
for Additions
8 permits issued
for Alterations



17 PERMITS ISSUED \$ 1,027,400 CONSTRUCTION VALUE

PERMITS ISSUED by Type

VALUE OF PERMIT by Type



PERMIT HIGHLIGHTS







4 NEW Homes constructed \$200,750 average



1 permit issued for Alterations



8 NEWGarages and
Accessory Buildings



1 PERMITS ISSUED \$ 30,400 CONSTRUCTION VALUE

RESIDENTIAL MULTI-RESIDENTIAL **INDUSTRIAL** COMMERCIAL INSTITUTIONAL **PERMIT HIGHLIGHTS**



7 PERMITS ISSUED\$ 214,800 CONSTRUCTION VALUE

\$ 214,800 CONSTRUCTION VALUE

RESIDENTIAL MULTI-RESIDENTIAL INDUSTRIAL INSTITUTIONAL AGRICULTURAL RESIDENTIAL RESIDENTIAL 6 \$212,800 MULTI-RESIDENTIAL INDUSTRIAL INSTITUTIONAL AGRICULTURAL 1 \$2,000





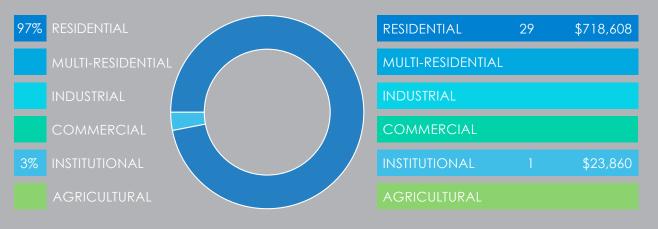


LSD of Pointe-du-Chêne

30 PERMITS ISSUED \$ 742,468 CONSTRUCTION VALUE

PERMITS ISSUED by Type

VALUE OF PERMIT by Type



PERMIT HIGHLIGHTS

1 NEW

1 NEW Institutional

11 NEW
Garages and

2 NEW Decks 1 **NEW** Homes constructed

\$301,556



- 3 permits issued for Additions
- 9 permits issued for Alterations







11 PERMITS ISSUED \$ 469,180 CONSTRUCTION VALUE

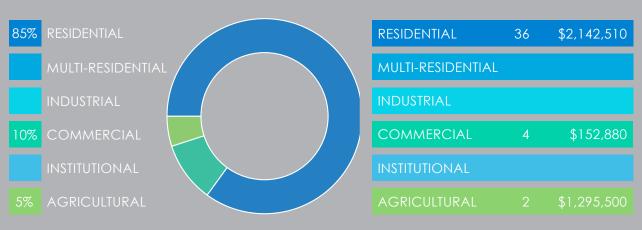
100% RESIDENTIAL RESIDENTIAL \$469,180 MULTI-RESIDENTIAL **INDUSTRIAL** COMMERCIAL INSTITUTIONAL 1 **NEW** Homes S328.000 **PERMIT HIGHLIGHTS** 5 NEW for **Additions** for **Alterations** for **Alterations**



42 PERMITS ISSUED \$ 3,590,890 CONSTRUCTION VALUE

PERMITS ISSUED by Type

VALUE OF PERMIT by Type



PERMIT
HIGHLIGHTS

2 NEW Commercial permits issued
permits issued
\$196,889
average construction value

2 NEW
Decks

18 NEW
Garages and Accessory Buildings

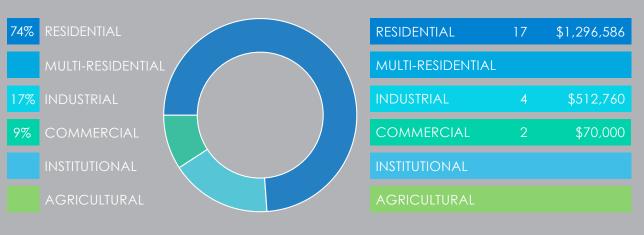
3 permits issued
for Alterations



23 PERMITS ISSUED \$ 1,879,346 CONSTRUCTION VALUE

PERMITS ISSUED by Type

VALUE OF PERMIT by Type

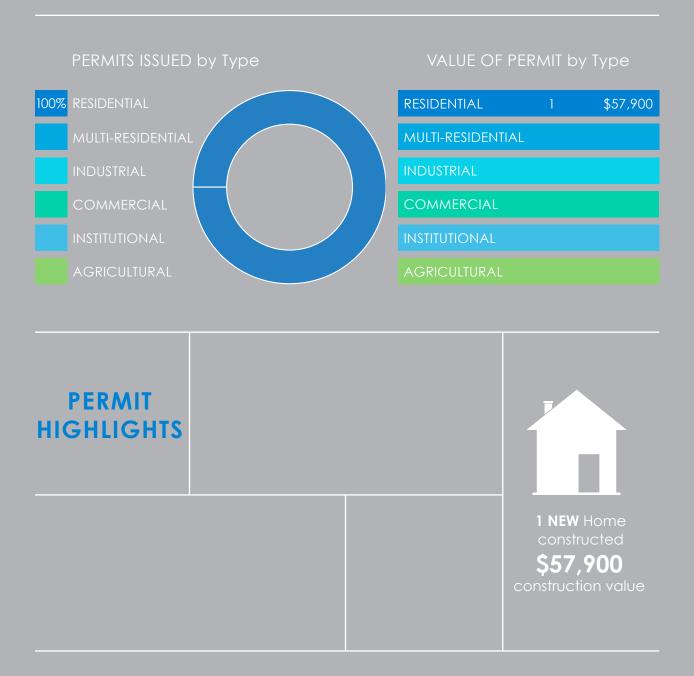






LSD of Scoudouc Road

1 PERMITS ISSUED \$ 57,900 CONSTRUCTION VALUE





3 PERMITS ISSUED \$ 36,352 CONSTRUCTION VALUE

100% RESIDENTIAL RESIDENTIAL \$36,352 MULTI-RESIDENTIAL **INDUSTRIAL** COMMERCIAL INSTITUTIONAL **PERMIT HIGHLIGHTS** 3 NEW **5 NEW** Homes 2 NEW 2 NEW



LSD of Shediac Bridge-Shediac River

35 PERMITS ISSUED \$ 7,024,712 CONSTRUCTION VALUE

RESIDENTIAL	30	\$2,355,918
MULTI-RESIDENTIAL	1	\$4,467,894
INDUSTRIAL		
COMMERCIAL	2	\$7,500
INSTITUTIONAL		
AGRICULTURAL		\$193,400

PERMIT HIGHLIGHTS

1 NEW







1 NEW

1 NEW



2 NEW Agricultural

4 NEW



5 permits issued for **Additions** for **Alterations**



18 PERMITS ISSUED \$ 2,071,445 CONSTRUCTION VALUE

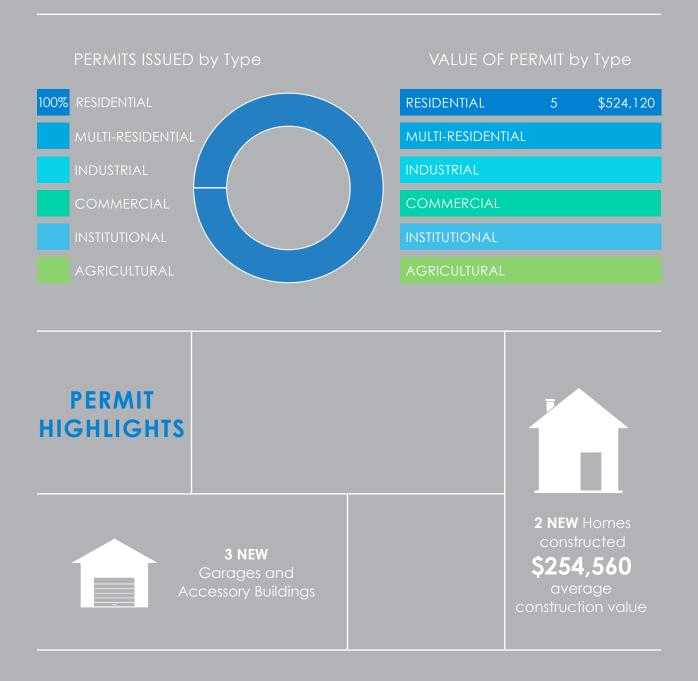






LSD of Westmorland

5 PERMITS ISSUED\$ 524,120 CONSTRUCTION VALUE







FINANCE SERVICES

The Finance Department is responsible for the proper management of the financial resources of the SERSC in accordance with the Regional Service Delivery Act, the Procurement Act and Regulation, the standards of CPA Canada and other provincial and federal acts and regulations.



2017 FINANCIAL RESULTS

CORPORATE	Surplus of	\$ 18,863	This surplus was credited to each of the participating services below.
REGIONAL PLANNING	Surplus of	\$ 25,786	
LOCAL PLANNING	Surplus of	\$ 76,201	after a transfer to the Operating Reserve in the amount of \$30,000.
DANGEROUS & UNSIGHTLY PREMISES	Breakeven		after a transfer to the Operating Reserve in the amount of \$168,072
SOLID WASTE	Surplus of	\$ 426,195	after a transfer to the Operating Reserve in the amount of \$51,000.
ELECTRICITY	Deficit of	\$ 424,026	Budgeted deficit was \$432,757.



ACHIEVEMENTS & CHALLENGES DURING 2017

- Implementation of a new web-based Timesheet System including Time & Attendance activities and controls. This sector is now a paperless environment.
- Implementation of an Automated Accounts Payable tracking & approval system. The Accounts Payable Section processes invoices in a paperless environment, using scanned images.
- Implementation of Direct Deposit for our Suppliers.
- Decrease personnel in the Finance Services from 4 to 3 employees.
- Revision and update of the Human Resources Policy and Procedures Manual. (Still on-going)

PRIORITIES FOR 2018

- Recruitment of Human Resource Coordinator.
- · Complete the revision and update of the Human Resources Policy and Procedures Manual
- Complete training of the new Scale Program.
- Implement an online billing and payment system for Solid Waste customers.

Nicole Rioux, CPA, CA Chief Financial Officer March 6th 2018

Audited financial statements will be submitted separately

FINANCING SUMMARY

- Corporate Section | 3% by the Regional Planning Services
 - is funded by: 10% by the Local Planning Services
 - 10% by the Electricity Generation Services
 - 77% by the Solid Waste Services

- The Regional Planning Services | 39% by the members municipalities and LSD
 - is funded by: 61% by other revenues

is funded by:

- The Local Planning Services | 98% by the members municipalities and LSD (excluding Dieppe, Moncton & Riverview)
 - 2% by other revenues

- Solid Waste Services | 29% by the members municipalities and LSD
 - is funded by:
 55% by tipping fees for landfill and C&D
 10% by Recycling

 - 6% by Rental and Service income

GRANTS RECEIVED IN 2017

SOLID WASTE	Grant ETF - Water & Wastewater Service Provision Study	\$ 20,000
REGIONAL PLANNING	Grant ETF - Climate Change (Receivable)	\$ 20,000
	Grant - RSC Recreational Planning & Assistance Program	\$ 91,890
	Grant ETF - Public transporation - Citizen engagement & Simulator (Receivable)	\$ 36,273

LOCAL PLANNING SERVICE

MUNICIPALITY	2017	CONTRIBUTION	PLANNING EVENUES	T COST OF NING SERVICE
Alma	\$	9,404	\$ 18,611	\$ (9,207)
Cap-Pelé	\$	64,363	\$ 25,398	\$ 38,965
Beaubassin East	\$	206,038	\$ 79,109	\$ 126,929
Dorchester	\$	16,811	\$ 529	\$ 16,282
Hillsborough	\$	27,748	\$ 4,604	\$ 23,144
Memramcook	\$	101,193	\$ 59,728	\$ 41,465
Petitcodiac	\$	30,825	\$ 2,693	\$ 28,132
Port Elgin	\$	7,857	\$ 6,141	\$ 1,716
Riverside-Albert	\$	7,255	\$ 3,609	\$ 3,646
Sackville	\$	206,453	\$ 97,584	\$ 108,869
Salisbury	\$	56,022	\$ 13,341	\$ 42,681
Shediac	\$	208,594	\$ 103,526	\$ 105,068
Local Service Districts	\$	846,989	\$ 225,554	\$ 621,435
TOTAL	\$	1,789,552	\$ 640,425	\$ 1,149,127

MEMBERS OF THE BOARD	L PER DIEMS EAR 2017	S REIMBURSED AR 2017	PER DIEMS & ES YEAR 2017
Arnold, Dawn	\$ 1,050	\$ -	\$ 1,050
Bear, Jerome	\$ 1,650	\$ 367	\$ 2,017
Boudreau, Ronald	\$ 3,956	\$ 689	\$ 4,645
Campbell, Jim	\$ 1,725	\$ 574	\$ 2,299
Duguay, Ronnie	\$ 2,000	\$ 668	\$ 2,668
Gaudet, Michel	\$ 900	\$ 186	\$ 1,086
Gogan Gerald	\$ 3,749	\$ 861	\$ 4,610
Higham, John	\$ 1,312	\$ 3,328	\$ 1,640
Keating, Terry	\$ 2,281	\$ 244	\$ 2,525
Lapierre, Yvon	\$ 2,215	\$ 85	\$ 2,300
LeBlanc, Jacques	\$ 1,725	\$ 262	\$ 1,987
Léger, Serge	\$ 2,131	\$ 656	\$ 2,787
Russell, Heather	\$ 2,025	\$ 295	\$ 2,320
Scott, Judy	\$ 3,168	\$ 1,162	\$ 4,330
Seamans, Ann	\$ 1,681	\$ 146	\$ 1,827
Shortt, Kirstin	\$ 1,575	\$ 802	\$ 2,377
Steeves, Charles	\$ 6,538	\$ 1,693	\$ 8,231
Titus, Ronald	\$ 2,025	\$ 203	\$ 2,228
TOTAL	\$ 41,706	\$ 9,221	\$ 50,927

ALTERNATES		L PER DIEMS EAR 2017	 ES REIMBURSED EAR 2017	PER DIEMS & ES YEAR 2017
Aiken, Ron	\$	550	\$ 164	\$ 714
Bennett, Wayne	\$	793	\$ 119	\$ 912
Caissie, Roger	\$	1,100	\$ 150	\$ 1,250
Cassista, Cecile	\$	650	\$ 10	\$ 660
Cormier, Brian	\$	1,100	\$ 162	\$ 1,262
Cormier, Susan	\$	1,200	\$ 185	\$ 1,385
Gaudet Ted	\$	581	\$ 32	\$ 613
Hickman, Robert	\$	900	\$ 76	\$ 976
Jonah, Jeff	\$	550	\$ 103	\$ 653
Land, Jeff	\$	200	\$ 41	\$ 241
LeBlanc, Eliza	\$	1,281	\$ -	\$ 1,281
Léger, Charles	\$	812	\$ 45	\$ 857
McNeil, Shawn	\$	600	\$ 52	\$ 652
Morrissey, Arnold	\$	650	\$ 104	\$ 754
O'Neil, Joyce	\$	150	\$ 46	\$ 196
Saunders, Peter	\$	900	\$ 66	\$ 966
Snider, Barry	\$	1,425	\$ 212	\$ 1,637
Stokes, Jason	\$	1,000	\$ 297	\$ 1,297
Thibodeau, Ernest	\$	400	\$ -	\$ 400
TOTAL	\$	14,842	\$ 1,864	\$ 16,706
TOTAL- MEMBERS & ALTERNATES	S \$	56,548	\$ 11,085	\$ 67,633

NON-ELECTED MEMBERS - COMMITTEES	 PER DIEMS AR 2017	 S REIMBURSED AR 2017	PER DIEMS & SES YEAR 2017
Dixon, Stanley	\$ 1,050	\$ 804	\$ 1,854
Estabrooks, Linda	\$ 1,350	\$ 845	\$ 2,195
Goguen, Valmont	\$ 1,275	\$ 732	\$ 2,007
Jarvis, Jennifer	\$ 825	\$ 496	\$ 1,321
Keith, Heather	\$ 1,050	\$ 459	\$ 1,509
LeBlanc, Edgar	\$ 1,400	\$ 610	\$ 2,010
McInroy, Harold J	\$ 1,600	\$ 584	\$ 2,184
Rossiter, Hilyard G	\$ 1,050	\$ 918	\$ 1,968
Trenholm, Ralph	\$ 1,350	\$ 1,137	\$ 2,487
TOTAL	\$ 10,950	\$ 6,585	\$ 17,535
TOTAL - Elected & Non-Elected	\$ 67,498	\$ 17,670	\$ 85,167

BEAUBASSSIN OFFICE PLANNING REVENUE

Municipality	TOTAL				April				August (September	October		December
Beaubassin East (BERC)	79,109		5,436	l	10,310	8,063	12,866	10,549	7,125	13,390	3,325	2,018	2,184
Shediac	103,526		12,559		6,002	6,239	4,440	3,623	9,648	5,502	27,525	20,273	1,779
Cap-Pelé	25,398		117		185	311	784	10,775	731	5,911	2,349	1,901	858
Memramcook	59,728		414		3,846	5,101	5,217	22,945	1,924	2,816	1,281	2,679	2,012
Beaubassin LSDs	18,485	2,217	1,524	(25,823)	2,007	3,349	7,388	4,262	5,034	6,622	6,903	3,566	1,435
	286,245	ı	20,050		22,350	23,063	30,694	52,155	24,462	34,240	41,383	30,436	8,268

TANTRAMAR OFFICE PLANNING REVENUE

Municipality	TOTAL				April				August (October		December
Sackville	97 584	1,924	(1,378)		(441)	4,834	72,520	732	2,896	7,813	700		1,754
Dorchester	529	1	,		,	,	24	100	1	25	1		24
Port Elgin	6 141	74	29	,	5,288	293	55	150	49	•	•	174	•
Tantramar - LSDs	20 584	717	1,174		575	5,967	3,511	1,388	4,031	570	617		1,118
	124,838	2,716	(146)		5,422	11,094	76,111	2,369	6,975	8,408	1,317		2,896

WESTMORLAND-ALBERT OFFICE PLANNING REVENUE

Municipality	TOTAL		February		April				August S	eptember	October	November	December
Alma	118 611	682	,	6,200	,	325	1,865	244	6,220	2,666	268	'	140
Petitcodiac	2 693	,	74	145	,	482	75	1,002	435	,	80		
Salisbury	13 341	222	2,299	(089)	1,285	397	2,622	2,223	774	757	1,965	1,160	317
Riverside-Albert	3 609		24	1 000	24	49	38	28	25	7.5	49		
Moncton/Dieppe/Riverview	1	1	1	1	1	1	1	1	1	1	1		
Hillsborough	4 604	145	25	794	1	527	74	172	2,109	123	73		24
Greater Moncton - LSDs	186 485	3,973	1,488	17,640	16,192	30,610	23,489	31,982	12,475	20,554	18,246		
	229,343	5,022	3,911	25,100	17,502	32,390	28,163	35,653	22,037	24,175	20,682		

15,298	
44,878	
63,383	
66,823	
53,475	
90,176	
134,968	
66,546	
45,274	
17,194	
23,814	
18,597	
640,425	
TOTAL	

SOLID WASTE - REVENUES

AEMBERS RESIDENTIAL UNITS 2017 total residential unit rate

\$ 56.00 \$ 4.00 \$ 60.00 Base rate

\$2. per household

Member	Households	ds Rate	Total	₩	56.00	Tro	Transportation Subsidy		Transportation Revenue		Education Revenue	Total / Rev	Total Member Revenue
Alma	175	\$ 15.43	\$ 2,700	↔	008'6	↔	7,800	↔	350	↔	350	↔	2,700
Beaubassin-East	3,016	\$ 48.10	\$ 145,070	↔	168,896	⇔	35,890	₩	6,032	↔	6,032	∨	145,070
Cap-Pelé	1,085	\$ 44.81	\$ 48,619	↔	99,760	↔	16,481	↔	2,170	↔	2,170	↔	48,619
Dieppe Education/Transport Total	8,404	\$ 60.00	\$ 504,240 \$ 11,004 \$ 515,244	₩	470,624	↔	1	⇔	22,310	↔	22,310	₩	515,244
Dorchester	215	\$ 48.85	\$ 10,503	↔	12,040	↔	2,397	↔	430	↔	430	↔	10,503
Hillsborough	654	\$ 44.81	\$ 29,306	↔	36,624	⇔	9,934	₩.	1,308	⇔	1,308	₩	29,306
Memramcook Education/Transport Total	2,017	\$ 54.94	\$ 110,814 \$ 536 \$ 111,350	↔	112,952	⇔	10,206	∽	4,302	∽	4,302	↔	111,350
Moncton Education/Transport Total	24,417	\$ 60.00	\$ 1,465,020 \$ 43,332 \$ 1,508,352	\$	\$ 1,367,352	↔	1	∨	70,500	↔	70,500	\$	\$1,508,352
Petitcodiac Education/Transport Total	561 78	\$ 54.94	\$ 30,821 \$ 312 \$ 31,133	₩	31,416	↔	2,839	∨	1,278	↔	1,278	∨	31,133
Port Elgin	193	\$ 36.70	\$ 7,083	↔	10,808	⇔	4,497	₩	386	↔	386	₩	7,083
Riverside-Albert	217	\$ 36.70	\$ 7,964	↔	12,152	↔	5,056	↔	434	↔	434	↔	7,964
Riverview Education/Transport Total	6,409	\$ 60.00	\$ 384,540 \$ 8,096 \$ 392,636	₩	358,904	↔	ı	∨	16,866	↔	16,866	₩	392,636
Sackville Education/Transport Total	2,277	\$ 48.86 \$ 4.00	\$ 111,254 \$ 2,888 \$ 114,142	↔	127,512	↔	25,366	∽	5,998	↔	5,998	↔	114,142
Salisbury Education/Transport Total	904	\$ 60.00	\$ 54,240 \$ 280 \$ 54,520	₩	50,624	↔	1	∨	1,948	↔	1,948	₩	54,520
Shediac Education/Transport Total	2,308	\$ 55.95	\$ 129,133 \$ 3,044 \$ 132,177	₩	129,248	↔	9,347	∨	6,138	↔	6,138	∨	132,177
Local Service Districts	13,348	\$ 60.00	\$ 800,880	↔	747,488	↔	1	⇔	26,696	↔	26,696	₩	800,880
	83,573	TOTAL REVENUE FROM MEMBERS	\$3,911,678	8	\$3,707,200	S	129,814	S	167,146	S	167,146	\$3,	\$3,911,678

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